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# Flinders Shire Council

# Community

# Plan

*‘Our Future’*

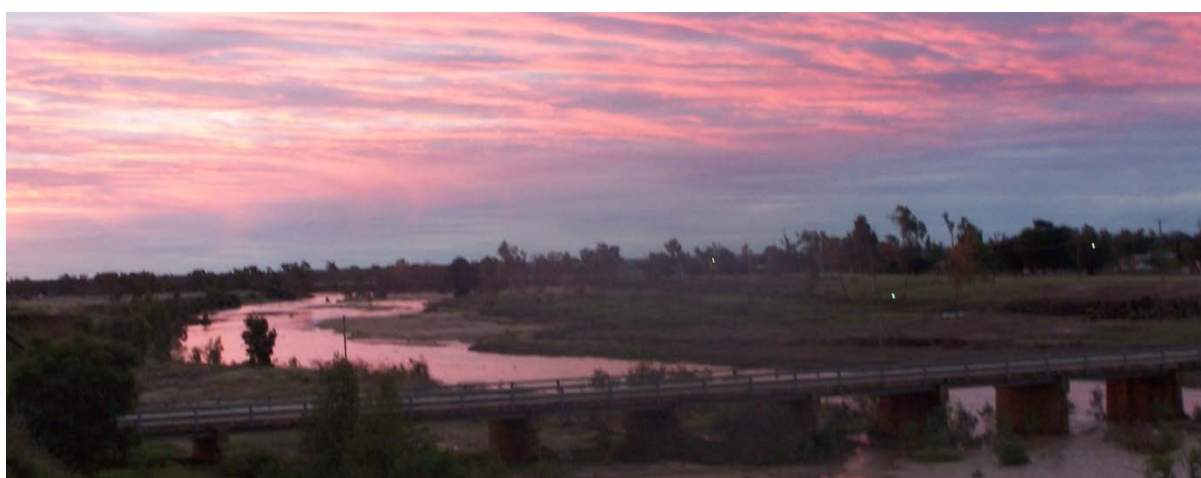
*2011 - 2021*

*Discovery • Opportunity • Lifestyle*

# Community Plan – ‘Our Future’

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*Flinders River Sunset*



## Message from the Mayor

Welcome to Flinders Shire Community Plan – ‘*Our Future*’, this plan has been developed through various forms of community consultation and therefore is a plan for the whole of community.

The Flinders Shire Community Plan – ‘*Our Future*’ provides direction for Council, the community, government, stakeholders, non-government organisations, business and industry to strategically plan for the future.

Through this planning process it will guide appropriate roles for Council, community groups and other agencies highlighting the responsibilities each have towards the sustainable future of the Flinders Shire region.

Development of the Community Plan is important as it sets the direction for the Shire and ensures that Council’s limited resources are allocated to meet legislated obligations and community expectations.

Our community has shown throughout the community consultation, a passion towards the ongoing development and improvement of our lifestyle, community heritage and natural environment. These have been highlighted in the themes of

environment, resources, community, economy and infrastructure, all of which are vital to a happy healthy community.

Council thanks the community for being involved in determining the future direction and priorities of Council. Together we shall forge partnerships and alliances to ensure the ongoing future of the Flinders Shire.

Cr Brendan McNamara  
Mayor Flinders Shire Council



# Introduction and Overview of the Community Plan

Flinders Shire Community Plan - 'Our Future' is a high level plan that identifies community needs and articulates the Council and community's long-term vision, aspirations and priorities. The Community Plan is for the whole community, not just for Local Government.

The Community Plan is intended to be long-term, providing a future focused planning and action framework to support Council in strengthening the assets of the community whilst identifying strategies and systems required to effectively manage growth and change.

## **The Purpose of the Community Plan is to:**

- Inform longer-term decisions to be made by Council in relation to policy, planning and resource allocation.
- Compliment, guide and inform Council's other strategic planning systems and decision-making.
- Capture the expertise, interests and views of stakeholders representing the whole of the community (Government, business, interest groups, individuals and community organisations) into a framework that describes how a community aspires to reach its full potential.
- Provide a basis for transparency and accountability for the development and implementation of other operational and action plans of Local Government.

***So in short a Community Plan is the communities vision which will guide Council within Councils limited resources to make our community what we, the residents want, or would like to see happen, in Flinders Shire to ensure our future.***

## **Why Develop a Community Plan?**

The Local Government Act 2009 has an increased emphasis on planning and accountability, requiring every Council to develop a long-term community plan. The Act also places an importance on community engagement. As a legislative principle, community engagement is required in all Council processes and across all Council business, including the development of the long term community plan.

The Principles of the Act state that Local Government must ensure *"transparent and effective processes and decision making in the public interest"* and *"democratic representation, social inclusion and meaningful community engagement."* The Local Government (Finance, Plans and Reporting) Regulation 2010 requires every Council to prepare and adopt a Community Engagement Policy.

The Community Plan, when supported by a reliable Long Term Financial Plan and Long Term Asset Management Plan will be the key driver for the Corporate Plan and will influence all other plans of Council, whether they are strategic, operational or action plans.

The Community Plan will also bring other benefits to Council.

Community planning:

- Is good business practice.
- Connects Council with the community.
- Allows community members to contribute to planning.
- Shares responsibility for a positive future.

# Community Engagement Process

## Community Plan Development

The community engagement element of the process consisted of a number of the elements in the Intelligence gathering, Community Input, Community Vision and Community Validation phases as detailed in the project plan.

Council utilised four elements of the IAP2 Public Participation Spectrum in its community engagement activities being inform, consult, involve and collaborate.

## Intelligence Gathering

Having recently completed a review of its Corporate Plan, Council had access to significant data on community views regarding medium term Council strategy. An engagement activity by the Department of Communities also provided quality insight into the needs and aspirations of the Flinders Shire indigenous community.

## Community Input

Council conducted two surveys of the community to gather data and collect input from as wide a range of demographics as possible.

The first survey involved seeking responses to questions across the range of themes to be included in the community plan. These surveys provided detailed response data and were very useful in the validation of the more general trend data collected in the second survey. 29 responses to this survey were recorded.

The second survey was made available in both hard copy and on line and sought to establish base line data on community issues and needs as well as recording detailed responses to 5, 10 and 20 year goals and aspirations.

The survey was promoted in the local media, through a stand at the local Show and was sent out to all households outside of the town of Hughenden. Local schools were encouraged to engage students in the process which ensured that all target groups were involved.

At the close of survey responses 99 respondents had completed the survey.

Both the residential location and age group spread of respondents is quite balanced and reasonably reflective of the community.

This response represents a good level of survey participation, (6% of residents and 9% of voters) from across the community.

## Community Vision

During the community input phase, survey respondents were invited to nominate to be involved in a community focus group workshop to review and provide feedback on the pre-draft plan. A number of other key community group representatives were also invited to participate.

The community focus group workshop was conducted on the 19<sup>th</sup> August 2011 and included the following representative groups within the Shire.

Youth, indigenous, grazing, education, business, small communities, aged, recreation, emergency services and general community.

The group reviewed the pre-draft plan and provided feedback and suggestions. The participants also workshopped ideas around the community vision statement for consideration by Council.

## Community Validation

Having considered all feedback and suggestions, then reviewing the work conducted to date, Council prepared and adopted a draft community plan on the 15<sup>th</sup> September 2011 for circulation for validation by the community.

At the close of the review period, Council considered further input received and finally adopted its Community Plan 2011-2021 at its meeting on the 17<sup>th</sup> November 2011.



## Vision for the Flinders Shire

*Our great lifestyle is enhanced by managed growth in diverse sustainable industries that deliver balanced social, economic and environmental benefits and opportunity to the Shire.*

*We are a proud, caring, involved, safe, secure and family friendly community with health, education and community services and infrastructure that meet our changing needs.*

## Planning linkages

The Flinders Shire Community Plan – ‘Our Future’ identifies and correlates with many other planning documents in the region and within the shire as outlined in the planning model diagram. Thus setting the foundations for strategic and integrated planning process guiding council in the goals of the community whilst allowing Council to make informed decisions to achieve these goals within their available resources.



Planning Model Diagram



## Theme

## Goal

### Environment

- Protection of the Great Artesian Basin
- Flinders Shire is recognised as a renewable energy hub
- Best practice waste management and recycling
- Ecological systems are protected
- Ongoing control of invasive pest animals and plants
- Sustainable development
- Flinders Shire is a community with strong environmental values

### Resources

- A sustainable mining resource industry has been developed
- A sustainable irrigation industry has been developed
- Local and regional water supplies are secure and are used for domestic, commercial, industrial and agricultural purposes
- A renewable energy industry has been developed
- Best practice land management

### Community

- Establishment of a Recreational Dam
- A health system that meets the needs of the community
- The accommodation needs of the community are adequately met
- An accessible community
- Aged facilities and services to meet the community needs
- Recreational services meet the needs of the community
- A vibrant active community
- Public Transport meets community needs
- Visually appealing and well presented towns
- Full range of Education opportunities to meet the needs of the community
- A safe and prepared community
- Community facilities that meet the needs of the community
- A community that values art, culture and history

## Theme

## Goal

### Economy

- Business growth and development
- Growth at a sustainable level has increased the Shire population to between 2500 - 5000
- Quality transport infrastructure facilitates economic development
- Increase tourism numbers by 100%

### Infrastructure

- Infrastructure development to facilitate the renewable energy sector
- Water and sewerage infrastructure meets compliance standards
- Reliable and affordable reticulated electricity network
- Road network meets community needs
- Planning for growth
- Reliable communications throughout the Shire
- Quality infrastructure supports an irrigation industry

## Key

Who	Council Role	When	Success Indicator
<p>Council – Flinders Shire Council</p> <p>Government Agencies – Relevant State or Federal Government Department or associated agency or representative body</p> <p>Community – appropriate, local community organisation, club, group and/or individual relevant to the activity or outcome to be achieved</p> <p>Private Enterprise – appropriate business and/or industry group relevant to the activity or outcome to be achieved</p>	<p>Lobby – provide support and/or appeal to government on behalf of the community</p> <p>Regulate – to keep within required guidelines</p> <p>Lead – direct responsibility for the delivery of the specific goal or activity</p> <p>Fund – provide financial support for goal or activity</p> <p>Support – help other groups achieve goals</p> <p>Facilitate – actively involved in the goals or activities</p> <p>Plan – ensure that appropriate planning is completed and followed</p>	<p>Time frame in which goal or activity is to be completed</p> <p>Ongoing – Activity will be undertaken or delivered throughout the life of the Flinders Shire Council Community Plan – ‘Our Future’</p>	<p>Measurement or indicator used to assess if the desired outcome, activity or performance has been achieved.</p>

# ENVIRONMENT

## Goal: Protection of the Great Artesian Basin

Outcomes	Who	Council role	When	Success Indicator
Implications of Coal Seam gas have been established	State Government	Lobby Support	2012	Report
Bore capping scheme is complete	State / Federal Government Landholders	Support	2021	Complete

## Goal: Flinders Shire is recognised as a renewable energy hub

Outcomes	Who	Council role	When	Success Indicator
Establishment of renewable energy – wind generation	Private Enterprise	Lobby Facilitate Regulate	2015	Project Complete
Establishment of renewable energy - Solar	Private Enterprise	Lobby	2016	Project complete
Establishment of renewable energy - Bio-mass	Private Enterprise	Lobby	2016	Project complete

## Goal: Best practice waste management and recycling

Outcomes	Who	Council role	When	Success Indicator
Financially viable waste recycling activities identified and or established	Council Recycle partner	Initiate Fund	2021	Number of waste streams that are being recycled
External funding secured to conduct waste recycling	Government Agencies	Application	2016	Funding secured

## Goal: Ecological systems are protected

Outcomes	Who	Council role	When	Success Indicator
Targeted preservation of identified eco systems	Government Agencies	Support	Ongoing	Identification complete
Establishment of effective education on identification and preservation of identified eco systems	Government Agencies	Support	Ongoing	Education initiatives implemented



## Environment Con't

### Goal: Ongoing control of invasive pest animals and plants

Outcomes	Who	Council role	When	Success Indicator
Review and implement the Flinders Shire Council Pest Management Plan	Council Community	Lead	2012	Plan implementation commenced

### Goal: Sustainable development

Outcomes	Who	Council role	When	Success Indicator
Planning decisions reflect triple bottom line – Economic, social, environmental impacts	Council	Lead	Ongoing	Council reports include recommendations for triple bottom line consideration

### Goal: Flinders Shire is a community with strong environmental values.

Outcomes	Who	Council role	When	Success Indicator
Environmental awareness and practices are adopted by the community	Council	Lead	Ongoing	Improved community environmental consciousness

# RESOURCES

### Goal: A sustainable mining resource industry has been developed

Outcomes	Who	Council role	When	Success Indicator
Council has established positive relations with developers	Council	Lead	As required	Quality of relationship with developers
Developments deliver community wide triple bottom line outcomes – economic, social, environmental	Developers Government Agencies	Lobby Support	As required	Positive outcomes to community from development

## Resources Con't

### Goal: A sustainable irrigation industry has been developed

Outcomes	Who	Council role	When	Success Indicator
Irrigation farms are established	Landholders Government Agencies	Lobby Support Facilitate	2013	Number of irrigators
Developments deliver community wide triple bottom line outcomes – economic, social, environmental	Landholders Government Agencies	Lobby Support Facilitate	As required	Positive outcomes to community from development

### Goal: Local and regional water supplies are secure and are used for domestic, commercial, industrial and agricultural purposes

Outcomes	Who	Council role	When	Success Indicator
Continued access to good quality artesian water	Government Agencies	Lobby Support	Ongoing	Access rights and water quality maintained
Off river water storage established	Government Agencies Council Developers	Lobby Support Facilitate Fund	2016	Capacity of storage in place
Effective demand management systems in place	Government Agencies Council	Lobby Regulate	As required	DMS achieve identified targets

### Goal: A renewable energy industry has been developed

Outcomes	Who	Council role	When	Success Indicator
Council has established positive relations with developers	Council	Lead	As required	Quality of relationship with development
Developments deliver community wide triple bottom line outcomes – economic, social, environmental	Developers Government Agencies	Lobby Support Facilitate	As required	Positive outcomes to community from development

### Goal: Best practice land management

Outcomes	Who	Council role	When	Success Indicator
Council, resource developers and land holders are practicing sustainable land management.	Landholders Developers Council Government Agencies	Lead Promote Facilitate	Ongoing	Quality of land management

# COMMUNITY

Goal: Establishment of a Recreational Dam				
Outcomes	Who	Council role	When	Success Indicator
Completion of favorable recreational dam feasibility study	Council	Lead	2012	Report complete
Appropriate approvals received	Council Government Agencies	Lead	2013	Project "shovel ready"
Funding secured and approved for project	Council Government Agencies	Lead Application Fund	2016	Project fully funded
Goal: A health system that meets the needs of the community				
Outcomes	Who	Council role	When	Success Indicator
Healthy Communities Community Consultation outcomes delivered	Government Agencies Council	Lobby Fund	Ongoing	Number of outcomes delivered
Existing health services are maintained or increased in line with growth and need	Government Agencies Council	Lobby Fund	Ongoing	Service levels
Multipurpose Health Service (MPHS) established	Government Agencies Council	Lobby Fund	2012	Service setup
Goal: The accommodation needs of the community are adequately met				
Outcomes	Who	Council role	When	Success Indicator
Development of short term accommodation/ motels /units that meets established demand	Developers Council Government Agencies	Planning Lobby Facilitate Regulate	Ongoing	Accommodation stocks delivered
Development of long term accommodation/housing that meets established demand	Developers Council Government Agencies	Planning Lobby Fund	Ongoing	Accommodation stocks delivered

## Community Con't

### Goal: An accessible community

Outcomes	Who	Council role	When	Success Indicator
An accessibility audit is completed	Council	Lead	2013	Audit complete
Prioritised accessibility issues addressed	Business Council Government Agencies	Facilitate Lobby Fund	Ongoing	Number of access issues resolved

### Goal: Aged facilities and services to meet the community needs

Outcomes	Who	Council role	When	Success Indicator
Existing community care services are maintained or improved	Council	Lead	Ongoing	Service levels
Hughenden aged persons accommodation is in operation	Council	Lead Fund	2013	Facility in operation
Aged related Healthy Communities Community consultation outcomes delivered	Government Agencies Council	Lobby Funding	Ongoing	Number of outcomes delivered

### Goal: Recreational services meet the needs of the community

Outcomes	Who	Council role	When	Success Indicator
FSC Sport and Recreation Plan reviewed and implemented	Council	Lead Fund	Review 2012	Number of outcomes delivered

### Goal: A vibrant active community

Outcomes	Who	Council role	When	Success Indicator
Well coordinated and successful community events	Community groups Council Government Agencies	Facilitate Support Fund	Ongoing	Number of events
Ongoing improvement to the quality of life of community residents	Council Government Agencies Community groups	Lead Deliver strategic goals	Ongoing	Number of community plan outcomes delivered
Well managed community organisations	Community groups Council Government Agencies	Lead Facilitate Fund Support	Ongoing	Quality of community organisation Governance

## Community Con't

### Goal: Public Transport meets community needs

Outcomes	Who	Council role	When	Success Indicator
Daily inter town bus service	Transport operators Government	Lobby Support	2015	Service commenced
Week day , daily air service to Hughenden	Transport operators Government	Lobby Support	2015	Service commenced
Local public transport service	Transport operators Government Agencies	Lobby Support	2015	Service commenced

### Goal: Visually appealing and well presented towns

Outcomes	Who	Council role	When	Success Indicator
Community streetscape plan is developed and implemented	Council Community	Lead Fund	2013	Implementation commenced
Encouragement strategy established for community to improve dwelling and business presentation and street appeal	Council	Lead Plan Fund	2013	Strategy implemented
FSC Five Parks Plan reviewed and implemented	Council Community	Lead Fund	2013 Ongoing	Revised plan implemented

### Goal: Full range of education opportunities to meet the needs of the community

Outcomes	Who	Council role	When	Success Indicator
Maintain existing educational opportunities for the whole of the Shire	Education Queensland Government Agencies	Lobby Support	Ongoing	Range of educational options
Access to further education	Government Agencies	Lobby Support	Ongoing	Range of educational options
Council provides scholarships, traineeships and apprenticeships	Council	Fund	Ongoing	Number of opportunities provided

## Community Con't

### Goal: A safe and prepared community

Outcomes	Who	Council role	When	Success Indicator
Level of police servicing is maintained	Queensland Police Service	Lobby Support	Ongoing	Police numbers
Disaster Management Plan is maintained and actioned as required	Council	Lead Fund	Ongoing	Reviewed in accordance with legislation
Emergency Services members increased and facilities are maintained	State Emergency Services Council	Support Fund	Ongoing	State Emergency Service volunteer numbers

### Goal: Community facilities that meets the needs of the community

Outcomes	Who	Council role	When	Success Indicator
Sport and Recreation Plan review and implementation	Council Community	Lead Fund	Review 2012 Implementation ongoing	Number of outcomes delivered
Flinders Shire Council Hughenden Showgrounds Master Plan review and implementation	Council Community	Lead Fund	Review 2012 Implementation ongoing	Number of outcomes delivered
Healthy Communities Community Consultation outcomes delivered	Government Agencies Council	Lobby Fund	Ongoing	Number of outcomes delivered
Flinders Shire Council facilities maintained in accordance with asset management plan	Council	Lead Fund	Ongoing	Compliance with AMP

### Goal: A community that values art, culture and history

Outcomes	Who	Council role	When	Success Indicator
Arts and Cultural Centre needs analysis outcomes implemented	Council	Lead Fund	2021	Outcomes delivered
Flinders Shire Council Arts, Cultural and History Policy outcomes implemented	Council	Lead Fund	2021 Ongoing	Outcomes delivered

# ECONOMY

## Goal: Business growth and development

Outcomes	Who	Council role	When	Success Indicator
Partnerships with large industry groups are developed and maintained	Council	Lead	As required	Quality of relationship with industry
Development and support of existing, new and alternative businesses and industries be they small or large	Business Government Agencies Council	Plan Support Facilitate Lobby Regulate	Ongoing	Outcomes delivered

## Goal: Growth at a sustainable level has increased the Shire population to between 2500 – 5000

Outcomes	Who	Council role	When	Success Indicator
Land available to meet a variety of needs	Council Government Agencies Landholders	Lead Plan Lobby Regulate	As required	Land availability
Accommodation and housing needs met as required	Business Government Agencies Council	Plan Support Lobby	Ongoing	Accommodation availability

## Goal: Quality transport infrastructure facilitates economic development

Outcomes	Who	Council role	When	Success Indicator
Complete sealing of the Kennedy Developmental Road (Hughenden – Lynd)	Government Agencies	Lobby	2018	Seal complete
Upgrade rail network	Queensland Rail	Lobby	Ongoing	Level of upgrade

## Goal: Increase tourism numbers by 100%

Outcomes	Who	Council role	When	Success Indicator
An extended tourism season	Business Government Agencies Tourism Groups	Lobby Support	2014	Visitor numbers
Tourism Development Plan reviewed and implemented	Council	Lead Fund Lobby	2013	Implementation commenced



# INFRASTRUCTURE

## Goal: Infrastructure development to facilitate the renewable energy sector

Outcomes	Who	Council role	When	Success Indicator
Construction of the high voltage transmission line (Woodstock – Cloncurry) and substation at Hughenden	Private Enterprise	Lobby Support Facilitate Regulate	2015	Project complete

## Goal: Water and sewerage infrastructure meets compliance standards

Outcomes	Who	Council role	When	Success Indicator
Develop and implement the Drinking Water Quality Management Plan	Council	Lead Fund	2013	Project complete
Strategic Asset Management Plan review and implementation	Council	Lead Fund	2012	Implementation Commenced
North Hughenden sewerage scheme completed and upgrade compliant treatment plant	Council	Lead Fund Lobby	2016	Project complete

## Goal: Reliable and affordable reticulated electricity network

Outcomes	Who	Council role	When	Success Indicator
Ergon Energy electricity network connected to high voltage transmission line.	Ergon Energy	Lobby	2016	Project complete

## Goal: Road network meets community needs

Outcomes	Who	Council role	When	Success Indicator
Develop and implement asset management plan for Shire roads	Council	Lead Fund	2013	Implementation commenced
Develop a roads capital works strategy	Council	Lead	2013	Strategy developed
Complete sealing of the Kennedy Developmental Road (Hughenden – Lynd) (Torrens Creek – Aramac)	Government Agencies	Lobby	2018 2013	Projects complete
Flinders Highway is maintained to a suitable standard as a main arterial highway	Government Agencies	Lobby	Ongoing	Highway condition
Widen the Flinders River bridge	Government Agencies	Lobby	2013	Project complete
Heavy vehicle transport is appropriately directed through and around Hughenden	Government Agencies Council	Lobby Plan Fund	2014	Project complete

## Goal: Planning for growth

Outcomes	Who	Council role	When	Success Indicator
A strategy for growth is in place that is informed by the revised planning scheme and infrastructure plans	Council	Lead Fund	2012	Strategy developed



## Goal: Reliable communications throughout the shire

Outcomes	Who	Council role	When	Success Indicator
Shire wide mobile phone coverage	Telcos	Lobby	2021	Increased Mobile coverage
Reliable landline services	Telstra	Lobby	2014	Fixed line telephone service reliability
Hughenden connected to the NBN optic fibre and improved internet access in rural areas	NBN Telcos	Lobby	2012	NBN connection

## Goal: Quality infrastructure supports an irrigation industry

Outcomes	Who	Council role	When	Success Indicator
Construction of irrigation dam	Government Agencies	Lobby	2016	Project complete
Upgraded road network servicing the irrigation industry	Government Agencies Developers Council	Plan Lobby Fund	2016	Road infrastructure capacity

***We love our far horizons  
The Eromanga Sea  
Australia's little grand canyon  
A million years of history***

Submissions closed: 5:00pm 4th November 2011.

Address Submissions to:

Flinders Shire Council

Telephone: 07 4741 2900 Fax: 07 4741 1741

Web: [www.flinders.qld.gov.au](http://www.flinders.qld.gov.au) Email: [flinders@flinders.qld.gov.au](mailto:flinders@flinders.qld.gov.au)

34 Gray Street

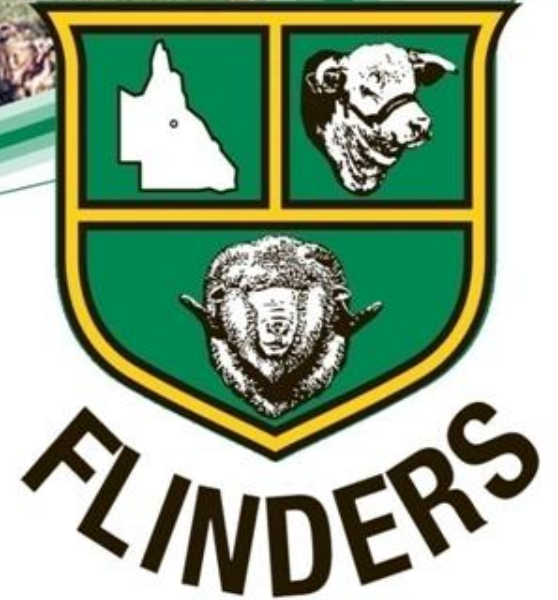
PO Box 99

Hughenden Qld 4821

*Discovery • Opportunity • Lifestyle*



**SHIRE OF**



# **SHIRE OF FLINDERS**

## **Corporate Plan 2012 –2017**

Discovery, Opportunity, Lifestyle



# Flinders Shire Profile

## Introduction

**Message from our Mayor – Greg Jones  
and Chief Executive Officer – Stephen McCartney**

We are proud to present the Flinders Shire Council's Corporate Plan 2012–2017.

This planning is vital to the social, environmental and family values we seek to promote in our community.

To achieve our goals we need to work together within our organisation. Council also works with our residents, businesses, visitors, the State and Federal Governments, its agencies, our suppliers and contractors who contribute to our diverse region. Working together for our Shire is more complex than it sounds due to the diverse nature of our organisation and the challenges we face. We therefore ensure that we undertake planning to ensure that we achieve the best results. To ensure we are working effectively to achieve our objectives, we will measure our progress against strategic measures.

Development of the Corporate Plan is an important function of Council as it sets the direction for the Shire and ensures that Council's limited resources are allocated to meet legislated obligations and community expectations. Council thanks the staff and community for being involved in determining the future direction and priorities of Council.



Greg Jones  
Mayor of Flinders Shire Council

Stephen McCartney  
Chief Executive Officer of Flinders Shire Council



# Flinders Shire Council Profile

Flinders Shire is situated approximately half way between the cities of Townsville and Mount Isa and is named after Queensland's longest river – the Flinders River.

The Flinders Shire is divided by the Flinders Highway – now known as the popular tourist drive 'Overlander's Way'. The Flinders Highway runs east and west through the Kennedy Developmental Road – which runs north and south through the Flinders Shire. Encompassing the townships of Hughenden, Prairie, Torrens Creek and Stamford, the Flinders Shire has become a major hub for transport and travellers alike.

Lt. Stokes of the "Beagle" discovered the Flinders River on 30 July, 1841. In 1863 Ernest Henry was the first person in this area to select a pastoral holding which he named "Hughenden Station" after his Grandfather's Tudor Manor in Buckinghamshire, England. It was from this station the township of Hughenden took its name, however it was not officially surveyed until 1867.

The Shire has three prominent geological features. Porcupine Gorge in the north, the Flinders River, which winds from the White Mountains in the north-east through to the west of the Shire. The region is made up of a mix of the vast treeless plains known as Mitchell Grass Downs, the more thickly vegetated and Spinifex inhabited Desert Uplands, areas known as tropical savannah within the Einasleigh Uplands and the basalt covered Northern Gulf bioregion.

The Flinders Shire has a population of 1,871 residents. Its main industries are cattle and sheep grazing and tourism.

## General Statistics

Population	1,871
Area	41,216 sq km
Towns	Hughenden, Prairie, Torrens Creek, Stamford
Industries	Grazing and Tourism
Transport	Rail, Road

Total Council Expenditure	\$35 million approx
Council Employees	110
Length of Shire Roads	1,991.45 km
Length of Main Roads	759 km
Height above sea level	324 m





# Our key projects

## Our Priority Projects

### Underway

Cairns-Melbourne Inland Highway  
Tourism Development  
North Hughenden Sewerage  
Hughenden Sewerage Treatment Plant Upgrade  
Hughenden Industrial Estate Development  
Moran Street Reconstruction  
New Shire Office Complex  
Hughenden Aged Persons' Accommodation

### Future

Develop Art/Cultural/Historical Centre  
Recreational Lake  
Upgrade the Hughenden Airport Runway  
Development of Flinders River Ag Precinct  
Swimming Pool Upgrade/Replacement  
Showgrounds Kitchen/Bar Upgrade  
150 years Settlement Celebrations  
Refurbishment Works Depot

### Strategic Approach to Roads

The Shire's Strategic Road Priorities are in the following order:

- 1) Flinders Highway
- 2) Kennedy Developmental Road (Hann Highway)
- 3) Kennedy Developmental Road (Hughenden to Winton)
- 4) Hughenden to Muttaborra
- 5) Prairie Road (Prairie to Muttaborra)
- 6) Torrens Creek to Aramac
- 7) Council's current development priority is to lobby Government for funding for the Kennedy Developmental Road, north of Hughenden to The Lynd Junction as part of the *Reef to Rock* concept (Cairns to Uluru) and Inland Highway (Cairns to Melbourne)







## Our Vision

Flinders Shire – a place of discovery, opportunity and lifestyle.

## Our Mission

To promote quality of life through leadership, attitude and respect.

## Our Values

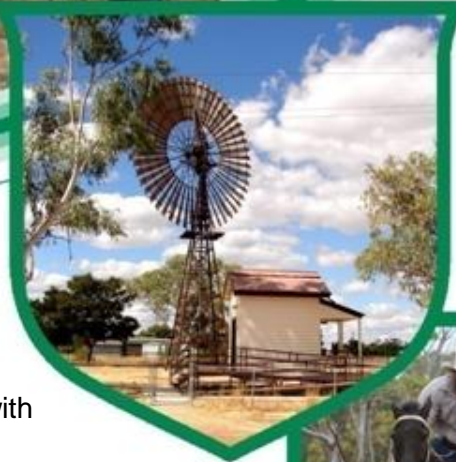
- A Caring Philosophy
- Pursuit of Excellence
- Teamwork
- Local Ownership
- Communication
- Leadership



## Our Guiding Principles

At Flinders Shire we are committed to making decisions responsibly and sustainably acting with integrity, honesty and respect.

- **Our Governance** – We will work as a team and act with pride, accountability, transparency and integrity to deliver services to our residents.
- **Our Economy** – We will approach all business aspects of the Shire in a manner that promotes growth and sustainability to achieve the best possible outcome.
- **Our Environment** – We will provide stewardship to maintain, protect and enhance our natural environment whilst supporting new and existing industries.
- **Our Infrastructure** – We will aim to continuously improve products, services and processes through sustainable management of Council's core assets.
- **Our Resources** – We will encourage sustainable resource utilisation by providing support to businesses and their associated industries.
- **Our Community** – We will work with our community to provide an appealing lifestyle with the available resources to build a healthy, happy and caring community.



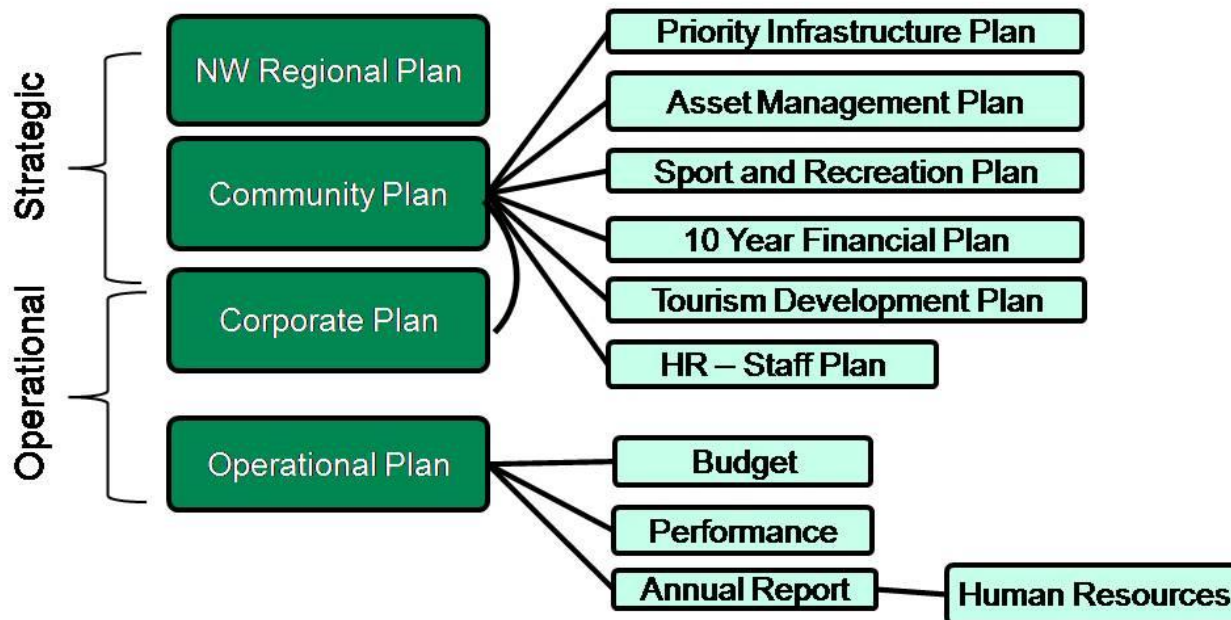


# About the Corporate Plan

## What is a Corporate Plan?

A Corporate Plan is Council's primary strategic business and organisational planning document and forms the basis for the development of Council's Operational Plan and Annual Budget.

## Planning Framework







## Council's Planning Processes

In 2011, Council developed its 'Ten Year Community Plan'. We undertook a community consultation process to seek the community's input. The Community Plan is aligned to the North West Regional Plan developed for our region by the State Government.

Each financial year, Council prepares an Annual Budget and Operational Plan and revises its 'Five Year Corporate Plan' and 'Ten Year Financial Forecast'.

The Operational Plan includes all of the services and projects that Council is undertaking to provide the community with services to achieve the Corporate Plan outcomes and align with the Vision. The Annual Budget provides the resources to achieve the Operational Plan objectives.

The Council has a Community Engagement Policy and has followed these principles when developing the Corporate Plan.

### Corporate Plan Statutory Requirements

The Local Government (Finance, Plans and Reporting) Regulation 2010 Section 120 requires that a Corporate Plan be prepared and adopted. It must outline the strategic direction of the Local Government. The Corporate Plan comes from the Community Plan. Council's Corporate Strategies to achieve its tasks in the Community Plan are detailed in the Corporate Plan.



## Corporate Plan Consultation

### Public Consultation

This Corporate Plan is based on the community consultation as part of the community planning process which was used to develop the Community Plan 2011-2021. Information collated has been used in the development of this plan.

### Councillor and Staff Consultation

Council's elected members and senior staff were consulted to ensure direct input into the Corporate Plan development and the community consultation information was also considered.

Council's elected members, senior executives, staff and community were given opportunities to contribute to the development of the Corporate Plan as members of the community.

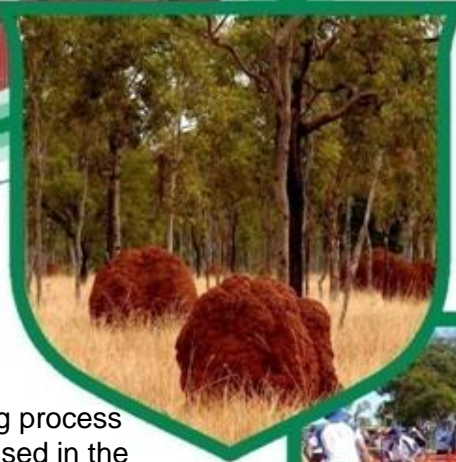
### Corporate Plan Adoption

The final Corporate Plan was adopted by Council on

## Key Outcomes and Strategies

Outcomes are the goals Council plans to achieve in moving towards its Vision.

Strategies are the tactics we intend to use to help us achieve its Outcomes. These strategies are supported by the Operational Plan and Budget.



Corporate Outcomes	Corporate Strategies	Performance Indicator	Performance Measure	Target
<b>Environment</b>				
<b>A Sustainable Managed Healthy Environment</b>				
<b>1 Protection of the Great Artesian Basin</b>				
Outcomes				
Council and community is up to date with latest information on Coal Seam Gas	Monitor and inform the community of developments in the Coal Seam Gas industry and any new research findings.	Action taken	Progress with activity	Complete
Bore Capping Scheme maintained	Lobby relevant agencies to ensure the Bore Capping Scheme continues until capping is complete.	Successful engagement	Number of engagement activities	5
<b>2 Flinders Shire is recognised as a renewable energy hub</b>				
Outcomes				
Wind power generation opportunities are facilitated	Engage with and advocate on behalf of industry proponents - Wind	Successful engagement	Number of engagement activities	5
Solar power generation opportunities are facilitated	Engage with and advocate on behalf of industry proponents - Solar	Successful engagement	Number of engagement activities	5
Biomass fuel development opportunities are facilitated	Engage with and advocate on behalf of industry proponents - Biomass	Successful engagement	Number of engagement activities	5
Thermal energy development opportunities are facilitated	Engage with and advocate on behalf of industry proponents - Thermal	Successful engagement	Number of engagement activities	5
<b>3 Best practice waste management and recycling</b>				
Outcomes				
Waste recycling opportunities are investigated	Monitor and investigate waste recycling activities as they arise	Action taken	Progress with activity	Complete
	Best practice waste management	Compliant land fill sites	% of sites that are compliant	100%
Funding is sourced to establish identified waste recycling activities	Investigate and access funding sources for identified recycling activities	Reporting to Council	Progress with report	Complete



<i>Corporate Outcomes</i>	<i>Corporate Strategies</i>	Performance Indicator	Performance Measure	Target
<b>4 Ecological systems are protected</b>				
Outcomes				
Council strategic and operational plans facilitate the preservation of identified ecosystems	Establish policies that preserve and protect places of natural and man-made significance and provide for a sustainable rural industry. Plan, develop and promote appropriate nature-based tourism	Compliant policies  Inclusion in Shire Tourism Development Plan	% of policies that are compliant Progress with activity	100% Complete
Council staff are trained to employ appropriate preservation practices in their day to day activities	Adhere to integrated strategic plans and policies to effectively manage, protect and conserve our natural environment  Staff are trained to effectively manage, protect and conserve our natural environment	Level of compliance  Staff awareness	Number of external agency non-compliance notices % of works staff given awareness training	0 100%
<b>5 Ongoing control of invasive pest animals and plants</b>				
Outcomes				
Flinders Shire Council Pest Management Plan reviewed and implemented	Complete the review of the Pest Management Plan and commence implementation as required Effective management of pests in line with budgetary constraints  Lobby Governments and relevant agencies for support of Council pest management aims	Plan development  Plan outcomes delivered Successful engagement	Progress with plan % of plan targets achieved Number of engagement activities	Complete 90% 500%
<b>6 Sustainable development</b>				
Outcomes				
Council reports and recommendations include triple bottom line considerations	Ensure that relevant reporting templates include triple bottom line considerations and that reporting is in line with requirements	Compliant templates	Template/s developed	Complete
<b>7 Flinders Shire is a community with strong environmental values.</b>				
Outcomes				
Improved community environmental consciousness	Provide a range of community awareness and education activities and programs that support the preservation of the region's natural environment  Improve knowledge of public health standards within the community  Improve knowledge of sustainable practices such as mitigating impacts of industry, waste management, recycling and climate change  Encourage community knowledge of and involvement in environmental activities and programs	Awareness education program development and implementation  Awareness education program development and implementation  Awareness education program development and implementation  Awareness education program development and implementation	Progress with program development and implementation Progress with program development and implementation Progress with program development and implementation Progress with program development and implementation	Complete Complete Complete Complete

<i>Corporate Outcomes</i>	<i>Corporate Strategies</i>	Performance Indicator	Performance Measure	Target
<b><u>Resources</u></b>				
<b>1 A sustainable mining resource industry has been developed</b>				
Outcomes				
<b>Council has established positive relations with developers</b>	Engage with resource development proponents and communicate Council and community expectations.	Successful engagement	Level of engagement with new development proponents	100%
<b>Quality community outcomes from development</b>	Develop a clear Council position on its expectations for community outcomes from resource industry developments in the Shire.	Portfolio development	Progress with portfolio	Complete
<b>2 A sustainable irrigation industry has been developed</b>				
Outcomes				
<b>Opportunities for irrigation developments exist</b>	Engage with Government and irrigation industry proponents to identify current and future irrigation opportunities.	Successful engagement	Progress with the identification of opportunities	Complete
<b>Quality community outcomes from development</b>	Develop a clear Council position on its expectations for community outcomes from irrigation industry developments in the Shire.	Portfolio development	Progress with portfolio	Complete
<b>3 Local and regional water supplies are secure and used for domestic, commercial, industrial and agricultural purposes</b>				
Outcomes				
<b>Artesian water access rights and water quality maintained</b>	Engage with Government and advocate on behalf of bore users to ensure that access rights are maintained and water quality is protected from Coal Seam Gas impacts etc.	Successful engagement	Number of engagement activities	5
<b>Opportunities for off river water storage have been investigated</b>	Engage with Government and irrigation industry proponents to identify off river water storage opportunities	Successful engagement	Progress with the identification of opportunities	Complete
<b>Town water supply demand management systems are in place</b>	Develop and implement an effective town water demand management strategy	Strategy development	Progress with adoption of demand management strategy	Strategy implemented

<i>Corporate Outcomes</i>		<i>Corporate Strategies</i>	Performance Indicator	Performance Measure	Target
<b>4 A renewable energy industry has been developed</b>					
Outcomes					
<b>Council has established positive relations with developers</b>	Engage with renewable energy development proponents and communicate Council and community expectations		Successful engagement	Level of engagement with new development proponents	100%
<b>Quality community outcomes from development</b>	Develop a clear Council position on its expectations for community outcomes from renewable energy industry developments in the Shire		Portfolio development	Progress with portfolio	Complete
<b>5 Best practice land management</b>					
Outcomes					
<b>Council planning scheme promotes sustainable land management</b>	Ensure that planning schemes facilitate and promote sustainable land management		Effective review	Progress with scheme review	Complete
<b>Council strategic and operational plans ensure sustainable land management</b>	Ensure that Council plans and activities are consistent with and promote sustainable land management		Review progress	% of plans reviewed and up to date	100%
	Sustainable management of the stock route network		Stock routes management plan implementation	Progress with implementation	Complete

Corporate Outcomes		Corporate Strategies	Performance Indicator	Performance Measure	Target
<b>Community</b>					
Appealing Lifestyle for our Healthy, Happy and caring community					
<b>1 Establishment of a Recreational Dam</b>					
Outcomes					
Recreational Dam feasibility study is complete	Ensure that the Recreational Dam feasibility study/development plan is completed in line with agreed schedule	Study progress	Report on progress	Complete	
Recreational Dam Project is "shovel ready"	Make required applications to appropriate approval agencies to progress the Recreational Dam project	Application preparedness	Progress with application preparation	Complete	
	Engage the community to ensure they have necessary input and are informed of the process required to develop the Recreational Dam	Community engagement	Number of communication activities	10	
Funding sources for the Recreational Dam project have been identified	Establish possible funding sources for the Recreational Dam project and make any necessary applications and engage in lobbying as required.	Funding secured	Number of funding sources secured	1	
<b>2 A health system that meets the needs of the community</b>					
Outcomes					
Council has successfully lobbied for and provided funding for the delivery of "Healthy Communities" outcomes	Identify and engage with funding bodies and make funding submissions to deliver "Healthy Communities" initiatives	Successful engagement	Level of engagement with funding bodies	Complete	
	Provide funding for appropriate "Healthy Communities" initiatives	Funding consideration	Inclusion of funding in budget deliberations	Complete	
Council has been effective in engaging with health service providers	Engage with health service providers to ensure services are maintained and or increased to meet community demand	Service levels	Service levels that meet community needs	100%	
Funding for a Multi Purpose Health Service has been secured	Advocate on behalf of the community to establish a Multi Purpose Health Service (MPHS)	Successful engagement	% of required external funding that has been secured	100%	
<b>3 The accommodation needs of the community are adequately met</b>					
Outcomes					
Short term accommodation needs are being met	Actively monitor short term accommodation needs	Community engagement	Number of engagement activities	10	

Corporate Outcomes		Corporate Strategies		Performance Indicator	Performance Measure	Target
Long term accommodation needs are being met	Actively monitor long term accommodation needs and trends	Community engagement	Number of engagement activities	10		
	Ensure that planning schemes facilitate appropriate accommodation development	Effective review	Progress with scheme review	Complete		
4 An accessible community						
Outcomes						
An accessibility audit has been carried out	Complete an accessibility audit by required deadline (2013)	Knowledge of accessibility issues	Progress with accessibility audit	Complete		
Planned accessibility improvements have been carried out	Establish accessibility improvements priorities	Accessibility improvement plan development	Progress with plan	Complete		
	Fund and carryout accessibility improvements in line with plans	Accessibility improvement plan outcomes delivered	% of plan targets achieved	90%		
5 Aged facilities and services to meet the community needs						
Outcomes						
Community Care Services continue to meet needs	Deliver Community Care Services that meet community needs within funding constraints	Accreditation compliance	Level of compliance	aintain accreditation		
Hughenden Aged Care Facility continues to provide quality care outcomes	Hughenden Aged Persons Accommodation is in operation	Building component completion	Construction progress	Complete		
Council has successfully lobbied for and provided funding for the delivery of "Healthy Communities" consultation outcomes	Engage with funding bodies and make funding submissions to deliver aged related "Healthy Communities" initiatives	Successful engagement	Level of engagement with funding bodies	100%		
	Provide funding for appropriate aged related "Healthy Communities" initiatives	Funding consideration	Inclusion of funding in budget deliberations	Complete		
6 Recreational services meet the needs of the community						
Outcomes						
Flinders Shire Council Sport and Recreation Plan has been reviewed and implementation of priorities is proceeding	Complete revision and adoption of a Shire Sport and Recreation Plan	Effective review	Progress with plan review and adoption	Plan adopted		
	Provide funding and commence implementation of planned sport and recreational priorities	Level of implementation	Funded projects implemented	100%		



<i>Corporate Outcomes</i>	<i>Corporate Strategies</i>	Performance Indicator	Performance Measure	Target
<b>7 A vibrant active community</b>				
Outcomes				
Council continues to successfully facilitate the operation of effective and well run community events	Facilitate and support community groups in running community events	Level of support	% of groups provided with management resources and support	100%
Council is effectively delivering its community plan outcomes	Ensure that through budget and operational plan linkage, community plan outcomes are delivered in line with agreed timeframes	Outcomes achieved	Percentage of Community Plan	100%
Council continues to successfully facilitate the operation of effective and well run community events	Develop and implement a policy to facilitate the sustainability of appropriate community events.	Policy development	Progress with policy development	Complete
<b>8 Public Transport meets community needs</b>				
Outcomes				
A daily inter town bus service in operation	Lobby Government and transport operators for the establishment of inter town bus service	Successful engagement	Number of engagement activities	5
Hughenden receives a daily air service Monday to Friday	Lobby Government and transport operators for the establishment of daily (Monday - Friday) air service to Hughenden	Successful engagement	Number of engagement activities	5
A local public transport service is in operation	Lobby Government and transport operators for the establishment of a local public transport service	Successful engagement	Number of engagement activities	5
	Investigate options for Council involvement or support for a local public transport service	Effective review	Progress with issues paper development	Complete
<b>9 Visually appealing and well presented towns</b>				
Outcomes				
Implementation of planned community streetscape improvements is in progress	Complete the development of a Shire Streetscape Plan	Plan developed	Progress with adoption of Streetscape Plan	Adopted by Council
	Provide or source funding to carry out works as prioritised in the Streetscape Plan	Outcomes achieved	Percentage of plan projects completed	100%
Dwelling and Business Presentation and Street Appeal Strategy is delivering positive results	Develop and implement a Dwelling and Business Presentation and Street Appeal Strategy	Strategy development and implementation	Progress with implementation of street appeal strategy	Adopted by Council and implementation commenced
Updated Five Parks Plan is being implemented in line with priorities	Complete the review and update of the Shire Parks Plan	Effective review	Progress with plan review	Complete
	Provide or source funding to carry out works as prioritised in the Shire Parks Plan	Outcomes achieved	Percentage of plan projects completed	100%

<i>Corporate Outcomes</i>	<i>Corporate Strategies</i>	Performance Indicator	Performance Measure	Target
<b>10 Full range of education opportunities to meet the needs of the community</b>				
Outcomes				
Council has successfully lobbied to maintain existing educational opportunities in the Shire	Monitor the level of educational opportunities in the Shire and engage with service providers to ensure services are maintained and meet community needs	Service levels	Service levels that meet community needs	100%
The community has access to further educational opportunities	Monitor community higher educational needs and engage with service providers to ensure that services are established to meet community needs	Service levels	Service levels that meet community needs	100%
Council continues to provide scholarships, traineeships and apprenticeships to community members	Maintain funding of Council's commitment to the provision of scholarships, traineeships and apprenticeships to community members	Funded positions	Percentage of workforce engaged as trainees and apprentices.	5%
<b>11 A safe and prepared community</b>				
Outcomes				
Council has been successful in lobbying to maintain police numbers in the Shire	Engage with Queensland Police Service to ensure police numbers are maintained	Successful engagement	Number of engagement activities with Queensland Police Service	5
Council has a coordinated response to and builds the community's resilience to natural or man-made disasters to minimise adverse effects on the community	Ensure that a quality and current Disaster Management Plan is in place	Plan currency	Compliance with review requirements	100%
Council supports a safe living environment for the community through public safety initiatives and measures	Implement strategies to ensure that emergency services are well resourced and have strong volunteer support	Strategy development and implementation	Progress with implementation of volunteer support	Adopted by Council and implementation

Corporate Outcomes		Corporate Strategies		Performance Indicator	Performance Measure	Target
12 Community facilities that meet the needs of the community						
Outcomes						
Flinders Shire Council Sport and Recreation Plan has been reviewed and implementation of priorities is proceeding	Complete the review and adoption of the Flinders Shire Council Sport and Recreation Plan	Effective review	Progress with plan review	Adopted		
	Fund prioritised Sport and Recreation Plan initiatives	Level of implementation	Funded projects implemented	100%		
Hughenden Showgrounds Master Plan has been reviewed and implementation of priorities is proceeding	Complete the review and adoption of the Hughenden Showgrounds Master Plan	Effective review	Progress with plan review	Adopted		
	Fund prioritised Hughenden Showgrounds Master Plan initiatives	Level of implementation	Funded projects implemented	100%		
Council has successfully lobbied for and provided funding for the delivery of "Healthy Communities" outcomes	Engage with funding bodies and make funding submissions to deliver "Healthy Communities" initiatives	Successful engagement	Level of engagement with funding bodies	100%		
	Provide funding for appropriate "Healthy Communities" initiatives	Funding consideration	Inclusion of funding in budget deliberations	Complete		
Council Asset Management Plans are being effectively implemented	Fund the operation of community facilities and ensure that Asset Management Plans are funded and carried out	Quality of assets	Asset Management Plan works carried out	100%		
13 A community that values art, culture and history						
Outcomes						
Arts and Cultural Centre needs analysis outcomes have been implemented	Provide or source funding to carry out Arts and Cultural Centre works and activities as per prioritised plan	Arts and Cultural Centre works and activities	Implementation of Arts and Cultural Centre plan	Complete		
Flinders Shire Council Arts, Cultural and History Policy outcomes have been implemented	Provide or source funding to carry out Arts, Cultural and History Policy outcomes as per prioritised plan	Quality of outcomes	% of Arts, Cultural and History Policy outcomes delivered	100%		

Corporate Outcomes		Corporate Strategies	Performance Indicator	Performance Measure	Target
<b>Economy</b>					
A Strong Sustainable Economy					
<b>1 Business growth and development</b>					
Outcomes					
Partnerships with large industry groups have been developed and maintained as required	Engage with and advocate on behalf of large industry proponents as required	Successful engagement	Number of engagement activities	5	
Council has been active in the development and support of local business and industry	Develop and adopt a Business and Industry Development and Support Policy	Strategy development	Progress with adoption of Business and Industry Development and Support Policy	Adopted	
	Provide or source funding to carry out Business and Industry Development and Support Policy outcomes as per prioritised plan	Funding consideration	Inclusion of funding in budget deliberations	Complete	
Council conducts a range of business activities that deliver benefits or financial return to the community	Manage business activities to maintain the delivery of benefits or financial return to the community	Budget performance	% budget variation	< 10%	
<b>2 Growth at a sustainable level has increased the Shire population to between 2500 - 5000</b>					
Outcomes					
Community growth is being facilitated through the availability of appropriate land	Actively monitor land availability and development needs for population growth	Community engagement	Level of understanding of community needs	Council is well informed	
	Ensure that Planning Schemes facilitate appropriate development for population growth	Effective review	Progress with Planning Scheme review	Complete	
Community growth is being facilitated through the availability of appropriate accommodation	Actively monitor accommodation needs for population growth	Community engagement	Level of understanding of community needs	Council is well informed	
	Ensure that Planning Schemes facilitate appropriate accommodation development for population growth	Effective review	Progress with Planning Scheme review	Complete	
<b>3 Quality transport infrastructure facilitates economic development</b>					
Outcomes					
Sealing of the Kennedy Developmental Road (Hughenden – Lynd) is complete	Lobby Government for funding to complete the sealing of the Kennedy Development Road (Hughenden - Lynd) within identified time frames	Successful engagement	Number of engagement activities	5	
Council has been actively lobbying for the upgrade of the rail network	Lobby Government for funding to upgrade the rail network	Successful engagement	Number of engagement activities	5	

<i>Corporate Outcomes</i>		<i>Corporate Strategies</i>	Performance Indicator	Performance Measure	Target
<b>4 Increase tourism numbers by 100%</b>					
Outcomes					
The implementation of the Tourism Development Plan has effectively extended the tourist	Provide or source funding to carry out Tourism Development Plan outcomes as per		Funding consideration	Inclusion of funding in	Complete
The updated Tourism Development Plan is being implemented in line with planned priorities	Develop and adopt a Tourism Development Plan		Plan development	Progress with adoption of Tourism Development Plan	Adopted

Corporate Outcomes		Corporate Strategies	Performance Indicator	Performance Measure	Target
<b>Infrastructure</b>					
Well Planned, Efficient and Maintained Infrastructure					
<b>1 Infrastructure development to facilitate the renewable energy sector</b>					
Outcomes					
<b>Council support and lobbying has assisted in facilitating the construction a high voltage transmission line</b>	Engage with and advocate on behalf of the high voltage transmission developers and renewable energy industry proponents	Successful engagement	Number of engagement activities	5	
<b>2 Water and sewerage infrastructure meets compliance standards</b>					
Outcomes					
<b>Drinking Water Quality Management Plan is being effectively implemented</b>	Develop, adopt and implement a Drinking Water Quality and Leakage Management Plan	Strategy development and implementation	Progress with adoption and implementation of plan	Implemented	
<b>The Strategic Asset Management Plan is being effectively implemented</b>	Ensure that Asset Management Plans are funded and carried out in line with strategic maintenance and replacement programs	Quality of assets	Asset Management Plan works carried out	100%	
<b>The North Hughenden Sewerage Scheme is complete</b>	Provide or source funding to carry out the construction of the North Hughenden Sewerage Scheme within identified timeframes	Project progress	Progress with construction	Complete	
<b>3 Reliable and affordable reticulated electricity network</b>					
Outcomes					
<b>Council has successfully lobbied to have the Ergon Energy network connected to a high voltage transmission line</b>	Engage with Ergon Energy and advocate on behalf of the high voltage transmission, renewable energy industry proponents and the community to have the local electricity network connected to high voltage transmission line	Successful engagement	Number of engagement activities	5	
<b>4 Road networks that meet community needs</b>					
Outcomes					
<b>The Shire Roads Asset Management Plan is being effectively implemented</b>	Ensure that Asset Management Plans are funded and carried out in line with strategic maintenance and replacement programs	Quality of assets	% of Asset Management Plan works carried out	100%	
<b>The Shire Roads Capital Works Strategy is being effectively implemented</b>	Ensure that Asset Management Plans are funded and carried out in line with strategic maintenance and replacement programs	Quality of assets	% of capital works strategy projects carried out	100%	
<b>Sealing of the Kennedy Developmental Road (Hughenden – Lynd) and the Torrens Creek Aramac Road is complete</b>	Lobby Government for funding to complete the sealing of the Kennedy Developmental Road (Hughenden - Lynd) and Torrens Creek - Aramac Roads within identified time frames	Successful engagement	Number of engagement activities	5	
<b>Council has been effectively lobbying for appropriate maintenance and upgrade funding for the Flinders Highway</b>	Lobby Government for funding for appropriate maintenance and the upgrading of the Flinders Highway	Successful engagement	Number of engagement activities	5	
<b>Council has been effectively lobbying for funding to widen the Flinders River Bridge</b>	Lobby Government for funding for the widening and upgrading of the Flinders River Bridge	Successful engagement	Number of engagement activities	5	



<b>Corporate Outcomes</b>		<b>Corporate Strategies</b>	Performance Indicator	Performance Measure	Target
<b>Effective Hughenden heavy vehicle traffic management strategies are in place</b>		Develop and adopt a Heavy Vehicle Traffic Management Plan for Hughenden	Strategy development	Progress with adoption of Heavy Vehicle Traffic Management Plan	Adopted by Council
		Provide or source funding to carry out works to facilitate the Hughenden Heavy Vehicle Traffic Management Plan	Funding consideration	Inclusion of funding in budget deliberations	Complete
<b>5 Planning for growth</b>					
Outcomes					
<b>Council has an effective Growth Management Strategy in place</b>		Develop and adopt a Growth Management Strategy for the Shire	Strategy development	Progress with adoption of Growth Management Strategy	Adopted by Council
		Provide or source funding to implement the Growth Management Strategy within identified timeframes	Funding consideration	Inclusion of funding in budget deliberations	Complete
<b>6 Reliable communication infrastructure throughout the shire</b>					
Outcomes					
<b>Council has been effective in lobbying for improved mobile telephone coverage</b>		Engage with Government and Telco's and advocate on behalf of the community to have the local mobile telephone network coverage expanded	Successful engagement	Number of engagement activities	5
<b>Council has been effective in lobbying for improved reliability of the land line telephone network</b>		Engage with Government and Telstra and advocate on behalf of the community to have the local telephone land line network reliability improved	Successful engagement	Number of engagement activities	5
<b>Council has been effective in lobbying for connection to the NBN optic fibre and for improved internet access in rural areas</b>		Engage with Government and NBN and advocate on behalf of the community to gain connection to the NBN fibre optic cable and to generally improve internet access in rural areas	Successful engagement	Number of engagement activities	5
<b>7 Quality infrastructure supports an irrigation industry</b>					
Outcomes					
<b>Council has been effective in its lobbying for the development of major irrigation infrastructure in the Shire</b>		Engage with Government and irrigation industry proponents to establish support for the development of major irrigation infrastructure in the Shire	Successful engagement	Number of engagement activities	5
<b>Council has been effective in its lobbying for road network improvements to support irrigation industry development</b>		Lobby Government for funding for the upgrading of the road network to facilitate irrigation industry development	Successful engagement	Number of engagement activities	5

Corporate Outcomes		Corporate Strategies		Performance Indicator	Performance Measure	Target
<u>Governance</u>						
Best practice Governance						
1 Responsible Leadership with Transparent Decision making						
Outcomes						
Transparent, Accountable and Responsible Governance	Develop and implement Council's corporate Governance Framework to ensure strategic planning, compliance with all legislation, standards and policies.	Understanding of compliance requirements	Progress with compliance register development.	Complete		
	Implement best practice enterprise risk management strategies.	Strategy development and implementation	Progress with risk strategy development and implementation.	Complete		
	Actively engaging with the community.	Quality engagement	Compliance with Community engagement Policy	100%		
A Competent, Productive and Contributing Workforce	Foster a culture of employee health, safety and well being.	Workplace safety	Workplace related claims	<25		
	Implement human resource strategies to become an employer of choice.	Effective review	Progress with human resource management systems review	Complete		
	Ensure our workforce is trained, developed and supported to competently manage themselves and their work.	Understanding of training needs	Progress with needs analysis review	Complete		
Strong Regional Advocacy	Represent and promote the interests of the community through key regional stakeholders.	Regional representation	Council representative involvement in nominated regional groups	100%		
	Participate in the review of the region's strategic direction on behalf of the community through effective and responsible policy, planning and decision making.	Quality planning and management	Plans and policies outside of review date	Nil		

<b>Corporate Outcomes</b>	<b>Corporate Strategies</b>	<b>Performance Indicator</b>	<b>Performance Measure</b>	<b>Target</b>
<b>Excellence in Organisational Leadership</b>	Provide respectful, responsive and timely customer service, consistent with our guiding principles.	Customer service standards	Progress with customer service policy implementation	Complete
	Ensure sustainable financial management.	Quality strategic financial modelling	Review of strategic financial management plan	Quarterly
	Implement leadership strategies utilising contemporary practices.	Currency of professional and leadership skills	Number of professional development activities per year	100%
<b>Best practice administration and operations</b>	Maintain and resource quality administrative practices and operations.	Operational plan activities	Targets met	>80%
<b>Councillors deliver responsible leadership with informed and transparent decision making</b>	Provide access to quality training, development and networking opportunities.	Availability of opportunities	Information provided to Councillors	Complete
	Provide Councillors with quality decision support	Use of reporting templates	% of standard reports made without the use of reporting template	Nil
	Involve Councillors in appropriate community engagement activities	Availability of opportunities	Advice of engagement activities provided to Councillors	Complete



## How will we know whether our Corporate Plan Outcomes are being achieved?

- Our Vision, Mission and Values will be widely publicised by our staff.
- We will regularly measure and publicly report on our progress each year in our Annual Report to ensure we are accountable to our community.
- We will link our annual Operational Plan and Budget to Corporate Plan outcomes and strategies to ensure they become a continuous focus of attention.
- Financial Management will provide reporting, analysis and review of performance against our Annual Budget.

### Contact Us

Please contact us if you would like more information regarding Flinders Shire Council's Strategic Planning Framework or access to other documents referred to.

**Phone:** 07 4741 2900

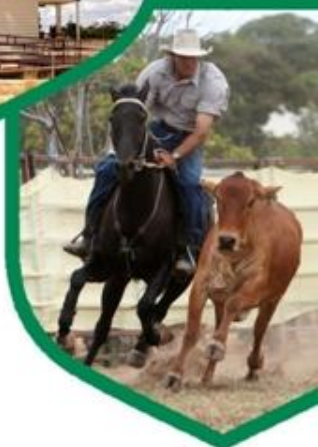
**Fax:** 07 4741 1741

**Write to:**  
The Chief Executive Officer  
Flinders Shire Council  
PO Box 274  
Hughenden Q 4821

**Visit your Council Office at:**  
34 Gray Street  
Hughenden QLD 4821

**Email:** [flinders@flinders.qld.gov.au](mailto:flinders@flinders.qld.gov.au)

**Website:** [www.flinders.qld.gov.au](http://www.flinders.qld.gov.au)





Corporate Strategies	Responsibility	Operational Activities	Budget	Performance Indicator	Performance Measure	Target
<b>3 Environment</b>						
112 Monitor and inform the community of developments in the Coal Seam Gas industry and any new research findings.	CEO	Establish means of receiving Coal Seam Gas research findings.	5000	Action taken	Progress with activity	Complete
	CEO	Establish and undertake appropriate community engagement on Coal Seam Gas research.		Action taken	Progress with activity	Complete
112 Lobby relevant agencies to ensure the bore capping scheme continues until capping is complete.	CEO	Maintain engagement with the relevant State Government Agency to continue Bore Capping Scheme.	5000	Successful engagement	Number of engagement activities	1
112 Engage with and advocate on behalf of industry proponents - Wind.	CEO	Establish relations with wind power industry representatives	5000	Action taken	Progress with activity	Complete
	CEO	Establish relations with relevant Government Agencies and advocate on behalf of wind power development.		Successful engagement	Number of engagement activities	1
112 Engage with and advocate on behalf of industry proponents - Solar.	CEO	Establish relations with solar power industry representatives	5000	Action taken	Progress with activity	Complete
	CEO	Establish relations with relevant Government Agencies and advocate on behalf of solar power development.		Successful engagement	Number of engagement activities	1
112 Engage with and advocate on behalf of industry proponents - Biomass.	CEO	Establish relations with biomass energy industry representatives	5000	Action taken	Progress with activity	Complete
	CEO	Establish relations with relevant Government Agencies and advocate on behalf of biomass energy industry development.		Successful engagement	Number of engagement activities	1
112 Engage with and advocate on behalf of industry proponents - Thermal.	CEO	Establish relations with thermal energy industry representatives.	5000	Action taken	Progress with activity	Complete
	CEO	Establish relations with relevant Government Agencies and advocate on behalf of thermal energy industry development.		Successful engagement	Number of engagement activities	1

132	Monitor and investigate waste recycling activities as they arise. Best practice waste management.	DCS/EHO	Review and report on current waste recycling practices and opportunities. Manage Shire land fill sites.	100000	Report development Compliant land fill sites	Report on Progress Number of compliant sites	Complete 1
132	Investigate and access funding sources for identified recycling activities.	DCS/EHO	Source funding where possible for approved recycling activities.	100000	Number of funding sources identified	Report on Progress	Complete
132		DCS/EHO		100000			
117	Establish policies that preserve and protect places of natural and man-made significance and provide for a sustainable rural industry.	DCS	Review existing Council policies to ensure that they are consistent with or promote the protection of ecological systems.	130000	Compliant policies	% of policies reviewed	100%
		DCS	Ensure all policy development includes environmental and cultural consideration.		Compliant policies	Number of non-compliant policies adopted	nil
151	Plan, develop and promote appropriate nature-based tourism.	DCS/CDO	Include the development of nature based tourism in the Shire Tourism Development Plan.	20000	Inclusion in Shire Tourism Development Plan	Progress with activity	Complete
159	Adhere to integrated strategic plans and policies to effectively manage, protect and conserve our natural environment.	CEO	Ensure staff are aware of and act in accordance with adopted plans, policies and procedures.	25000	Level of compliance	Number of external agency non-compliance notices	0%
112	Staff are trained to effectively manage, protect and conserve our natural environment.	CEO	Include appropriate environmental and cultural heritage protection training in Council works staff training program.	5000	Staff awareness	% of works staff given awareness training	100%
6241	Complete the review of the Pest Management Plan and commence implementation as required. Effective management of pests in line with budgetary constraints.	CEO/ATO	Review and renew Council Pest Management Plan as per legislation and present to Council for adoption.  Implement Pest Management Plan.	20000	Plan development Plan implementation	Progress with plan Progress with implementation of annual plan activities	Complete Complete
112	Lobby Governments and relevant agencies for support of Council pest management aims.	CEO/ATO	Establish relations with relevant Government Agencies and advocate for support for pest management aims.	5000	Successful engagement	Number of engagement activities	1

117	Ensure that relevant reporting templates include triple bottom line considerations and that reporting is in line with requirements.	DCS	Develop a reporting template that ensure that triple bottom line considerations are addressed.	Compliant templates	Template developed	Complete
			Monitor officer reporting to ensure triple bottom line considerations are addressed.	130000 Compliant reporting	Number of non-compliant reports presented	Nil
112		CEO		5000		
159	Provide a range of community awareness and education activities and programs that support the preservation of the region's natural environment.	CEO/EHO	Develop a community awareness program that addresses the natural environment, public health and sustainable practices for consideration by Council.	Plan development	Progress with plan	Complete
				25000		
159	Improve knowledge of public health standards within the community.	CEO/EHO	Develop a community awareness program that addresses the natural environment, public health and sustainable practices for consideration by Council.	Plan development	Progress with plan	Complete
				25000		
159	Improve knowledge of sustainable practices such as mitigating impacts of industry, waste management, recycling and climate change.	CEO/EHO	Develop a community awareness program that addresses the natural environment, public health and sustainable practices for consideration by Council.	Plan development	Progress with plan	Complete
				25000		
159	Encourage community knowledge of and involvement in environmental activities and programs.	CEO/EHO	Develop a community awareness program that addresses the natural environment, public health and sustainable practices for consideration by Council.	Plan development	Progress with plan	Complete
				25000		

## 6 Resources

112	Engage with resource development proponents and communicate Council and community expectations.	CEO	Establish relations with relevant resource development proponents and advocate on behalf of the community for positive outcomes in line with their aims.	Successful engagement	Level of engagement with new development proponents	100%
				5000		
112	Develop a clear Council position on its expectations for community outcomes from resource industry developments in the Shire.	DCS	Develop a portfolio of community expectations and desired outcomes from resource development.	Portfolio development	Progress with portfolio	Complete
				5000		

6479	Engage with Government and irrigation industry proponents to identify current and future irrigation opportunities.	CEO	Establish relations with relevant Government Agencies and irrigation industry bodies and document irrigation opportunities for the Shire.	Successful engagement	Progress with the identification of opportunities	Complete
				15000		
6503	Develop a clear Council position on its expectations for community outcomes from irrigation industry developments in the Shire.	DCS	Development of a portfolio of community expectations and desired outcomes from irrigation industry development.	Portfolio development	Progress with portfolio	Complete
				6000		
112	Engage with Government and advocate on behalf of bore users to ensure that access rights are maintained and water quality is protected from Coal Seam Gas impacts etc.	CEO	Establish relations with relevant Government Agencies and advocate on behalf of bore users to maintain access rights and water quality.	Successful engagement	Number of engagement activities	1
				5000		
112	Engage with Government and irrigation industry proponents to identify off stream water storage opportunities.	CEO	Establish relations with relevant Government Agencies and irrigation industry bodies and document off stream water storage opportunities in the Shire.	Successful engagement	Progress with the identification of opportunities	Complete
				5000		
125	Develop and implement an effective town water demand management strategy.	DOE	Investigate and develop a draft water supply demand management strategy for review by Council.	Strategy development	Progress with adoption of DMS	Adopted by Council
				250000		
112	Engage with renewable energy development proponents and communicate Council and community expectations.	CEO	Establish relations with relevant renewable energy development proponents and advocate on behalf of the community for positive outcomes in line with their aims.	Successful engagement	Level of engagement with new development proponents	100%
				5000		
125	Develop a clear Council position on its expectations for community outcomes from renewable energy industry developments in the Shire.	DCS	Development of a portfolio of community expectations and desired outcomes from renewable energy industry development.	Portfolio development	Progress with portfolio	Complete
				250000		



112	Ensure that planning schemes facilitate and promote sustainable land management.	CEO	Review the planning scheme to ensure that it effectively promotes sustainable land management.	5000	Effective review	Progress with scheme review	Complete
112	Ensure that Council plans and activities are consistent with and promote sustainable land management.	CEO, DCS, DOE	Review Council plans to ensure that they are consistent with sustainable land management.	5000	Review progress	Number of plans reviewed	4
	Sustainable management of the stock route network.	ATO	Implement land management plans. Review and renew Council stock routes management plan as per legislation and present to Council for adoption.	10000	Compliance with land management plans Plan development	% of compliance Progress with plan	100% Complete
		ATO	Manage the stock routes water facilities and commence the water agreement process.		Water agreement progress	Number of draft agreements issued	10
		ATO					

## 5 Community

	Ensure that the Recreational Dam feasibility study/development plan is completed in line with agreed schedule.	CEO	Monitor and progress Recreational Dam development plan.	10000	Study progress	Report on progress	Complete
112	Make required applications to appropriate approval agencies to progress the Recreational Dam project.	CEO	Establish the application process and ensure that necessary data etc. is gathered and ready for the application process to proceed at Council direction.	5000	Application preparedness	Progress with application preparation	Complete
112	Engage the community to ensure they have necessary input and are informed of the process required to develop the Recreational Dam.	CEO	Include information on the Recreation Dam progress in Council engagement activities as necessary.	5000	Community engagement	Number of communication activities	2
112	Establish possible funding sources for the Recreational Dam project and make any necessary applications and engage in lobbying as required.	DCS/CDO	Identify Recreation Dam funding opportunities.	5000	Number of funding sources identified	Progress with report	1
112		CEO	Engage with relevant funding bodies to promote the approval of Council funding applications for the Recreational Dam project.	5000	Successful engagement	Level of engagement with funding bodies	100%

6482	Identify and engage with funding bodies and make funding submissions to deliver "Healthy Communities" initiatives.	DCS/CDO	Identify and engage with relevant funding bodies to promote the approval of Council funding applications for "Healthy Community" initiatives.	2500	Successful engagement	Level of engagement with funding bodies	Complete
6482	Provide funding for appropriate "Healthy Communities" initiatives.	DCS/CDO	Include the delivery of "Healthy Community" initiatives in budget deliberations.	2500	Funding consideration	Inclusion of funding in budget	Complete
6482	Engage with health service providers to ensure services are maintained and or increased to meet community demand.	DCS	Engage with relevant health service providers to ensure that services continue to meet community needs.	2500	Successful engagement	Number of engagement activities with service providers	2
			Monitor and engage with the community as required to ensure that health service needs are understood.		Community engagement	Number of engagement activities	2
		DCS					
6367	Advocate on behalf of the community to establish a Multi Purpose Health Service (MPHS).	CEO	Maintain involvement on the Hughenden Multi Purpose Health Service Committee.	0	Level of involvement	Meetings attended	100%
151	Actively monitor short term accommodation needs.	DCS/CDO	Monitor and engage with the community as required to ensure that short term accommodation needs are understood.	20000	Community engagement	Number of engagement activities	2
151	Actively monitor long term accommodation needs and trends.	DCS/CDO	Monitor and engage with the community as required to ensure that long term accommodation needs are understood.	20000	Community engagement	Number of engagement activities	2
112	Ensure that planning schemes facilitate appropriate accommodation development.	CEO	Review planning scheme to ensure that it effectively promotes appropriate accommodation development.	5000	Effective review	Progress with scheme review	Complete
151	Complete an accessibility audit by required deadline (2013).	DCS/CDO	Conduct a public facilities accessibility audit and establish and implement an inspection program.	20000	Knowledge of accessibility issues	Progress with accessibility audit	Complete
151	Establish accessibility improvements priorities.	DCS/CDO	2013/14 Operational Plan.	20000			
151	Fund and carryout accessibility improvements in line with plans.	DCS/CDO	2013/14 Operational Plan.	20000			

43785	Deliver Community Care Services that meet community needs within funding constraints.	DCS/CCC	Deliver services to eligible clients as prescribed by the funding bodies	10000	Accreditation compliance	Level of compliance	ntain accreditation
		DCS/CCC	Effective planning for program growth and continuous improvement.		Continuous improvement	Plan maintained	Complete
		DCS/CCC	Monitor and engage with the community as required to ensure that community care service needs are understood.		Community engagement	Number of engagement activities	2
6487	Hughenden Aged Persons Accommodation is in operation.	CEO/DCS	Manage Hughenden Aged Persons Accommodation project and develop management policies		Building component completion	Construction progress	Complete
6367	Engage with funding bodies and make funding submissions to deliver aged related "Healthy Communities" initiatives.	DCS/CCC	Engage with relevant funding bodies to promote the approval of Council funding applications for aged related "Healthy Community" initiatives.	0	Successful engagement	Level of engagement with funding bodies	100%
6367	Provide funding for appropriate aged related "Healthy Communities" initiatives.	DCS/CCC	Include the delivery of aged related "Healthy Community" initiatives in budget deliberations.	0	Funding consideration	Inclusion of funding in budget deliberations	Complete
6482	Complete revision and adoption of a Shire Sport and Recreation Plan.	DCS/SRO	Revise Sport and Recreation Plan and present to Council for adoption.	2500	Effective review	Progress with scheme review	Complete
6482	Provide funding and commence implementation of planned sport and recreational priorities.	DCS/SRO	Implement Sport and Recreation Plan.	2500	Level of implementation	Funded projects implemented	100%
		DCS/SRO	Sport and Recreation Officer to deliver services to cluster groups as per funding agreement.		Reports to the funding provider	Continuation of funding	Complete
6482 6389	Facilitate and support community groups in running community events.	DCS/CDO	Develop and deliver resources for community groups.	30000	Resource development	Progress with resource development	Complete
117	Ensure that through budget and operational plan linkage, community plan outcomes are delivered in line with agreed timeframes.	CEO, DCS, DOE	Ensure Operational Plan activities address all Corporate Plan Strategies.	130000	Outcomes achieved	Percentage of Corporate Plan Strategies addressed by the Operational Plan	100%

151	Develop and implement a policy to facilitate the sustainability of appropriate community events.	DCS	Develop a "Sustainability of Community Events and Sponsorship" policy for Council consideration.	Policy development	Progress with policy development	Complete
		DCS	Implementation 2013/14 Operational Plan.	20000		
112	Lobby Government and transport operators for the establishment of inter town bus service.	CEO	Establish relations with relevant Government Agencies and operators and advocate for the establishment of an inter town bus service.	Successful engagement	Number of engagement activities	1
				5000		
112	Lobby Government and transport operators for the establishment of daily (Monday - Friday) air service to Hughenden.	CEO	Establish relations with relevant Government Agencies and operators and advocate for the establishment of a daily air service to Hughenden.	Successful engagement	Number of engagement activities	1
				5000		
112	Lobby Government and transport operators for the establishment of a local public transport service.	CEO	Establish relations with relevant Government Agencies and operators and advocate for the establishment of a local public transport service.	Successful engagement	Number of engagement activities	1
				5000		
117	Investigate options for Council involvement or support for a local public transport service	DCS	Conduct a local transport needs assessment and prepare an issues and options paper for Council consideration.	Effective review	Progress with issues paper development	Complete
				130000		
new node	Complete the development of a Shire Streetscape Plan.	DCS	Complete Streetscape Plan and present to Council for adoption.	Plan development	Progress with adoption of Streetscape Plan	Adopted by Council
				10000		
	Provide or source funding to carry out works as prioritised in the Streetscape Plan.	DCS	Implementation to commence 2013/14 Operational Plan.			
				10000		
151	Develop and implement a Dwelling and Business Presentation and Street Appeal Strategy.	DCS	Commence development of a Street Appeal Strategy and present to Council for adoption.	Strategy development	Progress with adoption of Street Appeal Strategy	Adopted by Council
		DCS	Implementation to commence 2014/15 Operational Plan.	20000		
new node	Complete the review and update of the Shire Parks Plan.	DCS	Revise Five Parks Plan and present to Council for adoption.	Effective review	Progress with plan review	Complete
				10000		



	Provide or source funding to carry out works as prioritised in the Shire Parks Plan.	DCS	Implementation to commence 2013/14 Operational Plan.	10000		
117	Monitor the level of educational opportunities in the Shire and engage with service providers to ensure services are maintained and meet community needs.	DCS/CDO	Monitor and engage with the community as required to ensure that educational needs are understood.	130000	Community engagement	Level of understanding of community needs
		DCS/CDO	Engage with relevant service providers to ensure that educational services and opportunities continue to meet community needs.		Successful engagement	Number of engagement activities with service providers
117	Monitor community higher educational needs and engage with service providers to ensure that services are established to meet community needs.	DCS	Monitor and engage with the community as required to ensure that educational needs are understood.	130000	Community engagement	Level of understanding of community needs
		DCS	Engage with relevant service providers to ensure that educational services and opportunities continue to meet community needs.		Successful engagement	Number of engagement activities with service providers
122	Maintain funding of Council's commitment to the provision of scholarships, traineeships and apprenticeships to community members.	DCS/HR	Allocate funding for scholarships, traineeships and apprenticeships in line with Council policy and operational requirements.	25000	Funded positions	Percentage of workforce engaged as trainees and apprentices.
112	Engage with Queensland Police Service to ensure police numbers are maintained.	CEO	Engage with Queensland Police Service to ensure that police numbers continue to meet community needs.	5000	Successful engagement	Number of engagement activities with Queensland Police Service
6511	Ensure that a quality and current Disaster Management Plan is in place.	CEO	Review, update and test Disaster Management Plan as required	10000	Plan currency	Compliance with review requirements
160	Implement strategies to ensure that emergency services are well resourced and have strong volunteer support.	CEO/DCS	Engage with Emergency Services Agencies and develop support strategies for adoption by Council	11300	Strategy development	Progress with strategy development

			Fund and implement strategies in 2013/14 Operational Plan				
6482	Complete the review and adoption of the Flinders Shire Council Sport and Recreation Plan.	DCS/SRO	Revise Sport and Recreation Plan and present to Council for adoption.	2500	Effective review	Progress with plan review	Complete
6482	Fund prioritised Sport and Recreation Plan initiatives.	DCS/SRO	Implement Sport and Recreation Plan.	2500	Level of implementation	Funded projects implemented	100%
			Sport and Recreation officer to deliver services to cluster groups as per funding agreement.		Reports to the funding provider	Continuation of funding	Complete
151	Complete the review and adoption of the Hughenden Showgrounds Master Plan.	DCS/CDO	Review and revise Showgrounds Master Plan and present to Council for adoption.	20000	Effective review	Progress with plan review	Complete
151	Fund prioritised Hughenden Showgrounds Master Plan initiatives.	DCS/CDO	Implementation to commence 2013/14 Operational Plan.	20000			
151	Engage with funding bodies and make funding submissions to deliver community facilities needs identified in "Healthy Communities" initiatives.	DCS/CDO	Engage with relevant funding bodies to promote the approval of Council funding applications for "Healthy Community" initiatives.	20000	Successful engagement	Level of engagement with funding bodies	100%
117	Provide funding for appropriate community facilities needs identified "Healthy Communities" initiatives.	DCS	Include the delivery of "Healthy Community" initiatives in budget deliberations.	130000	Funding consideration	Inclusion of funding in budget deliberations	Complete
145 6242 6244 133 6481 6483 6484 64	Fund the operation of community facilities and ensure that Asset Management Plans are funded and carried out.	DOE, DCS	Carry out all operations, maintenance and replacement of community facilities assets in line with Asset Management Plans.	1700000	Quality of assets	Asset Management Plan works carried out	100%
	Provide or source funding to carry out Arts and Cultural Centre works and activities as per prioritised plan.	DCS	Identify funding needs for Arts and Cultural Centre works and activities.	10000	Understanding of needs	Progress with funding needs assessment	Complete
		DCS	Identify internal and or external funding opportunities for Arts and Cultural Centre works and activities planning.		Knowledge of funding sources	Progress with funding source identification	Complete
	Facilitate, support and provide or source funding to carry out Arts, Cultural and History Policy outcomes as per prioritised plan.	DCS	Carry out all activities in line with the Arts, Cultural and History Plans.	10000	Quality of outcomes	Arts, Cultural and History Plan outcomes delivered	100%

## 2 Economy

138 6388 140 6237 143 62640	112	Engage with and advocate on behalf of large industry proponents as required.	CEO	Establish relations with private sector industry representatives.	5000	Action taken	Number of organisations engaged	5
			CEO	Establish relations with relevant Government Agencies and advocate on behalf of appropriate private sector industry development.		Successful engagement	Number of engagement activities	1
	112	Develop and adopt a Business and Industry Development and Support Policy.	DCS	Commence development of a Business and Industry Development and Support Policy and present to Council for adoption.	5000	Strategy development	Progress with adoption of Business and Industry Development and Support Policy	Commenced
	112	Provide or source funding to carry out Business and Industry Development and Support Policy outcomes as per prioritised plan.	DCS	Implementation to commence 2014/15 Operational Plan.	5000			
		Manage business activities to maintain the delivery of benefits or financial return to the community.	CEO/DCS	Effectively manage Council business activities.	250000	Budget performance	% budget variation	< 10%
6475		Actively monitor land availability and development needs for population growth.	DCS	Monitor and engage with the community as required to ensure that land demand and development needs are understood.	-20000	Community engagement	Level of understanding of community needs	Council is well informed
	6475	Ensure that Planning Schemes facilitate appropriate development for population growth.	CEO	Review Planning Scheme to ensure that it effectively promotes appropriate land development.	-20000	Effective review	Progress with Planning Scheme review	Complete
156		Actively monitor accommodation needs for population growth.	DCS	Monitor and engage with the community as required to ensure that accommodation needs are understood.	2500	Community engagement	Level of understanding of community needs	Council is well informed
	156	Ensure that Planning Schemes facilitate appropriate accommodation development for population growth.	CEO	Commence review Planning Scheme to determine if it effectively promotes appropriate accommodation development.	2500	Effective review	Progress with Planning Scheme review	Complete

162	Lobby Government for funding to complete the sealing of the Kennedy Development Road (Hughenden - Lynd) within identified time frames.	CEO. DOE	Establish relations with the State and Federal Minister and Government Agencies to seek a funding commitment to sealing of the Kennedy Development Road (Hughenden - Lynd).	10000	Successful engagement	Number of engagement activities	1
162	Lobby Government for funding to upgrade the rail network.	CEO	Establish relations with the State and Federal Minister and Government Agencies to seek a funding commitment for the upgrading of the rail network in the region.	10000	Successful engagement	Number of engagement activities	1
153	Develop and adopt a Tourism Development Plan.	DCS/TDO	Develop a Tourism Development Plan and present to Council for adoption.	10000	Plan development	Progress with adoption of Tourism Development Plan	Adopted by Council
153	Provide or source funding to carry out Tourism Development Plan outcomes as per prioritised plan.	DCS/CDO	Fund the Implementation of the Tourism Development Plan.	10000	Funding consideration	Inclusion of funding in budget deliberations	Complete

#### 4 Infrastructure

112	Engage with and advocate on behalf of the high voltage transmission developers and renewable energy industry proponents.	CEO	Establish relations with relevant electricity industry representatives.	5000	Action taken	Progress with activity	Complete
		CEO	Lobby Government Agencies and advocate on behalf of appropriate electricity development projects.		Successful engagement	Number of engagement activities	1

134 135

134	Develop, adopt and implement Drinking Water Quality and Leakage Management Plans.	DOE	Develop Drinking Water Quality and Leakage Management Plans and present to Council for adoption.	Strategy development	Progress with adoption of Drinking Water Quality and Leakage Management Plans	Adopted by Council
		DOE	Implementation to commence 2013/14 Operational Plan.	-800000		
134 135	Ensure that Asset Management Plans are funded and carried out in line with strategic maintenance and replacement programs.	DOE	Carry out operations, maintenance and replacement of water supply and sewerage assets in line with Asset Management Plans.	Quality of assets	Asset Management Plan works carried out	100%
				-3800000		
135	Provide or source funding to carry out the construction of the North Hughenden Sewerage Scheme within identified timeframes.	DOE	Commence the construction of the North Hughenden Sewerage Scheme.	Project progress	Progress with construction	Commenced
				-3000000		
112	Engage with Ergon Energy and advocate on behalf of the high voltage transmission, renewable energy industry proponents and the community to have the local electricity network connected to high voltage transmission line.	CEO	Establish relations with the relevant electricity industry representatives for energy and water supply and advocate for the connection of the local electricity network to be connected to the high voltage transmission line.	Successful engagement	Number of engagement activities	1
				5000		
128	Ensure that Asset Management Plans are funded and carried out in line with strategic maintenance and replacement programs.	DOE	Carry out all maintenance and replacement of road assets in line with Asset Management Plans.	Quality of assets	Asset Management Plan works carried out	100%
				1640000		
128	Ensure that Asset Management Plans are funded and carried out in line with strategic maintenance and replacement programs.	DOE	Carry out capital works in line with Roads Capital Works Strategy.	Quality of assets	Capital works strategy projects carried out	100%
				1640000		



112	Lobby Government for funding to complete the sealing of the Kennedy Developmental Road (Hughenden - Lynd) and Torrens Creek - Aramac Roads within identified time frames.	CEO, DOE	Establish relations with the relevant State and Federal Ministers and Government Agencies to seek a funding commitment for sealing of the Kennedy Developmental Road (Hughenden - Lynd) and Torrens Creek - Aramac Roads.	5000	Successful engagement	Number of engagement activities	1
112	Lobby Government for funding for appropriate maintenance and the upgrading of the Flinders Highway.	CEO, DOE	Establish relations with the relevant State and Federal Minister and Government Agencies to seek a funding commitment for the upgrading of the Flinders Highway.	50000	Successful engagement	Number of engagement activities	1
112	Lobby Government for funding for the widening and upgrading of the Flinders River Bridge.	CEO, DOE	Establish relations with the relevant State and Federal Minister and Government Agencies to seek a funding commitment for the widening of the Flinders River Bridge.	5000	Successful engagement	Number of engagement activities	1
128	Develop and adopt a Heavy Vehicle Traffic Management Plan for Hughenden.	DOE	Develop a Heavy Vehicle Traffic Management Plan and present to Council for adoption.	1640000	Strategy development	Progress with adoption of Heavy Vehicle Traffic Management Plan	Adopted by Council
128	Provide or source funding to carry out works to facilitate the Hughenden Heavy Vehicle Traffic Management Plan.	DOE	Identify external funding opportunities for traffic management works.	1640000	Funding sources identified	Progress with funding source identification	Complete
		DOE	Implementation to commence 2014/15 Operational Plan.				
128,134,135	Develop and adopt a Growth Management Strategy for the Shire.	DOE	Commence development of a Growth Management Strategy.	-2160000	Strategy development	Progress with adoption of Growth Management Strategy	Commenced
128,134,135	Provide or source funding to implement the Growth Management Strategy within identified timeframes.	DOE	Identify external funding opportunities to fund Growth Management Strategy initiatives.	-2160000	Knowledge of funding sources	Progress with funding source identification	Complete
		DOE	Implementation to commence 2013/14 Operational Plan.				
112	Engage with Government and Telco's and advocate on behalf of the community to have the local mobile telephone network coverage expanded.	CEO	Engage with relevant Government Agencies and Telco's to establish improved mobile telephone network coverage in the Shire.	5000	Successful engagement	Number of engagement activities	1

112	Engage with Government and Telstra and advocate on behalf of the community to have the local telephone land line network reliability improved.	CEO	Engage with relevant Government Agencies and Telstra to establish improved telephone network reliability in the Shire.	5000	Successful engagement	Number of engagement activities	1
112	Engage with Government and NBN and advocate on behalf of the community to gain connection to the NBN fibre optic cable and to generally improve internet access in rural areas.	CEO	Engage with relevant Government Agencies and NBN to establish improved internet access across the Shire.	5000	Successful engagement	Number of engagement activities	1
112	Engage with Government and irrigation industry proponents to establish support for the development of major irrigation infrastructure in the Shire.	CEO	Establish relations with relevant Government Agencies and Ministers to build support for major irrigation infrastructure in the Shire.	5000	Successful engagement	Number of engagement activities	1
112	Lobby Government for funding for the upgrading of the road network to facilitate irrigation industry development.	CEO, DOE	Establish relations with relevant Government Agencies and ministers to seek a funding commitment to support the upgrade of the road network in line with irrigation industry needs.	5000	Successful engagement	Number of engagement activities	1
1 Governance							
112	Develop and implement Council's Corporate Governance Framework to ensure strategic planning, compliance with all legislation, standards and policies.	CEO	Establish a register of all compliance obligations to ensure that all obligations are met within statutory time frames.	5000	Understanding of compliance requirements	Progress with compliance register development	Complete
158			Enforce all local laws and delegated responsibilities.	16000	Number of complaints reported	Complaints	<5
115	Implement best practice Enterprise Risk Management strategies.	CEO, DCS, DOE	Work with Local Government Mutual to establish appropriate Enterprise Risk Management strategies.	-30000	Strategy development	Progress with Enterprise Risk Management Plan	Complete
112	Actively engaging with the community.	CEO, DCS, DOE	Engage with the community as required and in accordance with Council's Community Engagement Policy.	5000	Quality engagement	Compliance with Community Engagement Policy	100%

115	Foster a culture of employee health, safety and well being.	CEO, DCS,DOE	Manage staff and carryout work activities in line with Councils Workplace Health and Safety Policy and Procedures. Review Workplace Health and Safety Policies and Procedures with the view to establishing current best practice Workplace Health and Safety in the Council.	-30000	Workplace safety	Workplace related claims	<5
		CEO/Workplace Health					
122	Implement human resource strategies to become an employer of choice.	CEO, HR	Review all human resource management policies and practices with the view to establishing best practice human resource management in the Council.	25000	Effective review	Progress with human resource management systems review	Complete
6265	Ensure our workforce is trained, developed and supported to competently manage themselves and their work.	CEO, HR	Undertake a skill assessment and training needs analysis with the aim of developing a comprehensive skills development program.	-220500	Effective review	Progress with needs analysis review	Complete
		CEO, HR	Staff are made aware of and trained or instructed as appropriate in Council's policies, procedures and particularly compliance.				
112	Represent and promote the interests of the community through key regional stakeholders.	CEO, DCS,DOE	Maintain active involvement in regional bodies and activities.	5000	Regional representation	az	100%
112	Participate in the review of the region's strategic direction on behalf of the community through effective and responsible policy, planning and decision making.	CEO, DCS,DOE	Have regular input into the review and maintenance of strategic plans and policies.	5000	Quality planning and management	Plans and policies outside of review date	Nil
112	Provide respectful, responsive and timely customer service, consistent with our guiding principles.	CEO, DCS	Develop, adopt and implement a Customer Service Policy for the organisation.	5000	Customer service standards	Progress with Customer Service Policy implementation	Complete
119	Ensure sustainable financial management.	CEO, DCS,DOE	Biannual review and update of Council's 10 year strategic financial plan.	-125000	Quality strategic financial modelling	Review of strategic financial management plan	Quarterly
		CEO, DCS	Conduct training with elected members to ensure that they understand and utilise strategic financial management tools and information.		Elected member use of strategic financial management	Review of strategic financial management	Half yearly
122	Implement leadership strategies utilising contemporary practices.	CEO, DCS,DOE	Ensure Directors and Managers undertake relevant professional development activities.	25000	Currency of professional and leadership skills	Number of professional development activities per year	1

112	Maintain and resource quality administrative practices and operations.	CEO	Carry out effective administration and operations.	5000	Operational plan activities	Targets met	>80%
112	Provide Councillors with access to quality training, development and networking opportunities.	CEO	Provide access to appropriate Councillor training and networking opportunities	5000	Availability of opportunities	Information provided to Councillors	Complete
112	Provide Councillors with quality decision support	CEO	Ensure comprehensive and well researched information and balanced reporting to Council	5000	Use of reporting templates	% of standard reports made without the use of reporting template	Nil
112	Involve Councillors in appropriate community engagement activities	CEO	Ensure Councillors are given opportunities to partake in community engagement activities	5000	Availability of opportunities	Advice of engagement activities provided to Councillors	Complete



# **FLINDERS SHIRE COUNCIL**

## **BUDGET 2012-2013**

**HELD IN THE BOARDROOM  
COUNCIL CHAMBERS  
34 GRAY STREET  
HUGHENDEN**

**13 SEPTEMBER 2012**



# 1 MAYOR'S BUDGET SUMMARY REPORT

*(Pursuant to Section 12 (4) (b) of the Local Government Act 2009)*

I now propose the following Budget as presented to this Council Meeting and as worked through by Council at other Council forums. Council will formally adopt the Budget for 2012-2013 at the Council meeting Thursday 13<sup>th</sup> September 2012 in the Director Corporate Services Report.

All items referred to the Budget during the previous twelve months or listed in our planning processes have been considered in the preparation of the Budget.

The Budget provides an extensive Works Program for all areas of the Shire and its workforce with a significant roadworks program throughout the Shire, building construction works, growth of Community Care Services, community facilities and industrial land development. This year's Budget continues to put in place some of the key building blocks for our community's future.

## MAJOR CONSIDERATIONS

### Major Capital Project budget \$32.864m include –

- The Hughenden Aged Persons Accommodation Facility that will be built on Council freehold land in Betts Street, Hughenden. This \$5.3m project, that has commenced and will be completed in this years budget, will be funded through Federal Government Grants (\$4.4m), local fundraising funds (\$0.55m) and a Council contribution of \$0.35m;
- New Shire Office Complex - a facility that includes the relocation of Community Care. This \$5.5m project was funded with Council funds (depreciation/revenue). This project was commenced in the 2011-2012 financial year and will be completed in the current year. Costs to complete in the current year are \$2.65m that includes all furnishing, car parking and landscaping. Project due for completion early October 2012;
- New North Hughenden Sewerage Scheme and the upgraded Sewerage Treatment Plant at an estimated cost of \$8.572m with the project due to be complete and fully operational by late 2013. The project is to be funded through a State grant of 75% to a maximum of \$6.429m with the balance funded through loans, depreciation funds and general revenue. Costs in 2012-2013 are estimated at \$6.1m. This will be the only loan borrowings Council has and will spread the cost of essential public infrastructure over future years;
- Upgrade of the Hughenden water reticulation network is programmed at a cost of \$1.437m. This project will provide Council with the capability to treat the water supply at one central point. This project is fully funded by the State and is subject to final State approval;
- Plant Fleet Program with net purchases of \$1.98m funded through trades, depreciation and general revenue from plant operating surplus;
- Major roadworks such as town streets and rural roads funded via Transport Infrastructure Development Scheme (TIDS), Roads to Recovery ( RTR) and general revenue. These include projects like the new Gray Street underground drain, Completion of Brodie Street, Moran Street, Walkcege Wall completion and resealing of the Glendower and Spring Valley Walls.
- Building works such as the Depot workshop and staff accommodation building upgrades.

### Major Contract Works –

- Shire Road Flood Damage \$13.32m;
- Main Roads Flood Damage \$18.54m;
- Main Roads contract works on the Hann Highway valued at approximately \$5.07m; and
- Road Maintenance contracts with Transport Main Roads (TMR) valued at \$1.9m.

### Assumptions

- Ergon power costs have increased with plans for ongoing rises;
- General employee wages increase 2% as part of Council's over award payments program;
- Increasing fuel costs that are difficult to predict;
- CPI Brisbane 12 months ending June 2012 was 1.9%
- Predicted CPI Brisbane 3%; and
- LGAQ Local Government cost index (combination of CPI & Road Bridge Construction) for previous 12 months of 3.6%.

## MAYORS BUDGET SUMMARY REPORT

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### Shire Revaluation

The revaluation return for the whole of the Shire has been returned by the Department of Natural Resource Management (NRM) and will be effective from 1 July 2012 for our rates in 2012-2013. The following summary is provided for Councillors –

- The previous valuation came into effect 1 July 2012;
- The new valuation comes into effect for the 2012-2013 rates;
- Valuations only effect the General rate and Wild Dog Levy;
- Rates will NOT increase by the change in the revaluation;
- Town revaluations increased by an average of:- Hughenden 0%, Prairie 72.5%, Torrens Creek 100.36% and Stamford 0%;
- Rural valuations decreased by an average of 5.04% (Hughenden area -3.28%, Dutton River -2.11%, Porcupine area 0%, Prairie area -0.64%, Tangorin area -8.44%, Torrens Creek area 0.13% and Stamford area -10.07%;

### Rate Implications

- Council will adjust the rate in the dollar to receive the same total level of General rates from each category e.g. Rural, Wild Dog Levy and Urban;
- Assuming a **nil** rate increase, properties that had valuations go up/down by the average increase/decrease (Rural 5.04% decrease, Urban Hughenden Nil increase, Small towns 83% increase) will see no change in their General rates. Properties that went up above the average will have an increase in rates and those that went down or less than the average will have a reduction in rates.

The estimated balance of the Operating Statement for 2012-2013 is a \$19,465,865 surplus with the balance of the Appropriation Statement (allowing for capital grants, sale of assets, transfers to reserves and revenue used for capital) of \$1,855 surplus. This is based on the below level of rate increase.

The following rate increases are recommended:-.

General Rate Increase	4.0%
Cleansing Rate Increase	6.0%
Water Rate Increase	2.0%
Sewerage Rate Increase	6.0%
Wild Dog Levy Increase	NIL%

The major works (capital and operational) items that Council prioritised have been included in the Works Program and will allow Council to finish the financial year in sound financial position. A Budget review will be undertaken mid-year to review operations.

A summary of the Capital Works Program (expenditure and grants) in the categories of new, upgraded or renewal has been provided in General Ledger number order. Note these items of capital expenditure are not included in the Budgeted Revenue/Expenditure General Ledger print-out.

A separate summary of the major items and projects within the revenue/expenditure operations has been provided in the General Works Program (expenditure and grants) in General Ledger number order and are included within the Budgeted Revenue/Expenditure General Ledger print-out.

A summary of the transfers to and from Council Reserves is also included.

Assuming the budget is adopted as presented then a surplus of \$1,855 in the Appropriation Statement has been presented with the above rate increases included. Items not funded in the current Budget have been included in the deferred Capital and General Works Projects as listed.

## **MAYORS BUDGET SUMMARY REPORT**

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This Budget allows Council to fund a significant Capital Works Program of \$32.874m through the use of capital grants, depreciation funds, Loans, special reserves, asset sales and general revenue as per the Capital Funding Statement. Any additions/deletions or changes to the Budget will be amended at the forum meeting.

It should be noted that an estimate of the surplus for 2011-2012 of \$3,285,946 has been included and when the final audited accounts for 2011-2012 are known, a Budget review can be undertaken.

### **WATER ALLOWANCES**

It is recommended that excess water charges remain at their current level of \$1.00 per kilolitre.

It is recommended that bulk water from standpipes remain at \$5.00 per kilolitre.

It is recommended that allowance water remain unaltered as follows –

- Currently allowance water is one unit equals 120KL;
- Recommend that allowance water be reduced to one unit equals 100KL in future years.

*Recommended that Council leave the water allowances at one unit equals 120KL for 2012-2013.*

### **COUNCIL PENSIONER RATE CONCESSIONS**

Council's current level of Pensioner Rate Concessions on General, Garbage, Sewerage and Water Rates is currently set at 50% of rates and charges to a maximum of \$475pa. This was last increased in 2008-2009 from the previous level of \$450 maximum rebate. It had not previously been reviewed since 1995.

**Comment** - *It is recommended that Council leave the Pensioner Rate Concession at \$475 for 2012-2013.*

### **THE FOLLOWING SUMMARY OF RATE CHANGES OVER PREVIOUS YEARS IS PROVIDED FOR COUNCILLOR'S INFORMATION -**

#### **GENERAL RATES**

In the period 1990-1991 to 1997-1998, General Rate Income decreased by 2.13%.

1998-1999 Rate Increased by 2.76%  
1999-2000 Rate Increased by 2.00%  
2000-2001 Rate Increased by 3.50%  
2001-2002 Rate Increased by 5.00%  
2002-2003 Rate Increased by 3.50%  
2003-2004 Rate Increased by 3.40%  
2004-2005 Rate Increased by 3.00%  
2005-2006 Rate Increased by 3.00%  
2006-2007 Rate Increased by 4.00%  
2007-2008 Rate Increased by 4.50%  
2008-2009 Rate Increased by 7.00%  
2009-2010 Rate Increased by 7.00%  
2010-2011 Rate Increased by 5.00%  
2011-2012 Rate increased by 5.00%

## **MAYORS BUDGET SUMMARY REPORT**

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### **CLEANSING CHARGES**

In the period 1992-1993 to 1997-1998, Cleansing Charges did not change.

1998-1999 Charges Increased by 4.76%  
1999-2000 Charges Increased by 4.55%  
2000-2001 Charges Increased by 4.30%  
2001-2002 Charges Increased by 5.00%  
2002-2003 Charges Increased by 5.15%  
2003-2004 Charges Increased by 3.40%  
2004-2005 Charges Increased by 3.00%  
2005-2006 Charges Increased by 3.00%  
2006-2007 Charges Increased by 5.00%  
2007-2008 Charges Increased by 4.50%  
2008-2009 Charges Increased by 6.50%  
2009-2010 Charges Increased by 5.00%  
2010-2011 Charges Increased by 5.00%  
2011-2012 Charges Increased by 5.00%

### **WATER CHARGES**

In the period 1994-1995 to 1997-1998 Water Charges did not change.

1998-1999 Charges Increased by 5.00%  
1999-2000 Charges Increased by 2.38%  
2000-2001 Charges Increased - NIL  
2001-2002 Charges Increased - NIL  
2002-2003 Charges Increased by 5.00%  
2003-2004 Charges Increased by 3.40%  
2004-2005 Charges Increased by 3.00%  
2005-2006 Charges Increased by 3.00%  
2006-2007 Charges Increased - NIL  
2007-2008 Charges Increased by 3.00%  
2008-2009 Charges Increased by 5.20%  
2009-2010 Charges Increased by 3.00%  
2010-2011 Charges Increased by 3.00%  
2011-2012 Charges Increased by 3.00%

### **SEWERAGE CHARGES**

In the period 1994-1995 to 1997-1998 Sewerage Charges did not change.

1998-1999 Charges Increased by 5.56%.  
1999-2000 Charges Increased by 5.26%  
2000-2001 Charges Increased by 25.00%  
2001-2002 Charges Increased by 15.00%  
2002-2003 Charges Increased by 5.04%  
2003-2004 Charges Increased by 5.00%  
2004-2005 Charges Increased by 5.00%  
2005-2006 Charges Increased by 5.00%  
2006-2007 Charges Increased by 10.00%  
2007-2008 Charges Increased by 8.00%  
2008-2009 Charges Increased by 6.50%  
2009-2010 Charges Increased by 6.00%  
2010-2011 Charges Increased by 3.00%  
2011-2012 Charges Increased by 3.00%

## **MAYOR'S BUDGET SUMMARY REPORT**

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### **WILD DOG LEVY**

This levy is placed on all rural properties and is issued with the Rate Notices showing as a separate charge on the notice. The rate will be payable by all rural properties with a charging valuation of \$50,000 or greater or for properties valued less than \$50,000 having an area of 4,000 ha or greater. Properties within a two kilometre radius of the Hughenden Post Office, rated in the rural area and having an area of 200ha or less will be exempt from the Levy.

2007-2008 Charges Increased by – NIL  
2008-2009 Charges Increased by – 5.00%  
2009-2010 Charges Increased by -- 3.10%  
2010-2011 Charges Increased by – NIL  
2011-2012 Charges Increased by - NIL

It should be noted that Council has undertaken to fund approximately \$50,000 from General Rate revenue for Wild Dog control measures this year.



## MAYORS BUDGET SUMMARY REPORT

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### RATE IMPACT

Based on the following assumptions, calculations are provided for typical properties below

General Rate Increase	4.0%
Cleansing Rate Increase	6.0%
Water Rate Increase	2.0%
Sewerage Rate Increase	6.0%
Wild Dog Levy Increase	NIL%

A typical residential property without sewerage in Little Avenue (Assessment 10007730) would pay total rates prior to 15% discount (General, Water and Cleansing) of \$1,282.87 compared with \$1,240.62 in 2011-2012. an increase of \$42.25 or 3.41% or / \$0.81 per week. Total rates \$1,282.87 per annum or \$24.67 per week. Valuations did not change from \$13,000. It should be noted that residential properties in north Hughenden will pay a sewerage rate in 2013-2014 for the first time.

A typical residential property with sewerage in Hardwicke Street (Assessment 10001485) would pay total rates prior to 15% discount (General, Water, Sewerage and Cleansing) of \$1,659.99 compared with \$1,593.63 in 2011-2012 an extra \$66.36 / or 4.16% / or \$1.28 per week. Total rates \$1,658.21 per annum or \$31.92 per week. Valuations did not change from \$8,500.

A typical pensioner's residential property with sewerage in Mowbray Street (Assessment 10000875) would pay total rates prior to 15% discount (General, Water, Sewerage and Cleansing) of \$1,785.04 less Pensioner Concessions (Council) of \$475.00 and (State) Pensioner Concessions of \$220.00 being \$1,090.04 compared with \$1,038.71 in 2011-2012 – an extra \$51.33 / or 4.94% / or \$0.98 per week. Total rates \$1,090.04 per annum or \$20.96 per week. Valuations did not change from \$12,000.

It should be noted that the Fire Levy is not included in these calculations as it is not a charge related to Council revenue.

All rural properties would increase the 4% or \$40 in every \$1,000 payable in General Rates and a NIL increase for the Wild Dog levy.

### EFFECT OF RATE INCREASES/DECREASES ON THE BUDGETNET EFFECT OF 1% INCREASE

Rate Category	Gross	Discount	Net
General Rate Urban	3,534	530	\$ 3,004
General Rate Rural	15,707	2,356	\$ 13,351
Cleansing Charge	1,751	262	\$ 1,489
Water Charge	7,129	1,069	\$ 6,060
Sewerage Charge	5,934	890	\$ 5,044
Wild Dog Levy	739	110	\$ 629

### COMMERCIAL CHARGES AND REGULATORY FEES

The Fees and Charges **are attached** for adoption. It is recommended that Council work through the fees & charges to review a number of them through the course of the year.

Council has the power to make Commercial Charges for the provision of services (Private/Contract works) pursuant to Section 262 of the Local Government Act 2009.

Council has the power to make Statutory Charges (Cost-Recovery Fees) pursuant to Section 97 of the Local Government Act 2009.

### LOAN BORROWINGS

That Council apply for loan funds totalling \$2m for the North Hughenden Sewerage & Sewerage Treatment Plant with \$1m to be budgeted for in 2012-13.

MAYOR  
FLINDERS SHIRE COUNCIL

DISTRIBUTION LIST - COPIES TO

- ❑ SEVEN COUNCILLORS
- ❑ CHIEF EXECUTIVE OFFICER
- ❑ DIRECTOR OF CORPORATE SERVICES
- ❑ DIRECTOR OF ENGINEERING
- ❑ PROJECT ENGINEER
- ❑ ENGINEERING ADMIN OFFICER
- ❑ LAND MANAGEMENT/TECHNICAL OFFICER
- ❑ FINANCE MANAGER
- ❑ FINANCE OFFICER
- ❑ HR MANAGER
- ❑ COMMUNITY DEVELOPMENT OFFICER
- ❑ CREDITORS ADMINISTRATION OFFICER
- ❑ ADMINISTRATION PERSONNEL OFFICER
- ❑ ADMINISTRATION RATES OFFICER
- ❑ ADMINISTRATION DEBTORS OFFICER
- ❑ EXECUTIVE SUPPORT OFFICER
- ❑ LIBRARY
- ❑ AUDITOR (2)
- ❑ SPARE (8)
- ❑ UNBOUND

WORKS PROGRAM ONLY

- ❑ OVERSEER – GAVIN DENNIS
- ❑ FOREMAN – EDDIE BROWN
- ❑ TOWN FOREMAN – WAYNE BREBNER
- ❑ SPORT AND RECREATION OFFICER – MELISSA DRISCOLL
- ❑ WORKPLACE HEALTH AND SAFETY – MAX GERHING
- ❑ TOURISM OFFICER – SUSAN TAKACS
- ❑ COMMUNITY CARE COORDINATOR – ERIN NIELSEN
- ❑ STOREMAN – TONY DENNIS
- ❑ ENVIRONMENTAL HEALTH OFFICER – MELISSA KEATING

				FLINDERS SHIRE COUNCIL															18/11/2012			
CAPITAL WORKS PROGRAM 2012-2013														AMENDED FUNDING SOURCE								
Asset Class	Function	General Ledger Number	Works Order Number	ASSET DESCRIPTION	Service Manager	Project Manager	ORIGINAL BUDGET 2012-2013	RENEWAL		UPGRADE		NEW		GRANTS	BORROWINGS	ASSET SALES	CASH RESERVES	GENERAL REVENUE				
							\$	\$	%	\$	%	\$	%	\$	\$	\$	\$	\$				
Waste/Landfill	Our Environment	19155.8405	W1208	Our Environment	EHO	DOE	30,000	0	0%	0	0%	30,000	100%					30,000				
				Rubbish Tip Development Costs																		
	Our Resources																					
	Our Community																					
Buildings and Other Structure	Our Community	19155.8405	W1279	Library - Disabled Ramp	DCS	CDO	60,000	0	0%	0	0%	60,000	100%	2,200,000			26,950	33,050				
Buildings and Other Structure	Our Community	19155.8405	W1246	Hughenden Aged Persons Accommodation	CEO	CEO	5,320,000	0	0%	0	0%	5,320,000	100%						2,770,000		350,000	
Recreation Facilities	Our Community	19155.8405	W1587.459	Skate Park - Lighting upgrade	DOE	DOE	10,000	0	0%	0	0%	10,000	100%									10,000
Buildings and Other Structure	Our Community	19151.8405	W1443.480	Flinders River Windmill - Water Feature	CEO	DOE	10,000	0	0%	0	0%	10,000	100%									
Recreation Facilities	Our Community	19155.8405	W1632	DEC - New Floor Cleaner	DCS	DCS	15,000	15,000	100%	0	0%	0	0%	15,000								
Recreation Facilities	Our Community	19155.8405	W1633	DEC - New Carpet in Meeting Room	DCS	DCS	7,000	7,000	100%	0	0%	0	0%		7,000							
Recreation Facilities	Our Community	19155.8405	W1634	DEC - Upgrade PA System	DCS	DCS	4,000	2,000	50%	2,000	50%	0	0%			4,000						
Recreation Facilities	Our Community	19155.8405	W1441.480	Pool - Pump Shed - Reroof, Electrical, Plumb, Paint.	DOE	Carpenter	39,000	39,000	100%	0	0%	0	0%				39,000					
Recreation Facilities	Our Community	19155.8405	W1635	Pool - Chemical/Storage Shed Construction	DOE	Carpenter	15,000	15,000	100%	0	0%	0	0%	11,315								
Recreation Facilities	Our Community	19155.8405	W1636	Pool - Concrete Invert from Chemical Shed to Street 72m	DOE	Overseer	21,000	21,000	100%	0	0%	0	0%		21,000							
Recreation Facilities	Our Community	19155.8405	W1624	Pool - Concrete Paving works infront of Kiosk	DOE	DOE	10,000	0	0%	0	0%	10,000	100%			10,000						
Recreation Facilities	Our Community	19155.8405	W1637	Pool - Shade Strategy (large umbrellas/sails)	DCS	SRO	10,000	10,000	100%	0	0%	0	0%				10,000					
Recreation Facilities	Our Community	19161.8405	W1638	Showgrounds - Drainage/Roadworks	DOE	Overseer	50,000	0	0%	25,000	50%	25,000	50%	50,000								
Recreation Facilities	Our Community	19155.8405	W1570	Showgrounds - Relocate New Secretaries Office	DCS	CDO	7,000	0	0%	3,500	50%	3,500	50%		7,000							
Recreation Facilities	Our Community	19155.8405	W1562	Showgrounds - Purchase of Bar/Kitchen Equipment	DCS	CDO	27,500	6,875	25%	20,625	75%	0	0%			25,000						
Recreation Facilities	Our Community	19155.8405	W1639	Showgrounds - Upgrade PA System	DCS	DCS	5,000	2,500	50%	2,500	50%	0	0%				5,000					
Recreation Facilities	Our Community	19155.8405	W1640	Showgrounds - Disabled Access to Gym pavilion	DOE	Carpenter	5,000	2,500	50%	2,500	50%	0	0%	5,000								
				Our Economy																		
Land and Land Improvements	Our Economy	19155.8405	W1363.416	Industrial Est-Lammermoor & Seymour St-Road & Utilities	CEO	DOE	150,000	0	0%	0	0%	150,000	100%					30,000		120,000		
Land and Land Improvements	Our Economy	19155.8405	W1641	Connect Two Sewer Pumps at Industrial Estate to Scada	DOE	DOE	45,000	0	0%	0	0%	45,000	100%				45,000					
Road Infrastructure	Our Economy	19161.8405	W1440.1	Cemetery - Access Survey, Design, Construct	DOE	Overseer	50,000	20,000	40%	20,000	40%	10,000	20%	50,000								
Buildings and Other Structure	Our Economy	19155.8405	W1642	Cemetery - Equipment Shed (9m x 6m Concrete slab)	DOE	DOE	20,000	0	0%	0	0%	20,000	100%								20,000	
Buildings and Other Structure	Our Economy	19155.8405	W1643	Cemetery - Lawn Cemetery Fence, Irrigation	DOE	Overseer	20,000	0	0%	0	0%	20,000	100%		20,000							
Road Infrastructure	Our Economy	19155.8405	W1644	Caravan Park - Drainage and Concrete Parking Bays	DOE	Overseer	100,000	100,000	100%	0	0%	0	0%			100,000						
Buildings and Other Structure	Our Economy	19155.8405	W1645	Caravan Park - Outback Kitchen - Replace Floor/Shade	DOE	Overseer	25,000	0	0%	25,000	100%	0	0%	25,000								
Buildings and Other Structure	Our Economy	19155.8405	W1571	Caravan Park - New Laundry	DOE	DOE	30,000	0	0%	0	0%	30,000	100%				30,000					
Land and Land Improvements	Our Economy	19155.8405	W1598	Land Development - Stamford, Hughenden Residential	DOE	DOE	50,000	0	0%	0	0%	50,000	100%		50,000							
Buildings and Other Structure	Our Economy	19155.8405	W1646	Refurbish "Mutt"	DCS	CDO	20,000	0	0%	20,000	100%	0	0%			20,000						
Buildings and Other Structure	Our Economy	19155.8405	W1647	Flinders Discovery Centre - New Carpet	DCS	CDO	10,000	10,000	100%	0	0%	0	0%	10,000								
				Our Infrastructure																		
Road Infrastructure	Our Infrastructure		0	Footpaths	DOE	Overseer	75,000	37,500	50%	37,500	50%	0	0%							75,000		
Road Infrastructure	Our Infrastructure		0	Kerb and Channelling (Mowbray, Brodie and Gray)	DOE	Overseer	75,000	37,500	50%	37,500	50%	0	0%			75,000						
Road Infrastructure	Our Infrastructure	19161.8405	W1436.117	Shire Road Reseal - Glendower Wall	DOE	Overseer	55,000	55,000	100%	0	0%	0	0%	55,000								
Road Infrastructure	Our Infrastructure	19161.8405	W1437.117	Shire Road Reseal - Spring Valley Wall	DOE	Overseer	30,000	30,000	100%	0	0%	0	0%								30,000	
Road Infrastructure	Our Infrastructure	19161.8405	W1438.8	Town Street Reseals- Dalrymple Road	DOE	Overseer	40,000	40,000	100%	0	0%	0	0%		40,000							
Road Infrastructure	Our Infrastructure			Town Street Reseals - Program to be set	DOE	Overseer	280,000	280,000	100%	0	0%	0	0%			280,000						
Road Infrastructure	Our Infrastructure	19161.8405	W1439.1101	TIDS Floodways	DOE	Overseer	61,000	61,000	100%	0	0%	0	0%	30,500								
Road Infrastructure	Our Infrastructure	19161.8405	W1289	TIDS-Prairie Road	DOE	Overseer	190,000	0	0%	190,000	100%	0	0%				95,000					
Road Infrastructure	Our Infrastructure	19161.8405	W1303	TIDS-Basalt Byway Wall (Walkege sealing)	DOE	Overseer	180,000	0	0%	180,000	100%	0	0%		90,000							
Road Infrastructure	Our Infrastructure	19161.8405	W1648	TIDS-Porcupine Gorge Road	DOE	Overseer	100,000	0	0%	100,000	100%	0	0%			50,000						
Road Infrastructure	Our Infrastructure	19161.8405	W1649	TIDS-White Mountains Road	DOE	Overseer	300,000	0	0%	0	0%	300,000	100%	150,000								
Road Infrastructure	Our Infrastructure	19161.8405	W1409	Town Sts Constructn RTR - Brodie St-Gray to Flynn	DOE	Overseer	210,000	157,500	75%	52,500	25%	0	0%				150,000					
Road Infrastructure	Our Infrastructure	19161.8405	W1410	Town Sts Constructn RTR - Moran St-Gray to Resolution	DOE	Overseer	389,000	291,750	75%	97,250	25%	0	0%		389,000							
Road Infrastructure	Our Infrastructure	19161.8405	W1650	Town Sts Constructn - Gray St Drain	DOE	Overseer	400,000	300,000	75%	100,000	25%	0	0%			0						
Road Infrastructure	Our Infrastructure			Town Sts Constructn Program to be set	DOE	Overseer	350,000	262,500	75%	87,500	25%	0	0%	0								
Road Infrastructure	Our Infrastructure	19161.8405	W1066	RTR - Shire Roads as per Program	DOE	Overseer	600,000	0	0%	600,000	100%	0	0%				600,000					
Road Infrastructure	Our Infrastructure	19177.8405		2010 Flood Damage Shire Roads	DOE	DOE	8,318,414	4,159,207	50%	4,159,207	50%	0	0%		8,318,414							
Road Infrastructure	Our Infrastructure	19177.8405		2012 Flood Damage Shire Roads	DOE	DOE	2,000,000	1,000,000	50%	1,000,000	50%	0	0%			2,000,000						
Road Infrastructure	Our Infrastructure	19177.8405		2013 Flood Damage Shire Roads	DOE	DOE	50,000	25,000	50%	25,000	50%	0	0%	0								
Water Infrastructure	Our Infrastructure	19175.8405	W1651	Hughenden Water Fluoridation	DOE	EHO	1,437,000	1,437,000	100%	0	0%	0	0%				1,437,000					
Water Infrastructure	Our Infrastructure	19175.8405	W1652	Redirect Water Service on Flinders River Bridge	DOE	DOE	80,000	0	0%	80,000	100%	0	0%		80,000							
Water Infrastructure	Our Infrastructure	19175.8405	W1653	Spare Pump for Pump Station 1	DOE	DOE	6,500	0	0%	0	0%	6,500	100%			6,500						
Water Infrastructure	Our Infrastructure	19175.8405	W1655	Spare Pump for Pump Station 2	DOE	DOE	16,000	0	0%	0	0%	16,000	100%	16,000								
Water Infrastructure	Our Infrastructure	19175.8405	W1181	Torrens Creek Onground Water System	DOE	DOE	60,000	60,000	100%	0	0%	0	0%				60,000					
Water Infrastructure	Our Infrastructure	19175.8405	W1447.93	Prairie Water Upgrade - Chlorination	DOE	DOE	10,000	0	0%	0	0%	10,000	100%		10,000							
Sewerage Infrastructure	Our Infrastructure	19177.8405	W1260	Sewerage - Pump Station 1 & 2 Telemetry System	DOE	DOE	20,000	10,000	50%	10,000	50%	0	0%			20,000						

				FLINDERS SHIRE COUNCIL															18/11/2012
CAPITAL WORKS PROGRAM 2012-2013															AMENDED FUNDING SOURCE				
Asset Class	Function	General Ledger Number	Works Order Number	ASSET DESCRIPTION	Service Manager	Project Manager	ORIGINAL BUDGET 2012-2013	RENEWAL		UPGRADE		NEW		GRANTS	BORROWINGS	ASSET SALES	CASH RESERVES	GENERAL REVENUE	
Sewerage Infrastructure	Our Infrastructure	19177.8405	W1541	North Hughenden Sewerage and STP	DOE	DOE	6,100,000	610,000	10%	1,220,000	20%	4,270,000	70%	4,575,000	1,000,000			525,000	
Buildings and Other Structure	Our Infrastructure	19155.8405	W1656	Synthetic Grass - Gray Street Medians - Supply and Install	DOE	EAO	31,000	0	0%	0	0%	31,000	100%					31,000	
				Our Governance															
Buildings and Other Structure	Our Governance	19155.8405	W1193.480	Shire Office Complex	CEO	CEO	2,150,000	537,500	25%	1,612,500	75%	0	0%					2,150,000	
Buildings and Other Structure	Our Governance	19155.8405	W1229	Employee Housing - Brodie St Units Refurbishments	CEO	Carpenter	60,000	60,000	100%	0	0%	0	0%					60,000	
Buildings and Other Structure	Our Governance	19155.8405	W1233	Employee Housing - Mowbray St Upgrade	CEO	Carpenter	50,000	25,000	50%	25,000	50%	0	0%					50,000	
Buildings and Other Structure	Our Governance	19155.8405	W1444.413	Employee Housing - Resolution St bathroom upgrade	CEO	Carpenter	15,000	15,000	100%	0	0%	0	0%					15,000	
Buildings and Other Structure	Our Governance	19155.8405	W1445.480	Flood Warning System Flinders River	CEO	CEO	70,000	0	0%	0	0%	70,000	100%	35,000			35,000	0	
Buildings and Other Structure	Our Governance	19155.8405	W1435.480	Flood Warning System Porcupine Creek	CEO	CEO	70,000	0	0%	0	0%	70,000	100%	35,000			35,000	0	
buildings and Other Structure	Our Governance	19155.8405	W1182	Depot Signage Building - Shelving	DOE	DOE	10,000	0	0%	0	0%	10,000	100%					10,000	
Buildings and Other Structure	Our Governance	19155.8405	W1657	Depot - Awning in front of Signage Shed	DOE	Carpenter	11,000	0	0%	0	0%	11,000	100%					11,000	
Plant and Equipment	Our Governance	19155.8405	W1658	Water Filled Crash Barrier 60 Meters	DOE	EAO	38,000	0	0%	0	0%	38,000	100%					38,000	
Buildings and Other Structure	Our Governance	19155.8405	W1247	Workshop Floor Extension and roof extension 13/14	DOE	DOE	80,000	0	0%	0	0%	80,000	100%					80,000	
Plant and Equipment	Our Governance	19157.8405.555	19157.8405.555	Plant Purchases - net	DOE	Overseer	2,691,000	1,480,050	55%	807,300	30%	403,650	15%			712,000	0	1,979,000	
				GRAND TOTAL			32,874,414	11,222,382		10,542,382		11,109,650		20,154,914	1,000,000	742,000	2,895,635	8,081,865	
Buildings and Other Structures				Total Buildings and Other Structures			8,062,000	647,500		1,682,500		5,732,000		2,270,000	0	0	2,866,950	2,925,050	
Land and Land Improvements				Total Land			245,000	0		0		245,000		0	0	30,000	0	215,000	
Recreation Facilities				Total Recreation Facilities			225,500	120,875		56,125		48,500		0	0	0	28,685	196,815	
Corporate and IT				Total Corporate and IT			0	0		0		0		0	0	0	0	0	
Road Infrastructure				Total Road Infrastructure			13,853,414	6,856,957		6,686,457		310,000		11,872,914	0	0	0	1,980,500	
Water Infrastructure				Total Water Infrastructure			1,609,500	1,497,000		80,000		32,500		1,437,000	0	0	0	172,500	
Sewerage Infrastructure				Total Sewerage Infrastructure			6,120,000	620,000		1,230,000		4,270,000		4,575,000	1,000,000	0	0	545,000	
Stormwater Drainage Network				Total Stormwater Drainage Network			0	0		0		0		0	0	0	0	0	
Waste/Landfill				Total Waste/Landfill			30,000	0		0		30,000		0	0	0	0	30,000	
Plant and Equipment				Total Plant and Equipment			2,729,000	1,480,050		807,300		441,650		0	0	712,000	0	2,017,000	
				Grand Total			32,874,414	11,222,382		10,542,382		11,109,650		20,154,914	1,000,000	742,000	2,895,635	8,081,865	
		Our Governance		Total Our Governance			5,245,000	2,117,550		2,444,800		682,650		70,000	0	712,000	70,000	4,393,000	
		Our Economy		Total Our Economy			520,000	130,000		65,000		325,000		0	0	30,000	0	490,000	
		Our Environment		Total Our Environment			30,000	0		0		30,000		0	0	0	0	30,000	
		Our Resources		Total Our Resources			0	0		0		0		0	0	0	0	0	
		Our Infrastructure		Total Our Infrastructure			21,463,914	8,853,957		7,976,457		4,633,500		17,884,914	1,000,000	0	0	2,579,000	
		Our Community		Total Our Community			5,615,500	120,875		56,125		5,438,500		2,200,000	0	0	2,825,635	589,865	
				Grand Total			32,874,414	11,222,382		10,542,382		11,109,650		20,154,914	1,000,000	742,000	2,895,635	8,081,865	

**FLINDERS SHIRE COUNCIL OPERATING BUDGET**  
**GENERAL WORKS PROGRAM 2011-2012**

GENERAL LEDGER	WORKS ORDER NUMBER	WORKS DESCRIPTION	Service Manager	Project Manager	ORIGINAL BUDGET 2012-2013 manual entry	AMENDED FUNDING SOURCE				
						GRANTS	BORROWINGS	ASSET SALES	CASH RESERVES	GENERAL REVENUE
					\$	\$	\$	\$	\$	\$
		Our Environment								
03430.0565	W1425.115	Old Landfill Site Restoration Works	EHO	Overseer	85,000				85,000	-85,000
		Our Resources								
04170.0455	W312	Irrigation Project	CEO	CEO	30,000	20,000				-20,000
04170.0455	W1483	Water Forum	CEO	CEO	40,340	48,220				-48,220
		Our Community								
04170.0455	W1314.9022	Recreational Lake Planning	CEO	CEO	20,000	0				0
03870.0565	W1370.370	Powerhouse Museum Development Plans/Mtce	DCS	CDO	10,000					0
03870.0565	W1421.370	Library Building - Arts/Cultural Design/costs	DCS	CDO	10,000					0
03870.0565	W1419.426	Historical Equip/Machine/Build Group	CEO	CDO	20,000					0
03870.0565	W1420.426	Historical Society - Statement of Significance	DCS	CDO	15,000	7,000				-7,000
03230.0530	W179.30	Driver Reviver - Minor works (Internal Paint Toilets)	DCS	EAO	5,000					0
03450.0530	W135	Playford Park - Toilets (Int. and Ext. Paint)	DCS	EAO	10,000					0
04240.0530	W213	Racecourse - Improvements	CEO	DOE	10,000					0
04230.0530	W263.26	Showgrounds - Paint Wool Pavilion and Floor	DCS	EAO	10,000					0
04230.0530	W1464	Showgrounds - Drainage Survey	DOE	DOE	10,000					0
04230.0530	W1588	Showgrounds - Road Closure/Amalg. Titles	CEO	DCS	10,000					0
04230.0530	W1603	Showgrounds - Structural Assess for Solar	DCS	DCS	5,000					0
04230.0530	W1312.9022	Showgrounds - Pavilion Planning-Design	DCS	CDO	5,000					0
04230.0530	W263.26	Showgrounds - Awning to Campdraft Amenities	DOE	Carpenter	6,000					0
04230.0530	W1605	Showgrounds Masterplan	DCS	CDO	10,000					0
03720.0530	W285.30	Swimming Pool Repaint Main Pool 12/13	DOE	DOE	15,000					0
03720.0530	W1604	Swimming Pool - Masterplan	DCS	SRO	20,000					0
03740.0530	W1426.33	DEC - Air Conditioning Ducting and full service	DCS	EAO	16,500					0
03740.0530	W175.26	DEC - Cob Webbing	DCS	EAO	10,000					0
03740.0530	W175.30	DEC - Internal Painting	DCS	EAO	7,000					0
03740.0530	W175.31	DEC - Painting and Rendering External	DCS	EAO	15,000					0
03890.0455	W1607	Historical Records - Digitisation project	DCS	CDO	15,000	7,000				-7,000
03870.0455	W1608	Shire Entry Billboards	DOE	CDO	5,000					0
03870.0565	W1609	Torrens Creek Jail - Relocate	DOE	Carpenter	10,000					0
03230.0565	W1610	Skate Park - Graffiti Workshop	DCS	CDO	5,000	2,500				-2,500
03870.0565	W1611	Flinders 150 Years of Settlement	DCS	CDO	20,000					0
03730.0455	W1531	Blackwood Corporation Community Grants Scheme	DCS	CDO	10,000					0
03730.0455	W1582	CSG - Prairie Jockey Club	DCS	CDO	13,276					0
03730.0455	W1583	CSG - Hughenden Kindergarten	DCS	CDO	5,000					0
03730.0455	W1584	CSG - Hughenden CWA	DCS	CDO	6,068					0
		Stamford Park - Maintenance of Railway display and								
03230.0500	W342	Interpretation	CEO	CDO	5,000					0
03850.0530	W1612	Pensioner Cottage - Refurbish	DCS	Carpenter	12,000					0



GENERAL LEDGER	WORKS ORDER NUMBER	WORKS DESCRIPTION	Service Manager	Project Manager	ORIGINAL BUDGET 2012-2013 manual entry	AMENDED FUNDING SOURCE				
						GRANTS	BORROWINGS	ASSET SALES	CASH RESERVES	GENERAL REVENUE
					\$	\$	\$	\$	\$	\$
03230.0565	W325.68	Robert Gray Park - Upgrade Lighting at BBQ's	DCS	DCS	10,000					0
03230.0565	W1613	Robert Gray Park - Rotunda Planning 150th	DCS	CDO	5,000					0
03450.0565	W1615	Parks Plan (review 5 Parks Plan)	DCS	CDO	30,000					30,000
03900.0455	W1315.427	Interp Panels New plus - Aust Day Sign	DCS	CDO	25,000					0
03230.0500	W1172.2643	Flinders River Project - River Bank Stabilising	DOE	Overseer	50,000					0
03330.0717	W1616	Upgrade Street Lighting Priorities to be set- Eco-Walk	DOE	TOWN F	15,000					0
		Our Economy								
03510.0530	W125.31	Airport Terminal - External Paint	DCS	EAO	7,000					0
03510.0530	W125.27	Airport - Repair Roof and guttering	DOE	Carpenter	10,000					0
04150.0565	W311	C/Park - Marketing	DCS	CDO	10,000					0
04150.0565	W157	C/Park - Lights Upgrade	CEO	DOE	20,000					0
03530.0500	W1453	Community Memorials Restoration Program	DCS	CDO	30,000	15,000				-15,000
03530.0565	W313.9000	Cemetery - Survey the current area	DCS	CDO	5,000					0
04200.0530	W227	Saleyards - Hot Water System	CEO	ATO	1,000					0
04200.0530	W231	Saleyards - Lid for Manhole at Office	CEO	ATO	1,000					0
04200.0530	W346.78	Saleyards - Connect corner trough to town supply	CEO	ATO	9,000					0
04200.0530	W346.41	Saleyards - Clean out Yards and gravel road	CEO	ATO	9,000					0
04160.0699	W1413	RMPC Works	DOE	Overseer	1,975,000	1,975,000				-1,975,000
04160.0697	W1479	Hann Hwy TMR Contracts	DOE	Overseer	5,066,821	5,066,821				-5,066,821
04050.0455	W1167.70	MITEZ Abbatoir/Live Export/N.O. Forums	CEO	CEO	10,000					0
04220.0455	W1168.70	Hann Highway Action Group	CEO	CEO	5,000					0
03910.0565	W1618	Porcupine Gorge Challenge 2013	CEO	TDO	14,500	6,500				-6,500
03920.0565	W1180.48	FDC - Flat Screen TV	DCS	TDO	4,000					0
04030.0565	W1164.358	FDC - Signage Audit for Shire	DCS	TDO	5,000					0
04030.0565	W1164.49	OQTA Annual Fees	DCS	TDO	10,000					0
03900.0455	W1451	Hann Highway Interpretation Signage	DCS	TDO	10,000					0
		Our Infrastructure								
03270.0717	W1235.146	Roads - GIS System	DOE	Overseer	30,000					0
03270.0717	W1	Roads General Maintenance-FSC	DOE	Overseer	200,000					0
03270.0717	W1	Roads Contract Grading Maintenance	DOE	Overseer	654,000					0
03270.0717	W1354.161	RRG Road Assessment Project	DOE	DOE	25,000					0
03330.0717	W1619	Streetscape Plan	DCS	CDO	25,000					0
03330.0717		Town Entrance Landscaping - Richmond hill and east	DOE	Overseer	20,000					0
03330.0717	W1620	Town Entrance Plan	DCS	CDO	10,000					0
03270.0717	W1424.7	Rural Addressing Costs	DOE	DOE	30,000					0
03470.0500	W1256.146	Network Analysis-Hden Water supply	DOE	EHO	5,000					0
		Our Governance								
04020.0455	W1406.426	NDRRA - Community Grant Works Program	CEO	CEO	45,000	45,000				-45,000
	W1405.49	LGAQ Constitutional Recognition Local Gov	CEO	DCS	7,000					0
03100.0565	W1155.52	External and Internal Audits	CEO	DCS	59,900					0

GENERAL LEDGER	WORKS ORDER NUMBER	WORKS DESCRIPTION	Service Manager	Project Manager	ORIGINAL BUDGET 2012-2013 manual entry	AMENDED FUNDING SOURCE				
						GRANTS	BORROWINGS	ASSET SALES	CASH RESERVES	GENERAL REVENUE
					\$	\$	\$	\$	\$	\$
03100.0565	W1155.352	Student Scholarship x 1	CEO	DCS	5,000					0
03100.0565	W1155.370.601	Advertising	DCS	DCS	25,000					0
03100.0565	W1155.353	Donations (Bull ride, Country Music, SU etc)	DCS	DCS	40,350					0
03100.0565	W1155.47	Insurance LGM, Excess, Broker Fee etc	DCS	DCS	113,200					0
03100.0565	W1155.49	Subs LGAQ, MITEZ, LG Online,	DCS	DCS	68,600					0
03100.0565	W1155.47	Telephone System Lease & calls	DCS	DCS	25,000					0
03100.0565	W1162.361	Replacement IT Equipment	DCS	DCS	45,000					0
03100.0565	W1155.1065	FBT Expense	DCS	DCS	25,000					0
03100.0565	W1431.8.401	Shire Rating Review	DCS	DCS	15,000					0
03140.0565	W1161.362	IT - Upgrade Authority/Trim	DCS	DCS	50,000					0
03140.0565	W1161.457.401	IT - Manage Support Services	DCS	DCS	75,000					0
03140.0565	W1161.363	IT - Authority/Trim Annual fees	DCS	DCS	45,000					0
		Depot - Extend Irrigation and Trees	DOE	Overseer	5,000					5,000
		<b>GRAND TOTAL</b>			<b>9,486,555</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-7,243,041</b>

Deferred Works

03920.0530	W185.26	FDC - 2 x Dinosaur Panels for Museum	CDO	TDO	40,000					0
03450.0530	W191.30	Brodie Street Playground Toilets - Int. Paint	DCS	DCS	5,000					0
3450.0530	W225	Robert Gray Park - Toilets (Int. and Ext. Paint)	DCS	DCS	10,000					0
		Showgrounds Design Entrance			10,000					
03230.0565	W1614	Robert Gray Park - 4 Fitness Equipment Stn	DCS	SRO	20,000					0

# Flinders Shire Council

## Budget Operating Statement

For the Year Ended 30 June 2013

	Actual 12/13	Original 12/13
<b><u>Operating Revenue</u></b>		
Rates and Utility Charges	4,133	3,101,708
Fees and Charges	189,949	663,400
Rental Income	14,904	61,820
Interest Earned	6	160,000
Sales Contracts/Recoverable Works	6,120,676	25,618,492
Other Revenue	2,073,270	7,325,820
Subsidies and Grants (Operating)	188,716	3,565,280
<b>Total Operating Revenues</b>	<b>8,591,653</b>	<b>40,496,520</b>
<b><u>Operating Expenditure</u></b>		
Employee Costs	1,704,499	11,164,605
Materials and Services	9,402,730	26,596,125
Finance Costs	1,677	20,000
Depreciation	-	3,370,700
Other Expenses		
	<b>11,108,907</b>	<b>41,151,430</b>
<b>Total Operating Expenses</b>	<b>11,108,907</b>	<b>41,151,430</b>
<b>OPERATING CAPABILITY BEFORE CAPITAL</b>	<b>(2,517,254)</b>	<b>(654,910)</b>
<b><u>Capital Items</u></b>		
Gain/Loss on Sale of NC Assets	61,409	35,600
Capital Grants and Subsidies	2,895,180	20,154,914
	2,956,589	20,190,514
<b>INCR / (DECR) IN OPERATING CAPABILITY BEFORE ABNORMAL ITEMS</b>	<b>439,335</b>	<b>19,535,604</b>
<b><u>Abnormal Items</u></b>		
<b>INCR / (DECR) IN OPERATING CAPABILITY AFTER ABNORMAL ITEMS</b>	<b>439,335</b>	<b>19,535,604</b>
<b><u>Extraordinary Items</u></b>		
<b>INCR / (DECR) IN OPERATING CAPABILITY AFTER EXTRAORDINARY ITEMS</b>	<b>439,335</b>	<b>19,535,604</b>

# Flinders Shire Council

## Budget Statement of Financial Position

For the Year Ended 30 June 2013

	<u>Actual 12/13</u>	<u>Original 12/13</u>
<b>CURRENT ASSETS</b>		
Cash Assets	1,494,217.38	6,145,009
Trade and Other Receivables	10,931,670.13	6,611,178
Inventories	226,803.37	258,000
<b>TOTAL CURRENT ASSETS</b>	<b>12,652,691</b>	<b>13,014,187</b>
<b>NON CURRENT ASSETS</b>		
Other Receivables	34,298.00	2,000.00
Property, Plant & Equipment	132,856,180.32	152,596,414.00
Capital Works in Progress	-	-
<b>TOTAL NON CURRENT ASSETS</b>	<b>132,890,478</b>	<b>152,598,414</b>
<b>TOTAL ASSETS</b>	<b>145,543,169</b>	<b>165,612,601</b>
<b>CURRENT LIABILITIES</b>		
Trade and Other Payables	2,085,970.24	5,408,877.00
Borrowings	-	72,378.00
Provisions	548,574.00	-
<b>TOTAL CURRENT LIABILITIES</b>	<b>2,634,544</b>	<b>5,481,255</b>
<b>NON CURRENT LIABILITIES</b>		
Trade and Other Payables	-	-
Borrowings	-	927,622.00
Provisions	704,879.00	(705,000.00)
<b>TOTAL NON CURRENT LIABILITIES</b>	<b>704,879</b>	<b>222,622</b>
<b>TOTAL LIABILITIES</b>	<b>3,339,423</b>	<b>5,703,877</b>
<b>NETT ASSETS</b>	<b>142,203,746</b>	<b>159,908,724</b>
<b>COMMUNITY EQUITY</b>		
Shire Capital	78,387,912.00	95,519,321.00
Asset Revaluation Reserve	59,138,638.00	62,138,547.00
Accumulated Surplus (deficiency)	3,725,281.30	856.00
Other Reserves	951,915.00	2,250,000.00
<b>TOTAL COMMUNITY EQUITY</b>	<b>142,203,746</b>	<b>159,908,724</b>

# Flinders Shire Council Budget Cash Flow Statement

**For Year Ended 30 June 2013**

	<u>Original 12/13</u>
<b><u>Cash Flows from Operating Activities</u></b>	
Receipts from Customers	35,701,722
Payments to Suppliers and Employees	(32,471,123)
	3,230,599
Interest Received	153,335
Rental Income	61,820
Borrowing Costs	-
Non Capital Grants and Contributions	3,565,280
<b>Nett Cash Flows from Operating Activities</b>	<b>7,011,034</b>
<b><u>Cash Flows from Investing Activities</u></b>	
Payments for Property, Plant and Equipment	(32,874,414)
Proceeds from Sale of Property, Plant and Equipment	333,475
Grants, Subsidies, Contributions, Donations (Capital)	20,154,914
<b>Nett Cash Flows from Investing Activities</b>	<b>(12,386,025)</b>
<b><u>Cash Flows from Financing Activities</u></b>	
Proceeds from Borrowings	1,000,000
Repayment of Borrowings	-
<b>Nett Cash Flows from Investing Activities</b>	<b>1,000,000</b>
 <b>NETT INCREASE/(DECREASE) IN CASH (*)</b>	 <b>(4,374,991)</b>
Cash at Start of Financial Year	10,520,000
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>6,145,009</b>



# Flinders Shire Council Proposed Budget Appropriation Statement

For the Year Ended 30 June 2013

	<u>Actual 12/13</u>	<u>Original 12/13</u>
<b><u>Increase/Decrease in Operating Capability</u></b>	439,335	19,535,604
<b><u>Total Budgeted Operating Capability</u></b>	439,335	19,535,604
<b><u>Transfer to Capital Account</u></b>		
(Profit)/Loss on Sale of Assets	-	(35,600)
Capital Grants & Subsidies	-	(20,154,914)
General Revenue for Capital Purposes	(2,414,334)	(2,679,000)
	<b>(2,414,334)</b>	<b>(22,869,514)</b>
<b><u>Transfer (to) Reserve for Future Capital Funding Purposes</u></b>		
	-	-
(To) Asset Replacement Reserve	-	-
(To) ICF Reserve	-	(32,700)
(To) Plant Replacement Res	-	-
(To) Sewerage Replacement Res	-	-
(To) Water Infrastructure Reserve	-	(10,000)
(To) Constrained Works Reserve	-	<b>(42,700)</b>
<b><u>Transfer from Reserves for Recurrent/Operating Expenditure</u></b>		
From Constrained Works Reserve	-	91,520
Surplus/(Deficiency) for Current Year	(1,974,999)	(3,285,090)
Surplus/(Deficiency) from Previous Year	3,285,946	3,285,946
<b><u>ACCUMULATED SURPLUS/(DEFICIENCY)</u></b>	<b>1,310,947</b>	<b>856</b>
<b>Rate Increase Net of Discount</b>		
General	4%	65,420
Water	2%	12,120
Sewerage	6%	30,264
Garbage	6%	8,934
Wild Dog	0%	-
		116,738

## Flinders Shire Council

### BUDGET CAPITAL FUNDING STATEMENT

for the Year Ended 30 June 2012

	ACTUAL Brought Forward \$	Becoming Available in Year \$	Utilised in Year \$	Forward 2,839,629
<b>ACTUAL 11/12</b>				
ICF Reserve	521,271	32,700	-	553,971
Sewerage Replacement Reserve	-	-	-	-
Plant Replacement Reserve	-	-	-	-
Water Infrastructure Reserve	40,000	10,000	-	50,000
Loan	-	-	-	-
Depreciation Charges Funded	3,376,494	3,288,743	3,500,000	3,165,237
Capital Grants	95,000	10,020,351	7,915,351	2,200,000
Asset Sale Proceeds	-	400,226	400,226	-
Gen Rev Used Capital Purposes	-	2,414,334	2,414,334	-
	<b>4,032,765</b>	<b>16,166,354</b>	<b>14,229,911</b>	<b>5,969,208</b>

### BUDGET CAPITAL FUNDING STATEMENT

for the Year Ended 30 June 2013

	Brought Forward \$	Becoming Available in Year \$	Utilised in Year \$	Carried Forward \$
<b>ANALYSIS - BUDGET 12/13</b>				
ICF Reserve	553,971	32,700	586,671	-
Sewerage Replacement Reserve	-	-	-	-
Plant Replacement Reserve	-	-	-	-
Water Infrastructure Reserve	50,000	10,000	-	60,000
Loan	-	1,000,000	1,000,000	-
Depreciation Charges Funded	3,165,237	3,370,700	5,853,603	682,334
Capital Grants	2,200,000	20,154,914	22,354,914	-
Asset Sale Proceeds	-	400,226	400,226	-
Gen Rev Used Capital Purposes	-	2,679,000	2,679,000	-
	<b>5,969,208</b>	<b>27,647,540</b>	<b>32,874,414</b>	<b>742,334</b>

	2011/2012 Est. Actual \$	2012/2013 ORIGINAL BUDGET \$
<b>Sources of Capital Funding</b>		
Reserves	-	586,671
Capital Grants	8,304,913	22,354,914
Loan	-	1,000,000
Depreciation Charges	3,500,000	5,853,603
Proceeds on disposal of assets	400,226	400,226
	<b>12,205,139</b>	<b>30,195,414</b>
Gen Rev Used Capital Purposes	2,414,334	2,679,000
	<b>14,619,473</b>	<b>32,874,414</b>
<b>Application of Capital Funding</b>		
Capital Expenditure	14,619,473	32,874,414
	<b>14,619,473</b>	<b>32,874,414</b>

**Flinders Shire Council**  
**Statement of Changes in Equity - Budget**  
**For the Year Ended 30 June 2012**

	<b>Total</b>	<b>Shire Capital</b>	<b>Accumulated Surplus</b>	<b>Asset Revaluation</b>	<b>Other Reserves</b>
	<b>2012-2013</b>	<b>2012-2013</b>	<b>2012-2013</b>	<b>2012-2013</b>	<b>2012-2013</b>
	<b>Original</b>	<b>Original</b>	<b>Original</b>	<b>Original</b>	<b>Original</b>
Balance at Beginning of Period	155,815,862	88,141,369	3,285,946	62,138,547	2,250,000
Net Result for the Period	19,535,604	-	19,535,604	-	-
Appropriation to Capital Accounts	(15,400,042)	7,469,472	(22,869,514)	-	-
Transfers to Reserves	(42,700)	-	(42,700)	-	-
Transfers from Reserves	-	(91,520)	91,520	-	-
Asset Recognition	-	-	-	-	-
Asset Revaluation Adjustments	-	-	-	-	-
Balance at End of Period	159,908,724	95,519,321	856	62,138,547	2,250,000
Balance to Statement Financial Position	159,908,724	95,519,321	856	62,138,547	2,250,000
	-	-	-	-	-

## Shire Oncosts 2011/2012

Oncost Type	General	Casual Workers						Administration						Parks & Gdns				Works				
Oncost Code	Ledger	Casual Worker						Admin F/Time						P & G				Works F/Time				
	Oncost Code	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2	
	Oncost Category	1	5	6	9	10	13	7	2	3	9	10	13	8	9	10	13	12	9	10	13	12
	Module	PY	PY	PY	AP	PL	IC	PY	PY	PY	AP	PL	IC	PY	AP	PL	IC	PY	AP	PL	IC	PY
Workplace Health & Safety	1180.0986.0986	4.0	4.0	4.0				4	4	4				4.0				4.0				4.0
Admin Recoveries	1100.0986.0986																					13.5
Admin - Creditors	1100.0986.0986				0.5						0.5				0.5				0.5			
Human Resources	1160.0986.0986	4.0	4.0	4.0				4.0	4.0	4.0				4.0				4.0				4.0
Annual Leave	2350.0986.0322							11.0	11.0	11.0				11.0				11.0				11.0
Long Service Leave	2350.0986.0324	5.0	5.0	5.0				5.0	5.0	5.0				5.0				5.0				5.0
Sick Leave	2350.0986.0323							6.0	6.0	6.0				6.0				6.0				6.0
Public Holiday	2350.0986.0321							6.0	6.0	6.0				6.0				6.0				6.0
Superannuation	2350.0986.0330	10.0	10.0	10.0				15.0	15.0	15.0				15.0				15.0				15.0
Workers Compensation	2350.0986.0338	3.5	3.5	3.5				3.5	3.5	3.5				3.5				3.5				3.5
Bereavement Leave	2350.0986.0327							0.5	0.5	0.5				0.5				0.5				0.5
Training	2350.0310.0986	3.0	3.0	3.0				3.0	3.0	3.0				3.0				3.0				3.0
Safety Equipment	2350.0986.0328							3.0	3.0	3.0				3.0				3.0				3.0
Wet Pay	2350.0986.0336													2.5				2.5				2.5
HACC Admin-Wages	1970.0982.0986																					
CACPS/VHC Admin-Wages	1970.0983.0986																					
Comm/Care Admin-Plant	1970.0986.0975																					
Supervision/Tax Equivalent	1200.0987.0986													40.0				40.0				40.0
Supervision-Shire Rds Mtce	1200.0984.0986																					
Supervision-RMPC	1200.0988.0986																					
Supervision-Pks & Gdns	1200.0989.0986													70.0								
Stores	2340.0986.0986				0.5		12.5				0.5		12.5		0.5		12.5		0.5		12.5	
Workshop/Depot	1570.0986.0986					11.0						11.0				11.0				11.0		
TOTAL ONCOSTS		29.5	29.5	29.5	1.0	11.0	12.5	61.0	61.0	61.0	1.0	11.0	12.5	173.5	1.0	11.0	12.5	103.5	1.0	11.0	12.5	117.0
PY = Payroll		AP =	Applies to Jobs for all Casual Employees except Hacc Carers. (eg: Casual Librarian, Casual Admin officer, Casual Tourism officer).					Applies to all jobs that administrative personel work on. (eg: Managers, Engineers, Overseer, CEO, Admin Staff, Librarian, etc).						Applies to the major jobs that the Parks and Gardens Foreman Oversees. (eg: Town sts, DEC, Showgrounds, all Parks and Gardens, and Animal Control.)				Applies to all jobs that the outside workforce work on that have not yet been applied a different oncost.				Applies except and Fl
Accounts Paid		PL =																				
Plant		IC =																				
Stores /Inventory																						
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## Shire Oncosts 2011/2012

Oncost Type	General	Contract Works							Contract Works			RMPC Supervision						Shire R		
Oncost Code	Ledger	Works F/Time							Casual Worker			Works F/Time						Works		
	Oncost Code	2	2	2	2	2	2	2	2	2	2	3	3	3	3	3	3	4	4	4
	Oncost Category	7	2	3	8	9	10	13	1	5	6	12	8	7	9	10	13	12	8	7
	Module	PY	PY	PY	PY	AP	PL	IC	PY	PY	PY	PY	PY	PY	AP	PL	IC	PY	PY	PY
Workplace Health & Safety	1180.0986.0986	4.0	4.0	4.0	4.0				4.0	4.0	4.0	4.0	4.0	4.0				4.0	4.0	4.0
Admin Recoveries	1100.0986.0986	13.5	13.5	13.5	13.5	13.5	2.5	4.0	13.5	13.5	13.5	13.5	13.5	13.5	13.5	2.5	4.0			
Admin - Creditors	1100.0986.0986																			
Human Resources	1160.0986.0986	4.0	4.0	4.0	4.0				4.0	4.0	4.0	4.0	4.0	4.0				4.0	4.0	4.0
Annual Leave	2350.0986.0322	11.0	11.0	11.0	11.0							11.0	11.0	11.0				11.0	11.0	11.0
Long Service Leave	2350.0986.0324	5.0	5.0	5.0	5.0				5.0	5.0	5.0	5.0	5.0	5.0				5.0	5.0	5.0
Sick Leave	2350.0986.0323	6.0	6.0	6.0	6.0							6.0	6.0	6.0				6.0	6.0	6.0
Public Holiday	2350.0986.0321	6.0	6.0	6.0	6.0							6.0	6.0	6.0				6.0	6.0	6.0
Superannuation	2350.0986.0330	15.0	15.0	15.0	15.0				10.0	10.0	10.0	15.0	15.0	15.0				15.0	15.0	15.0
Workers Compensation	2350.0986.0338	3.5	3.5	3.5	3.5				3.5	3.5	3.5	3.5	3.5	3.5				3.5	3.5	3.5
Bereavement Leave	2350.0986.0327	0.5	0.5	0.5	0.5							0.5	0.5	0.5				0.5	0.5	0.5
Training	2350.0310.0986	3.0	3.0	3.0	3.0				3.0	3.0	3.0	3.0	3.0	3.0				3.0	3.0	3.0
Safety Equipment	2350.0986.0328	3.0	3.0	3.0	3.0							3.0	3.0	3.0				3.0	3.0	3.0
Wet Pay	2350.0986.0336	2.5	2.5	2.5	2.5							2.5	2.5	2.5				2.5	2.5	2.5
HACC Admin-Wages	1970.0982.0986																			
CACPS/VHC Admin-Wages	1970.0983.0986																			
Comm/Care Admin-Plant	1970.0986.0975																			
Supervision/Tax Equivalent	1200.0987.0986	40.0	40.0	40.0	40.0				40.0	40.0	40.0	40.0	40.0	40.0				40.0	40.0	40.0
Supervision-Shire Rds Mtce	1200.0984.0986																	6.0	6.0	6.0
Supervision-RMPC	1200.0988.0986											8.0	8.0	8.0	8.0	8.0	8.0			
Supervision-Pks & Gdns	1200.0989.0986																			
Stores	2340.0986.0986					0.5		12.5							0.5		12.5			
Workshop/Depot	1570.0986.0986						11.0									11.0				
TOTAL ONCOSTS		117.0	117.0	117.0	117.0	14.0	13.5	16.5	83.0	83.0	83.0	125.0	125.0	125.0	22.0	21.5	24.5	109.5	109.5	109.5
PY = Payroll		AP = s to all Main Roads and Private Works Jobs							Applies to all Main			Applies to all the RMPC jobs. This is						Applies to all the Shir		
Accounts Paid		PL = RMPC. Applies to Roads to Recovery Jobs							Roads and Private			entered into the constants of the						Maintenance jobs. Is		
Plant		IC = Flood Damage Jobs (Shire and Main Rds).							Works Jobs except			RMPC and is automatically put on the						9999-9999.		
Stores /Inventory									RMPC. Applies to			RMPC jobs.								
									Roads to Recovery											
									Jobs and Flood											
									Damage Jobs											
									(Shire and Main											
									Rds).											
FINANCIAL MANAGEMENT\Budgets\12-13\Budget Statements 2012-2013.xlsm																		23/09/2012		



## Shire Oncosts 2011/2012

Oncost Type	General	d Mtce			HACC								HACC							
Oncost Code	Ledger	F/Time			HACC F/Time								HACC Casual							
	Oncost Code	4	4	4	5	5	5	5	5	5	5	5	5	5	5	5	5	5	6	6
	Oncost Category	9	10	13	2	3	7	8	12	9	10	13	5	1	6	9	10	13	3	2
	Module	AP	PL	IC	PY	PY	PY	PY	PY	AP	PL	IC	PY	PY	PY	AP	PL	IC	PY	PY
Workplace Health & Safety	1180.0986.0986				4.0	4.0	4.0	4.0	4.0				4.0	4.0	4.0				4.0	4.0
Admin Recoveries	1100.0986.0986				5.5	5.5	5.5	5.5	5.5				5.5	5.5	5.5				5.5	5.5
Admin - Creditors	1100.0986.0986	7.0								1.0						1.0				
Human Resources	1160.0986.0986				4.0	4.0	4.0	4.0	4.0				4.0	4.0	4.0				4.0	4.0
Annual Leave	2350.0986.0322				11.0	11.0	11.0	11.0	11.0										11.0	11.0
Long Service Leave	2350.0986.0324				5.0	5.0	5.0	5.0	5.0				5.0	5.0	5.0				5.0	5.0
Sick Leave	2350.0986.0323				6.0	6.0	6.0	6.0	6.0										6.0	6.0
Public Holiday	2350.0986.0321				6.0	6.0	6.0	6.0	6.0										6.0	6.0
Superannuation	2350.0986.0330				15.0	15.0	15.0	15.0	15.0				10.0	10.0	10.0				15.0	15.0
Workers Compensation	2350.0986.0338				3.5	3.5	3.5	3.5	3.5				3.5	3.5	3.5				3.5	3.5
Bereavement Leave	2350.0986.0327				0.5	0.5	0.5	0.5	0.5										0.5	0.5
Training	2350.0310.0986				3.0	3.0	3.0	3.0	3.0				3.0	3.0	3.0				3.0	3.0
Safety Equipment	2350.0986.0328				3.0	3.0	3.0	3.0	3.0										3.0	3.0
Wet Pay	2350.0986.0336																			
HACC Admin-Wages	1970.0982.0986				70.0	70.0	70.0	70.0	70.0				70.0	70.0	70.0					
CACPS/VHC Admin-Wages	1970.0983.0986																		50.0	50.0
Comm/Care Admin-Plant	1970.0986.0975				1.0	1.0	1.0	1.0	1.0				1.0	1.0	1.0				1.0	1.0
Supervision/Tax Equivalent	1200.0987.0986																			
Supervision-Shire Rds Mtce	1200.0984.0986	6.0	6.0	6.0																
Supervision-RMPC	1200.0988.0986																			
Supervision-Pks & Gdns	1200.0989.0986																			
Stores	2340.0986.0986	0.5		12.5								12.5						12.5		
Workshop/Depot	1570.0986.0986		11.0								11.0						11.0			
TOTAL ONCOSTS		13.5	17.0	18.5	137.5	137.5	137.5	137.5	137.5	1.0	11.0	12.5	106.0	106.0	106.0	1.0	11.0	12.5	117.5	117.5
PY = Payroll		AP = e Roads			Applies to HACC Jobs the Community Care Co-								Applies to all HACC jobs that the Carers						Applies to CA	
Accounts Paid		PL =			: 7-0000-0000 to 7-ordinator works on.								work on.						Jobs the Com	
Plant		IC =																		
Stores /Inventory																				
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		23/09/2012																		

**Flinders Shire Council**  
**Amended Budget Financial Ratio's**  
**For the Year Ended 30 June 2012**

	Original 2011/2012	Revised 2011/2012	DIP Target
Working Capital Ratio	2.37	2.37	>1
Operating Surplus Ratio	48.24%	48.24%	0 to 15%
Net Financail Liabilties Ratio	-18.05%	-18.05%	<= 60%
Interest Coverage Ratio	0%	0%	0 to 10%
Asset Sustainability Ratio	98%	135%	>90%
Asset Consumption Ratio	70%	70%	40 to 80%

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

Print Closed Accounts: **No**

Account Type: **E**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs\_gl014      23/09/2012      1:35:58PM      Posting Year   2013      Reporting Period      0

<b>Operating Statement/1. Our Environment</b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
	<b><u>2013</u></b>	<b><u>2013</u></b>	<b><u>2012</u></b>	<b><u>2012</u></b>

<b>Refuse Collection and Disposal</b>	<b>132</b>				
01420	Refuse Collection Revenue				
0100	Rates & Charges	(100.98)	(184,598.00)	(175,541.91)	(172,815.00)
0110	User Fees & Charges	(468.18)	(2,500.00)	(2,888.59)	(2,000.00)
03420	Refuse Collection Expenses				
0100	Rates & Charges	0.00	30,000.00	30,137.58	32,375.00
0565	Operating Expenses	26,142.42	148,791.00	409,072.76	285,000.00
03430	Refuse Disposal Site Expenses				
0565	Operating Expenses	73,549.66	309,304.00	76,535.64	85,000.00
0623	Waste Site Maintenance	0.00	0.00	981.76	0.00
0680	Depreciation	0.00	0.00	96,701.11	0.00
<b>03430</b>	<b>Refuse Disposal Site Expenses</b>	<b>TOTAL</b>	<b>99,122.92</b>	<b>300,997.00</b>	<b>434,998.35</b>
				<b>227,560.00</b>	

<b>Operating Statement/1. Our Environment</b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
	<b><u>2013</u></b>	<b><u>2013</u></b>	<b><u>2012</u></b>	<b><u>2012</u></b>

<b>Environmental Health</b>	<b>159</b>				
02060	Environmental Health Revenue				
0105	Statutory Fees & Charges	(840.00)	(1,800.00)	(7,944.10)	(10,500.00)
0110	User Fees & Charges	0.00	0.00	(6.36)	(200.00)
0160	Richmond Shire Council	0.00	(7,000.00)	(12,981.22)	(10,000.00)
04060	Environmental Health Expenses				
0300	Employee Costs	24,135.00	90,000.00	83,893.17	127,300.00
0565	Operating Expenses	6,153.61	32,500.00	37,707.45	23,000.00
<b>04060</b>	<b>Environmental Health Expenses</b>	<b>TOTAL</b>	<b>29,448.61</b>	<b>113,700.00</b>	<b>100,668.94</b>
				<b>129,600.00</b>	

<b>Operating Statement/1. Our Environment</b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
	<b><u>2013</u></b>	<b><u>2013</u></b>	<b><u>2012</u></b>	<b><u>2012</u></b>

**Rural Lands Noxious Weeds Control      6241**

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

Print Closed Accounts: **No**

Account Type: **E**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0		
02290	RLPB Rural Lands Revenue								
0722	Stock Routes			(161.82)		0.00		(512.82)	(3,500.00)
0723	Water Facilities			(1,281.00)		0.00		(1,090.00)	(1,000.00)
0724	Capital Works			0.00		0.00		(21,336.78)	(22,000.00)
0725	Pest/Vermin Destruction			(436.36)		0.00		(81,569.09)	(79,700.00)
04290	RLPB Rural Lands Expenses								
0100	Rates & Charges			0.00		0.00		9,849.68	10,500.00
0500	General Maintenance			0.00		0.00		7,022.91	0.00
0565	Operating Expenses			1,010.00		0.00		239,235.36	250,150.00
04410	Rural Lands Noxious Weeds Control Expenses								
0565	Operating Expenses			8,293.02		41,000.00		0.00	0.00
04410	Rural Lands Noxious Weeds Control Expenses	TOTAL		7,423.84		41,000.00		151,599.26	154,450.00
Operating Statement/1. Our Environment				Actual YTD		Budget		Actual YTD	Budget
				2013		2013		2012	2012
Rural Lands Pest/Vermin Destruction 6250									
02420	Rural Lands Pest/Vermin Destruction Revenue								
0725	Pest/Vermin Destruction			(138.23)		(77,154.00)		0.00	0.00
04420	Rural Lands Pest/Vermin Destruction Expenses								
0100	Rates & Charges			0.00		10,000.00		0.00	0.00
0565	Operating Expenses			17,679.39		115,000.00		0.00	0.00
04420	Rural Lands Pest/Vermin Destruction Expenses	TOTAL		17,541.16		47,846.00		0.00	0.00
Operating Statement/2. Our Resources				Actual YTD		Budget		Actual YTD	Budget
				2013		2013		2012	2012
Irrigation Project 6479									
02170	Irrigation Project Revenue								
0115	Grants & Subsidies Recurrent			0.00		(5,000.00)		(1,135.53)	(20,000.00)
04170	Irrigation Project Expenses								
0455	Project Expenses			2,050.30		20,000.00		17,524.05	30,000.00
0565	Operating Expenses			1,555.40		0.00		0.00	0.00

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

Print Closed Accounts: **No**

Account Type: **E**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0
04170	Irrigation Project Expenses	TOTAL		3,605.70	15,000.00	16,388.52	10,000.00
Operating Statement/2. Our Resources				Actual YTD 2013	Budget 2013	Actual YTD 2012	Budget 2012
Flinders River Water Forum 6503							
02180	Flinders River Water Forum Revenue						
0110	User Fees & Charges			(6,054.09)	(6,000.00)	(231.82)	0.00
0130	Other Income			(227.27)	(41,220.00)	(4,827.27)	0.00
04180	Flinders River Water Forum Expenses						
0455	Project Expenses			41,338.57	40,340.00	9,432.53	0.00
04180	Flinders River Water Forum Expenses	TOTAL		35,057.21	(6,880.00)	4,373.44	0.00
Operating Statement/2. Our Resources				Actual YTD 2013	Budget 2013	Actual YTD 2012	Budget 2012
Rural Lands Stock Routes 6521							
04390	Rural Lands Stock Routes Expenses						
0565	Operating Expenses			6,549.66	57,500.00	0.00	0.00
04390	Rural Lands Stock Routes Expenses	TOTAL		6,549.66	57,500.00	0.00	0.00
Operating Statement/2. Our Resources				Actual YTD 2013	Budget 2013	Actual YTD 2012	Budget 2012
Rural Lands Water Facilities 6522							
04400	Rural Lands Water Facilities Expenses						
0565	Operating Expenses			3,892.77	17,000.00	0.00	0.00
04400	Rural Lands Water Facilities Expenses	TOTAL		3,892.77	17,000.00	0.00	0.00
Operating Statement/3. Our Community				Actual YTD 2013	Budget 2013	Actual YTD 2012	Budget 2012
Library 145							



# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

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Flinders LIVE Install DB

Program - cs\_gl014      23/09/2012      1:35:58PM      Posting Year    2013      Reporting Period      0

01710	Library Revenue				
0110	User Fees & Charges	(933.95)	(2,900.00)	(3,357.28)	(2,000.00)
0115	Grants & Subsidies Recurrent	0.00	(650.00)	(670.00)	(670.00)
0125	Recoveries	0.00	(6,000.00)	(6,023.97)	0.00
0130	Other Income	0.00	0.00	(2.73)	0.00
0135	Capital Grants Received	0.00	0.00	(26,475.00)	(26,475.00)
03710	Library Expenses				
0300	Employee Costs	16,950.61	82,200.00	79,529.80	81,292.00
0530	Building Maintenance	121.06	1,000.00	6,006.37	1,000.00
0565	Operating Expenses	20,568.66	38,450.00	24,824.97	39,408.00
0680	Depreciation	0.00	9,000.00	10,832.19	8,391.00
<b>03710</b>	<b>Library Expenses</b>	<b>TOTAL</b>	<b>36,706.38</b>	<b>84,664.35</b>	<b>100,946.00</b>

Operating Statement/3. Our Community	<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
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## Hughenden Aged Persons 6487

### Accommodation (HAPA)

02360	Hughenden Aged Person Accommodation (HAPA) Revenue				
0125	Recoveries	0.00	(5,000.00)	(6,900.00)	(18,000.00)
0130	Other Income	(9,578.00)	0.00	(264.00)	(1,000.00)
0135	Capital Grants Received	(2,200,000.00)	(2,200,000.00)	(2,200,000.00)	(920,000.00)
04360	Hughenden Aged Persons Accommodation Expenses-HAPA				
0565	Operating Expenses	2,020.00	5,000.00	4,962.32	10,000.00
<b>04360</b>	<b>Hughenden Aged Persons Accommodation Expenses-HAPA</b>	<b>TOTAL</b>	<b>(2,207,558.00)</b>	<b>(2,202,201.68)</b>	<b>(929,000.00)</b>

Operating Statement/3. Our Community	<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
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## Community Development 151

01870	Community Development Revenue				
0115	Grants & Subsidies Recurrent	0.00	(7,000.00)	0.00	0.00
0150	Driver Reviver Donations Recieved	0.00	0.00	(670.50)	(400.00)

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

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Account Type: **E**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0
03870	Community Development Expenses						
0300	Employee Costs	11,363.92	87,808.00	67,559.37	81,900.00		
0565	Operating Expenses	439.83	113,000.00	2,366.49	73,000.00		
<b>03870</b>	<b>Community Development Expenses</b>	<b>TOTAL</b>	<b>11,803.75</b>	<b>193,808.00</b>	<b>69,255.36</b>	<b>154,500.00</b>	
<b>Operating Statement/3. Our Community</b>		<b>Actual YTD</b>	<b>Budget</b>	<b>Actual YTD</b>	<b>Budget</b>		
		<b>2013</b>	<b>2013</b>	<b>2012</b>	<b>2012</b>		
<b>Community Small Grants</b>		<b>6389</b>					
01730	Community Small Grants Revenue						
0125	Recoveries	(8,704.06)	0.00	0.00	0.00		
0130	Other Income	0.00	0.00	(10,000.00)	(10,000.00)		
03730	Community Small Grants Expenses						
0455	Project Expenses	5,100.00	34,345.00	71,498.31	74,000.00		
<b>03730</b>	<b>Community Small Grants Expenses</b>	<b>TOTAL</b>	<b>(3,604.06)</b>	<b>34,345.00</b>	<b>61,498.31</b>	<b>64,000.00</b>	
<b>Operating Statement/3. Our Community</b>		<b>Actual YTD</b>	<b>Budget</b>	<b>Actual YTD</b>	<b>Budget</b>		
		<b>2013</b>	<b>2013</b>	<b>2012</b>	<b>2012</b>		
<b>Aged Housing</b>		<b>149</b>					
01850	Aged Housing Revenue						
0110	User Fees & Charges	(5,220.00)	(21,000.00)	(20,858.64)	(21,000.00)		
03850	Aged Housing Expenses						
0530	Building Maintenance	603.63	33,320.00	21,100.60	21,600.00		
0565	Operating Expenses	5,633.76	3,300.00	3,889.30	0.00		
0680	Depreciation	0.00	6,000.00	5,355.34	5,761.00		
<b>03850</b>	<b>Aged Housing Expenses</b>	<b>TOTAL</b>	<b>1,017.39</b>	<b>21,620.00</b>	<b>9,486.60</b>	<b>6,361.00</b>	
<b>Operating Statement/3. Our Community</b>		<b>Actual YTD</b>	<b>Budget</b>	<b>Actual YTD</b>	<b>Budget</b>		
		<b>2013</b>	<b>2013</b>	<b>2012</b>	<b>2012</b>		
<b>Community Bus</b>		<b>150</b>					
01860	Community Bus Revenue						

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

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Account Type: **E**

Node Number (zero for all): **0**

Flinders LIVE Install DB

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0110	User Fees & Charges		(7,651.81)	(13,000.00)	(12,722.62)	(13,000.00)
<b>01860</b>	<b>Community Bus Revenue</b>	<b>TOTAL</b>	<b>(7,651.81)</b>	<b>(13,000.00)</b>	<b>(12,722.62)</b>	<b>(13,000.00)</b>

<b>Operating Statement/3. Our Community</b>	<b>Actual YTD</b>	<b>Budget</b>	<b>Actual YTD</b>	<b>Budget</b>
	<b>2013</b>	<b>2013</b>	<b>2012</b>	<b>2012</b>

## Arts and Culture      152

01890	Regional Arts Development Fund (RADF) Revenue					
0115	Grants & Subsidies Recurrent	0.00	(37,185.00)	(22,500.00)	(22,500.00)	
03890	Regional Arts Development Fund (RADF) Expenses					
0455	Project Expenses	698.74	55,000.00	45,872.82	40,000.00	
<b>03890</b>	<b>Regional Arts Development Fund (RADF) Expenses</b>	<b>TOTAL</b>	<b>698.74</b>	<b>17,815.00</b>	<b>23,372.82</b>	<b>17,500.00</b>

<b>Operating Statement/3. Our Community</b>	<b>Actual YTD</b>	<b>Budget</b>	<b>Actual YTD</b>	<b>Budget</b>
	<b>2013</b>	<b>2013</b>	<b>2012</b>	<b>2012</b>

## Parks and Reserves      126

01230	Parks Reserves & Horticulture Revenue					
0110	User Fees & Charges	(41,500.00)	0.00	(24,095.49)	(10,000.00)	
0115	Grants & Subsidies Recurrent	0.00	(2,500.00)	(11,833.33)	(18,000.00)	
0161	Hughenden Town Common	(1,797.73)	(10,000.00)	(9,027.25)	(13,500.00)	
0162	Prairie Town Common	(615.91)	(10,000.00)	(10,129.53)	(4,000.00)	
0163	Horse Paddocks - Hughenden	(1,281.30)	(6,000.00)	(5,464.71)	(6,000.00)	
0164	2 Mile Lane - Hughenden	0.00	(1,500.00)	0.00	(1,500.00)	
0165	15 Mile Reserve	0.00	(40,000.00)	(20,000.00)	(40,000.00)	
0166	Torrens Creek Pastorage Reserve	0.00	(13,950.00)	(15,500.00)	(13,950.00)	
0167	Stamford Reserve	0.00	(67,500.00)	(67,500.00)	(67,500.00)	
0168	Prairie Reserve	0.00	(5,200.00)	0.00	(5,200.00)	
0169	Aerodrome Part D	0.00	(2,200.00)	(2,272.73)	0.00	
0171	Aerodrome Part C	0.00	(3,000.00)	(3,000.00)	0.00	
0174	Meat Box	0.00	(3,900.00)	(3,900.00)	0.00	
0175	Reserve 100	0.00	(50.00)	(50.00)	0.00	
0176	Lot 35 on RP 739544	0.00	(100.00)	(84.00)	0.00	

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

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Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0
03230	Parks Reserves & Horticulture Expenses						
0500	General Maintenance	143,652.64	670,250.00	449,254.66	696,409.00		
0530	Building Maintenance	6,093.43	4,330.00	18,855.35	14,000.00		
0565	Operating Expenses	14,907.22	127,850.00	101,243.43	147,950.00		
0680	Depreciation	0.00	6,100.00	33,604.90	6,100.00		
<b>03230</b>	<b>Parks Reserves &amp; Horticulture Expenses</b>	<b>TOTAL</b>	<b>119,458.35</b>	<b>642,630.00</b>	<b>430,101.30</b>	<b>684,809.00</b>	
<b>Operating Statement/3. Our Community</b>		<b>Actual YTD</b>	<b>Budget</b>	<b>Actual YTD</b>	<b>Budget</b>		
		<b>2013</b>	<b>2013</b>	<b>2012</b>	<b>2012</b>		
<b>Street Lighting</b>		<b>130</b>					
03390	Street Lighting Expenses						
0415	Utilities	9,149.69	70,000.00	52,545.67	70,000.00		
<b>03390</b>	<b>Street Lighting Expenses</b>	<b>TOTAL</b>	<b>9,149.69</b>	<b>70,000.00</b>	<b>52,545.67</b>	<b>70,000.00</b>	
<b>Operating Statement/3. Our Community</b>		<b>Actual YTD</b>	<b>Budget</b>	<b>Actual YTD</b>	<b>Budget</b>		
		<b>2013</b>	<b>2013</b>	<b>2012</b>	<b>2012</b>		
<b>Emergency Services</b>		<b>160</b>					
02080	State Emergency Service Revenue (SES)						
0115	Grants & Subsidies Recurrent	0.00	(3,800.00)	(7,588.80)	(46,288.00)		
0135	Capital Grants Received	0.00	0.00	0.00	(35,000.00)		
02090	Disaster Management Revenue						
0115	Grants & Subsidies Recurrent	0.00	0.00	0.00	0.00		
04080	State Emergency Service Expenses (SES)						
0500	General Maintenance	11.12	350.00	198.48	420.00		
0530	Building Maintenance	2,189.02	1,600.00	1,228.58	1,500.00		
0565	Operating Expenses	378.64	7,150.00	8,610.38	11,080.00		
0680	Depreciation	0.00	6,000.00	2,827.62	6,000.00		
04090	Disaster Management Expenses						
0565	Operating Expenses	0.00	0.00	119,548.94	80,000.00		
<b>04090</b>	<b>Disaster Management Expenses</b>	<b>TOTAL</b>	<b>2,578.78</b>	<b>11,300.00</b>	<b>124,825.20</b>	<b>17,712.00</b>	

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

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Flinders LIVE Install DB

Program - cs\_gl014      23/09/2012      1:35:58PM      Posting Year   2013      Reporting Period      0

Operating Statement/3. Our Community		<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
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## Community Offices      6242

04300	Stansfield Street Office Expenses				
0530	Building Maintenance	311.79	1,420.00	1,223.86	500.00
0565	Operating Expenses	3,215.54	4,600.00	4,165.11	4,700.00
0680	Depreciation	0.00	5,000.00	6,789.34	4,474.00
<b>04300</b>	<b>Stansfield Street Office Expenses      TOTAL</b>	<b>3,527.33</b>	<b>11,020.00</b>	<b>12,178.31</b>	<b>9,674.00</b>

Operating Statement/3. Our Community		<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
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## TV & Radio Services      6244

04310	TV & Radio Expenses				
0500	General Maintenance	0.00	0.00	0.00	10,000.00
0530	Building Maintenance	671.15	0.00	0.00	0.00
0565	Operating Expenses	0.00	5,000.00	336.33	0.00
0680	Depreciation	0.00	1,600.00	2,744.47	1,600.00
<b>04310</b>	<b>TV &amp; Radio Expenses      TOTAL</b>	<b>671.15</b>	<b>6,600.00</b>	<b>3,080.80</b>	<b>11,600.00</b>

Operating Statement/3. Our Community		<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
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## Public Conveniences      133

03450	Public Amenities Expenses				
0530	Building Maintenance	3,064.59	28,770.00	10,962.93	0.00
0565	Operating Expenses	20,314.29	74,580.00	71,569.36	60,000.00
0680	Depreciation	0.00	5,000.00	0.00	4,700.00
<b>03450</b>	<b>Public Amenities Expenses      TOTAL</b>	<b>23,378.88</b>	<b>108,350.00</b>	<b>82,532.29</b>	<b>64,700.00</b>

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



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Account Type: **E**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0
Operating Statement/3. Our Community				Actual YTD	Budget	Actual YTD	Budget
				2013	2013	2012	2012
Centrelink Services 6527							
02430	Centrelink Services Revenue						
0115	Grants & Subsidies Recurrent			0.00	(36,000.00)	0.00	0.00
04430	Centrelink Services Expenses						
0300	Employee Costs			1,260.70	36,000.00	0.00	0.00
04430	Centrelink Services Expenses	TOTAL		1,260.70	0.00	0.00	0.00
Operating Statement/3. Our Community/Community Care Services				Actual YTD	Budget	Actual YTD	Budget
				2013	2013	2012	2012
Home and Community Care 6253							
03820	Home & Community Care (HACC) Expenses						
0455	Project Expenses			82,756.26	0.00	366,684.90	492,500.00
03820	Home & Community Care (HACC) Expenses	TOTAL		82,756.26	0.00	366,684.90	492,500.00
Operating Statement/3. Our Community/Community Care Services				Actual YTD	Budget	Actual YTD	Budget
				2013	2013	2012	2012
Home and Community Care Over 65's 6530							
02380	Home and Community Care - C'Vealth Funding Over 65						
0110	User Fees & Charges			0.00	(5,000.00)	0.00	0.00
0115	Grants & Subsidies Recurrent			(87,310.00)	(349,240.00)	0.00	0.00
0130	Other Income			0.00	(4,000.00)	0.00	0.00
04380	Home and Community Care - C'Vealth Funding Over 65						
0455	Project Expenses			58,104.01	349,240.00	0.00	0.00
04380	Home and Community Care - C'Vealth Funding Over 65	TOTAL		(29,205.99)	(9,000.00)	0.00	0.00



# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

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Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0
<b>Operating Statement/3. Our Community/Community Care Services</b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
		<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Home and Community Care Under 65's</b>							
02370	Community Care Revenue - State Funding Under 65's						
0110	User Fees & Charges	0.00		(4,000.00)		0.00	0.00
0115	Grants & Subsidies Recurrent	0.00		(37,374.00)		0.00	0.00
0130	Other Income	0.00		(1,000.00)		0.00	0.00
04370	Community Care - State Funding Under 65's						
0455	Project Expenses	5,254.58		37,374.00		0.00	0.00
<b>04370</b>	<b>Community Care - State Funding Under 65's</b>	<b>5,254.58</b>		<b>(5,000.00)</b>		<b>0.00</b>	<b>0.00</b>
<b>Operating Statement/3. Our Community/Community Care Services</b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
		<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Meals on Wheels</b>							
01830	Meals On Wheels (MOW) Revenue						
0110	User Fees & Charges	(1,209.00)		(15,000.00)		(14,860.00)	(15,000.00)
0115	Grants & Subsidies Recurrent	0.00		(15,000.00)		(19,858.00)	(11,500.00)
03830	Meals on Wheels (MOW) Expenses						
0455	Project Expenses	3,017.10		30,000.00		19,895.79	26,500.00
<b>03830</b>	<b>Meals on Wheels (MOW) Expenses</b>	<b>1,808.10</b>		<b>0.00</b>		<b>(14,822.21)</b>	<b>0.00</b>
<b>Operating Statement/3. Our Community/Community Care Services</b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
		<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>CACPS Packages</b>							
01810	Community Aged Care Packages (CACPS) Revenue						
0110	User Fees & Charges	(589.00)		(15,000.00)		(16,112.50)	(6,000.00)
0115	Grants & Subsidies Recurrent	(25,326.00)		(180,000.00)		(183,925.31)	(120,000.00)
03810	Community Aged Care Packages (CACPS) Expenses						
0455	Project Expenses	28,105.86		195,000.00		167,860.60	126,000.00

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

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Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0		
<b>03810</b>	<b>Community Aged Care Packages (CACPS) Expenses</b>	<b>TOTAL</b>		<b>2,190.86</b>		<b>0.00</b>		<b>(32,177.21)</b>	<b>0.00</b>
<b>Operating Statement/3. Our Community/Community Care Services</b>				<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
				<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>EACH Packages 6256</b>									
01960	EACH Packages Revenue								
0110	User Fees & Charges			(310.00)		(1,700.00)		(1,727.30)	0.00
0115	Grants & Subsidies Recurrent			(31,023.30)		(135,000.00)		(135,172.19)	(200,000.00)
03960	EACH Packages Expenses								
0455	Project Expenses			20,297.23		136,700.00		66,970.22	200,000.00
<b>03960</b>	<b>EACH Packages Expenses</b>	<b>TOTAL</b>		<b>(11,036.07)</b>		<b>0.00</b>		<b>(69,929.27)</b>	<b>0.00</b>
<b>Operating Statement/3. Our Community/Community Care Services</b>				<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
				<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Veterans Home Care 6254</b>									
01950	Veterans Home Care (VHC) Revenue								
0110	User Fees & Charges			(67.50)		(800.00)		(800.40)	(500.00)
0115	Grants & Subsidies Recurrent			(2,534.96)		(13,000.00)		(13,295.54)	(14,000.00)
03950	Veterans Home Care (VHC) Expenses								
0455	Project Expenses			3,089.83		13,800.00		19,805.54	14,500.00
<b>03950</b>	<b>Veterans Home Care (VHC) Expenses</b>	<b>TOTAL</b>		<b>487.37</b>		<b>0.00</b>		<b>5,709.60</b>	<b>0.00</b>
<b>Operating Statement/3. Our Community/Community Care Services</b>				<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
				<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Disability Services 6252</b>									
01840	Disability Services Revenue								
0110	User Fees & Charges			0.00		(8,000.00)		(8,687.98)	0.00
0115	Grants & Subsidies Recurrent			(9,694.18)		(129,100.00)		(135,655.60)	(107,200.00)
0130	Other Income			0.00		0.00		(2,191.52)	(25,000.00)
03840	Disability Services Expenses								

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

Print Closed Accounts: **No**

Account Type: **E**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0		
0455	Project Expenses			13,678.42		137,100.00		145,365.61	132,200.00
<b>03840</b>	<b>Disability Services Expenses</b>	<b>TOTAL</b>		<b>3,984.24</b>		<b>0.00</b>		<b>(1,169.49)</b>	<b>0.00</b>
<b>Operating Statement/3. Our Community/Community Care Services</b>				<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
				<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Personal Helpers and Mentors Program 6257</b>									
01940	Personal Helpers & Mentors Program (PHAMS) Revenue								
0115	Grants & Subsidies Recurrent			0.00		(49,955.00)		(26,808.75)	(135,000.00)
03940	Personal Helpers & Mentors Program (PHaMS)Expenses								
0450	Sundry Expenses			0.00		0.00		22,544.85	0.00
0455	Project Expenses			6,922.60		49,955.00		21,785.95	135,000.00
<b>03940</b>	<b>Personal Helpers &amp; Mentors Program (PHaMS)Expenses</b>	<b>TOTAL</b>		<b>6,922.60</b>		<b>0.00</b>		<b>17,522.05</b>	<b>0.00</b>
<b>Operating Statement/3. Our Community/Community Care Services</b>				<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
				<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Community Care Administration 6367</b>									
01970	Community Care Office Revenue								
0982	HACC Supervision Oncost Recovery			(11,407.62)		(123,000.00)		(86,952.36)	(73,500.00)
0983	C/Care Oncosts Recovery			(13,275.04)		(90,000.00)		(80,832.94)	(73,500.00)
0986	Oncosts Recovered			(428.44)		(3,000.00)		(2,858.88)	0.00
03970	Community Care Office Administration Expenses								
0350	Office Administration Expenditure			55,546.82		216,000.00		231,232.60	146,000.00
<b>03970</b>	<b>Community Care Office Administration Expenses</b>	<b>TOTAL</b>		<b>30,435.72</b>		<b>0.00</b>		<b>60,588.42</b>	<b>(1,000.00)</b>
<b>Operating Statement/3. Our Community/Sport and Recreation</b>				<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
				<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Skate Park 6481</b>									
02260	Skate Park Revenue								
0115	Grants & Subsidies Recurrent			0.00		(2,500.00)		0.00	0.00

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

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Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0
04260	Skate Park Expenses						
0530	Building Maintenance	2,742.99	4,000.00	1,070.25	7,000.00		
0680	Depreciation	0.00	8,000.00	8,213.73	8,000.00		
<b>04260</b>	<b>Skate Park Expenses</b>	<b>TOTAL</b>	<b>2,742.99</b>	<b>9,500.00</b>	<b>9,283.98</b>	<b>15,000.00</b>	
<b>Operating Statement/3. Our Community/Sport and Recreation</b>		<b>Actual YTD</b>	<b>Budget</b>	<b>Actual YTD</b>	<b>Budget</b>		
		<b>2013</b>	<b>2013</b>	<b>2012</b>	<b>2012</b>		
<b>Sport and Recreation Officer</b>		<b>6482</b>					
02250	Sport & Recreation Officer Revenue						
0115	Grants & Subsidies Recurrent	(27,149.09)	(25,000.00)	(58,038.23)	(52,000.00)		
0125	Recoveries	0.00	0.00	(605.86)	0.00		
04250	Sport & Recreation Officer Expenses						
0300	Employee Costs	14,447.25	50,000.00	63,836.26	92,682.00		
0565	Operating Expenses	739.33	1,818.00	13,958.83	1,818.00		
<b>04250</b>	<b>Sport &amp; Recreation Officer Expenses</b>	<b>TOTAL</b>	<b>(11,962.51)</b>	<b>26,818.00</b>	<b>19,151.00</b>	<b>42,500.00</b>	
<b>Operating Statement/3. Our Community/Sport and Recreation</b>		<b>Actual YTD</b>	<b>Budget</b>	<b>Actual YTD</b>	<b>Budget</b>		
		<b>2013</b>	<b>2013</b>	<b>2012</b>	<b>2012</b>		
<b>Racecourse</b>		<b>6483</b>					
04240	Racecourse Expenses						
0500	General Maintenance	1,508.21	8,650.00	17,555.20	11,000.00		
0530	Building Maintenance	2,626.93	13,800.00	3,165.15	16,600.00		
0565	Operating Expenses	4,476.78	5,000.00	2,699.98	10,000.00		
0680	Depreciation	0.00	10,000.00	6,240.24	10,354.00		
<b>04240</b>	<b>Racecourse Expenses</b>	<b>TOTAL</b>	<b>8,611.92</b>	<b>37,450.00</b>	<b>29,660.57</b>	<b>47,954.00</b>	
<b>Operating Statement/3. Our Community/Sport and Recreation</b>		<b>Actual YTD</b>	<b>Budget</b>	<b>Actual YTD</b>	<b>Budget</b>		
		<b>2013</b>	<b>2013</b>	<b>2012</b>	<b>2012</b>		
<b>Showgrounds</b>		<b>6484</b>					
02230	Showgrounds Revenue						

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

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Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0
0110	User Fees & Charges	(2,802.63)	(10,000.00)	(9,279.87)	(15,000.00)		
0115	Grants & Subsidies Recurrent	0.00	0.00	0.00	(5,500.00)		
0125	Recoveries	0.00	0.00	(9,000.00)	0.00		
0130	Other Income	0.00	0.00	(129.51)	0.00		
0135	Capital Grants Received	0.00	0.00	(25,000.00)	0.00		
04230	Showgrounds Expenses						
0500	General Maintenance	13,077.91	101,650.00	64,377.70	69,500.00		
0530	Building Maintenance	3,938.58	36,250.00	12,850.46	29,204.00		
0565	Operating Expenses	26,490.97	41,100.00	39,319.41	70,700.00		
0680	Depreciation	0.00	25,000.00	40,427.21	23,541.00		
<b>04230</b>	<b>Showgrounds Expenses</b>	<b>TOTAL</b>	<b>40,704.83</b>	<b>194,000.00</b>	<b>113,565.40</b>	<b>172,445.00</b>	

Operating Statement/3. Our Community/Sport and Recreation		<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
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## Swimming Pool 6485

03720	Swimming Pool Expenses				
0500	General Maintenance	22,214.66	26,900.00	27,545.44	30,000.00
0530	Building Maintenance	36,683.75	42,150.00	52,881.33	22,000.00
0565	Operating Expenses	14,927.92	138,750.00	77,275.90	88,310.00
0680	Depreciation	0.00	40,000.00	38,450.55	40,000.00
<b>03720</b>	<b>Swimming Pool Expenses</b>	<b>TOTAL</b>	<b>73,826.33</b>	<b>196,153.22</b>	<b>180,310.00</b>

Operating Statement/3. Our Community/Sport and Recreation		<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
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## Halls and Community Centres 6486

01740	Halls & Community Centres Revenue				
0110	User Fees & Charges	(4,292.29)	(12,300.00)	(10,553.14)	(13,100.00)
0135	Capital Grants Received	0.00	0.00	(18,300.00)	(18,300.00)
03740	Halls & Community Centre Expenses				
0500	General Maintenance	11,193.08	40,800.00	33,434.90	0.00
0530	Building Maintenance	1,243.01	71,650.00	34,554.27	27,190.00

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

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Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0		
0565	Operating Expenses			53,741.80		30,500.00		22,685.79	124,990.00
0680	Depreciation			0.00		100,000.00		55,572.50	102,637.00
<b>03740</b>	<b>Halls &amp; Community Centre Expenses</b>	<b>TOTAL</b>		<b>61,885.60</b>		<b>230,650.00</b>		<b>117,394.32</b>	<b>223,417.00</b>
<b>Operating Statement/4. Our Economy</b>				<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
				<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Airport</b>									
				<b>138</b>					
01510	Airport Revenue								
0110	User Fees & Charges			(13,108.57)		(55,000.00)		(53,117.77)	(55,000.00)
03510	Airport Expenses								
0500	General Maintenance			10,566.97		132,550.00		130,106.84	71,000.00
0530	Building Maintenance			1,109.88		23,000.00		6,273.03	22,000.00
0565	Operating Expenses			44,908.24		48,300.00		42,018.32	61,350.00
0680	Depreciation			0.00		20,000.00		75,213.16	19,914.00
0733	Flood Damage			0.00		0.00		7,129.43	0.00
<b>03510</b>	<b>Airport Expenses</b>	<b>TOTAL</b>		<b>43,476.52</b>		<b>168,850.00</b>		<b>207,623.01</b>	<b>119,264.00</b>
<b>Operating Statement/4. Our Economy</b>				<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
				<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Caravan Park</b>									
				<b>6388</b>					
02150	Caravan Park Revenue								
0110	User Fees & Charges			(178,466.38)		(380,000.00)		(200,779.61)	(163,200.00)
0125	Recoveries			0.00		0.00		(3,727.27)	(5,500.00)
04150	Caravan Park Expenses								
0500	General Maintenance			501.22		17,450.00		17,640.42	8,700.00
0530	Building Maintenance			11,974.05		77,740.00		39,694.27	27,500.00
0565	Operating Expenses			102,102.91		215,000.00		107,349.47	117,400.00
0680	Depreciation			0.00		30,000.00		27,311.44	31,000.00
<b>04150</b>	<b>Caravan Park Expenses</b>	<b>TOTAL</b>		<b>(63,888.20)</b>		<b>(39,810.00)</b>		<b>(12,511.28)</b>	<b>15,900.00</b>



# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



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Flinders LIVE Install DB

Program - cs\_gl014      23/09/2012      1:35:58PM      Posting Year    2013      Reporting Period      0

<b>Operating Statement/4. Our Economy</b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
	<b><u>2013</u></b>	<b><u>2013</u></b>	<b><u>2012</u></b>	<b><u>2012</u></b>

<b>Cemeteries</b>	<b>140</b>				
01530 Cemetery and Funeral Revenue					
0110 User Fees & Charges	(8,010.39)	(70,000.00)	(72,019.82)	(55,000.00)	
0115 Grants & Subsidies Recurrent	0.00	(6,000.00)	(9,000.00)	(15,000.00)	
03530 Cemetery and Funeral Expenses					
0500 General Maintenance	8,611.20	104,850.00	97,767.77	54,500.00	
0530 Building Maintenance	735.80	500.00	263.89	0.00	
0565 Operating Expenses	17,771.54	90,750.00	55,976.60	46,755.00	
0680 Depreciation	0.00	1,000.00	1,609.38	910.00	
<b>03530 Cemetery and Funeral Expenses</b>	<b>TOTAL</b>	<b>19,108.15</b>	<b>121,100.00</b>	<b>74,597.82</b>	<b>32,165.00</b>

<b>Operating Statement/4. Our Economy</b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
	<b><u>2013</u></b>	<b><u>2013</u></b>	<b><u>2012</u></b>	<b><u>2012</u></b>

<b>Saleyards</b>	<b>6237</b>				
02200 Saleyards Revenue					
0110 User Fees & Charges	(17,928.32)	(85,000.00)	(88,160.46)	(80,000.00)	
04200 Saleyards Expenses					
0500 General Maintenance	8,468.57	25,600.00	24,049.21	13,000.00	
0530 Building Maintenance	16,743.87	4,020.00	4,196.30	8,400.00	
0565 Operating Expenses	18,097.75	56,000.00	53,560.98	104,600.00	
0680 Depreciation	0.00	5,000.00	12,024.24	4,778.00	
<b>04200 Saleyards Expenses</b>	<b>TOTAL</b>	<b>25,381.87</b>	<b>5,620.00</b>	<b>5,670.27</b>	<b>50,778.00</b>

<b>Operating Statement/4. Our Economy</b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
	<b><u>2013</u></b>	<b><u>2013</u></b>	<b><u>2012</u></b>	<b><u>2012</u></b>

<b>Private Works</b>	<b>143</b>				
01600 Private Works Revenue					
0110 User Fees & Charges	(7,869.45)	(77,000.00)	(76,511.32)	(75,000.00)	

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

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Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0
03600	Private Works Expenses						
0695	Private Works	15,737.80	70,000.00	81,707.30	70,000.00		
<b>03600</b>	<b>Private Works Expenses</b>	<b>TOTAL</b>	<b>7,868.35</b>	<b>(7,000.00)</b>	<b>5,195.98</b>	<b>(5,000.00)</b>	
<b>Operating Statement/4. Our Economy</b>		<b>Actual YTD</b>	<b>Budget</b>	<b>Actual YTD</b>	<b>Budget</b>		
		<b>2013</b>	<b>2013</b>	<b>2012</b>	<b>2012</b>		
<b>Town Planning</b>		<b>156</b>					
02010	Town Planning Office Revenue						
0105	Statutory Fees & Charges	(1,979.96)	(10,500.00)	(10,542.55)	(10,000.00)		
04010	Town Planning Office Expenses						
0565	Operating Expenses	4,801.34	16,000.00	10,630.65	16,000.00		
<b>04010</b>	<b>Town Planning Office Expenses</b>	<b>TOTAL</b>	<b>2,821.38</b>	<b>5,500.00</b>	<b>88.10</b>	<b>6,000.00</b>	
<b>Operating Statement/4. Our Economy</b>		<b>Actual YTD</b>	<b>Budget</b>	<b>Actual YTD</b>	<b>Budget</b>		
		<b>2013</b>	<b>2013</b>	<b>2012</b>	<b>2012</b>		
<b>Main Roads Contracts</b>		<b>6240</b>					
02160	Main Road Contract Revenue						
0119	Main Roads RMPC 2011-2012	0.00	0.00	(1,922,331.69)	(1,900,000.00)		
0121	Main Roads RMPC 2012-2013	0.00	(1,975,000.00)	0.00	0.00		
1101	Flood Damage Income 2010	0.00	0.00	(7,794,050.11)	(4,900,000.00)		
1102	Flood Damage Income 2011	(4,936,791.48)	(18,540,671.00)	(2,061,273.73)	(5,317,000.00)		
1300	Torrens Creek/Aramac 5703	0.00	0.00	(5,570.54)	0.00		
1301	Hughenden/Muttaborra 5701	0.00	0.00	(850,972.96)	(851,000.00)		
1302	Hann Highway 99B	(1,183,756.69)	(5,066,821.00)	(1,239,888.17)	(2,100,000.00)		
04160	Main Roads Contracts Expenses						
0694	Main Roads RMPC 2012-2013	363,526.24	1,925,000.00	0.00	0.00		
0697	Main Roads Contract Expenses	889,897.08	4,800,000.00	1,929,769.55	2,800,000.00		
0698	Main Roads Flood Damage	4,934,255.91	18,540,670.00	7,584,084.90	10,217,000.00		
0699	Main Roads RMPC 2011-2012	3,867.07	0.00	2,024,228.01	1,850,000.00		
<b>04160</b>	<b>Main Roads Contracts Expenses</b>	<b>TOTAL</b>	<b>70,998.13</b>	<b>(316,822.00)</b>	<b>(2,336,004.74)</b>	<b>(201,000.00)</b>	

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

Print Closed Accounts: **No**

Account Type: **E**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0
<b>Operating Statement/4. Our Economy/Economic Development</b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
		<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Industrial Estate 6475</b>							
02190	Industrial Estate Development Revenue						
0950	Proceeds on Sales of Assets	0.00		(50,000.00)		(10,560.00)	(120,000.00)
04190	Industrial Estate Expenses						
0500	General Maintenance	143.11		5,000.00		28,025.89	0.00
0565	Operating Expenses	15,653.38		0.00		9,039.27	10,000.00
<b>04190</b>	<b>Industrial Estate Expenses TOTAL</b>	<b>15,796.49</b>		<b>(45,000.00)</b>		<b>26,505.16</b>	<b>(110,000.00)</b>
<b>Operating Statement/4. Our Economy/Economic Development</b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
		<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Mitez Projects 6476</b>							
04050	Mitez Project Expenses						
0455	Project Expenses	0.00		10,000.00		11,446.33	10,000.00
<b>04050</b>	<b>Mitez Project Expenses TOTAL</b>	<b>0.00</b>		<b>10,000.00</b>		<b>11,446.33</b>	<b>10,000.00</b>
<b>Operating Statement/4. Our Economy/Economic Development</b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
		<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Hann Highway Development (HHAG) 6477</b>							
04220	Hann Highway Development (HHAG) Expenses						
0455	Project Expenses	0.00		5,000.00		0.00	5,000.00
<b>04220</b>	<b>Hann Highway Development (HHAG) Expenses TOTAL</b>	<b>0.00</b>		<b>5,000.00</b>		<b>0.00</b>	<b>5,000.00</b>
<b>Operating Statement/4. Our Economy/Tourism and Events</b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
		<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Porcupine Gorge Challenge 6468</b>							
01910	Porcupine Gorge Challenge Revenue						
0110	User Fees & Charges	(980.85)		(6,500.00)		(6,363.15)	(10,500.00)

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



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Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0		
0130	Other Income		0.00		0.00		(5.45)		0.00
03910	Porcupine Gorge Challenge Expenses								
0565	Operating Expenses		6,193.85		14,500.00		22,196.44		18,500.00
<b>03910</b>	<b>Porcupine Gorge Challenge Expenses TOTAL</b>		<b>5,213.00</b>		<b>8,000.00</b>		<b>15,827.84</b>		<b>8,000.00</b>
<b>Operating Statement/4. Our Economy/Tourism and Events</b>			<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>
			<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>		<b><u>2012</u></b>
<b>Area Promotion</b>		<b>6469</b>							
02030	Area Promotion Revenue								
0115	Grants & Subsidies Recurrent		0.00		0.00		(10,000.00)		0.00
0130	Other Income		0.00		0.00		(1,818.18)		0.00
04030	Area Promotion Expenses								
0565	Operating Expenses		9,711.19		70,400.00		71,835.40		64,500.00
<b>04030</b>	<b>Area Promotion Expenses TOTAL</b>		<b>9,711.19</b>		<b>70,400.00</b>		<b>60,017.22</b>		<b>64,500.00</b>
<b>Operating Statement/4. Our Economy/Tourism and Events</b>			<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>
			<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>		<b><u>2012</u></b>
<b>Overlander`s Way</b>		<b>6470</b>							
04280	Overlander's Way Expenses								
0565	Operating Expenses		0.00		8,500.00		0.00		0.00
<b>04280</b>	<b>Overlander's Way Expenses TOTAL</b>		<b>0.00</b>		<b>8,500.00</b>		<b>0.00</b>		<b>0.00</b>
<b>Operating Statement/4. Our Economy/Tourism and Events</b>			<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>
			<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>		<b><u>2012</u></b>
<b>Australia`s Dinosaur Trail</b>		<b>6471</b>							
02270	Australia's Dinosaur Trail Revenue								
0130	Other Income		0.00		(15,000.00)		(6,861.38)		0.00
04270	Australia's Dinosaur Trail Expenses								
0565	Operating Expenses		1,895.10		21,500.00		3,193.58		0.00

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



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Flinders LIVE Install DB

Program - cs_gl014			23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0
04270	Australia's Dinosaur Trail Expenses	TOTAL	1,895.10	6,500.00	(3,667.80)	0.00		
Operating Statement/4. Our Economy/Tourism and Events			Actual YTD 2013	Budget 2013	Actual YTD 2012	Budget 2012		
Flinders Discovery Centre 6472								
01920	Flinders Discovery Centre Revenue							
0110	User Fees & Charges		(16,914.14)	(27,500.00)	(31,071.97)	(25,400.00)		
0130	Other Income		(50,016.55)	(85,000.00)	(94,055.92)	(90,000.00)		
03920	Flinders Discovery Centre Expenses							
0300	Employee Costs		37,579.52	182,000.00	172,939.69	183,367.00		
0530	Building Maintenance		4,134.98	8,400.00	8,343.37	5,000.00		
0565	Operating Expenses		58,115.34	125,970.00	113,203.06	113,100.00		
0680	Depreciation		0.00	13,000.00	10,724.93	12,965.00		
03920	Flinders Discovery Centre Expenses	TOTAL	32,899.15	216,870.00	180,083.16	199,032.00		
Operating Statement/4. Our Economy/Tourism and Events			Actual YTD 2013	Budget 2013	Actual YTD 2012	Budget 2012		
Interpretive Signage 6473								
03900	Interp Signage Expenses							
0455	Project Expenses		0.00	10,000.00	8,142.03	25,000.00		
03905	Museums and Cultural Centres Expenses							
0565	Operating Expenses		1,509.27	5,200.00	0.00	0.00		
03905	Museums and Cultural Centres Expenses	TOTAL	1,509.27	15,200.00	8,142.03	25,000.00		
Operating Statement/5. Our Infrastructure			Actual YTD 2013	Budget 2013	Actual YTD 2012	Budget 2012		
Shire Roads and Streets 128								
01270	Shire Roads Revenue							
0115	Grants & Subsidies Recurrent		0.00	(900,000.00)	(1,493,128.00)	(883,440.00)		
1000	Roads to Recovery		0.00	(1,139,000.00)	(1,087,750.00)	(929,000.00)		

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

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Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0		
1101	Flood Damage Income 2010			(605,179.99)		(8,318,414.00)		(3,160,253.54)	(6,500,000.00)
1103	Shire Roads Flood Damage 2012			0.00		(2,000,000.00)		0.00	(88,800.00)
1200	TIDS Income			(90,000.00)		(415,500.00)		(496,422.80)	(344,000.00)
03270	Shire Roads Expenses								
0680	Depreciation			0.00		1,250,000.00		1,311,868.19	1,250,000.00
0717	Shire Road Maintenance			430,681.20		1,026,275.00		305,748.19	925,000.00
0718	Shire Road Flood Damage			1,271,298.48		0.00		6,619,540.60	6,600,000.00
03330	Town Streets Maintenance Expenses								
0530	Building Maintenance			3,969.88		0.00		74.23	0.00
0717	Shire Road Maintenance			105,691.51		650,000.00		675,617.10	516,000.00
<b>03330</b>	<b>Town Streets Maintenance Expenses TOTAL</b>			<b>1,116,461.08</b>		<b>(9,846,639.00)</b>		<b>2,675,293.97</b>	<b>545,760.00</b>

Operating Statement/5. Our Infrastructure		<u>Actual YTD</u>	<u>Budget</u>	<u>Actual YTD</u>	<u>Budget</u>
		<u>2013</u>	<u>2013</u>	<u>2012</u>	<u>2012</u>

<b>Water</b>	<b>134</b>				
01470	Water Revenue				
0100	Rates & Charges		(1,291.75)	(724,936.00)	(720,352.33)
0110	User Fees & Charges		(480.00)	(1,000.00)	(1,013.00)
0115	Grants & Subsidies Recurrent		0.00	0.00	(5,500.00)
0135	Capital Grants Received		0.00	(1,437,000.00)	0.00
0999	Community Service Obligations		0.00	(183,000.00)	(183,000.00)
03470	Water Expenses				
0100	Rates & Charges		0.00	123,600.00	123,469.44
0500	General Maintenance		54,485.37	169,350.00	222,441.96
0530	Building Maintenance		675.08	0.00	0.00
0565	Operating Expenses		60,571.94	314,750.00	308,176.40
0680	Depreciation		0.00	120,000.00	136,876.21
<b>03470</b>	<b>Water Expenses TOTAL</b>		<b>113,960.64</b>	<b>(1,618,236.00)</b>	<b>(118,901.32)</b>



# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

Print Closed Accounts: **No**

Account Type: **E**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0
Operating Statement/5. Our Infrastructure				<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
Sewer 135							
01480	Sewerage Services Revenue						
0100	Rates & Charges			(426.22)	(624,970.00)	(596,517.52)	(587,415.00)
0110	User Fees & Charges			(148.64)	(1,200.00)	(1,200.59)	(1,200.00)
0115	Grants & Subsidies Recurrent			0.00	0.00	(5,500.00)	0.00
0135	Capital Grants Received			0.00	(4,575,000.00)	(642,900.00)	0.00
0999	Community Service Obligations			0.00	(101,000.00)	(101,000.00)	(101,000.00)
03480	Sewerage Services Expenses						
0100	Rates & Charges			0.00	101,000.00	98,376.62	100,990.00
0500	General Maintenance			44,033.88	177,800.00	153,826.85	228,500.00
0530	Building Maintenance			607.39	0.00	2,045.67	125,000.00
0565	Operating Expenses			14,773.35	124,000.00	149,367.51	127,500.00
0680	Depreciation			0.00	310,000.00	332,344.88	307,000.00
03480	Sewerage Services Expenses	TOTAL		58,839.76	(4,589,370.00)	(611,156.58)	199,375.00
Operating Statement/6. Our Governance				<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
4. Risk Management 115							
01180	Workplace Health & Safety (WHS) Revenue						
0986	Oncosts Recovered			(29,682.79)	(180,000.00)	(217,346.71)	(140,000.00)
01190	Insurance Claims						
0125	Recoveries			0.00	(20,000.00)	(93,549.09)	(20,000.00)
02020	Flexible Funding Prg and Hughenden Flood Study Rev						
0115	Grants & Subsidies Recurrent			0.00	0.00	(149,800.00)	(72,500.00)
02021	Flood Warning System Project Revenue						
0115	Grants & Subsidies Recurrent			0.00	0.00	0.00	0.00
0135	Capital Grants Received			0.00	(70,000.00)	(35,000.00)	(35,000.00)
03180	Worplace Health & Safety (WHS) Expenses						
0300	Employee Costs			30,052.76	134,000.00	131,056.66	128,000.00

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

Print Closed Accounts: **No**

Account Type: **E**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0		
0565	Operating Expenses			2,201.95		8,000.00		6,989.64	5,000.00
03190	Insurance Claims								
0411	Insurance Claim Expenses			48,162.05		20,000.00		53,418.23	20,000.00
04020	Flexible Funding Prg and Hughenden Flood Study Exp								
0455	Project Expenses			2,399.46		45,000.00		95,423.68	129,500.00
04021	Flood Warning System Project Expenses								
0455	Project Expenses			0.00		0.00		0.00	35,000.00
04021	<b>Flood Warning System Project Expenses</b>	<b>TOTAL</b>		<b>53,133.43</b>		<b>(63,000.00)</b>		<b>(208,807.59)</b>	<b>50,000.00</b>
<b>Operating Statement/6. Our Governance/1. Governance</b>				<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
				<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>1. CEO Office</b>		<b>112</b>							
01000	CEOs Office Revenue								
0125	Recoveries			0.00		0.00		(211.20)	(200.00)
03000	CEOs Office Expenses								
0300	Employee Costs			50,824.37		250,829.00		256,071.65	227,703.00
0565	Operating Expenses			811.05		7,000.00		16,003.14	23,120.00
03000	<b>CEOs Office Expenses</b>	<b>TOTAL</b>		<b>51,635.42</b>		<b>257,829.00</b>		<b>271,863.59</b>	<b>250,623.00</b>
<b>Operating Statement/6. Our Governance/1. Governance</b>				<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
				<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>2. Elected Members</b>		<b>113</b>							
01020	Elected Members Revenue								
0130	Other Income			(175.00)		(500.00)		(299.22)	0.00
03020	Elected Members Expenses								
0330	Mayor & Elected Member Expenses			87,389.95		296,582.00		243,611.62	274,677.00
03040	Election Expenditure								
0335	Election Expenses			0.00		10,000.00		0.00	20,000.00
03130	Community Service Obligations								
0660	CSO - Water - Hughenden			0.00		83,000.00		83,000.00	83,000.00

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



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Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0		
0661	CSO - Water - Towns		0.00		100,000.00		100,000.00		100,000.00
0662	CSO - Sewerage - Hughenden		0.00		101,000.00		101,000.00		101,000.00
<b>03130</b>	<b>Community Service Obligations</b>	<b>TOTAL</b>	<b>87,214.95</b>		<b>590,082.00</b>		<b>527,312.40</b>		<b>578,677.00</b>
<b>Operating Statement/6. Our Governance/1. Governance</b>			<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>
			<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>		<b><u>2012</u></b>
<b>3. Human Resources</b>		<b>122</b>							
01160	Human Resources Revenue								
0125	Recoveries		0.00		0.00		0.00		(35,000.00)
0160	Richmond Shire Council		0.00		(17,000.00)		(34,676.30)		0.00
0986	Oncosts Recovered		(29,682.79)		(170,000.00)		(217,346.74)		(130,000.00)
03160	Human Resources Expenses								
0300	Employee Costs		31,851.16		212,372.00		200,233.27		179,898.00
0445	Richmond Shire Services		4,319.58		16,953.00		35,762.64		30,602.00
0565	Operating Expenses		1,854.39		6,400.00		5,716.47		0.00
<b>03160</b>	<b>Human Resources Expenses</b>	<b>TOTAL</b>	<b>8,342.34</b>		<b>48,725.00</b>		<b>(10,310.66)</b>		<b>45,500.00</b>
<b>Operating Statement/6. Our Governance/1. Governance</b>			<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>
			<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>		<b><u>2012</u></b>
<b>5. Employee Housing</b>		<b>6243</b>							
02320	Employee Housing Revenue								
0110	User Fees & Charges		(9,683.51)		(40,820.00)		(53,627.96)		(42,640.00)
0125	Recoveries		(1,909.70)		(10,000.00)		0.00		(13,000.00)
04320	Employee Housing Expenses								
0500	General Maintenance		2,160.28		7,050.00		6,842.12		0.00
0530	Building Maintenance		4,959.67		54,220.00		36,390.22		49,000.00
0565	Operating Expenses		33,155.39		38,500.00		38,203.06		36,000.00
0680	Depreciation		0.00		20,000.00		52,657.08		20,000.00
<b>04320</b>	<b>Employee Housing Expenses</b>	<b>TOTAL</b>	<b>28,682.13</b>		<b>68,950.00</b>		<b>80,464.52</b>		<b>49,360.00</b>

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



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Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0
Operating Statement/6. Our Governance/1. Governance				<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
6. Animal Control				158			
02040	Animal Control Revenue						
0105	Statutory Fees & Charges			(4,749.36)	(17,000.00)	(15,318.78)	(17,000.00)
0110	User Fees & Charges			0.00	0.00	(5.00)	0.00
04040	Animal Control Expenses						
0565	Operating Expenses			6,940.19	33,050.00	35,754.92	50,700.00
0680	Depreciation			0.00	0.00	347.82	618.00
04040	Animal Control Expenses	TOTAL		2,190.83	16,050.00	20,778.96	34,318.00
Operating Statement/6. Our Governance/2. Corporate Services				<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
Corporate Services				117			
01100	Corporate Services Management Revenue						
0110	User Fees & Charges			(987.91)	(5,300.00)	(5,659.19)	(2,500.00)
0115	Grants & Subsidies Recurrent			0.00	(1,630,976.00)	(4,386,073.00)	(2,638,900.00)
0125	Recoveries			(10,589.25)	(3,000.00)	(36,376.58)	(10,000.00)
0130	Other Income			(3,068.15)	(19,000.00)	(19,365.94)	(10,000.00)
0950	Proceeds on Sales of Assets			0.00	(100.00)	(90.91)	0.00
0986	Oncosts Recovered			(343,388.14)	(1,200,000.00)	(1,753,296.66)	(1,150,000.00)
03100	Corporate Services Management Expenses						
0300	Employee Costs			174,381.62	922,693.00	723,078.14	801,000.00
0380	Bank Charges			0.00	0.00	0.00	0.00
0385	Bad Debts			0.00	0.00	(25,113.01)	0.00
0450	Sundry Expenses			2,000.00	0.00	399.95	0.00
0565	Operating Expenses			209,750.48	973,000.00	482,215.82	636,626.00
03100	Corporate Services Management Expenses	TOTAL		28,098.65	(962,683.00)	(5,020,281.38)	(2,373,774.00)

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

Print Closed Accounts: **No**

Account Type: **E**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs\_gl014      23/09/2012      1:35:58PM      Posting Year   2013      Reporting Period      0

<b>Operating Statement/6. Our Governance/2. Corporate Services</b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
	<b><u>2013</u></b>	<b><u>2013</u></b>	<b><u>2012</u></b>	<b><u>2012</u></b>

<b>Finance</b>	<b>119</b>				
01120	Financial Control Revenue				
0120	Interest & Investment Income	(6.02)	(160,000.00)	(424,838.43)	(160,000.00)
03120	Financial Control Expenses				
0380	Bank Charges	1,677.42	20,000.00	14,127.78	20,000.00
0385	Bad Debts	0.00	5,000.00	0.00	5,000.00
0450	Sundry Expenses	0.17	10,000.00	10,648.63	0.00
<b>03120</b>	<b>Financial Control Expenses</b>	<b>TOTAL</b>	<b>1,671.57</b>	<b>(125,000.00)</b>	<b>(400,062.02)</b>
				<b>(135,000.00)</b>	

<b>Operating Statement/6. Our Governance/2. Corporate Services</b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
	<b><u>2013</u></b>	<b><u>2013</u></b>	<b><u>2012</u></b>	<b><u>2012</u></b>

<b>Rates</b>	<b>118</b>				
01110	Rates Revenue				
0100	Rates & Charges	(2,176.04)	(2,019,650.00)	(1,950,922.37)	(1,950,224.00)
03110	Rates Section Expenses				
0100	Rates & Charges	0.00	265,000.00	265,435.89	284,500.00
<b>03110</b>	<b>Rates Section Expenses</b>	<b>TOTAL</b>	<b>(2,176.04)</b>	<b>(1,685,486.48)</b>	<b>(1,665,724.00)</b>

<b>Operating Statement/6. Our Governance/2. Corporate Services</b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>	<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
	<b><u>2013</u></b>	<b><u>2013</u></b>	<b><u>2012</u></b>	<b><u>2012</u></b>

<b>Information Technology</b>	<b>120</b>				
03140	IT Services Expenses				
0565	Operating Expenses	102,430.70	131,000.00	241,590.62	328,000.00
0680	Depreciation	0.00	10,000.00	0.00	10,000.00
<b>03140</b>	<b>IT Services Expenses</b>	<b>TOTAL</b>	<b>102,430.70</b>	<b>241,590.62</b>	<b>338,000.00</b>

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

Print Closed Accounts: **No**

Account Type: **E**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0
<b>Operating Statement/6. Our Governance/2. Corporate Services</b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
		<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Store</b>	<b>6266</b>						
02340	Store Office Revenue						
0986	Oncosts Recovered	(39,296.06)		(150,000.00)		(155,496.96)	(125,000.00)
04340	Store Office Expenses						
0300	Employee Costs	19,511.04		116,904.00		88,092.85	121,600.00
0565	Operating Expenses	3,742.60		9,000.00		8,959.70	7,000.00
<b>04340</b>	<b>Store Office Expenses</b>	<b>TOTAL</b>	<b>(16,042.42)</b>	<b>(24,096.00)</b>		<b>(58,444.41)</b>	<b>3,600.00</b>
<b>Operating Statement/6. Our Governance/2. Corporate Services</b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
		<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Shire Office</b>	<b>6245</b>						
04330	Shire Office Expenses						
0530	Building Maintenance	51,499.01		59,000.00		6,530.41	6,500.00
0565	Operating Expenses	37.50		2,500.00		2,190.16	0.00
0680	Depreciation	0.00		100,000.00		39,596.80	20,000.00
<b>04330</b>	<b>Shire Office Expenses</b>	<b>TOTAL</b>	<b>51,536.51</b>	<b>161,500.00</b>		<b>48,317.37</b>	<b>26,500.00</b>
<b>Operating Statement/6. Our Governance/2. Corporate Services</b>		<b><u>Actual YTD</u></b>		<b><u>Budget</u></b>		<b><u>Actual YTD</u></b>	<b><u>Budget</u></b>
		<b><u>2013</u></b>		<b><u>2013</u></b>		<b><u>2012</u></b>	<b><u>2012</u></b>
<b>Employee Provisions</b>	<b>6265</b>						
02350	On-Costs Revenue						
0310	Staff Training	(22,525.27)		(155,000.00)		(168,560.23)	(120,000.00)
0320	Recruitment Costs	(292.27)		(3,000.00)		(3,768.37)	0.00
0986	Oncosts Recovered	(363,166.43)		(2,385,500.00)		(2,770,254.85)	(2,042,000.00)
04350	On-Costs Expenditure						
0302	Employee Oncosts	13,439.08		0.00		5,781.12	0.00
0310	Staff Training	40,848.75		150,000.00		249,416.05	150,000.00
0320	Recruitment Costs	3,863.62		9,500.00		10,063.28	0.00



# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



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Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:58PM	Posting Year	2013	Reporting Period	0		
0321	Public Holidays - Employee Oncost	126.00		190,000.00		180,554.04		180,000.00	
0322	Annual Leave - Employee Oncost	54,998.31		620,500.00		518,586.09		490,000.00	
0323	Sick LEave - Employee Oncost	42,847.80		180,000.00		161,749.95		155,000.00	
0324	Long Service Leave - Employee Oncosts	8,607.73		100,000.00		66,095.18		55,000.00	
0326	Superannuation Council Contribution - E	124,186.76		700,000.00		675,446.42		560,000.00	
0327	Bereavement Leave - Employee Oncosts	0.00		8,500.00		6,720.69		3,000.00	
0328	Safety Equipment/Loose Tools - Emp Oncos	0.00		110,000.00		28,507.62		110,000.00	
0336	Wet Pay - Employee Oncosts	12,305.98		70,000.00		33,020.38		70,000.00	
0337	Workers Compensation Wages - Employee O	269.96		10,000.00		39,300.68		40,000.00	
0338	Workers Compensation Premiums - Employe	165,064.33		160,000.00		128,582.55		135,000.00	
0342	Jury Service - Employee Oncost	0.00		1,500.00		1,223.64		1,000.00	
0347	Paid Parental Leave	0.00		13,000.00		12,759.26		0.00	
<b>04350</b>	<b>On-Costs Expenditure</b>	<b>TOTAL</b>	<b>80,574.35</b>	<b>(220,500.00)</b>	<b>(824,776.50)</b>	<b>(213,000.00)</b>			

Operating Statement/6. Our Governance/3. Technical Services		<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
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## Engineering Technical Services 125

01200	Engineering Operations Revenue				
0115	Grants & Subsidies Recurrent	0.00	0.00	(6,278.62)	(18,000.00)
0130	Other Income	(177.00)	0.00	0.00	0.00
0984	Shire Road Supervision Oncosts Recovered	(22,019.73)	(110,000.00)	(39,363.43)	0.00
0987	Works Supervision Oncosts Recovered	(159,628.19)	(1,100,000.00)	(1,340,210.32)	(950,000.00)
0988	RMPC Supervision Oncosts Recovered	(12,200.14)	(80,000.00)	(83,247.71)	(250,000.00)
0989	Parks & Gardens Supervision Oncosts Reco	(41,087.62)	(275,000.00)	(277,439.51)	(250,000.00)
03200	Engineering Management Expenses				
0300	Employee Costs	94,568.42	457,000.00	444,860.63	828,782.00
0565	Operating Expenses	138,472.36	546,820.00	549,267.71	361,518.00
<b>03200</b>	<b>Engineering Management Expenses</b>	<b>TOTAL</b>	<b>(2,071.90)</b>	<b>(752,411.25)</b>	<b>(277,700.00)</b>

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

Print Closed Accounts: **No**

Account Type: **E**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs\_gl014      23/09/2012      1:35:58PM      Posting Year 2013      Reporting Period 0

Operating Statement/6. Our Governance/3. Technical Services	<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
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## Plant Operations 141

01550	Plant & Equipment Revenue				
0125	Recoveries	0.00	(1,500.00)	(1,811.87)	(1,000.00)
0135	Capital Grants Received	0.00	0.00	(38,250.00)	(64,250.00)
0170	Diesel Fuel Rebate	(9,968.00)	(75,000.00)	(77,930.00)	(90,000.00)
0190	Profit on Sale of Assets	0.00	(75,000.00)	(78,461.13)	(150,000.00)
0950	Proceeds on Sales of Assets	(61,409.09)	(500.00)	(272.73)	0.00
0975	Plant Hire Recovery (Internal)	(1,500,602.00)	(5,500,000.00)	(5,747,999.70)	(5,500,000.00)
03550	Plant & Equipment Expenses				
0520	Fuel and Oil Expenses	237,581.55	950,000.00	865,632.38	1,000,000.00
0521	Registration and Insurance Expenses	72,411.25	77,100.00	76,444.02	50,000.00
0522	Parts	159,346.81	621,000.00	615,768.01	590,000.00
0523	Tyres, Tubes & Batteries	24,007.32	168,000.00	165,457.56	150,000.00
0524	Plant Repairs	81,344.73	549,500.00	490,148.63	500,000.00
0525	Accident Repairs	9,995.97	6,500.00	6,305.65	10,000.00
0528	Operating Leases Expenses	86,217.38	150,000.00	142,228.20	200,000.00
0680	Depreciation	0.00	1,250,000.00	1,389,733.46	1,250,000.00
0690	Loss on Disposal of Assets	0.00	40,000.00	30,452.79	0.00
03550	Plant & Equipment Expenses	<b>TOTAL</b>	<b>(901,074.08)</b>	<b>(2,162,554.73)</b>	<b>(2,055,250.00)</b>

Operating Statement/6. Our Governance/3. Technical Services	<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
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## Workshop & Depot Operations 142

01570	Workshop & Depot Revenue				
0110	User Fees & Charges	(1,640.91)	(5,500.00)	(7,181.81)	(5,000.00)
0115	Grants & Subsidies Recurrent	0.00	0.00	(10,000.00)	0.00
0125	Recoveries	(1,140.62)	(1,000.00)	(1,147.78)	0.00
0130	Other Income	0.00	(100.00)	(300.00)	(500.00)
0986	Oncosts Recovered	(113,101.24)	(585,000.00)	(601,147.05)	(585,000.00)

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



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Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		23/09/2012	1:35:57PM	Posting Year	2013	Reporting Period	0
03570	Workshop & Depot Expenses						
0450	Sundry Expenses	0.00	0.00	493.98	0.00		
0500	General Maintenance	23,466.85	110,600.00	104,698.81	15,000.00		
0530	Building Maintenance	5,464.16	39,270.00	44,506.94	31,000.00		
0565	Operating Expenses	151,115.18	580,367.00	549,877.53	539,600.00		
0680	Depreciation	0.00	20,000.00	25,972.24	18,000.00		
<b>03570</b>	<b>Workshop &amp; Depot Expenses</b>	<b>TOTAL</b>	<b>64,163.42</b>	<b>158,637.00</b>	<b>105,772.86</b>	<b>13,100.00</b>	
<b>Suspense Clearing Contra</b>		<b>Actual YTD</b>	<b>Budget</b>	<b>Actual YTD</b>	<b>Budget</b>		
		<b>2013</b>	<b>2013</b>	<b>2012</b>	<b>2012</b>		
<b>Suspense</b>	<b>171</b>						
19735	Payroll Suspense						
9730	Payroll Suspense Clearing Account	0.00	0.00	0.00	0.00		
9732	Time in Lieu Suspense	(1,816.24)	0.00	(2,184.61)	0.00		
9733	RDO Accrued Suspense	(2,690.88)	0.00	(21,900.94)	0.00		
19740	Inventory Suspense						
9740	Stock Pricing Variation	266.85	0.00	2,618.49	0.00		
19745	Major Agents Suspense						
9745	Major Agents Suspense	0.00	0.00	0.00	0.00		
19750	Dishonoured Cheque Suspense						
9750	Dishonoured Cheque Suspense Clearing	0.00	0.00	0.00	0.00		
19760	General Suspense						
9800	General Ledger Suspense	(381,819.77)	0.00	695,513.15	0.00		
<b>19760</b>	<b>General Suspense</b>	<b>TOTAL</b>	<b>(386,060.04)</b>	<b>0.00</b>	<b>674,046.09</b>	<b>0.00</b>	
<b>Grand Total</b>			<b>(822,212.33)</b>	<b>(19,585,604.00)</b>	<b>(8,700,478.94)</b>	<b>(2,639,050.00)</b>	

Export to New Workbook					Actual							Budget	Forecast									
Year ended	% Increase / (Decrease) over historical period from 30/06/2007 to 30/06/2012	Total / Average over historical period from 30/06/2007 to 30/06/2012	% Increase / (Decrease) over forecast period from 30/06/2013 to 30/06/2022	Total / Average over forecast period from 30/06/2013 to 30/06/2022	30/06/2007	30/06/2008	30/06/2009	30/06/2010	30/06/2011	30/06/2012	30/06/2013	30/06/2014	30/06/2015	30/06/2016	30/06/2017	30/06/2018	30/06/2019	30/06/2020	30/06/2021	30/06/2022		
1. Financial Statistics																						
1.1 Operating Items Statistics																						
Growth in rateable properties (%)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a		
Growth in average general rate per property (%)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a		
Change in net rates and utilities charges (%)	30.2%	5.4%	38.9%	3.3%	n/a	7.8%	2.9%	5.7%	6.2%	4.6%	3.6%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%		
Change in sales - contract and recoverable works (%)	127.2%	17.8%	(34.0)%	(4.1)%	n/a	(28.4)%	55.1%	90.3%	(45.4)%	96.6%	59.3%	(64.9)%	2.0%	2.0%	49.5%	0.0%	(28.6)%	2.0%	2.0%	2.0%		
Change in operating grants, subsidies, contributions and donations (%)	(18.6)%	(4.0)%	(7.6)%	(0.8)%	n/a	(28.6)%	6.3%	10.5%	55.2%	(37.4)%	(46.0)%	53.7%	1.3%	1.3%	19.7%	16.0%	(11.8)%	(13.4)%	0.5%	2.0%		
Change in all other recurrent revenue including fees and charges, but excluding interest received from investments	1184.1%	66.6%	(92.7)%	(23.1)%	n/a	37.9%	25.3%	(6.9)%	37.4%	481.1%	(12.2)%	(93.0)%	2.1%	0.3%	1.2%	3.0%	2.0%	2.9%	2.9%	2.8%		
Change in employee benefits (%)	54.8%	9.1%	23.7%	2.1%	n/a	(2.1)%	28.4%	12.3%	17.9%	(7.0)%	77.8%	(36.4)%	2.0%	2.0%	2.4%	0.0%	(3.2)%	2.0%	2.0%	2.0%		
Change in materials and services costs not used for sales & recoverable works (%)	221.5%	26.3%	(65.8)%	(19.3)%	n/a	(7.4)%	35.6%	98.3%	(22.7)%	67.0%	23.7%	(79.8)%	21.5%	2.1%	80.3%	0.0%	(36.6)%	(7.3)%	2.1%	2.1%		
Change in total materials and services costs (%)	221.5%	26.3%	(65.8)%	(10.2)%	n/a	(7.4)%	35.6%	98.3%	(22.7)%	67.0%	23.7%	(79.8)%	21.5%	2.1%	80.3%	0.0%	(36.6)%	(7.3)%	2.1%	2.1%		
Change in depreciation expenses (%)	45.2%	7.7%	57.6%	4.7%	n/a	5.5%	4.9%	21.1%	1.5%	6.7%	(0.6)%	11.4%	4.2%	2.5%	3.3%	4.5%	5.2%	5.1%	5.6%	5.8%		
Change in all other recurrent expenses excluding financing costs (%)	(100.0)%	(100.0)%	n/a	n/a	n/a	(96.0)%	850.0%	(15.8)%	68.8%	(100.0)%	n/a	600.0%	(42.9)%	0.0%	0.0%	50.0%	(66.7)%	0.0%	0.0%	0.0%		
Change in total recurrent revenue (%)	88.5%	13.5%	(38.0)%	(4.7)%	n/a	(19.0)%	22.6%	40.3%	(10.0)%	50.3%	16.0%	(54.6)%	2.0%	1.9%	30.7%	4.8%	(18.3)%	(2.7)%	1.8%	2.3%		
Change in total recurrent expenses (%)	137.4%	18.9%	(33.9)%	(4.1)%	n/a	(3.7)%	27.4%	58.5%	(10.6)%	36.5%	31.9%	(60.3)%	9.4%	2.4%	30.8%	0.7%	(18.4)%	(1.1)%	2.7%	3.0%		
Change in operating results (ie. excluding capital income and expenses) (%)	(80.8)%	(7.1)%	(72.5)%	(12.1)%	n/a	(56.2)%	(3.3)%	(88.1)%	41.2%	871.6%	(117.6)%	408.6%	(57.7)%	(9.6)%	28.5%	104.3%	(17.9)%	(21.9)%	(12.2)%	(10.3)%		
Change in cash balances (%)	13.7%	2.6%	(53.1)%	(7.3)%	n/a	13.1%	(4.8)%	(68.6)%	69.3%	98.6%	(40.5)%	20.4%	(11.8)%	(12.1)%	(3.4)%	(1.0)%	(9.0)%	5.5%	(6.5)%	(1.6)%		
Interest expense / average debt (%)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	0.0%	5.8%	7.3%	7.3%	7.4%	6.0%	7.5%	7.6%	6.1%	7.8%	7.8%		
Interest revenue / average cash balance (%)	4.0%	n/a	1.9%	1.9%	n/a	6.8%	5.7%	2.9%	1.2%	0.6%	1.7%	1.8%	1.8%	1.9%	1.9%	1.8%	1.9%	1.9%	2.0%	2.0%		
Calculated debtor days	85	60	60	60	17	50	124	149	110	61	60	60	60	60	60	60	60	60	60	60		
Calculated creditor days	61	75	75	75	41	59	112	104	49	2	75	75	75	75	75	75	75	75	75	75		
1.2 Capital Items Statistics																						
Gross total capital expenditure (Cash and Non Cash) (\$)	56,924,500	116,822,734	5,074,000	4,311,500	8,700,000	10,662,000	3,938,000	24,239,000	32,874,414	16,960,540	8,268,540	7,758,540	7,691,540	9,071,540	8,262,540	7,933,540	9,524,540	8,477,000				
New borrowings (excluding interest free loans) (\$)	0	2,500,000	-	-	-	-	-	-	-	-	1,000,000	500,000	-	-	-	500,000	-	-	500,000	-		
Depreciation / Closing Written Down Value of Property, Plant and Equipment (excl. land) (%)	2.8%	2.5%	n/a	n/a	n/a	n/a	n/a	n/a	2.8%	2.3%	2.3%	2.4%	2.4%	2.4%	2.5%	2.5%	2.6%	2.7%	2.8%			
Average useful life of total property, plant & equipment excluding land (yrs)	35	40	n/a	n/a	n/a	n/a	n/a	n/a	35	44	43	42	42	42	41	40	38	37	36			
Average buildings useful life (yrs)	79	41	n/a	n/a	n/a	n/a	n/a	n/a	79	77	43	42	41	40	39	38	37	36	35			
Average plant & equipment useful life (yrs)	6	6	n/a	n/a	n/a	n/a	n/a	n/a	6	7	6	7	7	7	7	7	6	6	5			
Average furniture & fittings useful life (yrs)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a			
Average roads, drainage & bridges useful life (yrs)	46	73	n/a	n/a	n/a	n/a	n/a	n/a	46	66	81	74	74	73	73	73	73	72	72			
Average water useful life (yrs)	36	69	n/a	n/a	n/a	n/a	n/a	n/a	36	47	75	74	74	73	72	72	71	70	70			
Average sewerage useful life (yrs)	51	80	n/a	n/a	n/a	n/a	n/a	n/a	51	76	82	81	81	81	80	80	79	79	79			
Average other property, plant & equipment useful life (yrs)	n/a	18	n/a	n/a	n/a	n/a	n/a	n/a	n/a	39	27	21	20	19	18	17	16	16	15			
% cash subsidies, donations & contributions on total capex	16.4%	43.3%	0.0%	0.0%	0.0%	21.8%	57.1%	16.6%	32.5%	1.7%	61.3%	73.5%	27.7%	27.0%	26.8%	25.6%	21.3%	29.1%	28.6%	28.0%		
% Capex funded by non-cash subsidies, donations & contributions	18.3%	0.0%	15.9%	(0.0)%	0.0%	(0.2)%	0.0%	(0.2)%	0.0%	39.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		
% Capex funded by new borrowings	0.0%	2.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.0%	2.9%	0.0%	0.0%	0.0%	5.5%	0.0%	0.0%	5.2%	0.0%		
% Capex funded by interest free loans	n/a	0.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		
% Revaluation to Opening Written Down Value of PP&E	n/a	0.0%	n/a	n/a	24.5%	(2.0)%	32.7%	1.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		



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Year ended	% Increase / (Decrease) over historical period from 30/06/2007 to 30/06/2012	Total / Average over historical period 30/06/2007 to 30/06/2012	% Increase / (Decrease) over forecast period 30/06/2013 to 30/06/2022	Total / Average over forecast period 30/06/2013 to 30/06/2022	Actual						Budget	Forecast												
					30/06/2007	30/06/2008	30/06/2009	30/06/2010	30/06/2011	30/06/2012	30/06/2013	30/06/2014	30/06/2015	30/06/2016	30/06/2017	30/06/2018	30/06/2019	30/06/2020	30/06/2021	30/06/2022				

## 2. Financial Indicators & Ratios

### 2.1 Operating Position Indicators

Total recurrent revenue (or Operating revenue) (\$)	135,867,000	232,748,757	18,523,000	15,003,000	18,394,000	25,808,000	23,225,000	34,914,000	40,491,165	18,367,889	18,742,020	19,094,239	24,951,225	26,154,682	21,363,885	20,784,266	21,159,231	21,640,155
Total recurrent expenses (or Operating expenses) (\$)	121,450,000	221,591,525	13,134,000	12,643,000	16,113,000	25,536,000	22,841,000	31,183,000	41,145,968	16,347,454	17,886,395	18,320,689	23,957,183	24,124,203	19,696,862	19,482,462	20,016,040	20,614,269
Total Operating result (\$)	14,417,000	11,157,232	5,389,000	2,360,000	2,281,000	272,000	384,000	3,731,000	(654,803)	2,020,435	855,625	773,550	994,042	2,030,479	1,667,023	1,301,804	1,143,191	1,025,886
Operating result before interest, Tax, Depreciation and Amortisation (EBITDA) (\$)	31,486,000	55,104,257	7,721,000	4,821,000	4,869,000	3,401,000	3,557,000	7,117,000	2,710,565	5,838,639	4,861,182	4,868,185	5,210,752	6,425,435	6,311,576	6,163,591	6,260,293	6,454,039
Operating margin (%)	10.6%	4.8%	29.1%	15.7%	12.4%	1.1%	1.7%	10.7%	(1.8)%	11.0%	4.6%	4.1%	4.0%	7.8%	7.8%	6.3%	5.4%	4.7%
Relative operating growth rate (%)	(5.4)%	(0.8)%	n/a	(15.3)%	(4.8)%	(18.2)%	0.5%	13.8%	(16.0)%	5.6%	(7.4)%	(0.5)%	(0.1)%	4.1%	0.0%	(1.6)%	(0.9)%	(0.7)%
Sales, contracts and recoverable works margin (%)	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Total operating revenue / Total operating expense (%)	111.9%	105.0%	141.0%	118.7%	114.2%	101.1%	101.7%	112.0%	98.4%	112.4%	104.8%	104.2%	104.1%	108.4%	108.5%	106.7%	105.7%	105.0%

### 2.2 Fiscal Flexibility Indicators

Net rates, utilities and charges / operating revenue (%)	11.7%	15.5%	12.4%	16.5%	13.9%	10.4%	12.3%	8.6%	7.7%	17.4%	17.7%	17.9%	14.1%	13.9%	17.6%	18.7%	19.0%	19.2%
Operating subsidies, donations and contributions / operating revenue (%)	32.4%	25.6%	43.8%	38.6%	33.5%	26.3%	45.4%	18.9%	8.8%	29.8%	29.6%	29.4%	27.0%	29.8%	32.2%	28.7%	28.3%	28.2%
(%)	43.6%	52.6%	38.2%	33.8%	42.8%	58.0%	35.2%	46.1%	63.3%	49.0%	49.0%	49.0%	56.1%	53.5%	46.8%	49.1%	49.2%	49.0%
Total other operating Income (including fees & charges and interest) / operating revenue (%)	12.3%	6.3%	5.5%	11.1%	9.9%	5.2%	7.0%	26.4%	20.3%	3.7%	3.8%	3.6%	2.8%	2.7%	3.4%	3.5%	3.5%	3.5%
Employee costs / total operating expenses (%)	26.2%	35.3%	30.9%	31.4%	31.6%	22.4%	29.6%	20.1%	27.1%	43.4%	40.5%	40.3%	31.6%	31.3%	37.2%	38.3%	38.0%	37.7%
Materials and services / total operating expenses (%)	59.5%	44.4%	50.9%	49.0%	52.1%	65.2%	56.4%	69.0%	64.6%	32.9%	36.5%	36.4%	50.2%	49.8%	38.7%	36.3%	36.0%	35.7%
Depreciation / total operating expenses (%)	14.0%	19.5%	17.8%	19.5%	16.0%	12.2%	13.9%	10.9%	8.2%	22.9%	21.8%	21.8%	17.3%	17.9%	23.1%	24.5%	25.2%	25.9%
Total other operating expenses (including interest) / operating expenses (%)	0.2%	0.8%	0.4%	0.1%	0.2%	0.1%	0.2%	0.0%	0.0%	0.8%	1.2%	1.5%	1.0%	0.9%	1.0%	0.9%	0.7%	0.7%
Operating result before interest and depreciation / interest expense (times) (interest cover)	2862.4	71.4	n/a	n/a	695.6	850.3	n/a	n/a	n/a	83.4	48.6	52.9	62.4	86.4	63.4	71.1	86.0	69.4
(Net operating cash flow + interest expense) / (int. expense + PY current int. bearing liabilities) (times) (debt service cover)	1973.5	26.7	n/a	n/a	360.4	324.0	n/a	n/a	n/a	36.0	23.6	22.7	25.6	29.4	21.7	21.6	21.9	18.0
Net operating cashflow / net capital expenditure (%)	126.4%	89.7%	239.9%	144.0%	83.3%	15.9%	193.5%	224.4%	57.6%	120.3%	86.4%	87.5%	98.8%	93.7%	95.0%	108.6%	90.6%	102.9%

### 2.3 Liquidity Indicators

Cash expenses cover (mths)	5.6	3.9	10.3	12.3	8.8	1.7	3.2	4.5	2.0	7.2	5.7	4.9	3.4	3.4	4.1	4.4	4.0	3.9
Current ratio (times)	7.1	4.3	13.6	12.7	6.2	2.9	5.6	117.0	2.4	8.7	6.6	5.9	3.7	3.6	4.7	5.1	4.7	4.8
Total current cash assets (includes unrestricted, restricted & overdraft) (\$)	8,105,167	5,796,379	9,253,000	10,469,000	9,964,000	3,129,000	5,296,000	10,520,000	6,263,923	7,543,388	6,650,884	5,847,542	5,650,937	5,592,043	5,088,824	5,370,711	5,019,050	4,936,491
% Restricted cash to total cash balance	45.8%	0.0%	0.0%	0.0%	37.9%	98.4%	92.9%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

### 2.4 Equity Maintenance Indicators

Net results (includes capital revenues & expenses and extraordinary items) (\$)	35,040,000	62,060,029	6,409,000	3,523,000	7,438,000	2,147,000	1,662,000	13,861,000	19,535,711	14,518,121	3,183,641	2,905,866	3,090,458	4,386,795	3,462,385	3,643,797	3,898,049	3,435,206
Net margin (%)	22.4%	21.9%	32.8%	21.8%	31.6%	7.8%	6.8%	30.8%	32.2%	47.0%	15.1%	13.7%	11.4%	15.4%	15.0%	15.8%	16.3%	14.3%
Net unrecovered depreciation (\$)	0	654,803	-	-	-	-	-	-	654,803	-	-	-	-	-	-	-	-	-
Unrecovered depreciation / total depreciation (%)	0.0%	1.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	19.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Annual capital expenditure / annual depreciation (times)	3.3	2.7	2.2	1.8	3.4	3.4	1.2	7.2	9.7	4.5	2.1	1.9	1.8	2.1	1.8	1.6	1.8	1.5
Total replacement capital expenditure / total depreciation on existing and replacement assets only (times)	n/a	2.4	n/a	n/a	n/a	n/a	n/a	n/a	5.7	4.7	1.9	1.8	1.8	1.8	1.7	1.6	1.6	1.6
New asset capital expenditure / opening written down value of total PP&E (%)	n/a	1.8%	n/a	n/a	n/a	n/a	n/a	n/a	11.8%	1.0%	1.1%	0.8%	0.7%	1.5%	1.0%	0.8%	1.5%	0.8%
Change in total community equity excluding asset revaluation reserve (%)	58.1%	9.6%	79.3%	6.0%	n/a	7.1%	14.0%	3.6%	0.1%	24.9%	24.9%	14.8%	2.8%	2.5%	2.6%	3.6%	2.7%	2.5%

				FLINDERS SHIRE COUNCIL													18/11/2012
				CAPITAL WORKS PROGRAM 2012-2013													
Asset Class	Function	General Ledger Number	Works Order Number	ASSET DESCRIPTION	Service Manager	Project Manager	ORIGINAL BUDGET 2012-2013	ORIGINAL BUDGET 2013-2014	ORIGINAL BUDGET 2014-2015	ORIGINAL BUDGET 2015-2016	ORIGINAL BUDGET 2016-2017	ORIGINAL BUDGET 2017-2018	ORIGINAL BUDGET 2018-2019	ORIGINAL BUDGET 2019-2020	ORIGINAL BUDGET 2020-2021	ORIGINAL BUDGET 2021-2022	
							\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Waste/Landfill	Our Environment	19155.8405	W1208	Our Environment	EHO	DOE	30,000	20,000	20,000	20,000	20,000	200,000	20,000	20,000	20,000	20,000	
		Rubbish Tip Development Costs															
	Our Resources	Our Resources															
				Our Community													
Buildings and Other Structures	Our Community	19155.8405	W1279	Library - Disabled Ramp	DCS	CDO	60,000	0	0	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Community	19155.8405	W1246	Hughenden Aged Persons Accommodation	CEO	CEO	5,320,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community	19155.8405	W1587.459	Skate Park - Lighting upgrade	DOE	DOE	10,000	0	0	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Community	19151.8405	W1443.480	Flinders River Windmill - Water Feature	CEO	DOE	10,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community	19155.8405		DEC - New Floor Cleaner	DCS	DCS	15,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community	19155.8405		DEC - New Carpet in Meeting Room	DCS	DCS	7,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community	19155.8405		DEC - Upgrade PA System	DCS	DCS	4,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community	19155.8405		DEC - Capital Works	DCS	DCS	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
Recreation Facilities	Our Community		W1441.480	Pool - Pump Shed - Reroof, Electrical, Plumb, Paint.	DOE	Carpenter	39,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community			Pool - Chemical/Storage Shed Construction	DOE	Carpenter	15,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community			Pool - Concrete Invert from Chemical Shed to Street 72m	DOE	Overseer	21,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community	19155.8405	W1624	Pool - Concrete Paving works infront of Kiosk	DOE	DOE	10,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community	19155.8405	W1434	Pool - Capital Works	DOE	DOE	0	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
Recreation Facilities	Our Community			Pool - Shade Strategy (large umbrellas/sails)	DCS	SRO	10,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community			Pool - Kiosk Refurbishment Contribution	DOE	Town F	0	5,000	15,000	0	0	0	0	0	0	0	
Recreation Facilities	Our Community			New Pool	DOE	SRO	0	0	0	0	0	0	0	0	0	2,500,000	
Recreation Facilities	Our Community		W1442.418	Showgrounds - New Entry/Access Road Plan/Develop	CEO	Overseer	0	50,000	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community			Showgrounds - Drainage/Roadworks	DOE	Overseer	50,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community		W1570	Showgrounds - Relocate New Secretaries Office	DCS	CDO	7,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community			Showgrounds - Purchase of Bar/Kitchen Equipment	DCS	CDO	27,500	0	0	0	0	1,400,000	0	0	0	0	
Recreation Facilities	Our Community	19155.8405		Showgrounds - Outback Arena Irrigation/lights Contrib'n	DCS	CDO	0	5,000	0	0	0	0	0	0	30,000	0	
Recreation Facilities	Our Community	19155.8405		Showgrounds - Portable Grandstands x 2 Contribution	DCS	CDO	0	5,000	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community	19155.8405		Showgrounds - Table and Chair sets x 4 Contribution	DCS	CDO	0	2,000	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community	19155.8405		Showgrounds - Upgrade PA System	DCS	DCS	5,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community	19155.8405		Showgrounds - Disabled Access to Gym pavilion	DOE	Carpenter	5,000	0	0	0	0	0	0	0	0	0	
Recreation Facilities	Our Community			Showgrounds - Capital Works	CEO	Overseer	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	
Recreation Facilities	Our Community	19155.8405		Recreational Lake	CEO	DOE	0	0	600,000	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Community	19155.8405		Solar Project	CEO	DCS	0	0	0	0	120,000	0	0	0	0	0	
Buildings and Other Structures	Our Community	19155.8405		Art/Cultural Centre Fit Out	DCS	CDO	0	0	250,000	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Community	19155.8405		Robert Gray Park - Artistic Rotunda 150th Celebration	DCS	CDO	0	100,000	0	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Community	19155.8405		Afton Wool Shed Project	DCS	CDO	0	0	0	100,000	0	0	0	0	0	0	
Buildings and Other Structures	Our Community	19155.8405		Independent Living Units (pensioner cottages)	DCS	CDO	0	0	0	0	0	0	500,000	0	0	0	
Buildings and Other Structures	Our Community	19155.8405		15 Mile Freeholding	DCS	ATO	0	0	0	350,000	0	0	0	0	0	0	
Buildings and Other Structures	Our Community	19155.8405		Mt Walker Development Shelter Solar lights	DCS	CDO	0	0	0	0	100,000	0	0	0	0	0	
				Our Economy													
Land and Land Improvement	Our Economy		W1363.416	Industrial Est-Lammermoor & Seymour St-Road & Utilities	CEO	DOE	150,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	
Land and Land Improvement	Our Economy			Connect Two Sewer Pumps at Industrial Estate to Scada	DOE	DOE	45,000	0	0	0	0	0	0	0	0	0	
Road Infrastructure	Our Economy		W1440.1	Cemetery - Access Survey, Design, Construct	DOE	Overseer	50,000	0	0	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Economy	19155.8405	W1432	Cemetery Old - Fence Upgrade	DOE	DOE	0	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
Buildings and Other Structures	Our Economy	19155.8405		Cemetery - Equipment Shed (9m x 6m Concrete slab)	DOE	DOE	20,000	0	0	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Economy	19155.8405		Cemetery - Lawn Cemetery Fence, Irrigation	DOE	Overseer	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
Road Infrastructure	Our Economy	19155.8405		Caravan Park - Drainage and Concrete Parking Bays	DOE	Overseer	100,000	20,000	0	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Economy	19155.8405		Caravan Park - Outback Kitchen - Replace Floor/Shade	DOE	Overseer	25,000	0	0	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Economy	19155.8405	W1571	Caravan Park - New Laundry	DOE	DOE	30,000	0	0	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Economy	19155.8405		Caravan Park - Unit Development/Upgrade	CEO	DCS	0	300,000	0	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Economy	19155.8405		Caravan Park - New Amenities	CEO	DOE	0	0	0	0	0	0	0	0	0	0	
Road Infrastructure	Our Economy	19155.8405		Caravan Park - New Powered Bays/Water/Sulage/Road	CEO	DOE	0	0	0	0	0	0	0	0	1,500,000	0	
Buildings and Other Structures	Our Economy	19155.8405		Caravan Park - New Managers Residence/Reception	CEO	DCS	0	300,000	0	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Economy	19155.8405		Caravan Park - Capital Works/Improvements	CEO	DCS	0	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
Land and Land Improvement	Our Economy	19155.8405		Land Development - Stamford, Hughenden Residential	DOE	DOE	50,000	100,000	500,000	0	0	0	0	0	0	800,000	
Road Infrastructure	Our Economy	19155.8405		Airport Runway Reconstruction	DOE	DOE	0	3,000,000	0	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Economy	19155.8405		Refurbish "Mutt"	DCS	CDO	20,000	0	0	0	0	0	0	0	0	0	
Buildings and Other Structures	Our Economy	19155.8405		Flinders Discovery Centre - New Carpet	DCS	CDO	10,000	0	0	0	0	0	0	0	0	0	
				Our Infrastructure													
Road Infrastructure	Our Infrastructure		0	Footpaths	DOE	Overseer	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	
Road Infrastructure	Our Infrastructure		0	Kerb and Channelling (Mowbray, Brodie and Gray)	DOE	Overseer	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	
Road Infrastructure	Our Infrastructure	19161.8405	W1436.117	Shire Road Reseal - Glendower Wall	DOE	Overseer	55,000	73,600	73,600	73,600	73,600	73,600	73,600	73,600	73,600	73,600	
Road Infrastructure	Our Infrastructure		W1437.117	Shire Road Reseal - Spring Valley Wall	DOE	Overseer	30,000	57,200	57,200	57,200	57,200	57,200	57,200	57,200	57,200	57,200	
Road Infrastructure	Our Infrastructure		W1438.8	Town Street Reseals- Dalrymple Road	DOE	Overseer	40,000	58,035	58,035	58,035	58,035	58,035	58,035	58,035	58,035	58,035	
Road Infrastructure	Our Infrastructure			Town Street Reseals - Program to be set	DOE	Overseer	280,000	58,035	58,035	58,035	58,035	58,035	58,035	58,035	58,035	58,035	
Road Infrastructure	Our Infrastructure			Outfall Drain - Flinders River East of Bridge	DOE	Overseer	0	80,000	0	0	0	0	0	0	0	0	
Road Infrastructure	Our Infrastructure		W1439.1101	TIDS Floodways	DOE	Overseer	61,000	61,000	61,000	61,000	61,000	61,000	61,000	61,000	61,000	61,000	
Road Infrastructure	Our Infrastructure	19161.8405	W1289	TIDS-Prairie Road	DOE	Overseer	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	



				<div>FLINDERS SHIRE COUNCIL</div> <div>CAPITAL WORKS PROGRAM 2012-2013</div>												18/11/2012
Asset Class	Function	General Ledger Number	Works Order Number	ASSET DESCRIPTION	Service Manager	Project Manager	ORIGINAL BUDGET 2012-2013	ORIGINAL BUDGET 2013-2014	ORIGINAL BUDGET 2014-2015	ORIGINAL BUDGET 2015-2016	ORIGINAL BUDGET 2016-2017	ORIGINAL BUDGET 2017-2018	ORIGINAL BUDGET 2018-2019	ORIGINAL BUDGET 2019-2020	ORIGINAL BUDGET 2020-2021	ORIGINAL BUDGET 2021-2022
Road Infrastructure	Our Infrastructure	19161.8405	W1303	TIDS-Basalt Byway Wall (Walkege sealing)	DOE	Overseer	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
Road Infrastructure	Our Infrastructure			TIDS-Porcupine Gorge Road	DOE	Overseer	100,000	0	0	0	0	0	0	0	0	0
Road Infrastructure	Our Infrastructure			TIDS-White Mountains Road	DOE	Overseer	300,000	150,000	150,000	0	0	0	0	0	0	0
Road Infrastructure	Our Infrastructure	19161.8405	W1409	Town Sts Constructn RTR - Brodie St-Gray to Flynn	DOE	Overseer	210,000	0	0	0	0	0	0	0	0	0
Road Infrastructure	Our Infrastructure		W1410	Town Sts Constructn RTR - Moran St-Gray to Resolution	DOE	Overseer	389,000	0	0	0	0	0	0	0	0	0
Road Infrastructure	Our Infrastructure			Town Sts Constructn - Gray St Drain	DOE	Overseer	400,000	0	0	0	0	0	0	0	0	0
Road Infrastructure	Our Infrastructure	19161.8405		Town Sts Constructn Program to be set	DOE	Overseer	350,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Road Infrastructure	Our Infrastructure		W1066	RTR - Shire Roads as per Program	DOE	Overseer	600,000	559,600	559,600	559,600	559,600	559,600	559,600	559,600	559,600	559,600
Road Infrastructure	Our Infrastructure	19177.8405		2010 Flood Damage Shire Roads	DOE	DOE	8,318,414	0	0	0	0	0	0	0	0	0
Road Infrastructure	Our Infrastructure	19177.8405		2012 Flood Damage Shire Roads	DOE	DOE	2,000,000	8,000,000	0	0	0	0	0	0	0	0
Road Infrastructure	Our Infrastructure	19177.8405		2013 Flood Damage Shire Roads	DOE	DOE	50,000	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Road Infrastructure	Our Infrastructure	19177.8405		River Crossings - Poseidon, Glendower, Alderly	DOE	DOE	0	0	0	0	0	0	0	0	0	0
Water Infrastructure	Our Infrastructure	19175.8405		Hughenden Water Fluoridation	DOE	EHO	1,437,000	0	0	0	0	0	0	0	0	0
Water Infrastructure	Our Infrastructure	19175.8405		Water Capital Works	DOE	EHO	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Water Infrastructure	Our Infrastructure	19175.8405		Redirect Water Service on Flinders River Bridge	DOE	DOE	80,000	0	0	0	0	0	0	0	0	0
Water Infrastructure	Our Infrastructure	19175.8405		Spare Pump for Pump Station 1	DOE	DOE	6,500	0	0	0	0	0	0	0	0	0
Water Infrastructure	Our Infrastructure	19175.8405		Spare Pump for Pump Station 2	DOE	DOE	16,000	0	0	0	0	0	0	0	0	0
Water Infrastructure	Our Infrastructure	19175.8405	W1181	Torrens Creek Onground Water System	DOE	DOE	60,000	0	0	0	0	0	0	0	0	0
Water Infrastructure	Our Infrastructure		W1447.93	Prairie Water Upgrade - Chlorination	DOE	DOE	10,000	0	0	0	0	0	0	0	0	0
Water Infrastructure	Our Infrastructure			Stamford Water Upgrade - Chlorination/Onground system	DOE	DOE	0	40,000	0	0	0	0	0	0	0	0
Sewerage Infrastructure	Our Infrastructure			Sewerage Capital Works	DOE	DOE	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Sewerage Infrastructure	Our Infrastructure	19177.8405	W1260	Sewerage - Pump Station 1 & 2 Telemetry System	DOE	DOE	20,000	0	0	0	0	0	0	0	0	0
Sewerage Infrastructure	Our Infrastructure	19177.8405		North Hughenden Sewerage and STP	DOE	DOE	6,100,000	0	0	0	0	0	0	0	0	0
Buildings and Other Structures	Our Infrastructure	19155.8405		Synthetic Grass - Gray Street Medians - Supply and Install	DOE	EAO	31,000	0	0	0	0	0	0	0	0	0
Our Governance																
Buildings and Other Structures	Our Governance	19155.8405	W1193.480	Shire Office Complex	CEO	CEO	2,150,000	0	0	0	0	0	0	0	0	0
Buildings and Other Structures	Our Governance	19155.8405	W1229	Employee Housing - Brodie St Units Refurbishments	CEO	Carpenter	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Buildings and Other Structures	Our Governance	19155.8405	W1233	Employee Housing - Mowbray St Upgrade	CEO	Carpenter	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Buildings and Other Structures	Our Governance		W1444.413	Employee Housing - Resolution St bathroom upgrade	CEO	Carpenter	15,000	0	0	0	0	0	0	0	0	0
Buildings and Other Structures	Our Governance		W1445.480	Flood Warning System Flinders River	CEO	CEO	70,000	0	0	0	0	0	0	0	0	0
Buildings and Other Structures	Our Governance	19155.8405	W1435.480	Flood Warning System Porcupine Creek	CEO	CEO	70,000	0	0	0	0	0	0	0	0	0
buildings and Other Structures	Our Governance	19155.8405		Depot Signage Building - Shelving	DOE	DOE	10,000	0	0	0	0	0	0	0	0	0
Buildings and Other Structures	Our Governance			Depot - Awning in front of Signage Shed	DOE	Carpenter	11,000	0	0	0	0	0	0	0	0	0
Buildings and Other Structures	Our Governance			Depot - Extension of Fence for new area	DOE	Overseer	0	35,000	0	0	0	0	0	0	0	0
Plant and Equipment	Our Governance			Water Filled Crash Barrier 60 Meters	DOE	EAO	38,000	0	0	0	0	0	0	0	0	0
Buildings and Other Structures	Our Governance	19155.8405	W1247	Workshop Floor Extension and roof extension 13/14	DOE	DOE	80,000	200,000	0	0	0	0	0	0	0	0
Plant and Equipment	Our Governance	19157.8405.555	19157.8405.555	Plant Purchases - net	DOE	Overseer	2,691,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
				GRAND TOTAL			32,874,414	16,099,470	7,222,470	6,157,470	5,927,470	7,287,470	6,207,470	5,707,470	7,237,470	9,507,470
Buildings and Other Structures				Total Buildings and Other Structures			8,062,000	1,105,000	420,000	620,000	390,000	170,000	670,000	170,000	1,670,000	170,000
Land and Land Improvements				Total Land			245,000	150,000	550,000	50,000	50,000	50,000	50,000	50,000	50,000	850,000
Recreation Facilities				Total Recreation Facilities			225,500	147,000	695,000	80,000	80,000	1,480,000	80,000	80,000	110,000	2,580,000
Corporate and IT				Total Corporate and IT			0	0	0	0	0	0	0	0	0	0
Road Infrastructure				Total Road Infrastructure			13,853,414	13,037,470	3,937,470	3,787,470	3,787,470	3,787,470	3,787,470	3,787,470	3,787,470	4,287,470
Water Infrastructure				Total Water Infrastructure			1,609,500	90,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Sewerage Infrastructure				Total Sewerage Infrastructure			6,120,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Stormwater Drainage Network				Total Stormwater Drainage Network			0	0	0	0	0	0	0	0	0	0
Waste/Landfill				Total Waste/Landfill			30,000	20,000	20,000	20,000	20,000	200,000	20,000	20,000	20,000	20,000
Plant and Equipment				Total Plant and Equipment			2,729,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
				Grand Total			32,874,414	16,099,470	7,222,470	6,157,470	5,927,470	7,287,470	6,207,470	5,707,470	7,237,470	9,507,470
		Our Governance		Total Our Governance			5,245,000	1,845,000	1,610,000	1,610,000	1,610,000	1,610,000	1,610,000	1,610,000	1,610,000	1,610,000
		Our Economy		Total Our Economy			520,000	3,830,000	610,000	110,000	110,000	110,000	110,000	110,000	1,610,000	1,410,000
		Our Environment		Total Our Environment			30,000	20,000	20,000	20,000	20,000	200,000	20,000	20,000	20,000	20,000
		Our Resources		Total Our Resources			0	0	0	0	0	0	0	0	0	0
		Our Infrastructure		Total Our Infrastructure			21,463,914	10,157,470	4,037,470	3,887,470	3,887,470	3,887,470	3,887,470	3,887,470	3,887,470	3,887,470
		Our Community		Total Our Community			5,615,500	247,000	945,000	530,000	300,000	1,480,000	580,000	80,000	110,000	2,580,000
				Grand Total			32,874,414	16,099,470	7,222,470	6,157,470	5,927,470	7,287,470	6,207,470	5,707,470	7,237,470	9,507,470



**d) Concessions for rates and charges**

In considering the application of concessions, Council will be guided by the principles of –

- Equity by having regard to the different levels of capacity to pay within the local community;
- The same treatment for ratepayers with similar circumstances;
- Transparency by making clear the requirements necessary to receive concessions; and
- Flexibility to allow Council to respond to local economic issues.

Consideration may be given by Council to granting a class concession in the event all or part of the local government area is declared a natural disaster area by the State Government.

**Stephen McCartney**  
**Chief Executive Officer**

# SHIRE OF FLINDERS

## BUDGET 2012-2013

### 2 DEBT POLICY

That, in accordance with *Section 133 of the Local Government (Finance, Plans & Reporting) Regulation 2010* that Council adopt as its Debt Policy -

Flinders Shire Council will –

(a) in the case of operating expenditure, rely on current income being rates, charges and grants to fund such expenditures and establish and maintain an overdraft/revolving line of credit to fund short term cash flow requirements; and

(b) in the case of capital expenditure, rely on current income, capital grants, sale of assets, funded depreciation and cash backed reserves to fund such expenditures, except where Council resolves to borrow in order to provide a new facility or extend a service and Council reasonably considers the benefits will be enjoyed by and the burden should be shared by current and future ratepayers / residents, or where Council expects to undertake works over a number of years and Council considers initial capital expenditures should be funded by / recovered from the discrete funding sources identified with the works in question over the life of the works.

Flinders Shire Council will show, in its Capital Works Program, its proposed program for new borrowing and debt redemption.

### 3 REVENUE STATEMENT

That in accordance with the Local Government Act 2009 & Section 107, Division 6, of the Local Government (Finance, Plans & Reporting) Regulation 2010 Council adopt as its Revenue Statement -

#### GENERAL RATES

Physical and Social infrastructure costs for new development are to be funded by General Rates, Grants, Loans and User Pay charges for the development.

It is intended to maintain the current operating capability of the Flinders Shire to ensure current services are maintained for the community.

Depreciation and other non-cash expenses are fully funded by Council.

Council generally increases rates in line with the CPI, LGAQ and Construction Index and doesn't limit rate changes via rate capping.

Flinders Shire Council has a policy of making and levying Differential General Rates for the 2012-2013 financial year. The Council will levy Differential General Rates on all rateable properties in each category of land where the minimum General rate does not apply.

The Council is required to raise an amount of revenue it sees as being appropriate to maintain and provide services to the Shire as a whole. In deciding how that revenue is raised, the Council is able to take into account the following factors -

- the rateable value of the land and the rates that would be payable if only one General Rate were adopted;
- the level of services provided to that land and the cost of providing the services compared to the rate burden that would apply under a single General Rate;
- the use of the land in so far as it relates to the extent of utilisation of Council services; and
- the economic circumstances affecting the land.

The scheme will have six categories of land, namely -

<b>Category 1</b>	All land within the township of Hughenden as defined in Appendix A.
<b>Category 2</b>	All land within the townships of Prairie, Torrens Creek and Stamford as defined in Appendix B, C & D.
<b>Category 3</b>	All land within the Shire which the Valuer-General has identified as Rural land.

**Category 4** All lands within the Shire which are outside the Townships of Hughenden, Prairie and Torrens Creek identified (Refer Appendix A,B,C & D) as follows -

NAME ON RATE CARD	TOWN	ASSESSMENT NO
Cemetery Reserve	Prairie	10009371
Cemetery Reserve	Prairie	10009363
Prairie Jockey Club	Prairie	10008647
Sanitary Reserve	Prairie	10008670
Pound Reserve	Prairie	10008688
FSC - Prairie Cricket Field	Prairie	10008662
FSC - Rubbish Tip	Torrens Creek	10010114
Cemetery Reserve	Torrens Creek	10010171
Sanitary Reserve	Torrens Creek	10010189
FSC - Reserve Recreation	Torrens Creek	10010163
Rubbish Depot Reserve	Torrens Creek	10009561
Flinders River Nursery	Hughenden	10007599
FSC - Saleyards	Hughenden	10004836
Vacant Crown Land (Dip)	Hughenden	10004844
NTL Australia Pty Ltd (4HU Radio Station)	Hughenden	10007227

**Category 5** All lands within the Shire which are outside the townships of Hughenden, Prairie and Torrens Creek identified as follows -

(Refer Appendix A) ON RATE CARD	TOWN	ASSESSMENT NO
(Vacant)	Hughenden	10007581
(Dwelling)	Hughenden	10007573
(Dwelling and Shed)	Hughenden	10007565
(Dwelling)	Hughenden	10007557
(Dwelling)	Hughenden	10007532

**Category 6** All land in the Hughenden Industrial Estate as described in Appendix A.

The minimum General Rate will be determined at a level that takes into account the minimum cost of providing common services that are provided to every ratepayer as well as basic general administration costs.

## WATER CHARGES

Flinders Shire Council will levy a Water Charge on each consumer / property, whether vacant or occupied that Council has or is able to provide with water services. Where a property is within 100 metres of a water main or a road in which mains are laid and Council deems that the property is able to be provided with a water service.

The charge will be based on the size of the water connection together with Council's estimate of demand patterns and measured in units as detailed below:

a)	HUGHENDEN WATER SUPPLY		
	Description	Units	Annual Allowance (kL)
	Dwellings	10	1,200
	Ambulance Centre	15	1,800
	Boarding Houses	15	1,800
	Building Depots	10	1,200
	Butchers	19	2,280
	Bulk Fuel Depots	18	2,160
	Business Premises - Permanently Unoccupied	10	1,200
	Boy Scout and Girl Guides	5	600
	Cafes and Milk Bars	16	1,920
	Church properties and Charitable Organisations (excluding Minister's residence)	5	600
	Clubs - Railway Social Club ***	89	10,680

a) HUGHENDEN WATER SUPPLY (Continued)			
Description	Units	Annual Allowance (kL)	
Council Premises -			
Administration Centre	24	2,880	
Aerodrome	24	2,880	
Caravan Parks including Residence	24	2,880	
Cemetery	15	1,800	
Flinders Discovery Centre	7	840	
Diggers Entertainment Centre	15	1,800	
Centrelink Building	10	1,200	
John Allen Memorial Grounds	7	840	
Parks / Reserves	7	840	
Brodie Street Playground	30	3,600	
Bully Playford Park	15	1,800	
Racecourse	20	2,400	
Showgrounds	100	12,000	
Swimming Pool	50	6,000	
Saleyards	50	6,000	
S.E.S. Building	10	1,200	
Sewerage Pump Stations	5	600	
Library	15	1,800	
Workshop Depot	24	2,880	
Doctors Surgery	15	1,800	
Food Store and Supermarket	13	1,560	
Fire Brigade	18	2,160	
Flats per Unit (including Government Flats)	10	1,200	
Fuel and Oil Company Depots	13	1,560	
Garage, Service Stations, Motor Repair and Light Industry	13	1,560	
Garage, Service Stations, Motor Repair and Cafe attached	21	2,520	
Gypsum Processing Plant	20	2,400	
Hairdresser	10	1,200	
Hotel/Motel/Caravan Parks < 10 sites/Motels:			
Hotel	35	4,200	
Motel	20	2,400	
Hotel Rooms (per room)	3	360	
Motel Rooms (per room)	3	360	
Dwellings not attached to Hotel or Motel	10	1,200	
Caravan Parks < 10 sites	5	600	
Hospital	30	3,600	
Kindergarten	8	960	
Masonic Lodge	5	600	
ERGON Energy Office	15	1,800	
Nurseries attached to Dwellings or Businesses	6	720	
Nurseries	10	1,200	
Offices including Professional (excluding Crown Offices)	10	1,200	
Pensioner Cottages (each)	6	720	
Private Workshop	10	1,200	
Private Workshop and Depot	19	2,280	
Produce Store	10	1,200	
Power House	18	2,160	
Q.C.W.A. Rest Rooms and Flat (each)	5	600	
Railway Departmental Premises -			
Ablution Block	15	1,800	
Dwelling	10	1,200	
Trainsmen Quarters	20	2,400	
Twin Huts	10	1,200	
General Station Offices	85	10,200	
Goods Shed	10	1,200	
Wagon Shops, Foreman's Office & Amenities Block	20	2,400	
Maintenance Gang - McLay Street	10	1,200	
Guards Room	10	1,200	
Trucking Yards	by meter per 1000 litres		



<b>a) HUGHENDEN WATER SUPPLY (Continued)</b>		
<b>Description</b>	<b>Units</b>	<b>Annual Allowance (kL)</b>
School and Convent	15	1,800
Sporting Bodies -		
Bowls Club	7	840
Golf Club ***	84	10,080
Motor Cycle Club	7	840
Race Club	7	840
Tennis Club	7	840
Pony Club	7	840
Slaughter Yards	47	5,640
Stables	10	1,200
Shops	10	1,200
Government Premises (other than Railway Premises) -		
Barracks/Residences	15	1,800
Court House	57	6,840
School	53	6,360
Pre-School	15	1,800
Police Watch House and Barracks	18	2,160
API Building	15	1,800
Telecom Australia - Exchange & Line Depot	45	5,400
Storage Premises - Warehouses	10	1,200
Tannery	50	6,000
Transport Depot	10	1,200
Vehicle Storage & Display Yards	10	1,200
Vacant Land (connected to supply)	10	1,200
Vacant Land (able to be connected to supply)	5	600
Vacant Land (partially occupied)	2	240
Vacant Land (10 + Lots)	7	840

\*\*\* PREMISES MARKED HAVE ANNUAL UNDER USAGE REFUNDED

<b>b) TORRENS CREEK, PRAIRIE, STAMFORD WATER SUPPLY</b>		
<b>Description</b>	<b>Units</b>	<b>Annual Allowance (kL)</b>
Dwellings including Railway Departmental Buildings	10	1,200
Railway Station	22	2,640
Butcher Shop	13	1,560
Cafes	10	1,200
Stores	10	1,200
Sporting Bodies	7	840
Hotels/with Motel or Caravan Park	37	4,440
Churches	5	600
Shire Hall	5	600
Schools	22	2,640
Schools (unoccupied)	10	1,200
Police Station (including residence)	22	2,640
Garage	10	1,200
Slaughter Yards (Small Operation)	13	1,560
Telecommunications Building	16	1,920
Business - Unoccupied	10	1,200
Vacant Land (connected to supply)	10	1,200
Vacant Land (able to be connected to supply)	5	600
Vacant Land (partially occupied)	2	240

**c) NEW PREMISES**

Where a new building is erected, water charges will be pro-rated from the date the supply is connected to the boundary of the allotment on which the building is erected. Charges for new or existing premises not classified above will be fixed by Resolution of Council at time of connection.

**d) VACANT URBAN LAND - PARTIALLY OCCUPIED**

Where two separately surveyed parcels of land (being an allotment or parcel of land separately shown and described in a Plan of Survey) situated wholly or partly within 100 metres of a road in which a water main is laid have a dwelling situated over both parcels of land so that individual occupation only is possible, the Vacant Land charge will be 2 units per annum. This charge is additional to the normal unit charges applying for a dwelling (i.e. the total charge levied will be 12 units).

**e) MISCELLANEOUS SALES**

Where Council agrees to supply water from stand pipes, consumption will be charged per 1,000 litres or part thereof.

**f) EXCESS WATER**

All properties will be metered and where consumption exceeds the annual allowance, an excess water charge will be applied.

**g) SEPARATE CHARGE FOR SEPARATE USES**

Where land is occupied, charges will apply so as to ensure that all buildings situated thereon and which are capable of individual occupation and/or use, are charged in accordance with the classification applicable to each such occupation and/or use.

**h) OCCUPATION AND USE OF LAND**

Occupied land is deemed to be land upon which there is a building or structure capable of being used or occupied. The charge applies whether or not the structure or building is actually occupied, unless specifically stated in the above schedule.

**i) OTHER VACANT LAND NOT CONNECTED TO SUPPLY**

For each area of land, other than land described in Clause (d) held as an amalgamation of one Title or Valuer-General's Assessment and situated within 100 metres of a road in which a water main is laid down - 7 units per annum. Minimum number of allotments shall be 10.

**j) LAND NOT CONNECTED TO SUPPLY**

Council will install a water main extension a maximum distance of 100m from the existing mains at no cost to the property owner. Any further distance required by the property owner will be at the owner's cost.

**k) REFUND TO CLUBS FOR UNDER USAGE OF WATER ENTITLEMENT**

For eligible groups (Clubs/Charitable Organisations) that pay water rates above the minimum 7 units per annum, Council will refund the difference between the water allowance and actual water used in each financial year to a minimum charge of 7 units. Refunds will occur in July each year following the reading of water meters.

**l) MEDICAL FIRE SERVICE METERS**

Meters installed under Council's Water Connection Policy for Medical or Fire purposes and coloured blue will

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## SEWERAGE CHARGES

Flinders Shire Council will levy a sewerage charge on each consumer / property, whether vacant or occupied, that Council has provided or deems able to be provided with sewerage services.

The charge will be based on the number of pedestals / wastes together with Council's estimate of demand / usage patterns and measured in units as detailed below:

### a) HUGHENDEN SEWERAGE CHARGES

Description		Units
<b>1</b>	<b>Residential Property</b>	<b>10</b>
	Charged at 10 units per pedestal with a second toilet exempt only.	
	e.g. One Toilet 10 x \$20 = \$200	
	Two Toilets 10 x \$20 = \$200	
	Three Toilets 20 x \$20 = \$400 etc	
<b>2</b>	<b>Commercial Property/Business</b>	<b>20</b>
	Charged at 20 Units per pedestal with a second toilet exempt only, thereafter 10 Units per pedestal	
<b>3</b>	<b>Accommodation – Motel Units/Licensed Premises</b>	<b>10</b>
	Charged at 10 units per pedestal	
<b>4</b>	<b>Government Building on land not subject to a General Rate</b>	<b>24</b>
	Charged at 24 Units per pedestal	
<b>5</b>	<b>Council Properties (Non-residential)</b>	<b>10</b>
	Charged at 10 Units per pedestal	
<b>6</b>	<b>Hospitals, Ambulance, Schools, Halls, Caravan Parks, Fire Service etc</b>	<b>10</b>
	Charged at 10 Units per pedestal	
<b>7</b>	<b>Charitable/Service/Church Properties</b>	<b>2</b>
	e.g. QCWA, Guides, Church and associated halls, sports	
	Charged at 2 Units per pedestal	
<b>8</b>	<b>Vacant Land (able to be connected to sewer)</b>	<b>5</b>

**NOTE** A PEDESTAL IS DEFINED AS A WATER CLOSET OR ONE METRE OF URINAL

### b) VACANT URBAN LAND - PARTIALLY OCCUPIED

Where two separately surveyed parcels of land that are capable of being sewered and a dwelling is situated over the two parcels of land so that individual occupation is not possible, the Sewerage Charge will be 12 Units–

- 10 for the dwelling
- 2 for the Vacant Land.

### c) VACANT LAND

For each area of land capable of being sewered that is held as an amalgamation on one Assessment (other than land as described above) by the Valuer-General, then the Vacant Land Charge will be 8 Units per 10 allotments or part thereof.

### d) SEPARATE CHARGES FOR SEPARATE USES

On occupied land all buildings capable of separate occupancy and/or use will be charged in accordance with the applicable classification.

### e) LAND NOT CONNECTED TO SUPPLY

Council will install a sewerage main extension a maximum distance of 100m from the existing mains at no cost to the property owner. Any further distance required by the property owner will be at the owner's cost.

## CLEANSING CHARGES

Flinders Shire Council will levy a Cleansing Service Charge on each consumer / property, whether vacant or occupied, that Council provides or deems to be provided with cleansing services.

The charge will be based on the number of wheelie bins and collections measured in units as detailed below:

<b>a) HUGHENDEN CLEANSING SERVICE CHARGES</b>	
<b>Description</b>	<b>Units</b>
<b>1. Residential Property</b>	<b>10</b>
<ul style="list-style-type: none"> <li>Charged at 10 Units per Bin issued</li> <li>One Bin is issued to all residences.</li> <li>Cleared once a week</li> </ul>	
<b>2 Commercial Property/Businesses/School under 100 students</b>	<b>20</b>
<ul style="list-style-type: none"> <li>Charged at 10 Units per Bin issued</li> <li>Two Bins issued to all businesses</li> <li>Cleared three times per week.</li> <li>20 Units minimum charge.</li> </ul>	
<b>3 Motel Units</b>	<b>30</b>
<ul style="list-style-type: none"> <li>Charged at 10 Units per Bin issued.</li> <li>Three Bins issued all premises</li> <li>Cleared three times per week</li> <li>30 Units minimum charge</li> </ul>	
<b>4 Licensed Premises</b>	<b>30</b>
<ul style="list-style-type: none"> <li>Charged at 10 Units per Bin issued</li> <li>Three Bins issued all premises</li> <li>Cleared three times per week</li> <li>30 Units minimum charge</li> </ul>	
<b>5 Hospitals</b>	<b>40</b>
<ul style="list-style-type: none"> <li>Charged at 10 Units per Bin issued</li> <li>Four Bins issued</li> <li>Cleared once a week</li> <li>40 Units minimum charge</li> </ul>	
<b>6 Charitable/Service/Church Properties</b>	<b>5</b>
<ul style="list-style-type: none"> <li>e.g. QCWA, Guides, Church and associated halls, sports clubs.</li> <li>One bin issued all facilities</li> <li>Cleared once a week</li> <li>5 Units minimum charge</li> </ul>	
<b>7 Schools over 100 students</b>	<b>40</b>
<ul style="list-style-type: none"> <li>Charged at 10 Units per Bin issued.</li> <li>Four Bins issued all facilities</li> <li>Cleared four times per week</li> </ul>	
<b>8 Council Street Bins</b>	<b>10</b>
<ul style="list-style-type: none"> <li>Charged at 5 Units per Bin issued</li> <li>Cleared four times per week</li> <li></li> </ul>	
<b>9 Other Non-Classified Facilities</b>	<b>10</b>
<ul style="list-style-type: none"> <li>Charged at 10 Units per Bin issued</li> <li>Cleared once per week</li> </ul>	
# All extra bins over the minimum allocation will cost 5 Units per bin per annum	
# Replacement bins will be provided at cost.	

This system will provide flexibility for Council to adjust Cleansing Charges based on the number of wheelie bins issued to each property. A minimum unit charge and minimum number of bins allocated will then be based on the property classification. All extra bins over the minimum allocation will be charged on a pre-determined basis as listed.

### **SPECIAL RATE WILD DOG CONTROL LEVY**

Pursuant to Section 92 (3) of the Local Government Act 2009, a Special Rate will be levied on rural properties (per assessment) classified as Category 3 being all land within the Shire which the Valuer-General has identified as Rural Land. The Council is of the opinion that all rural properties will derive a benefit from the Wild Dog Levy. The rate will be levied on the basis of a rate in the dollar on the Unimproved Capital Value of each property. The minimum rate will be determined at a level that takes into account the minimum cost of providing the service to all rural ratepayers.

### **WILD DOG CONTROL PLAN**

The Special Rate will be utilised for the control of wild dogs on rural properties throughout the Shire. The rate will partly fund the costs of undertaking co-ordinated baiting including the Rural Lands Officer's and the supporting Administration Officer's time, plant and equipment, supply of meat/prepared baits and payment of bounties.

The Special Rate will be levied on –

1. All Category 3 Rural Land within the Shire with a charging valuation greater than \$50,000;
2. All properties valued less than \$50,000 having an area greater than 4,000ha; and
3. All properties (assessments) having an area less than 200ha are exempt from the levy.

The estimated cost of implementing the wild dog control measures is approximately \$115,000 per annum with the levy raising approximately \$65,500 net and the balance funded by the Shire General Rates and payments directly from properties for special services.

A Wild Dog Advisory Group will provide advice to Council and help coordinate control measures throughout the Shire. The Advisory Group will consist of Councillors, Council Officers and rural property owners throughout the Shire.

### **ADDITIONAL REVENUE POLICIES**

If a change in the valuation of a property results in raising a supplementary levy to the rate payer of an amount less than \$50.00, Council will not raise the notice to the rate payer.

Council Administration has the discretion to write-off rate amounts less than \$20.00. Any amounts over \$20.00 must be referred to Council for their decision.

Any Council errors/mistakes in levy charges will only be back dated for the current financial year with a supplementary notice.

## **4 RATES AND CHARGES**

### **a) CATEGORISATION OF LAND**

That in accordance with the Local Government Act 2009 & the Local Government (Finance, Plans & Reporting) Regulation 2010, Division 6, Section 107 the Flinders Shire Council adopt the following Categorisation of land for differential rating purposes -

The categories of land are –

- |                   |   |
|-------------------|---|
| <b>Category 1</b> | All land within the Township of Hughenden as defined in Appendix A.                                   |
| <b>Category 2</b> | All land within the Townships of Prairie, Torrens Creek and Stamford as defined in Appendix B, C & D. |
| <b>Category 3</b> | All land within the Shire which the Valuer-General has identified as Rural land.                      |

**Category 4** All land within the Shire which is outside the Townships of Hughenden, Prairie and Torrens Creek identified (Refer Appendix A, B, C & D) as follows -

Name on Rate Card	Town	Assessment No
Cemetery Reserve	Prairie	10009371
Cemetery Reserve	Prairie	10009363
Prairie Jockey Club	Prairie	10008647
Sanitary Reserve	Prairie	10008670
Pound Reserve	Prairie	10008688
FSC - Prairie Cricket Field	Prairie	10008662
FSC - Rubbish Tip	Torrens Creek	10010114
Cemetery Reserve	Torrens Creek	10010171
Sanitary Reserve	Torrens Creek	10010189
FSC - Reserve Recreation	Torrens Creek	10010163
Rubbish Depot Reserve	Torrens Creek	10009561
Austam Australia Pty Ltd	Hughenden	10007599
FSC - Saleyards	Hughenden	10004836
Vacant Crown Land (Dip)	Hughenden	10004844
NTL Australia Pty Ltd (4HU Radio Station)	Hughenden	10007227

**Category 5** All land within the Shire which is outside the townships of Hughenden, Prairie and Torrens Creek identified as follows -  
(REFER APPENDIX A)

NAME ON RATE CARD	TOWN	ASSESSMENT NUMBER
(Vacant)	Hughenden	10007581
(Dwelling)	Hughenden	10007573
(Dwelling and Shed)	Hughenden	10007565
(Dwelling)	Hughenden	10007557
(Dwelling)	Hughenden	10007532

**Category 6** All land included in the Hughenden Industrial Estate as described in Appendix A.

**b) DIFFERENTIAL GENERAL RATES**

That, in accordance with Section 92 & 94 of the Local Government Act 2009, Flinders Shire Council makes Differential General Rates for the year ending 30 June 2013 for the reasons and for the categories set out hereunder -

- the valuation of the Shire applying to the 2012-2013 financial year would lead to rating inequities and a distortion of relativities in the amount of rates paid in the various areas of the Local Government area if only one General Rate were adopted;
- the level of services provided to that land and the cost of providing the services compared to the rate burden that would apply under a single general rate; and
- six categories of land have been identified in accordance with criteria determined by Council and in accordance with Section 92 of the Local Government Act 2009. Owners of rateable land will be informed that they have the right of objection to the category their land is included in. All objections shall be to the Chief Executive Officer, Flinders Shire Council and the only basis for objection shall be that at the date of issue of the rate notice having regard to the criteria adopted by Council the land should be in another category. The level of rate adopted for each category as described above is -

CATEGORY	2011-2012 Old Valuation Rates	2012-2013 New Valuation Rates Adjusted for Nil Increase	2012-2013 4% Increase
1	3.4309	3.4309	3.568136
2	3.4309	1.65022	1.716229
3	0.5430	0.57237	0.595265
4	0.5430	0.54300	0.564720
5	3.4309	3.4309	3.568136
6	4.1953	4.1953	4.363112

**c) MINIMUM GENERAL RATE**

That in accordance with Section 94 of the Local Government Act 2009 and Section 11 of the Local Government (Finance, Plans & Reporting) Regulation 2010 Flinders Shire Council makes a minimum General Rate of \$282.00 (from \$271 2011-2012) on all rateable land within the Shire for the year ended 30 June 2013.

**d) LAST DAY FOR PAYMENTS OF RATES**

That, in accordance with Section 94 of the Local Government Act 2009 and Section 52 of the Local Government (Finance, Plans & Reporting) Regulation 2010 Flinders Shire Council makes the 31<sup>st</sup> October 2012 (Wednesday) the last day by which Rates and Utility Charges are to be paid. Payment must be received in the Official Office of the Council, 34 Gray Street, Hughenden on or before the due date by the close of business (5.00pm) or electronically in Council's nominated bank account by 12 midnight.

**e) INTEREST ON RATES AND CHARGES**

That, in accordance with Section 94 of the Local Government Act 2009 and Section 67 of the Local Government (Finance, Plans & Reporting) Regulation 2010 Flinders Shire Council fixes the interest for overdue rates and utility charges at 11 per cent (11%) per annum Compound Interest, for the year ending 30 June 2013 to be charged monthly in arrears. Interest to be charged on the current levy from the last day of the discount period.

**f) DISCOUNT ON RATES AND CHARGES**

That, in accordance with Section 94 of the Local Government Act 2009 and Section 64 of the Local Government (Finance, Plans & Reporting) Regulation 2010 Flinders Shire Council fixes the discount on rates and utility charges levied for the year ending 30 June 2013 excluding the Fire Service Levy, at 15 per cent (15%) provided payment in full of any outstanding rates are made on or before the due date for payment. The due date is 31<sup>st</sup> October 2012. If amounts are outstanding with Council for works completed (including interest) for the owner in accordance with the Local Government Act 2009, and all other rates and charges are paid then, in accordance with Section 64 of the Local Government (Finance, Plans & Reporting) Regulation 2010 the discount will not be allowed unless all moneys are received before the discount period closes.

**g) WATER CHARGES**

That, in accordance with Section 94 of the Local Government Act 2009, Flinders Shire Council makes Water Charges for the year ending 30 June 2013 and the level of charges adopted for items described in the revenue policy is –

ITEM	2012-2013 2% INCREASE	2011-2012
Unit of Water	\$60.99 per unit	\$59.79 per unit
Excess Water	\$1.00 per kilolitre	\$ 1.00 per kilolitre
Miscellaneous Sales	\$5.00 per kilolitre	\$ 5.00 per kilolitre
Water Allowance	One (1) Unit=120KI	One (1) Unit=120KI

**h) SEWERAGE CHARGES**

That, in accordance with Section 94 of the Local Government Act 2009, Flinders Shire Council makes Sewerage Charges for the year ending 30 June 2013 and the level of charges adopted for items described in the revenue policy is –

ITEM	2012-2013 6% INCREASE	2011-2012
Unit of Sewerage	\$53.79 per unit	\$50.74 per unit



**I) CLEANSING SERVICE CHARGES**

That, in accordance with Section 94 of the Local Government Act 2009, Flinders Shire Council makes Cleansing Service Charges for the year ending 30 June 2013 and the level of charges adopted for items described in the revenue policy is -

ITEM	2012-2013 6% INCREASE	2011-2012
Unit of Cleansing	\$20.85 per unit	\$19.67 per unit

**J) SPECIAL RATE – WILD DOG CONTROL**

That, in accordance with Section 94 of the Local Government Act 2009, Flinders Shire Council makes a Wild Dog Control Charge for the year ending 30 June 2012 and the level of charges adopted for items described in the revenue Policy is -

ITEM	2011-2012 OLD VALUATION RATES	2011-2012 New Valuation Rates Adjusted for Nil Increase	2012-2013 NIL INCREASE
Rate Category 3 Rural Land	0.0002490 cents in \$UCV	0.00026210 \$UCV	0.00026210 cents in \$UCV
Minimum Charge	\$162.50 per Assessment	\$162.50 per Assessment	\$162.50 per Assessment

**5 PENSIONER RATE CONCESSIONS**

In accordance with Section 94 of the Local Government Act 2009 and Part 10 Concessions under the Local Government (Finance, Plans & Reporting) Regulation 2010 Flinders Shire Council adopt the following Pensioner Rate Rebate and Concessions Policy -

**1 PURPOSE OF SCHEME**

To provide assistance to pensioners of Flinders Shire who apply for the Council Pensioner Rate Concession. The policy will enable Council to process applications for concessions on Council rates in a fair and equitable manner.

**2 DEFINITIONS**

The Scheme will be administered and eligibility criteria shall be on the same basis as the Queensland Government Pensioner Rate Subsidy Scheme Policy Number 2-5 as amended unless otherwise stated below.

Council's Policy will apply as follows -

**2.1 Approved Pensioner -**

- 2.1.1 A pensioner who is eligible under the State Scheme with the exception of sole parents and new start; and
- 2.1.2 The pensioner must be a resident of Flinders Shire and the property is his/her principal place of residence.

**2.2 Rates and Charges -**

General, Special, Separate, Sewerage, Environmental, Cleansing and Water Rates and/or charges (excluding Fire Services Levy) as described in Section 94 of the Local Government Act 2009.

- **OWNERSHIP/TENANCIES/RESIDENTIAL REQUIREMENTS AND TRUSTEESHIPS**

The same requirements as the Queensland Government Pensioner Rate Subsidy Scheme apply.

- **APPLICATION FOR RATE REMISSION**

- The application must be made on the prescribed form available at the Council Office.
- The application must be made by 30 June of each year.
- Late applications will be received provided the rate of eligibility for the pension is prior to 30 June of the year.

- **LAPSED SUBSIDY**

The Council subsidy is not available where –

- The pensioner defaults on the payment of rates on their assessment;
- On the death of the pensioner; and
- Where the pensioner is in arrears or fails to pay the rates in full by the end of the discount period.

**6 PENSIONER REMISSION AMOUNT**

Council's remission will be 50% on Council Rates and Charges (does not include State Fire Levy) to a maximum rebate of \$475 per annum.

**7 PRIVACY PROVISION**

Council respects and protects people's privacy and collects, stores, uses and discloses personal information responsibly and transparently when delivering Council services and business.

## **6 CODE OF COMPETITIVE CONDUCT**

During the 2012-2013 financial year Council will apply the code of competitive conduct to the following activities which were identified in Council's annual review of its business activities.

**a) WATER SUPPLY**

*(Refer Appendix F) Water Supply Budget*

Community service obligations in regard to this activity relate to -

- The necessity for Council to provide water supply systems which provide a reasonable quality service at an equitable price. Because of the small size of the rural community's water supply schemes, it would be inequitable set rates at a level which would recover the full cost of the service. In order to ensure equity, Council prices its rural community's water supply in line with the Hughenden scheme (which operates on full cost recovery). Council has resolved that the cost of the resulting short fall in revenue is to be met from general revenue.
- Council's obligation to ensure that personnel are available at all times to deal with water supply problems and an obligation to strengthen the community through the employment and training of local residents. Council meets this obligation by employing and training an Apprentice Plumber and an Assistant Water Supply and Sewerage Officer. In light of these factors, Council considers that the cost of the Apprentice Plumbers and the Water Supply and Sewerage Assistant's time spent on the water supply activity should be treated as a community service obligation and therefore funded from general revenue.
- Council considers that it is vital that for the well being of the community that residents remain in the shire after retirement and sees that it has an obligation to encourage and facilitate this. In meeting this obligation, Council provides a subsidy to pensioners on their rates and charges including water. As this loss of revenue is the result of a non-commercial decision made at the direction of Council, the cost of the rebate is to be treated as a community service obligation and funded from general revenue.

Full details relating to these Community Service Obligation's and details of the method used to calculate these Full Cost Pricing budgets are available in Council's *Water Supply - Full Cost Pricing Processes*.

**b) SEWERAGE**

(Refer Appendix F) Sewerage Supply Budget

Community service obligations in regard to this activity relate to -

- Council's obligation to ensure that personnel are available at all times to deal with problems associated with aging Hughenden sewerage scheme and an obligation to strengthen the community through the employment and training of local residents. Council meets this obligation by employing and training a second Sewerage Maintenance Officer. In light of these factors, Council considers that the cost of this officer's time spent on the sewerage supply activity should be treated as a community service obligation and therefore funded from general revenue.
- Council considers that it is vital that for the well being of the community that residents remain in the shire after retirement and sees that it has an obligation to encourage and facilitate this. In meeting this obligation, Council provides a subsidy to pensioners on their rates and charges, including sewerage. As this loss of revenue is the result of a non-commercial decision made at the direction of Council, the cost of the rebate is to be treated as a community service obligation and funded from general revenue.

Full details relating to these CSOs and details of the method used to calculate these Full Cost Pricing budgets are available in Councils *Sewerage - Full Cost Pricing Processes*.

**c) OTHER ROADS**

	<b>Estimated Revenue</b>	<b>Estimated Expenditure</b>	<b>Surplus (Deficit)</b>
Operational Costs			
Wages		\$ 0.00	
Materials and services		\$ 0.00	
* Plant Hire		\$ 0.00	
Tax Equivalents		\$ 0.00	
Debt Guarantee Adjustment		\$ 0.00	
Competitive Neutrality Adjustment		\$ 0.00	
Revenue from Council	\$ 0.00		
Revenue from other than Council			
Community Service Obligation			
<b>TOTAL</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>	<b>\$ 0.00</b>

Details of the method used to calculate this Full Cost Pricing Budget is available in Council's *Road Works Pricing Policy*.

\* Plant Hire (includes depreciation and return on capital)

No community service obligations are applicable to this activity.

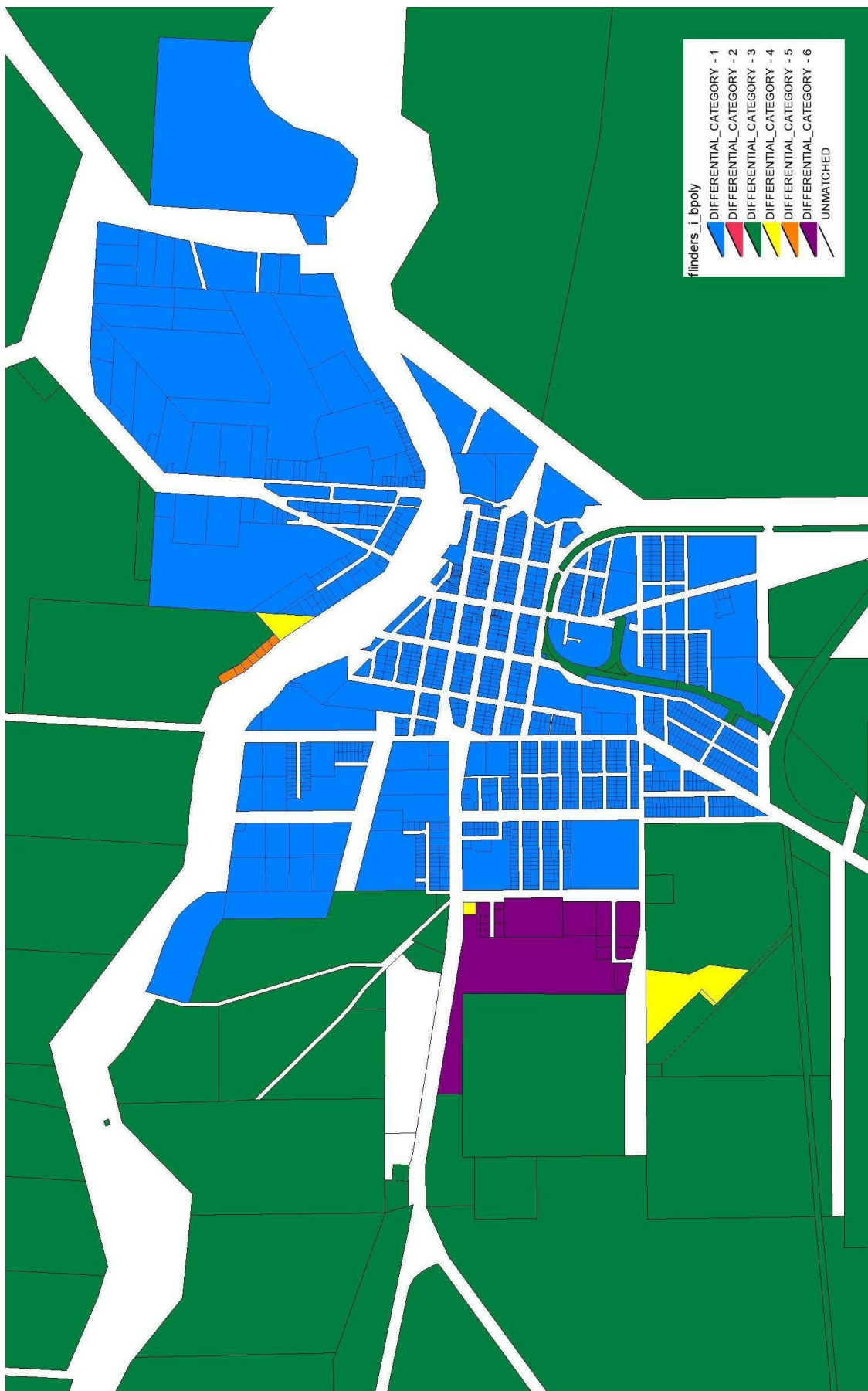
Details of the application of Full Cost Pricing and the elimination of the advantages and disadvantages of public ownership are available in Council's roadworks pricing policy.

**FINANCIAL REPORTING**

Financial information on the operation of its Water Supply and Sewerage and Roadworks activities is provided to Council on a monthly basis in the statements. This report provides a comparison of actual and budgeted revenue and expenditure. All Code of Competitive Conduct elements, other than tax equivalents are included in this information.

For the report in the Annual Report the same information is required but showing actual and estimated figures.

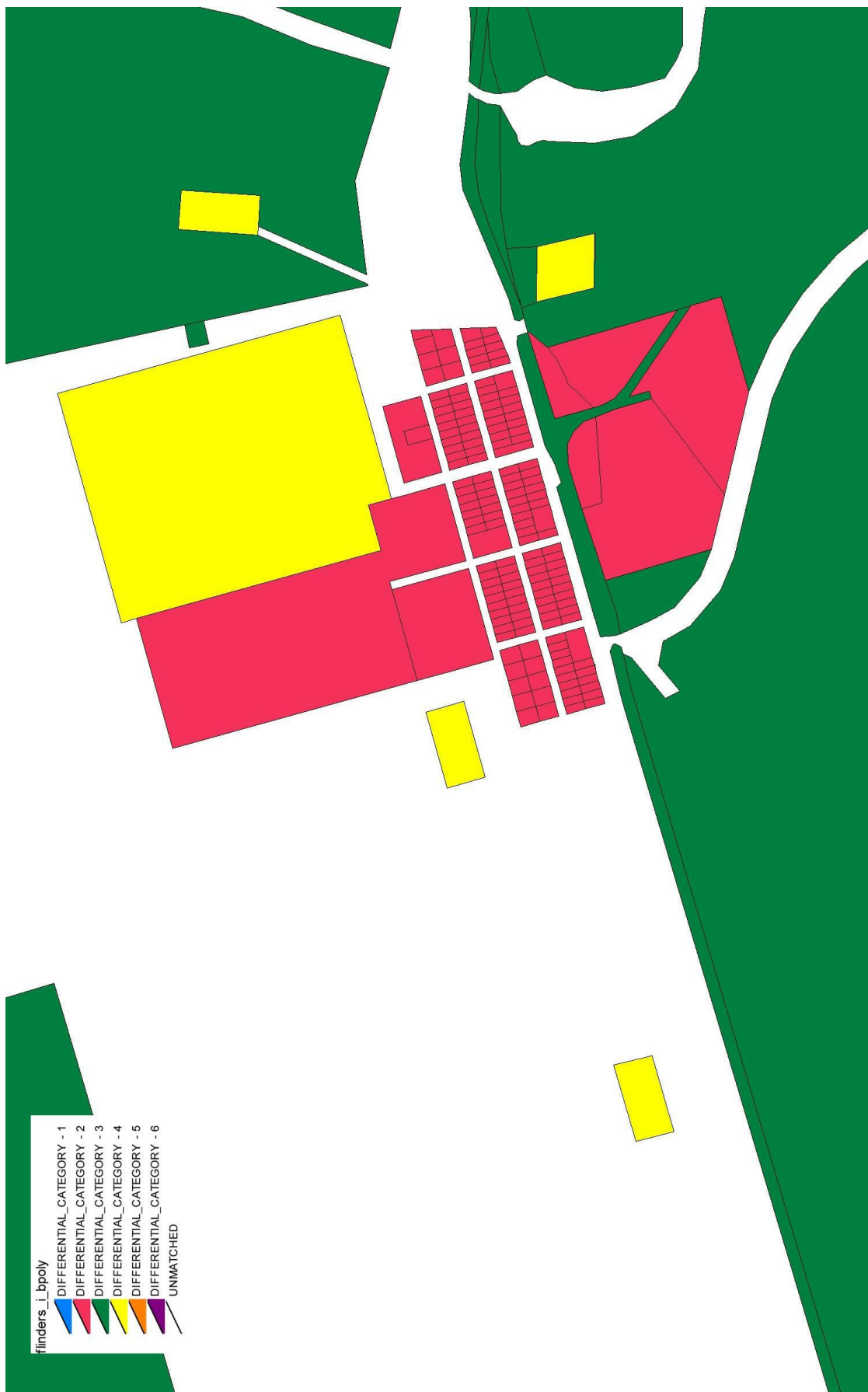
APPENDIX A- TOWNSHIP OF HUGHENDEN



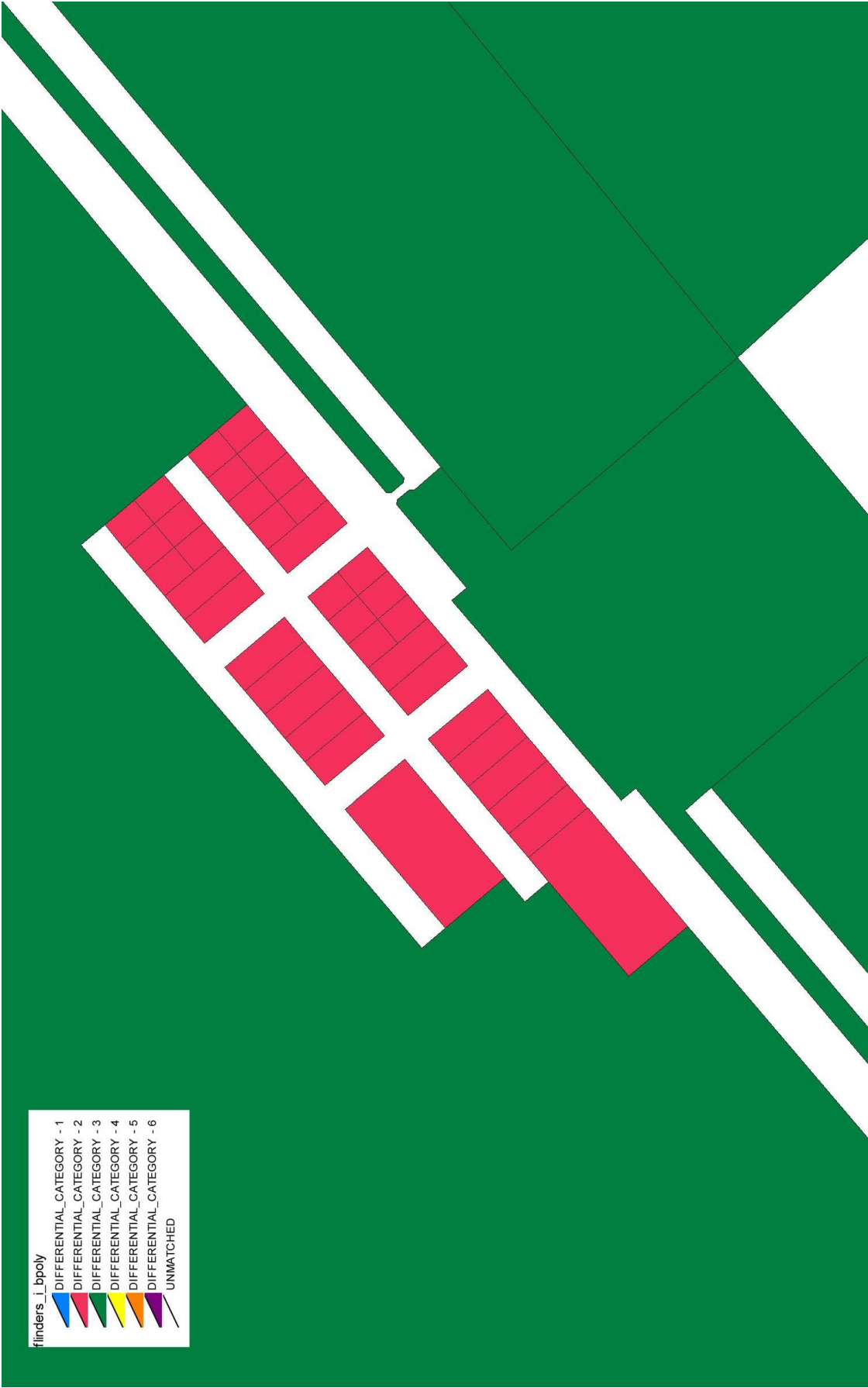
APPENDIX B- TOWNSHIP OF PRAIRIE



APPENDIX C- TOWNSHIP OF TORRENS CREEK



APPENDIX D- TOWNSHIP OF STAMFORD





**APPENDIX F**

**PLANT REPLACEMENT PROGRAM BUDGET**



<b>TITLE</b>	<b>INVESTMENT POLICY 2012-2013</b>
<b>DATE OF ADOPTION</b>	<b>13 SEPTEMBER 2012</b>
<b>REVIEW DATE</b>	<b>30 JUNE, 2013</b>

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#### **STATUTORY REFERENCES**

*Statutory Bodies Financial Arrangements Regulation 2007*  
*Statutory Bodies Financial Arrangements Act 1982*  
*Local Government (Finance, Plans and Reporting) Regulation 2010*  
*Local Government Act 2009*

#### **PURPOSE**

The intent of this document is to outline Flinders Shire Council's investment policy and guidelines regarding the investment of surplus funds and operating funds, with the objective to maximise earnings within approved risk guidelines and to ensure the security of funds.

#### **SCOPE**

Flinders Shire Council is required under Local Government Act 2009 to have an investment policy. For the purpose of this policy, investments are defined as arrangements that are undertaken or acquired for producing income and apply only to the cash investments of Flinders Shire Council. This policy applies to the investment of all surplus and operating cash held by Flinders Shire Council.

Flinders Shire Council has been granted authority to exercise Category 1 investment power under Part 6 of the Statutory Bodies Financial Arrangement Act 1982 (the Act). Category 1 investments include a range of investments either at call or for a fixed term of not more than one year. At call refers to simple investments where the investment can be redeemed and the monies invested can be retrieved by the investor from the financial institution within thirty days without penalty.

#### **INVESTMENT OBJECTIVES AND EXPECTATIONS**

Flinders Shire Council is risk averse and therefore adopts a passive investment approach where the overall objective is to ensure a return on capital commensurate with the risk taken. In priority, the order of investment activities shall be preservation of capital, liquidity and return.

The performance of Flinders Shire Council's investments shall be reported to Council via the Operational Plan and breaches of policy shall be reported to Chief Executive Officer (CEO) or Director Corporate Services (DCS) immediately.



Council may invest surplus funds in a capital guaranteed cash fund or any approved cash management product which it deems will provide the greatest benefit. Surplus funds are the cash balance that is in excess of operating cash requirements. Operating cash not required for immediate use can also be invested in at call deposits to maximise returns in the short term.

Operating cash is the cash required to fund operating activities for the immediate short term (less than one month). It takes into account cash inflows (e.g. debtor and other receipts) and outflows (eg creditor payments, wages etc.) for that time.

For the purposes of this policy, investable funds are the surplus monies available for investment at any one time and currently include Flinders Shire Council's NAB General Account, NAB Investment Account and QTC Capital Guaranteed Cash Fund.

#### **AUTHORISED INVESTMENTS**

Without specific approval from Council or CEO as delegated by Council, investments are limited to –

- QTC Cash Fund;
- QTC Capital Guaranteed Cash Fund, debt offset facility, fixed rate deposit (up to 12 months and QTC Working Capital Facility);
- NAB Term Deposits (up to 12 months); and
- NAB at call deposits.

#### **PROHIBITED INVESTMENTS**

The following investments are prohibited by this investment policy –

- Commercial paper;
- Bank accepted/endorsed bank bills;
- Bank negotiable certificates of deposit;
- Short term bonds;
- Floating rate notes;
- Derivative based investments;
- Principal only investments or securities that provide potentially nil or negative cash flow;
- Stand alone securities issued that have underlying futures, options, forward contracts and swaps of any kind; and
- Securities issued in non-Australian dollars.

#### **DELEGATION OF AUTHORITY**

The Chief Executive Officer (CEO), Director of Corporate Services (DCS) and Finance Manager are to ensure that this policy is understood and adhered to by relevant Council employees.



The activities of the CEO, DCS, Finance Manager, Finance Officer or other staff so delegated responsible for stewardship of Flinders Shire Council's investments will be measured against the standards in this Policy and its objectives. Activities that defy the spirit and intent of this Policy will be deemed contrary to the Policy.

Financial delegation is the power to authorise the investing of money, by signing and authorising electronic transfers of money as authorised by Council. Transfers to/from the NAB Investment may be authorised by the CEO or DCS. Transfers to/from QTC must be authorised with any two signatories including the CEO, DCS or Councillors. The Payroll Officer may sign the QTC letter as a secondary signatory.

#### **PROCEDURES**

When making a decision to invest monies in a term deposit, a cash flow analysis should be prepared to separate surplus and operational funds to ensure the investment will agree with the cash flow needs of Council.

- **NAB General Account (non interest bearing)**

The NAB General Account is a cheque account and does not pay interest. It is necessary that the balance of this account is checked each day by 9.00am and any funds in excess of daily operating funds be transferred to the NAB Investment account by 3.30pm.

If there has been a substantial deposit of more than \$500,000, it would be preferable to transfer the funds direct to QTC. If the deposit is more than \$1,000,000, the possibility of a term deposit could also be considered.

Generally a minimum balance of \$20,000 should be kept in the NAB General Account plus any unrepresented payments and expected direct debits. A list of direct debits is maintained in the Investment Register and details are kept in the FSC Direct Payments folder.

- **NAB Investment Account (interest bearing)**

Funds are transferred to and from the NAB Investment Account via the NAB General Account regularly to maximise the return on operating funds. Generally any surplus funds should be transferred to QTC or a NAB Term Deposit depending on the amount. Preference is given to QTC as the interest rate is usually higher.

A minimum balance of \$20,000 is to be maintained in the NAB Investment Account as per NAB agreement. It is preferable that a balance of up to \$200,000 is maintained in this account for operational purposes. It is easier and quicker to do an internal transfer between NAB Accounts than it is to draw from QTC as the 10.00 am deadline to draw funds is sometimes not met. E.g. If Council makes creditor payments on Thursday it may hold the required funds in the NAB Investment account on Wednesday so it can enact an internal transfer the following day.

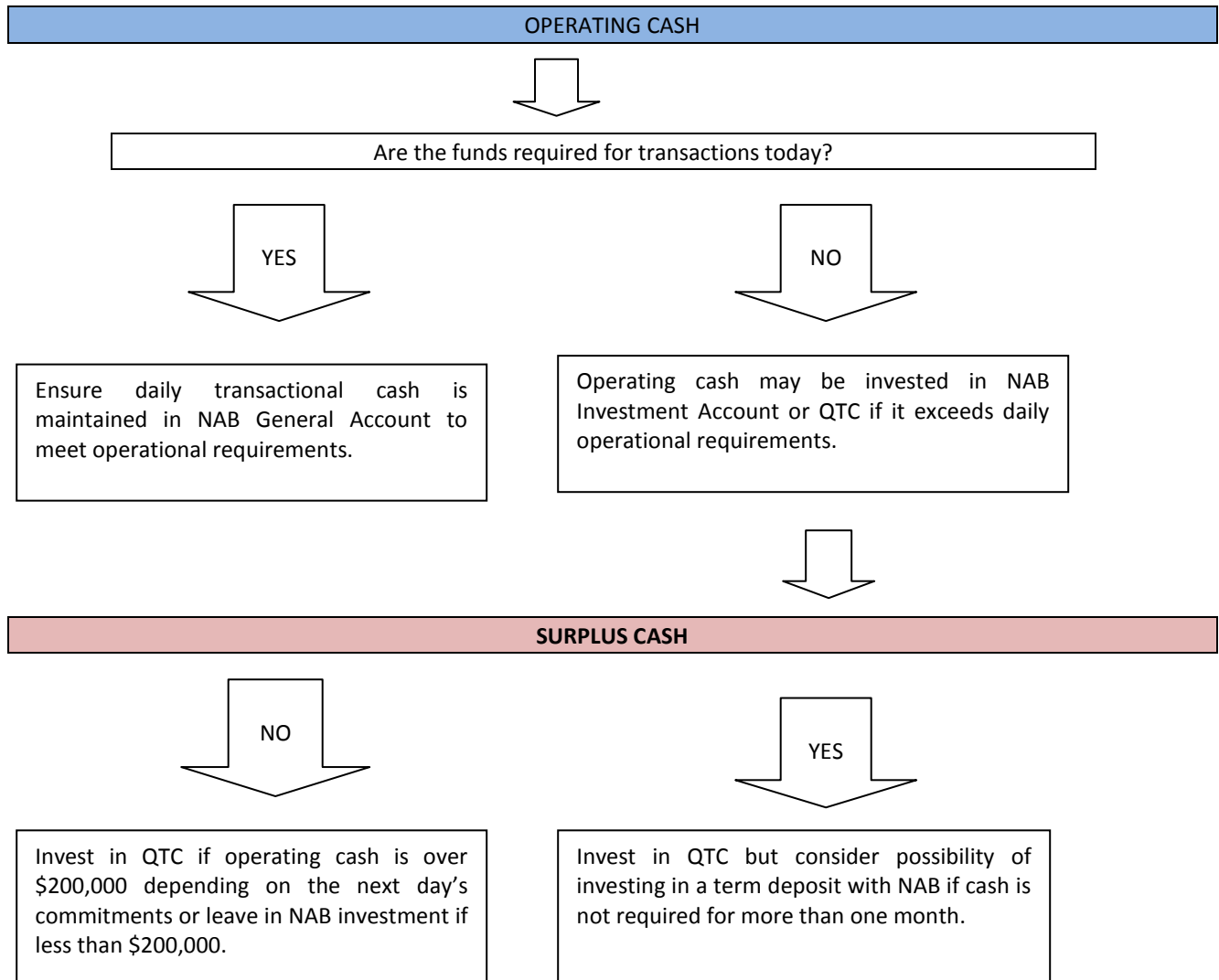
- **Queensland Treasury Corporation (QTC)**

If investing or drawing funds from QTC they must be notified by 10.00 am. The funds can be withdrawn as a real time payment to Council or the next day for the same fee.



QTC usually offer a higher rate of interest than the NAB Investment account so if there is more than \$200,000 in the NAB Investment Account that is not required for operational purposes - the excess should be invested in QTC.

Reference can be made to the Investment Register folder for more detailed procedures on how to conduct the transfers to/from QTC and between NAB Accounts.



#### INTERNAL CONTROL

All transfers between NAB Accounts are processed electronically. The file is uploaded by finance staff then must be approved by either the CEO or DCS before the transaction is processed.

User accounts within the NAB Connect module are controlled by user permissions enabling staff to only process certain transactions delegated to them. These permissions can only be changed by the CEO or DCS and are usually made on the Finance Manager's recommendations.



QTC transfers require a prior phone call to QTC and a faxed letter with two authorised signatures before the transaction is processed. Authorised signatories for QTC are CEO, DCS, Payroll Officer and Councillors. Hard copies of all bank transactions are kept in the Investment Register.

**Stephen McCartney**  
**CHIEF EXECUTIVE OFFICER**





**October 2011**

# **ASSET & SERVICES MANAGEMENT PLAN**



**Prepared by**

**CT Management Group**

**for**

**Flinders Shire Council**

DOCUMENT CONTROL	
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	<b>Date:</b> 24/11/2011
	<b>Synopsis:</b> This plan records the management framework for the following asset classes: <ul style="list-style-type: none"> <li>• transport (including roads, airports, drainage, culverts, floodways, bridges, grids, gates and road furniture),</li> <li>• buildings and other structures,</li> <li>• parks &amp; recreation facilities</li> <li>• sewerage</li> <li>• water supply</li> <li>• waste (landfill)</li> <li>• communications / corporate / IT</li> <li>• plant and equipment</li> </ul>

## CONSULTANTS DISTRIBUTION SCHEDULE

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## SCHEDULE OF ADOPTION

Version No.	Date	Comment	TRIM Reference
V4	29/11/2011		D11/4766
	Click here to enter a date.		

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# PART A – GENERIC PLAN (GENERAL INFORMATION)

## 1. EXECUTIVE SUMMARY

The Shire of Flinders is located in north western Queensland. It covers an area of 41,422 square kilometres and has a road network length of 2,280 kms of sealed and unsealed roads, including 30.6 kms of urban streets for which Council is responsible. This network serves a local population of 1,911, (2006 census). Flinders Shire has existed as a Local Government entity since 1903.

Hughenden is the main business centre for the Shire which also encompasses the smaller communities of Prairie, Torrens Creek and Stamford. Hughenden is situated on the banks of the Flinders River, Queensland's longest river. Hughenden has direct road access to a number of major centres and tourist attractions within the region. The Flinders Highway runs through Hughenden connecting to Townsville, (376km) in the east and Mount Isa, (519km) in the west, with a southern sealed road access via the Dinosaur Way to Winton and Longreach.

The Flinders Shire is predominantly a grazing area, with some emerging irrigation pockets. North of the Flinders River is predominately red and black volcanic basalt country and to the south of Hughenden is black soil downs country with open natural grass lands.

Flinders Shire Council's goal is to provide the services that the community needs and to provide and manage the assets required to meet agreed Levels of Service for the community, in the most cost effective manner. The range of services is not meant to completely mirror those in more populated centres, but to be relevant for the local communities and offer the lifestyle choices and accessibility options that are relevant for this region across the typical demographic profile.

The Australian Centre of Excellence for Local Government recently noted in their publication related to these matters, as follows:

*"Rural-remote Councils are commonly expected to provide a greater range of services than their regional and urban counterparts. More so, Indigenous Councils often carry the burden of administering social programs and operating essential services and enterprises that would otherwise be the responsibility of government agencies, non-government organisations and the private sector."*

*"Rural-remote and Indigenous Local Government has often assumed a 'provider of last resort' role in order to ensure the sustainability of small communities. Councils are typically the central institution within those communities and so are expected to fill the gap when services are not adequately provided by the normal mainstream providers".<sup>1</sup>*

A significant proportion of the Flinders Shire Council infrastructure assets have been in existence for many years. The assets originated from a combination of Council construction and development activity within the region.

This Asset and Services Management Plan records the management framework for the following asset classes:

- Roads Network
- Buildings and Other Structures
- Recreation Facilities
- Sewer Network
- Water Network
- Waste – Landfill
- Corporate / IT
- Plant and Equipment

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<sup>1</sup> Australian Centre of Excellence for Local Government – A Capacity Building Strategy for Rural-Remote and Indigenous Local Government, March 2011.



The plan is a single document which builds on a common front end of corporate and statutory directions common to all asset classes and the associated services. Separate chapters / parts are recorded for the major asset classes, using the criteria from the common management principles to develop the planning frameworks for those asset classes.

The plan is intended as the simplest possible representation of the needs of the community for Levels of Service and the management of the incumbent assets, because Flinders Shire Council has limited capacity to provide a comprehensive management framework. The key aspects of the plan are to be recorded in summary form to provide the information for the sustainability management and reporting.

The document is quite deliberately an 'Asset and Services Management Plan' because it is essential to combine those elements for Councils like Flinders Shire Council – the same planning and management framework and resources are applied to all of the assets and services, and this is the most pragmatic approach to the management framework.

At the same time, the plan properly acknowledges the considerable legislative framework which underpins the planning and management processes, including the substantial impetus from both the Federal and State Government to improve the understanding of the sustainability of the current Levels of Service and the management of the assets on behalf of the community, having regard to the current state of the assets and services.

The Local Government industry is also pursuing the improvement process for asset and services management. Flinders Shire Council is an active member of the Local Government Association of Queensland's LG Asset Advanced program which was designed as a 'capacity building' program for Local Government. The third phase of the program is supported by funding from the Commonwealth Government's LG Reform Fund program.

This plan is the first or 'core' Asset and Services Management Plan for Flinders Shire Council, but with leads to significant gains in the 'advanced' maturity stakes.

More detailed information for the asset classes is recorded below.

The infrastructure assets held by Flinders Shire Council and the current valuations are described in Table A1 below. The valuations are current to 30 June 2011. At that time, the valuation process recorded condition ratings for the infrastructure assets at individual and network level.

The buildings and other structures assets were valued independently, and are also recorded in Table A1.1.

### **Infrastructure Development, Maintenance and Replacement**

Flinders Shire is serviced by the nationally significant Northern Territory-Townsville corridor (road, rail, power, and telecommunications), and underdeveloped regional transport links, but the Hughenden township sewerage reticulation network is relatively new.

Council is committed to ensuring that a standard of infrastructure is developed and maintained for the use of all residents and visitors. Priority areas of activity include:

- Improvement of infrastructure within the Northern Territory-Townsville corridor;
- Development of water infrastructure for irrigation;
- Sealing of Kennedy Developmental Road North;
- Development of Hughenden Aged Persons' Accommodation;
- Development of Waste / Refuse Tip to 'best practice' standards;
- Upgrading of Town Streets and Shire Roads;
- Development and sale of land;
- Improvement of Telecommunications and Information Technology infrastructure;
- Upgrading of infrastructure services provided to the community including pursuit of innovative technology such as green power;



- Development and implementation of Asset Management Plans maintenance schedules and replacement programs; and
- Investigate the development of a Recreational Lake.

Asset	Replacement Value	Fair Value (WDV)
Road Network	93,376,491.41	64,870,055.57
Buildings and Other Structures	29,945,992.46	24,956,840.29
Recreation Facilities	928,224.49	873,827.15
Sewer Network	15,818,940.61	13,250,626.77
Water Network	7,409,597.31	3,838,568.20
Waste – Landfills		
Corporate / IT	104,842.38	101,171.46
Plant and Equipment	11,457,330.77	6,421,726.01
<b>Total</b>	<b>159,041,419.43</b>	<b>114,312,815.45</b>

**TableA1.1: Flinders Shire Council - Assets - Current Valuations (as at 30 June 2011)**

For convenience the MV Buildings were incorporated with the Community Buildings Group.

The assets recorded in this plan include:

## 1.1 Road Network

Flinders Shire Council covers an area of 41,422 square kilometres and has a road network length of 2,208 kms of sealed and unsealed roads including 30.6 kms of urban streets for which council is responsible. This network serves a local population of 1,911 (2006 census).

Property access and road connections to adjacent centres are the prerequisite outcome for the community, although it is appropriate to acknowledge the degree of tolerance of this community because extensive seasonal flooding across the region is likely to restrict road travel for considerable periods. Levels of Service must acknowledge these circumstances.

Management of the transport assets is primarily about the road network, the formations, pavements and surfacing. The quantum of road assets is substantial, and although the associated assets are not of the same monetary scale, it would not be appropriate to prepare a separate plan to record management criteria for these assets. The transport assets addressed in this plan therefore include:-

- Sealed Roads (Rural and Urban)
- Unsealed Roads (Rural and Urban)
- Waterway structures - Culverts, Concrete Inverts, Causeways and Floodways
- Grids & Gates
- Bridges
- Kerb and Channel
- Footpaths and Bikeways

The plan includes reference to the waterway structures designed and installed to facilitate access over creeks and rivers by road users.

The plan also includes the kerb and channel and footpath assets in the town areas. This is done because it is likely that the Council will need to address sustainability and affordability issues for these assets and the associated services.

The stormwater drainage network for both the town and rural areas is designed to mitigate risks associated with flooding to protect private property and to increase personal safety of residents using the road network. These assets and services are typically contiguous with the transport assets and services and have been grouped accordingly. However, the stormwater drainage network can be a substantial investment for the Council which warrants consideration in the total asset and services management framework, and an endeavour is to be made to capture the relevant information to address these assets in detail.

The geography and nature of the Shire is an important factor for the transport assets. North of the Flinders River is predominately red and black volcanic basalt country and to the south of Hughenden is black soil downs country with open natural grass lands. Road making materials are affected accordingly.

When linked with the likely flooding events during the wet season, services can be disrupted for long periods, and fast flowing sheet water can cause considerable damage to the road and associated assets. The condition of the assets can change over short periods, but can require considerable time, and funding, to restore services. Seal road extensions are desirable to enable continuous transport services to and within the region, as well as to continue infill sealing of town streets to reduce dust and mud nuisance.

The Council also uses TIDS and R2R funding for asset upgrades and new works to reduce the impact on rate funding / income.

Depreciation funds are applied the renewal of the transport assets, including the reseal program.

The regular rebuild of transport assets funded by Natural Disaster Relief and Recovery Arrangements, (NDRRA), must be factored into the condition assessments and financial projections, and acknowledged with the 'effort' that is made to maintain the condition profiles for transport assets, particularly for the unsealed road network.

## 1.2 Buildings and Other Structures

Council is the custodian of a range of corporate and community buildings and other structures that facilitate the delivery of services to the community.

The plan provides the management criteria for the following Asset Groups:-

- Corporate Buildings
- Community Buildings

Other structures are also recorded in this section of the plan, including:

- Shelters
- Airport fixtures, eg lighting, fencing, etc.
- Swimming Pool and Surrounds
- Skate Park
- TV and Radio Antenna
- Artwork and monuments

The buildings assets are typically well 'recorded' with the required revaluations for annual audit and insurance purposes. The revaluation conducted for 30 June 2011 included a condition assessment of the major building assets and attributes.

This information will need to be supported by good financial data to enable formulation of a complete Long Term Financial Plan. Work has commenced to capture and describe this information.

Flinders Shire has a shortage of housing despite the availability of a significant number of fully serviced vacant lots.

- Council is committed to development of appropriate housing to meet employee and community requirements. Priority areas of activity include:
- Development of Hughenden Aged Persons' Accommodation;
- Active role on the Greater Gundii Group, the regional community housing advisory panel; and
- Construction/relocation of appropriate housing.

## 1.3 Recreation Facilities

One of Council's core functions is to provide safe, appropriate parks, playgrounds and facilities in accordance with standards and planning objectives. A well planned park network providing attractive places for play, rest and relaxation is seen by the community as essential infrastructure.

This asset and services management plan relates to:

- Operations, maintenance expenditures and capital investment in assets and infrastructure at parks owned and maintained by Council. (This will typically include children's playgrounds, major and minor park structures, pathways, associated car park areas, barbeques and other related services including irrigation and lighting);
- Operations at various open space natural reserves; and
- Operations and maintenance in street gardens (streetscapes).
- Operations of cemeteries

The plan excludes the following assets which are considered in other chapters of this plan:

- Road side picnic reserves and wayside stops;
- Footpaths adjacent to parks and open space;
- Toilets, amenities and other substantial buildings within park areas.

Council currently manages a number of parks and recreation area assets across the shire. These dedicated open space areas have various levels of improvements including play equipment, shelters, park furniture, lighting, and irrigation services.

Playground equipment is high risk and must be treated somewhat differently to normal open space assets such as playing fields, irrigation equipment, lighting, etc.

The only practicable means of identifying risk is by implementing an inspection regime of the various open space assets, particularly high risk items such as children's play spaces and playground equipment. This process should enable significant risks to be identified and remedied in advance of possible injury, damage or inconvenience to the public.

Council has a legal duty of care to the residents and the community to ensure that its assets are funded and maintained in a sustainable way, both in the short and long term. Generally the courts enforce a greater duty of care for children.

A four-tier inspection regime should be implemented covering routine for obvious hazards, operational maintenance, safety & compliance (2 types) and incidents.

There is a need to quantify recreation assets for which council is responsible and address the management of the various components within this Plan.

## 1.4 Sewer Network

Hughenden township has a sewerage collection and disposal reticulation system, and sewerage treatment plant.

The asset groups included under the sewerage asset class include:

- Sewer Mains
- Sewer Manholes
- Rising Mains
- Equipment – Civil
- Treatment Plant
- Pump Stations
- Equipment – Mechanical and Electrical

A Total Asset Management Plan, (TAMP), is available for the water and sewerage assets and services because of the need to observe a separate set of legislative provisions. The TAMP can be simply managed independently of this plan.

It is intended to further align the formats of this plan and the TAMP as part of the progress to advanced status for asset and services management, particularly in relation to the financial forecasts. It is understood that the TAMP format may be adjusted to reflect the simpler format of this plan.

The financial summaries from the Water and Sewerage TAMP are referenced with this plan to provide the complete picture of the drive toward sustainability for all assets and services in a single document. It is important that the financial forecasts be translated through this plan into the Long Term Financial Plan, (all renewal, upgrade and new project and program work).

## 1.5 Water Network

Hughenden and the other townships in the Shire have water storage and reticulation systems supplied from the subsurface bores.

The water infrastructure assets have been listed by the following groups:

- Water Mains
- Bores
- Water Storage Facilities
- Equipment – Civil
- Equipment – Mechanical and Electrical

Details of the management criteria for water assets and services are recorded in the TMP, (as for the sewerage assets), and are therefore not replicated in this document.

## 1.6 Waste / Landfill

Council operates a solid waste / landfill sites in Hughenden and for the other townships. Township garbage collections are dumped at the Hughenden landfill site.

The landfill site is maintained according to local conditions, providing access for residents for rubbish dumping most of the time. Council is committed to development of Waste/Refuse Tip to 'best practice' standards, (*Corporate Plan 2008-2013*).

The Asset and Services Management Plan will reference the need for the restoration and long term management of the landfill sites.

## 1.7 Corporate / IT

The Council has a substantial investment in technology and stored data. This investment deserves to be managed in a structured manner using asset and services management

principles to enable structured equipment renewal and maintenance programs. These programs will facilitate technology upgrades, security enhancements and acquisition of new technology to maintain pace with information storage, transfer and management demands.

The plan typically caters for the higher value items, e.g. servers, however, the considerable number of assets below the threshold means that a collective program is appropriate, and that program should be included with the Capital Works Program, including evaluation of the overall priority for asset renewals.

The plan also includes provision for replacement and renewal of electronic systems, (corporate systems and specific systems).

These services are primarily intended for internal customers.

The Shire's rural-remote location means that it is important to maintain reliable systems and system support, because repairs and service are typically undertaken electronically – the need for local repair and maintenance services, eg to a photocopier, may involve considerable cost.

## 1.8 Plant and Equipment

Council operates major plant and equipment for road maintenance and construction, with a range of plant and equipment items to support the various Council programs, plus small equipment to assist with the maintenance of parks and gardens, etc.

Plant and equipment items have been identified and categorised into the following groups:

- Road Plant and Equipment
- Motor Vehicles
- Other Plant and Equipment

Plant and equipment is a major investment for the Council and it is appropriate to provide a management regime for renewal, maintenance and operations that is consistent with the total asset and services management framework, particularly having regard for the imperatives of reliability and capacity for the typical seasonal work volumes. Specific plant items are contracted in to support the scale of operations from time to time, eg NDRRA program works.

## 1.9 Financial Summary

This compilation plan has enabled a first assessment of the financial liability for the renewal and maintenance of all assets and services. The calculations will be refined as the data integrity improves and stronger financial links are forged with the management regime.

The financial compilation is for the 10 year period, 2011/12 to 2021/22. The figures start to become much less predictable after that period. It is intended to progressively improve confidence in the forecasts by continually improving the quality of the data used to calculate the forecasts.

Table ES1.9.1 provides the Financial Summary is the key element for the Long Term Financial Plan and to support the demonstration of the sustainability and affordability of the assets and services. Information for the summary is from the 10-year financial projections of each of the group Asset and Services Asset Management Plans.

### 1.9.1 Asset & Services Management Plan – Ten Year Financial Projections Summary

Asset Group	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
<b>B – Road Network</b>	60,941,237	62,201,292	63,437,164	64,656,511	66,165,408	66,687,718	69,282,634	70,953,943	72,704,383	74,535,641
<b>C - Buildings &amp; Other Structures</b>	33,138,384	40,601,651	43,695,416	45,577,515	45,940,447	46,951,629	48,252,225	49,549,820	51,398,312	52,119,252
<b>D - Recreation Facilities</b>										
<b>E – Sewer Network</b>	13,064,563	17,155,968	23,158,591	24,891,464	24,664,143	24,457,678	24,255,913	24,058,798	23,866,283	23,677,318
<b>F - Water Network</b>	3,758,667	3,812,167	4,460,000	5,123,932	5,805,490	6,504,181	7,221,496	7,958,904	8,715,844	9,492,742
<b>G - Waste / Landfill</b>										
<b>H - Corporate / IT</b>										
<b>I – Plant &amp; Equipment</b>	6,778,929	6,887,715	7,001,358	7,064,858	7,034,215	6,319,714	5,545,071	4,837,143	4,323,572	3,995,716
<b>Totals</b>	<b>117,681,780</b>	<b>130,658,793</b>	<b>141,752,529</b>	<b>147,314,280</b>	<b>149,609,703</b>	<b>151,920,920</b>	<b>154,557,339</b>	<b>157,358,608</b>	<b>161,008,394</b>	<b>163,820,669</b>

Table ES1.9.1: Financial Summary for all Asset Classes (2010/11 to 2020/21)

## 1.10 Improvement Plan

The plan development process identified and recorded the Improvement Opportunities that would increase the integrity of asset and services data, improve quality processes and risk management, and strengthen the financial links with the operational aspects of assets and services to improve confidence in the financial forecasting to be included in the Long Term Financial Plan. The improvements are recorded in Table ES1.10.2 at the end of Part A of the plan, and individually for each asset class.

The Improvement Plan has also been validated against the outputs from the National Asset Management Assessment Framework findings, (NAMAF). The NAMAF process records the status of the Council against 11 Key Elements for asset and services management, including:

- Community Plan / Corporate Plan
- Annual Budget
- Annual Report
- Asset and Services Management Policy
- Asset and Services Management Strategy
- Asset and Services Management Plans
- Governance and Management
- Levels of Service
- Data and Systems
- Skills and Processes
- Evaluation

The first assessment undertaken on 12 May 2010 is displayed in Figure ES1.10.1 below:

The assessment process was also used to identify the essential Improvement Opportunities and develop a prioritised Action Plan for the organisation to ensure continuous improvement. The challenge for the organisation is to resource the improvements.



### 1.10.1 National Asset Management Assessment Framework Evaluation

The survey information recorded below records the status of asset and services management for Flinders Shire Council.

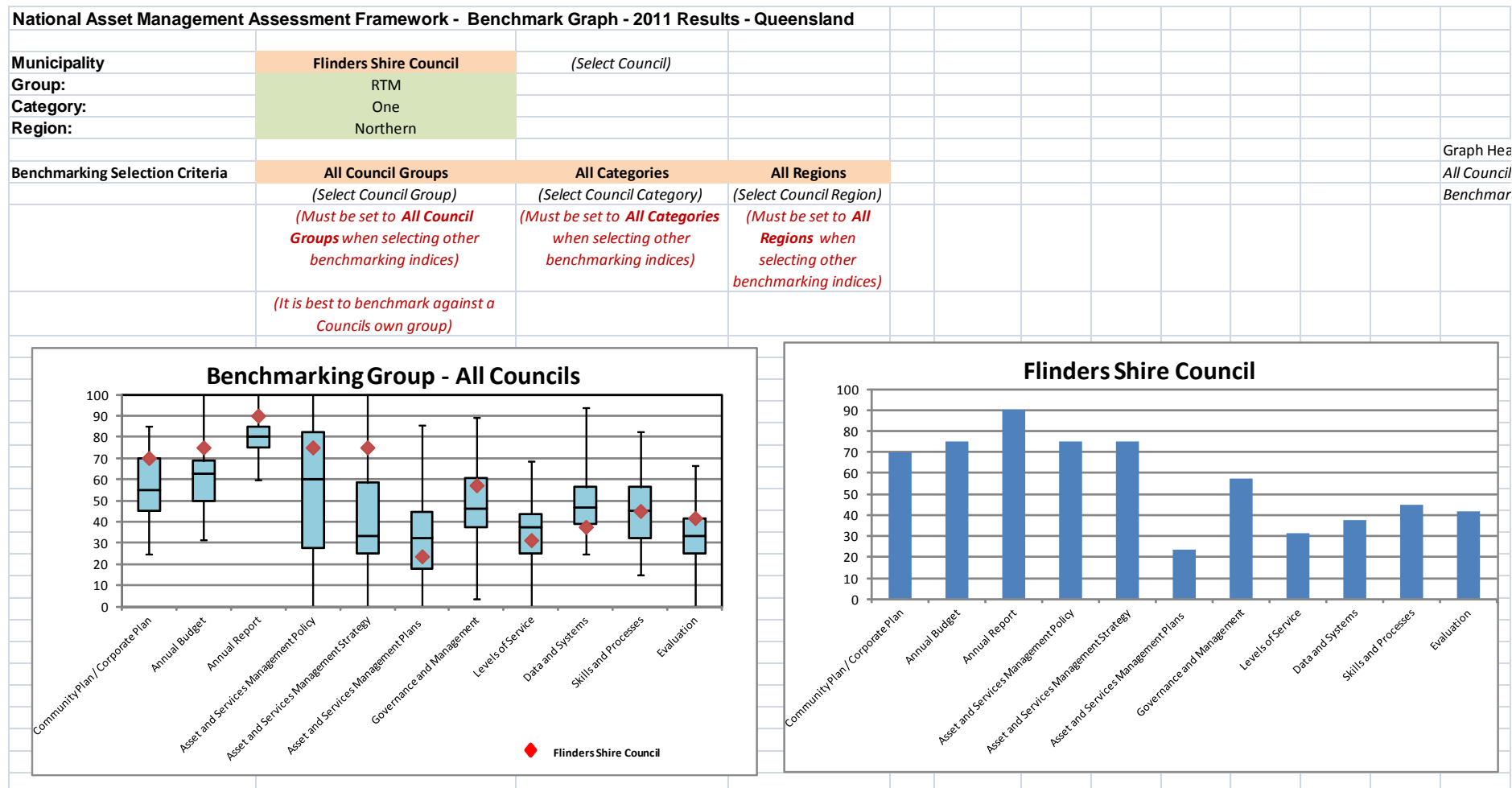


Figure ES1.10.1: Benchmarking Graph for Flinders Shire Council, (as at 12 May 2010)

### 1.10.2 Asset and Services Management Plan – Improvement Plan Summary

The following information summarises the key issues from the individual asset class Improvement Plans. Detailed information for each asset class is included with the individual Asset and Services Management Plan.

Issue	Tasks / Processes	Timeframe	Responsibility	Status
<b>POLICY</b>	Apply current Asset and Services Management Policy to organisational activities, (i.e. Council Agenda Items).	Regular input to Council agendas	CEO / Directors	Policy template provided. Draft agenda template completed.
	Sharing information with the Council	Ongoing	CEO / Directors	Commenced and ongoing
<b>STRATEGY</b>	Establish the corporate language for asset and services management	Ongoing	CEO / Directors	Part of Continuous Improvement Program
	Use the National Assessment Framework to identify and prioritise improvement opportunities for asset and services management.	Progressive – June 2012	Director CS	'First cut' Scorecard completed and reported.
	Develop changes to the General Ledger framework to improve the integrity of data capture.	June 2011 and ongoing	Director CS / Director Eng	Updated chart of accounts to be developed for 2011 / 2012 budget.
	Initiate 'Whole of Life' analysis for all major projects in the Capital Works Program.	January 2012	CEO / Directors	To commence
	Establish Long Term Financial Plans using the Renewal Gap calculations.	January 2012	Director CS / Director Eng	To be developed
<b>PLANS</b>	Complete 'core' Asset and Services Management Plans	September 2011	Director Eng	Draft plan developed
	Complete 'advanced' Asset and Services Management Plans	June 2012	Director Eng	Build on core plan
<b>Future Demand</b>	Review PIFU data at least annually to ascertain any relevant trend information for reference to the demand planning process for assets and services.	Ongoing	CEO / Directors / Director Eng	To commence
	Review other relevant statistical and regional development / demographic data.	Ongoing	CEO / Directors / Director Eng	To commence
<b>Levels of Service</b>	Complete Levels of Service Framework for major assets and facilities.	December 2011	CEO / Directors / Director Eng	To commence
	Determine costing for current Levels of Service	December 2011	Director CS / Director Eng	Initiated
	Consult with community regarding Levels of Service and affordability.	June 2012	Councillors / CEO / Director CS / Director Eng	To commence
	Adjustments to Levels of Service to be reflected in the Operational Plan as they are agreed with the community.	June 2012	Councillors / CEO / Directors	To commence
<b>Risk</b>	Maintain Risk Register for asset and services management	June 2012	CEO / Directors /	Initial register to be developed and

Issue	Tasks / Processes	Timeframe	Responsibility	Status
<b>Management</b>			Director CS / Director Eng	reported – working in conjunction with Enterprise program
	Ensure risk management is applied to all assets and services.	Ongoing	CEO / Directors / Director CS / Director Eng	Build on initial Risk Register from ASMP
<b>Data</b>	Continue to increase the integrity of asset and services data	Ongoing	Director CS / Director Eng	Confidence Factors to be developed and improved
	Maintain Asset Inventories for asset management purposes with complementary information in Asset Register	December 2011	Director CS / Director Eng	Dedicated data collection program commenced
	Asset Accounting Policy determines asset condition inspection and valuation / revaluation cycles	December 2011	Director CS	Condition data cycle to be enabled – have regard for wet season ‘factors’
	Process reviews to ensure data is consistent and accurate across all functions, eg asset handover, as constructed drawings, etc.	June 2012	Director EW & US	Part of Continuous Improvement Program
<b>Financial Management</b>	Determine costs for services – an essential element of the determination of the Levels of Service, (may require new disciplines for cost capture as well revised GL accounts);	December 2011	Director CS / Director Eng	Initiated
	Apply Renewal Gap calculation process for each asset class	June 2012	Director CS / Director Eng / LGAA Consultant	Initial data recorded in core ASMP
<b>OPERATIONS</b>	Staff training and mentoring to ensure accurate interpretation and capture of data, (both condition and defect inspections).	Ongoing	Director EW & US	To commence
	Review information systems to ascertain improvement opportunities for asset and services data management.	Ongoing	Director CS / Director Eng	To commence
	Establish templates and processes to provide regular reports on asset and services management status and practices improvements program, plus overall and individual asset and services performance.	Ongoing	CEO / Directors / Director CS / Director Eng	To commence

**Table ES1.10.2: Improvement Plan Summary for all Asset Classes**

## 1.11 Summary

Understanding the total asset and services management framework will enable the Council to commence to address the ‘hard’ questions associated with sustainability of the all of the assets and services provided and required for the region, from both a physical and financial perspective.

## 2. INTRODUCTION

### 2.1 Background

The Shire of Flinders is located in north western Queensland. It covers an area of 41,422 square kilometres and has a road network length of 2,280 kms of sealed and unsealed roads, including 30.6 kms of urban streets for which Council is responsible. This network serves a local population of 1,911, (2006 census). The Flinders Shire has existed as a local government entity since 1903.

Hughenden is the main business centre for the shire which also encompasses the smaller communities of Prairie, Torrens Creek and Stamford.

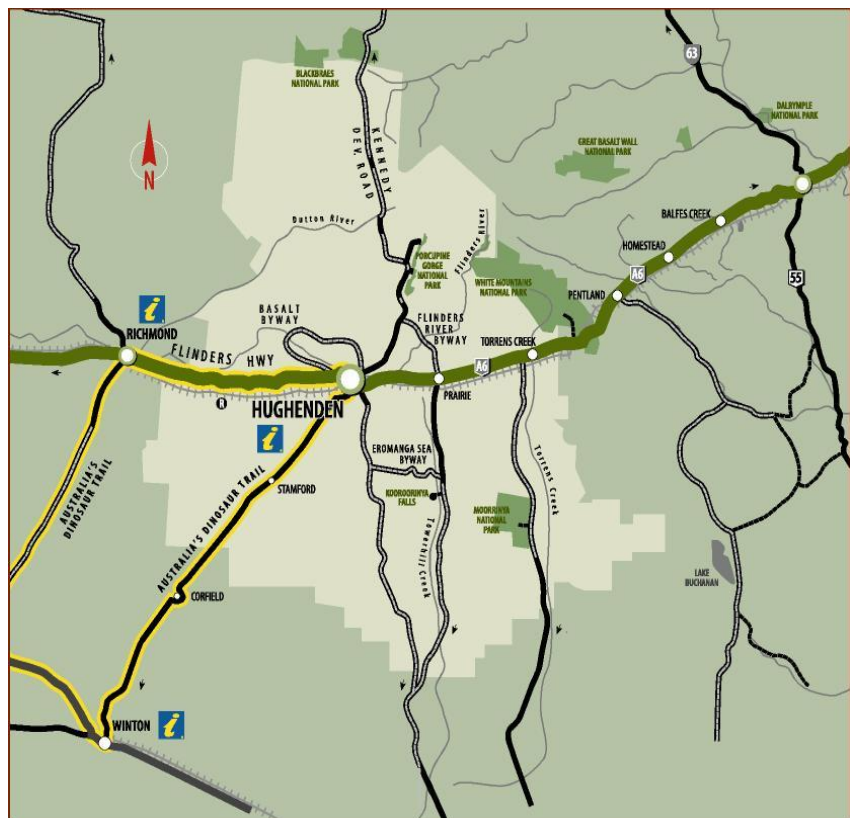
Hughenden is situated on the banks of the Flinders River, Queensland longest river. Hughenden has direct road access to a number of major centres and tourist attractions within the region. The Flinders Highway runs through Hughenden connecting to Townsville, (376km) in the east and Mount Isa, (519km) in the west, with a southern sealed road access via the Dinosaur Way to Winton and Longreach. For those wanting to travel north there is the Kennedy Developmental Road, a gravel and bitumen sealed road, to the Atherton Tablelands and Cairns.

The Flinders Shire is predominantly a grazing area, with some emerging irrigation pockets. North of the Flinders River is predominately red and black volcanic basalt country and to the south of Hughenden is black soil downs country with open natural grass lands

On April 20th, 1887, the town of the Hughenden became a separate entity from the division of Hughenden by proclamation with the first election being held on June 1, 1887.

When the Local Authorities Act of 1902 came into force on March 31, 1903, the Division of Hughenden became the Shire of Hughenden. On September 5, 1903, the name was altered to the Shire of Flinders. The Shire was divided into two areas by constituting portions thereof into a new Shire by the name of Wyangarie now Richmond Shire, on October 23, 1915. The year 1958 saw the amalgamation of Hughenden Town Council and the Shire of Flinders.

A significant proportion of the Flinders Shire Council infrastructure assets have been in existence for many years. The assets originated from a combination of Council construction and development activity within the region.



## 2.2 Asset and Services Management Plan

This is the first compilation of asset and services management criteria for the assets and services under the care and control of Flinders shire Council.

The plan includes both assets and services, because the two are integrally linked in all aspects of planning and management, both operationally and financially, and it is appropriate to have a single, consistent management plan.

The structure of the plan is drawn from the International Infrastructure Management Manual, (IIMM), as shown in Figure A2.2:

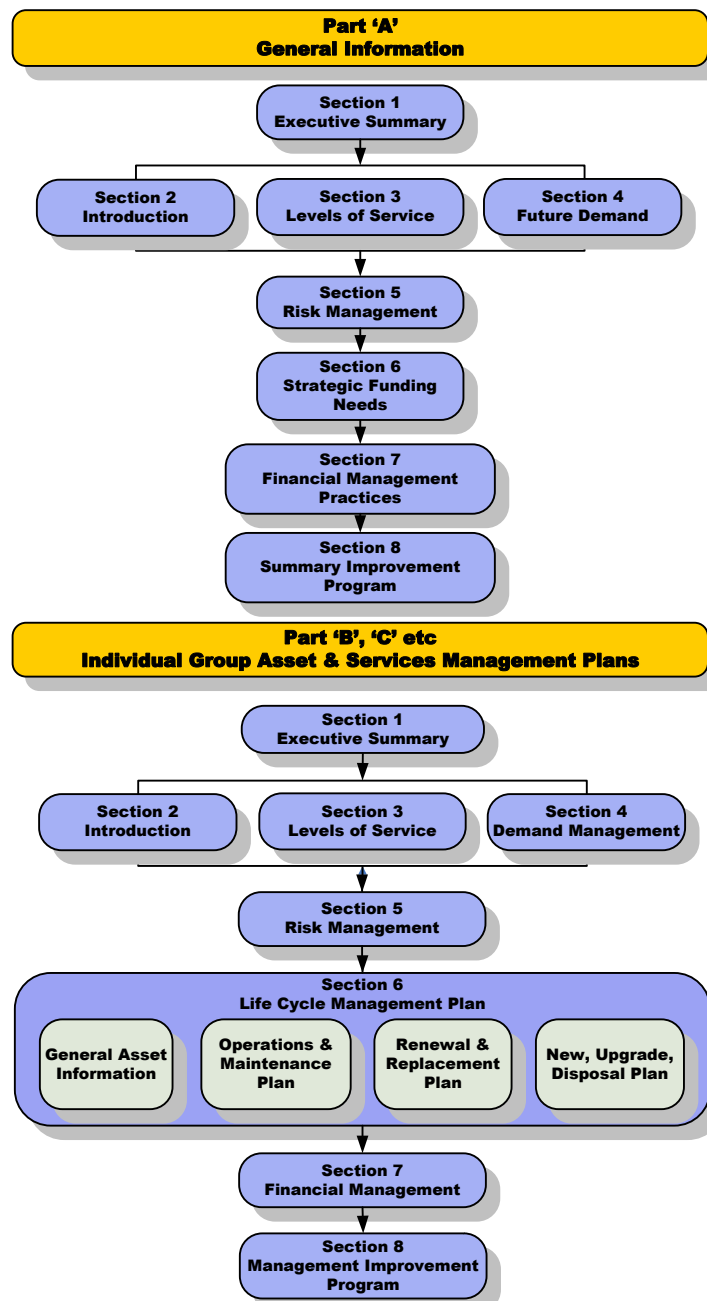


Figure A2.2 Asset and Services Management Plan Structure (Source: International Infrastructure Management Manual)

Part A of the plan includes all of the corporate intent and strategic directions for asset and services management – only the relevant criteria need to be replicated in the separate management plans for the individual asset and services in the subsequent parts of the plan.

The total plan provides the management framework for the following asset classes:

- Part B Road Network
- Part C Buildings and Other Structures
- Part D Recreation Facilities
- Part E Sewer Network
- Part F Water Network
- Part G Waste / Landfill
- Part H Corporate / IT
- Part I Plant and Equipment

Summary information from the individual plans for inclusion in the Long Term Financial Plan and Improvement Plan is recorded in Part A.

## 2.3 Purpose and Scope of the Plan

Council's primary goal in managing assets is to meet the required Level of Service in the most cost effective manner for present and future residents, and visitors.

The key elements of asset and services management are therefore:

- Providing defined Levels of Service for all services, (linked with the relevant asset class);
- Taking a 'whole of life' costing approach;
- Developing cost-effective management strategies for assets and services for the long term;
- Understanding and meeting the demands of growth through management and infrastructure investment;
- Continuous improvement in asset and services management practices;

Preparation of this plan followed a defined process of identifying:

- The corporate commitment to the management of the assets and services;
- Determining the current community needs, (Levels of Service);
- Forecasting future demand for the individual asset classes;
- Identifying the risks associated with ownership and management of the assets;
- Identifying the operating parameters of the assets and services;
- Sequencing renewal and replacement of the assets;
- Deciding issues such as whether to create new assets, upgrade existing assets and when to dispose of underperforming assets;
- Understanding the current financial position and forecasting future finance requirements; and
- Reviewing the whole process, before commencing again, in order to achieve continuous improvements to the processes.

The full planning process is displayed in Figure A2.3 shown below.

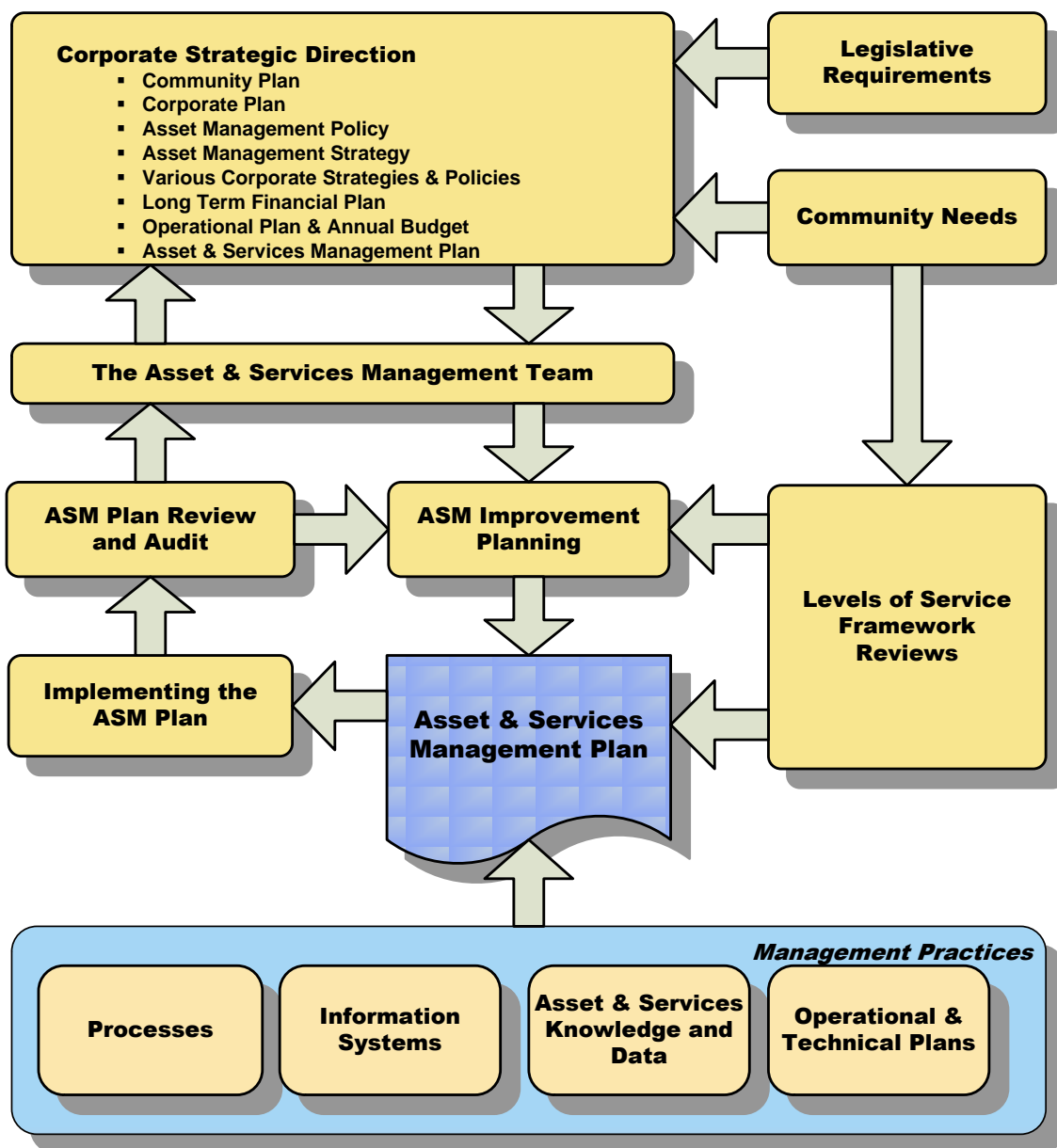


Figure A2.3: Planning Process for Asset & Services Management Plan (Source: CT Management Group)

The planning process also acknowledges the recommended framework and timeframes of the Department of Local Government and Planning's Asset Management Advancement Program 2011/2012, (AMAP), for the development of 'core' maturity and 'advanced' maturity for asset and services management.

The plan also acknowledges the changes to the Local Government Act (Queensland), from 01 July 2010, which requires the preparation of:

- A Community Plan based on extensive community engagement and application of community forums to guide future directions. The intent of the Community Plan is to reach the 10 to 20 year planning horizons for the Council and the community;
- Long Term Financial Plans based on the financial projections derived from the Asset and Services Management Plans.



## 2.4 Links to Corporate Strategies

In compliance with the Local Government Act 2009, the 2011-2016 Flinders Shire Council Corporate Plan was adopted at Council's Ordinary Meeting on 19 May 2011.

The Flinders Shire Council Corporate Plan describes strategic issues facing Council and links programs, objectives and related strategies into a rolling five year plan that is used as a base for the Operational Plan and Budget each year. The Corporate Plan is a living document, revised annually by Councillors, management, staff and the community.

Development of the Corporate Plan is an important function of Council, setting the direction of the Shire and ensuring that Council's limited resources are allocated to meet legislated obligations and community expectations.

### 2.4.1 Strategic and Corporate Directions

This Asset and Services Management Plan was prepared using the Council's vision, mission and values' statements from the Corporate Plan 2011-2016.

#### VISION

*Flinders Shire – a place of discovery, opportunity and lifestyle.*

#### MISSION

*To promote quality of life through leadership attitude and respect.*

#### VALUES

- *A Caring Philosophy*
- *Pursuit of Excellence*
- *Teamwork*
- *Local Ownership*
- *Communication*
- *Leadership*

It is important that this plan aligns with the intent of Council's Corporate Plan and associated strategies for the total assets and individual asset classes. The following references in the Corporate Plan 2011-2016 have been used to provide direction for this Asset and Services Management Plan:

**Table A2.4.1: Extract from Corporate Plan 2011-2016**

Guiding Principle	Objective
<b>Our Governance</b>	We will work as a team and act with pride, accountability, transparency and integrity to deliver services to our residents.
<b>Our Economy</b>	We will approach all business aspects of the Shire in a manner that promotes growth and sustainability to achieve the best possible outcome.
<b>Our Environment</b>	We will provide stewardship to maintain, protect and enhance our natural environment whilst supporting new and existing industries.
<b>Our Community</b>	We will work with our community to provide an appealing lifestyle with the available resources to build a healthy, happy and caring community.
<b>Our Infrastructure</b>	We will aim to continuously improve products, services and processes through sustainable management of Council's

	core assets.
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## 2.4.2 Operational Plan

The 2011/12 Operational Plan extends from the Corporate Plan 2011-2016 with the organisational responsibilities and performance measures for the Key Outcomes. The Operational Plan also describes the activities which will contribute to the outcomes as well as the links to Council Programs and the Annual Budget. The relevant components from the Operational Plan will be used in the detailed / asset class plans.

## 2.5 Key Stakeholders

Assets controlled by Local Government authorities are utilised by a broad cross-section of the community. As the sole purpose of providing and maintaining assets is to provide a service, the asset must meet a need and be 'fit for purpose'. The best judge of whether an asset is fit for purpose is the asset user, hence asset users are Key Stakeholders in this plan.

Other stakeholders that have an interest in the plan are those that are involved in the funding of or planning for assets, or whose assets interface with the Council's assets.

The key stakeholders for each of the asset classes are recognised in the individual plans.

Stakeholders have been divided into four parts - Internal / External and Primary / Secondary Stakeholders.

The Key Stakeholders can therefore be represented as:

	Internal	External
Primary	Stakeholders that are internal to the Local Government and have a direct interest in the Service. e.g. A Recreation Manager that looks after community clubs	Stakeholders that are external to the Local Government and have a direct interest in the service. e.g. a football club that leases a building
Secondary	Stakeholders that are internal to the Local Government and have an indirect interest in the service e.g. Community Services Manager that may look after community wellbeing	Stakeholders that are external to the Local Government and may have an indirect interest in the service. e.g. a football league

**Table A2.5: Recognising the Key Stakeholders**

The key stakeholders would typically comprise:

- The Council
- The Community
- Government Agencies (specifically identified within the asset class plans);
- Council Staff
- Emergency Services
- Council's Insurers

The Council is yet to identify and record individual Key Stakeholders in relation to services delivered by the infrastructure assets. This will form part of future revisions of this plan and will be the basis upon which the community consultation is undertaken in relation to the Asset and Services Management Plan.

The contribution by and involvement of the Key Stakeholders in this plan is limited to the relationships and communications currently undertaken. It is intended to identify the relevant

sections that would benefit from increased liaison with the stakeholders and determine the processes to facilitate that outcome.

## 2.6 Plan Format

The plan is based on the format described in the International Infrastructure Management Manual, (IIMM), as displayed in Figure ES1.

The key elements of the Asset and Services Management Plan are described in Figure A 2.6.

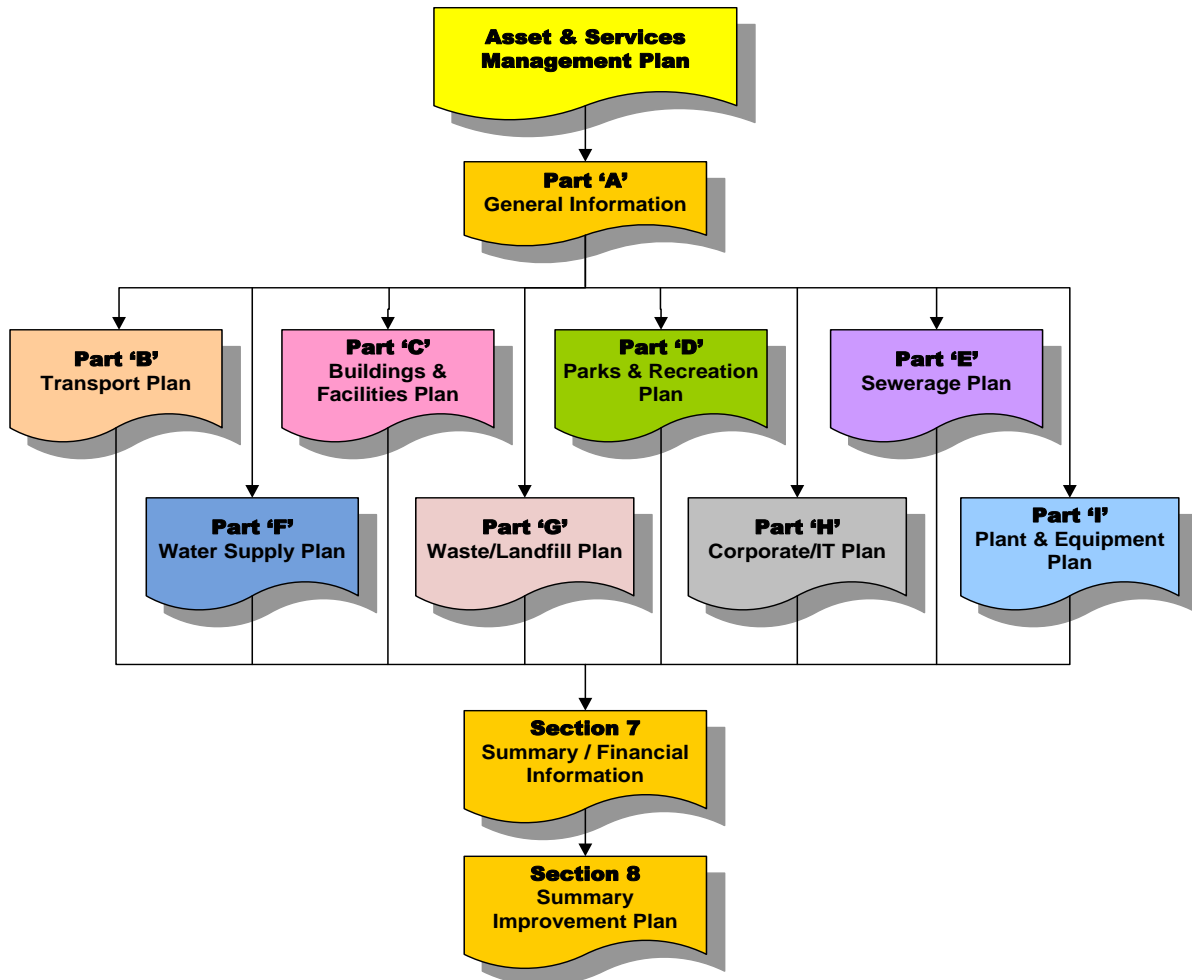


Figure A2.4 Asset & Services Management Plan Format

## 2.7 Core and Advanced Asset Management

This document was prepared as a 'core' Asset and Services Management Plan. The plan reflects current industry standards, and addresses current legislative and organisational requirements for sustainable service delivery, asset management and planning and long term financial planning and performance reporting.

The plan is designed to recognise and describe:

- the current status of asset and services management across all asset classes;
- the initial assessment of the Levels of Service for the asset classes and the associated services, as a prelude to the community engagement process to better define community needs;
- the initial assessment of funding required to manage the sustainability factors for all assets and services;

- the improvements required to meet ‘advanced’ status, (as defined in the International Infrastructure Management Manual), and
- the improvements required to ensure the integrity of the plan and processes.

Future revisions of this Asset and Services Management Plan will move towards an ‘advanced’ status using outputs derived from high quality data for individual asset classes to optimise programs and functions to test against agreed Levels of Service.

The National Assessment Framework will be regularly engaged during the program to assess the status of asset and services management against nominated industry standards, to be used to interpret best appropriate practice for Flinders Shire Council.

The intention is to reach ‘advanced’ status for asset and services management by 30 June 2012.

## 2.8 Function and Hierarchy

Flinders Shire Council manages a comprehensive suite of asset classes as shown in the tables below. The tables record the assets as Asset Class, Asset Group, Asset Type and all Components.

The Levels of Service are recorded for the individual asset classes, (in the separate chapters), to reflect the service needs assessed for this core plan.

## Road Network

Transport assets include all urban and rural infrastructure assets. The components are recognised for typical 'useful life', and the assets are recorded in segments to facilitate management at both the network and segment level. Tables 2.5.1 & 2.5.2 list the transport and stormwater drainage assets.

**Table A2.8.1.1: Road Network Assets**

Asset Class	Asset Group	Asset Type	Component
Road Network	Town Streets	Sealed Urban Streets	Bitumen Seal
			Pavement
			Kerb & Channel
			Formation
			Drainage
		Unsealed Urban Streets	Pavement
			Formation
			Drainage
	Rural Roads	Sealed Rural Roads	Bitumen Seal
			Pavement
			Formation
			Drainage
		Unsealed Rural Roads	Gravel pavement
			Formation
			Drainage
	Formed Only Roads / Station Access Roads	Formed Only Roads	Formation
			Drainage
	Culverts & Causeways / Floodways		Major Culverts
			Concrete Causeways
			Bitumen Sealed Floodways
	Grids	Town & Rural Grids	Abutments
			Grid
			Approaches
	Bridges	Bridges	Earthwork
			Bridge Structure
			Abutments
	Airport / Airstrips	Airport	Runway Seal
			Pavement
			Drainage
		Aprons and Tie Down Areas	Bitumen Seal
			Pavement
			Runway Lighting
		Airstrips	Runway Seal
			Pavement
			Drainage
	Footpaths and Road Furniture	Footpaths	Bitumen Seal
			Concrete Pavement
			Pavement
		Road Furniture	Street Furniture
			Signage

Stormwater assets have been grouped with Transport assets as per the simple structure described in Table A2.8.1.2, again based on the typical useful life of the asset components.

**Table A2.8.1.2: Stormwater Drainage Assets**

Asset Class	Asset Group	Component
Storm Water Drainage	Underground	Pipes and Culverts
		Pits
	Above ground / Open Drains	Headwalls (Inlets and Outflows)
		Grates

### ***Buildings and Other Structures***

The Council manages a comprehensive suite of buildings and facilities across the region. The buildings and facilities have been categorised as recorded in the Table below. The asset schedule records common building groupings.

**Table A2.8.2: Buildings and Other Structures**

Asset Class	Asset Group	Component
Buildings and Other Structures	Buildings (Corporate)	Council Administration Building – Shire Office
		Depot Offices, Workshops and Sheds
	Buildings (Community)	Diggers Entertainment Centre
		Shire Halls and Library
		Flinders Discovery Centre/Information Centre
		Sport Club Houses – Showgrounds/Racecourse
		Airport Terminal
	Houses	Employee Housing
		Aged Housing
	Public Conveniences	Public Toilets
	Other Structures	Sports Facilities / Shade Structures / Shelters
		Swimming Pool and Surrounds
		Wash Down Facilities

The revaluations completed for 30 June 2011 provided an up to date snapshot of the buildings stock plus the remaining useful life of the buildings and building attributes. The information is relevant for this first cut plan.

Further work is required to improve the buildings data in the Asset Inventory, with real condition assessments of individual buildings and attributes, e.g. structure, roof, mechanical services and fit-out to facilitate distinct management of the assets and services used and provided, to enable accurate renewal plans, maintenance programs and financial planning. A valuation has been conducted by APV as at the 30 June 2011, and this information is now available.

### 2.8.1 Recreation Facilities

The management regime for Parks and Recreation assets and services is 'service centric' because the amenity and presentation elements are the primary focus. Risk management is a key issue for the playground facilities.

**Table A2.8.3: Recreation Facilities**

Asset Class	Asset Group	Component
Recreation Facilities	Recreation Grounds	Major, Minor park structures, irrigation and lighting
		Pathways, BBQ's and other related services
		Associated Car Parking Areas
	Parks	Park Facilities
		Play Ground Facilities
	Other Reserves	Cemeteries

'Soft' assets such as landscaping and streetscaping are not included in the plan at this stage, but it will be important to include them so that the consistent, structured management regime is applied. The soft assets are typically not high value assets, but their importance in terms of services provided and the contribution to the amenity, image and character of the townships, is very high. The inclusion of soft assets is part of the improvement plan for this asset class.

### 2.8.2 Waste / Landfill

This asset class is again not typically high value, but the emphasis is again on the service factor. It is appropriate to include this asset class in the sustainability calculations because much of the service provision is subject to regulation and an increasing range of environmental pressures.

**Table A2.8.4: Waste Landfill Assets**

Asset Class	Asset Group	Component
Waste/Landfill	Waste – Landfill Facilities	Dump Site
		Oil Collection Facilities



### 2.8.3 Water Network

The water supply data describes all reticulation and treatment plant assets. The data records separate 'systems' for the individual townships. The water and sewerage assets and services have been managed under a comprehensive Total Management Plan for many years with the associated planning and forecasting applied with available funding.

**Table A2.8.5: Water Network Assets**

Asset Class	Asset Group	Asset Type	Component
Water Network	Water Supply Network	Water Supply Network Bore Water Supply Network	Bores and Water Storage facilities
			Long Life Mains
			Short Life Mains
			Elevated Water Storages
	Water Treatment Plant	Civil Works	Structure
		Mechanical	Pumps
			Above Ground Pipes
		Electrical	Electrical Installations
			Switchboards
			Telemetry

### 2.8.4 Sewer Network

Sewerage assets have also been managed through the Total Asset Management Plan, with individual components identified for the townships.

**Table A2.8.6: Sewer Network Assets**

Asset Class	Asset Group	Asset Type	Component
Sewer Network	Sewerage Disposal Network	Sewerage Disposal Network	Rising Mains
			Pipes
			Manholes – Pits
	Sewerage Treatment Plant	Civil Works	Structure
			Settling Ponds
		Mechanical	Pumps
			Treatment Equipment
		Electrical	Electrical Installations
			Switchboards
			Telemetry

## Corporate and Other IT

This asset class has been included in the plan to ensure a consistent management regime for all assets across the organisation. The asset class does not usually include the high value assets, (as for infrastructure assets), but regardless, a structured renewal and maintenance program is warranted. Council's corporate and IT assets are listed below.

**Table A2.8.7: Corporate / IT Assets**

Asset Class	Asset Group	Component
Corporate and Other IT	Computers	Server Systems
		Desktop Computers
		Copiers - Printers
	Communications	Telephone Systems
		Wireless Links
		Optic Fibre Cable
	Furniture and Equipment	Electronic Equipment
		Furniture

## 2.8.5 Plant and Equipment

**Table A2.8.8: Plant and Equipment Assets**

Asset Class	Asset Group	Component
Plant and Equipment	Road Plant and Equipment	Large Construction Equipment - Grader, Loader, Rollers
		Heavy Trucks etc
		Medium Trucks & Tractors
		Light Trucks
	Motor Vehicles	4WD Wagons
		Work Utilities / Commercial Vehicles
		Sedans
	Other Plant and Equipment	Trailers
		Pumps
		Ride on Mowers
		Small maintenance and construction plant

## 2.9 Customer Research

Council has not carried out any specific research on customer needs for asset and services management. This will be programmed for inclusion in the development of the Community Plan and Corporate Plan, and for future updates of the Asset and Services Management Plan.

Council currently uses general forms of contact, (phone and counter discussion and correspondence), in relation to public enquiry and complaint. Council has in place a complaint logging system which provides a primary source in developing management plans and in allocation of resources in budget preparation. In the longer term, the intention is to design and use the research and review format to provide a degree of feedback on assets and services matters.

### 3.1 Introduction - The Asset and Services Management Framework

The Asset and Services Management Framework is described conceptually in Figure A.3.1.



It is important to understand the Levels of Service in the whole of organisation approach depicted below:



## 3.2 The Framework

The framework for the Levels of Service / Service Standards was developed from the guidelines in the International Infrastructure Management Manual. The framework was developed for application to all assets and services to provide a consistent recording and reporting mechanism.

The framework further builds on the work completed by CT Management Group as an extension of the asset management programs conducted for the State Local Government Associations in Queensland, Victoria, Tasmania and Western Australia.

### 3.2.1 Framework – Level 1



Typically a high level statement of intent – linking corporate and strategic objectives with service delivery:

- e.g.: Parks
- 'Great parklands – healthy people'
- 'Healthy Lifestyle through leisure and activity'

### 3.2.2 Framework – Level 2

The International Infrastructure Management Manual describes the framework of Levels of Service as Customer Service Standards and Technical Service Standards.

**Customer Service Standards** are the standards set by consultation with the community or key stakeholders – how the customer relates to the services provided.

**Technical Service Standards** provide the guidance for the detailed management for the provision, maintenance, operation and renewal of assets to provide the services according to the Lifecycle Management Plan for individual asset classes - how the services are provided.

Service Standards are recorded in Planning Scheme Policies, Strategies and Plans for specific assets and services, e.g. Open Space and Recreation Strategy, Transport Strategy, including reference to the asset hierarchy for differing standards.

The framework is therefore further developed as described below:

Level of Service	Service Standards
	Customer
	Technical

### 3.2.3 Framework – Level 3

The Customer and Technical Service Standards are then further categorised as:

Service Standards	Description
Function	The purpose of the asset / service.
Design	The requirements / provisions of the asset / service.
Performance / Amenity	The effectiveness of the provision of the service The efficiency of service delivery The presentation of the asset / program / activity

The framework now includes the third level as shown below. The categories are used in both the Customer and Technical Service Standards for consistency of interpretation.

Level of Service	Service Standards	
	Customer	Function Design Presentation
	Technical	Function Design Presentation

### 3.2.4 Framework – Level 4

The services are further linked by way of the secondary definitions for Function, typically described as, (Parks example shown):

**Location** – the location within the community and possibly surrounding land uses, to describe the optimum availability of the asset or service;

**Features** – the key inclusions for the asset or services to ensure that they do provide services according to the needs, e.g. limited access roads, major sporting fields;

Level of Service	Service Standards	
	Customer	Function Location Distribution Features Accessibility
		Design Presentation
	Technical	Function Location Distribution Features Accessibility

**Distribution** – the allocation of the assets or services across the region or townships aligning with population centres and needs, e.g. arterial road network, major parks and facilities, community buildings;

**Accessibility** – the type of access that should optimise use and occupancy of the asset or service, e.g. visible and available from arterial road network, connections to pedestrian and bicycle ways;

Table A3.2.4.1: Service Standards Categorisation – Parks Function (Source: CT Management Group)

The framework is then extended to include the Design criteria shown in Figure A3.2.4.2.

Level of Service	Service Standards			
	Customer	Function		
		Location Distribution Features Accessibility		
		Design		
		Park Layout Carparking Toilets Playgrounds	Barbeques Seating Landscaping Wildlife Corridors	Water Features Natural Bushland Bollards Kiosk / Café
		Presentation		
	Technical	Function		
		Location Distribution Features Accessibility		
		Design		
		Park Layout Carparking Toilets Playgrounds	Barbeques Seating Landscaping Wildlife Corridors	Water Features Natural Bushland Bollards Kiosk / Café

The full Levels of Service Framework is displayed in Table A3.2.4.3, which includes the Presentation / Amenity criteria from the Parks example.

Level of Service	Service Standards				
	Customer	Function			
		Location Distribution Features Accessibility			
		Design			
		Park Layout Carparking Toilets Playgrounds		Barbeques Seating Landscaping Wildlife Corridors	
				Water Features Natural Bushland Bollards Kiosk / Café	
		Presentation			
	Image & Character No free litter No visible graffiti Maintenance / operational activities				
	Technical	Function			
		Location Distribution Features Accessibility			
Design					
Park Layout Carparking Toilets Playgrounds		Barbeques Seating Landscaping Wildlife Corridors			
		Water Features Natural Bushland Bollards Kiosk / Café			
Presentation					
Image & Character No free litter No visible graffiti Maintenance / operational activities					

That information conforms with the following diagrammatic representation:

ASSET / SERVICE STRATEGY			
SERVICE CATEGORIES	LEVELS OF SERVICE		
		CUSTOMER	TECHNICAL
FUNCTION	SERVICE FACTORS		
DESIGN			
PRESENTATION / AMENITY			
RENEWAL PROGRAM / CAPITAL WORKS PROGRAM / BUDGET			

### 3.2.5 Framework – Level 3 (Service Targets)

Service Targets direct how the assets providing the services specified in Levels 1 and 2 are maintained and operated so that the specified Service Standards can be delivered consistently throughout the life of the asset. The standards are described from the viewpoint of both the customer and the service provider.

The Service Targets are the representation of the criteria that provide the 'operational' management criteria. Once the assets have been provided, the Customer 'needs' the asset to perform continuously at a certain level, and the Service Provider must present the criteria and mechanisms to achieve that outcome at the most affordable cost.

SERVICE TARGETS					
CUSTOMER	TECHNICAL	NORMAL PROGRAM	COMPULSORY INTERVENTION CRITERIA	RESPONSE TIME	STAGE 2 GAP ANALYSIS
RECURRENT BUDGET					

**Figure A.3.2.5: Service Standards Framework Level 3 – Service Targets (Source: CT Management Group)**

The process of setting Service Targets includes:

- Identifying assets and their required functions, (provided by the Level 2 Service Standards);
- Understanding how the assets might fail, how often and with what consequence;
- Analysing maintenance and operational options and adopting the lowest lifecycle cost which ensures the required performance is continuously and consistently provided.

Although some assets may be constructed of similar materials and have similar useful lives, it is important in developing Service Targets to assess each asset against the relevant Service Standards and asset class, and the asset hierarchy / asset group. For example, a local road, arterial road and an airstrip will all be made of similar materials but provide very different services with differing degrees of criticality. A pothole which would be acceptable, (although annoying), in a local road, might cause some damage to vehicles on a high speed arterial road, and will be completely unacceptable to a pilot landing a commercial aircraft on the airstrip. Thus the Service Targets will be very different.

The operation and maintenance of critical assets will have an emphasis on planned and preventative maintenance, whereas with some non-critical assets it may be acceptable to provide repairs only after a failure.

**Customer Service Targets** - are described from a customer's point of view. As an example, a customer will wish to have an uninterrupted water supply, but may tolerate some interruption to services which could be measured in frequency and duration of service interruptions over a year.

**Technical Service Targets** – are described from the Service Provider's point of view. In the example described above, the targets might relate to the condition of the lines or pipes, the performance of pumps or transformers and the management of external factors that might lead to early failure.

**Required Intervention Criteria** – describe the circumstances in which it is anticipated that the asset will require maintenance. This will include consideration of the Customer and Technical Service Standards, support and spare parts availability from the manufacturer, performance over time, impact of prevailing weather conditions, usage patterns and criticality to the community.

**Response Time** – This is based on the criticality of the asset to the delivery of the service. The response will be to a loss of serviceability to the asset, due to breakdown or external circumstances. For instance, storm debris blown on to a airport runway would require immediate removal, whereas the same debris on a local street might have a response time of several hours or even days.



### 3.3 Strategic Levels of Service

Strategic outcomes important to the categorising the Levels of Service, include:

- Appropriateness of service;
- Accessibility of service – within reasonable hours;
- Affordability – acknowledging that assets and services may need to perform to different levels across the community to accord with demographic profiles;
- Relevance of the services provided – in terms of demand characteristics, future demographics and renewal profiles;
- Ensuring that quality processes and risk management principles are appropriate and applied as required.

Strategic Levels of Service are fundamental to the provision of the services, and must be applied to the current stock of assets and services and those that are planned for the future.

The Strategic Levels of Service are the first area to be addressed in this program, albeit determining the cost-effectiveness is a major task for the future.

Determination of the Strategic Levels of Service should be recorded for each asset class, but calculated when data and information is available. Coupling with the risk management framework is most important in the first instance.

Typical Strategic Service Standards are recorded in Table A3.3:

Service Criteria	Council Action	Performance Measure
Legislative Compliance	To ensure that all assets and services comply with all relevant legislative provisions	Annual audit based on periodical inspections / records; 100% compliance with all Legislative Acts, Regulations and Codes;
Cost effectiveness	To provide the Levels of Service in the most cost-effective manner	Demonstration of costs of services, costs of adjustments to services, effectiveness of services, (compared with best appropriate practice), and the best way(s) to allocate available funding; The development of 'productivity ratios' for maintenance / operational activities;
Customer satisfaction	To ensure that Levels of Service align with customer needs	Customer surveys indicate community acceptance of Levels of Service and Service Standards; Performance measures should align with current industry standards;
Asset conditions	Monitoring asset condition profiles to understand trends during the reporting period	Set standards for average asset condition profiles based on Levels of Service, (not budget);
Maintenance and Operational / Risk Responsiveness	Maintain Risk Register and monitor effectiveness of risk treatments	Risk will be managed for maintenance and operational activities – success indicators are aligned with effectiveness and efficiency of the treatments;

**Table A3.3: Strategic Levels of Service**

### 3.4 Current Levels of Service

The plan development process uses the conceptual framework for Levels of Service, with an initial assessment of 'current' Service Standards. This conceptual framework will be progressively updated with actual inputs from the field, as well as from the community engagement processes. As financial data related to performance of the assets and services and the associated costs matures, it will become possible to confirm the 'current' Levels of Service.

It is important that the Levels of Service reflect the community needs for services, and the assets are provided to meet the needs. Therefore, when the Council is confident that it has an accurate assessment of the current Levels of Service and the cost of provision of the services, plus the sustainability of the services to those standards, then the community will be engaged to ascertain the suitability of the services and potential changes to the services and standards. That first cut of information is important to enable meaningful engagement with the community.

Once the community input has been assessed against the services and costs, then adjustments can be made to the Levels of Service and included in the Operational Plan. The 'agreed' Levels of Service will apply from that time, and be continuously monitored and reviewed, both internally and with the community. The process will be managed as part of the Community Plan and regular community surveys.

The conceptual framework also provides for improved resource planning for the services required, as well as productivity reviews as part of the Continuous Improvement Program. The ultimate outcome is to enable meaningful performance reporting, related to both services (effectiveness and efficiency) and assets (sustainability and affordability).

The framework deliberately leads to the need for increased strategic and tactical planning for assets and services.

### 3.5 Agreed Levels of Service

The community consultation program provides guidance regarding the community 'satisfaction' with the current Levels of Service, or highlights where changes need to be made to the standards to match 'needs', (not expectations). Decisions regarding fixing of Levels of Service must be based on the full picture including the costs of the services and the forward projections for the cost of renewal of the assets plus the cost of the proper operation and maintenance of the assets to sustain the services. The community are to be involved with the determination of 'affordability' of the total asset and services management / Levels of Service framework.

The planning process may realise that the current Levels of Service are not affordable.

Once there is consensus on the standards and costs / sustainability / affordability, the framework will be endorsed by the Council as the 'agreed' Levels of Service.

The agreed Levels of Service will apply from that date, with regular monitoring and review to maintain their validity.

Where the agreed Levels of Service do include reductions from current Levels of Service, then the changes will be incrementally implemented.

### 3.6 Performance Management

The Levels of Service have been defined in a way which facilitates assessment of actual performance against both the Customer and Technical Service Standards.

It is important that the initial performance framework describe the 'gap' between current Service Standards and the agreed Service Standards, and the endeavours to bridge the gap with new, upgraded or donated assets, or changes to the Levels of Service.

This will ensure that priorities are allocated for the immediate and medium term needs rather than fuelling the expectations which are beyond the capacity of the specified Service Standards, and the community affordability.

Measurement of asset performance, (including the Technical Service Standards), will be based on a history of condition data collection and financial information to enable calculation of meaningful outputs, (e.g. productivity, the right equipment for the job, trends in asset condition profiles and customer service requests). Customer surveys undertaken within the corporate framework and for specific projects will provide information regarding performance against Customer Service Standards.

Performance will be assessed against the Service Standards, the Service Targets, the condition profiles of the assets, and the costs for services – all used to determine the sustainability of the assets and services.

The Improvement Plan records the process to achieve that degree of performance management.

### 3.7 Asset Hierarchy

Levels of Service relate directly to the asset hierarchy, albeit, the Service Categories remain the same – it is the quality and quantity of the assets and services that may vary, e.g. a Regional Park and a District park may both include barbeque facilities, but a Local Park normally would not.

For the road network, the pavement area and the type and quality of road furniture may vary across the asset hierarchy.

### 3.8 Recognising Changes in the Service Potential of Assets

The service potential describes the output or service capacity of an asset. Decline in service potential is usually a function of asset usage, (consumption), or time. Service potential can change through the following factors:

- Nominated changes in the Levels of Service to be provided;
- The impact of technical or commercial obsolescence;
- The maintenance provided for the asset, (or lack of maintenance); and
- Improvements in the technology applied to maintain the asset.

The Levels of Service must account for these factors and the conceptual changes which occur for these assets, including:

- Historically customer requests drove Levels of Service - the best fit for the community may no longer be represented by those standards;
- Decision making is integrated with risk management; and
- Any review of service provision needs to build in redundancy provisions.

Assets may be relatively long-lived, with different management criteria, e.g. some assets are managed to failure or to such condition that renewal is essential, compared with other major

assets which have a 'Retreatment Intervention Condition Level', (RICL), i.e. the condition at which serious risk management intervention or maintenance management is required to prevent the asset from declining to a condition where it cannot support the specified Level of Service.

Simple examples such as building spouting / drainage blockages may be able to be remedied by short term repairs or replacement of sections of spout / drain, but the integrity of the system may only be able to be provided with a renewal or replacement program.

Equipment is another asset which goes through 'trends' of colours and styles, and it is important to recognise the amenity or 'appeal' factors for such assets.

Condition monitoring is an important factor for the assets, but for these assets, continuing performance is the key to providing services.

The application of the risk management and whole of life asset management philosophy will determine the best appropriate practice for the individual circumstance. This methodology will support the continuous improvement process which is critical for demonstrating value for money services.

## 4. FUTURE DEMAND

Future demand is an important factor for the Council to support determination of:

- Levels of Service – are these likely to change because of external factors impacting on the regional community?
- Community needs versus community expectations;
- External factors which may impact on the region, e.g. agriculture, mining, etc.

### 4.1 Demand Forecasts

Demand Forecasts are derived from the factors affecting demand, including population change, seasonal factors, economic factors, agricultural practices and consumer practices and needs / expectations.

#### Population projections

Projections released in 2011 indicate that by 2010 the Estimated Resident Population of Flinders Shire will be 1,821 (Table A4.1). By 2031 this is expected to change to between 1,510 and 2,007 people (low and high series).

**Appendices A to D:** Queensland Government population projections to 2031: local government areas 2011 edition (based on 2008 ASGC) produced by the Office of Economic and Statistical Research, Queensland Treasury.

**Table A4.1: Estimated Resident Population and Components of Change (Source: PIFU)**

	Estimated resident population (ERP) at 30 June									
Local government area (LGA)	1981	1986	1991	1996	2001	2006	2007(r)	2008(r)	2009(r)	2010(p)
	no.	no.	no.	no.	no.	no.	no.	no.	no.	no.
Flinders (S)	2,711	2,877	2,666	2,234	2,090	1,911	1,882	1,870	1,834	1,821

Average annual population change 5 years to 30 June				4 years to 30 June	
1991	1996	2001	2006	2010(p)	
no.	no.	no.	no.	no.	%
-42	-86	-29	-36	-23	-1.2

**Table A4.2: Population Projections (Source: PIFU)**

	ERP	Projected resident population					Average annual population change 5 years to 30 June					10 years to 30 June	
Local government area (LGA)	2006	2011	2016	2021	2026	2031	2011	2016	2021	2026	2031	2021	
Flinders (S)	no.	no.	no.	no.	no.	no.	no.	no.	no.	no.	no.	no.	%
Low Series	1,911	1,803	1,710	1,628	1,565	1,510	-21.6	-18.6	-16.4	-12.6	-11	-18	-1.0
High Series	1,911	1,845	1,872	1,911	1,958	2,007	-13	5	8	9	9.9	7	0.4

#### Age structure

The median age of Flinders Shire Council population is projected to increase from 36 years to 51 over the 25 year period 2006 to 2031. The median age for Queensland in 2031 is projected to be 41 years, under the medium series, (Table A4.3).

**Table A4.3: Population by Age Group, Flinders Shire Council (Source: PIFU)**

	2006							2031						
	Age group (years)							Age group (years)						
Local government area (LGA)	0-19	20-34	35-49	50-64	65 and over	TOTAL (a)	Median Age	0-19	20-34	35-49	50-64	65 and over	TOTAL (a)	Median Age
<b>Flinders (S)</b>	576	349	429	358	199	1,911	36	332	221	290	474	433	1,752	51

## Dwelling Projections

Dwellings numbers are projected to increase by 3.9% over the 25 year period 2006 to 2031, (Table A4.4).

**Table A4.4: Dwelling Projections – Flinders Shire Council (Source: PIFU)**

Local government area	Total private dwellings						Change to dwellings		Average occupancy rate	
	2006	2011	2016	2021	2026	2031	— 2006–2031 —		2006	2031
(2008 ASGC)	— number —						number	%	— ratio —	
<b>Flinders (S)</b>	941	956	977	979	979	978	37	3.9	2.03	1.76

## 4.2 Priority Infrastructure Planning

The Council has not undertaken the development of Priority Infrastructure Plans for Flinders Shire communities and so there is no additional demand for assets and services from this planning category.

## 4.3 Stage 1 Gap Analysis – Capital / New / Upgrade

The Levels of Service Framework provides two points for assessment / audit for assets and services. The first is to audit the Service Standards to understand that the current assets meet the agreed needs, or an exception report confirms a varying standard for a particular suite of assets or services where community feedback indicates low level demand for any changes to the current facilities or additional assets or services.

The second audit point is for the Service Targets to ascertain whether the services provided match the specified targets and can be demonstrated as providing reasonable value for money.

This 'gap analysis' will measure the difference between the current Service Standards and those required to provide the complete framework of services and Service Standards.

Decisions regarding the assets and services can be confidently made once the standards are documented and the Council better understands community needs across the asset classes. The development of the Community Plan will provide a significant point of reference for these matters.

This may result in development of a program of additional capital works, (new and upgrade works), to bridge any gaps.

### 4.3.1 Change Factors

Demand planning may also have regard for other factors / changes that may be recognised by the Council, or imposed upon the Council as described in Table A4.6.

**Table A4.6 Change Factors for Assets and Services**

Change Factor	Potential Impact on Assets and Services
Climate Change	Need to reduce dependence on fossil / non-renewable energy sources, while still achieving the required work outputs.
Technological Change	This is difficult to predict and necessitates monitoring internal and external trends to establish where new technologies may be applied to enhance the Council assets and services, e.g. improvements such as increased information technology applications for planning and management purposes.
Legislative Change	Environmental requirements such as reduced carbon footprint or payment for carbon emissions.
Customer Expectations	This is largely governed by community service requirements and the need to have sustainable assets and services. Changes to service delivery or new services may require different applications. It is worthwhile noting that it will always be difficult to meet all customer expectations – the emphasis should be on customer <u>needs</u> unless the customer has stated that they are willing to pay for their 'expectations'.

## 4.4 Demand Planning

The objective of demand management planning is to actively seek to modify customer demands for services in order to:

- Optimise the utilisation / performance of existing assets;
- Reduce or defer the need for new assets;
- Meet the organisation's strategic objectives;
- Deliver more sustainable services;
- Respond to customer needs

It is vital to the success of the Asset and Services Management Plan that demand factors be analysed comprehensively, and their impact quantified in terms of the following:

- The effect of the growth of the asset network;
- Any possible future need to increase or decrease infrastructure; and
- The implementation of non-asset solutions, such as managing demand.

In addition to the factors mentioned above, risk affects demand for services and consequently the following must be taken into account:

- The methodology and accuracy of forecasts;
- The currency of forecasts;
- The uncertainty of forecasts; and
- Any unforeseen natural factors.

The population trends recorded in Table 4.1 above indicate that demand for assets and services is not likely to change based on the current levels of regional activity, (from a purely statistical perspective). Therefore the initial gap analysis is required to ascertain any outstanding demand for additional assets and services.

The core of asset and services planning will derive from these Asset and Services Management Plans, for renewal, maintenance and disposal of the various assets. This planning will confirm a structured approach to asset and services management with complimentary forecasts for the Long Term Financial Plan. The plans will be reviewed, at



least on a half-yearly basis, to provide a manageable, sustainable profile for asset renewal and maintenance as well as services operations.

The Council will continually re-establish and review the strategic plans guiding the provision of services and facilities to the community, which may realise the need for new, additional or upgraded assets.

Future planning may also identify the need for new assets to meet growth or changing regional circumstances.

## 4.5 Demand Management Strategy

The objective of demand management is to actively seek to modify customer demands for services in order to:

- Optimise the utilisation / performance of existing assets;
- Reduce or defer the need for new assets;
- Meet the organisation's strategic objectives;
- Deliver more sustainable services;
- Respond to customer needs.

Demand for new services will be managed through a combination of managing existing assets, upgrading of existing assets and providing new assets to meet demand. Demand management practices may also include:

- non asset solutions;
- insuring against risks; and
- managing failures.

A complete Business Case is required to justify the need for the additional assets or service. The Business case will have regard to:

- the demand for the asset or service as interpreted from the Community Plan, Corporate Plan and any formal strategy or plan;
- a determination against the Levels of Service relevant to the asset or service under consideration;
- any community consultation process observed for the asset or service;
- all funding details, capital and recurrent, and short term and long term, specifically relating to the whole of life costs for the asset or service.

The determination regarding the asset or service must also have regard to the alternative practices recorded above.

## 4.6 Stage 2 Gap Analysis – Operations and Maintenance

The second stage of the gap analysis is the review of the operations and maintenance activities to provide an overview of the effectiveness and efficiency of the services against budgets and long term plans. This analysis should be based on financial and service data to ensure that Levels of Service are acknowledged.

The analysis requires strong disciplines to achieve reasonably accurate results, and may be best supported by electronic systems linked with the GIS to support demonstrations of the performance.

## 5. RISK MANAGEMENT

Risk management is one of the fundamentals of asset and services management, and is observed to the highest possible level using industry standard practices. It is appropriate that the formal process of risk management processes be applied to support decision making in all areas and at all levels of the organisation.

Risks can typically be categorised as:

- **Natural Events.** Council has virtually no control over the timing or extent of the event, however, the probabilities may be understood;
- **External Impacts.** Council has some control over these risks, associated with other organisations providing goods and services to Council;
- **Physical Failure Risk.** Where conditions or performance of an asset could lead to failure. Council can control these risks through maintenance and renewal funding levels;
- **Operational Risk.** Where management of the asset or asset management activities might impact on an asset. Council can control these risks through maintenance and renewal funding levels.

The structured planning process is designed primarily to address the risks associated with 'physical failure risk' and 'operational risk'. The risk management structure records primary risks and critical risks associated with the assets and services.

### 5.1 Risk Principles and Process

For Flinders Shire Council, three primary risks have been identified for the assets and services, namely:

- **Risks** associated with the loss of service by the failure of critical assets;
- **Financial risks** from a lack of due diligence in the management of funding for the renewal, maintenance and operation of the assets to provide agreed Levels of Service; and
- **Physical risks** where data and information are not maintained to standards which enable competent management outputs.

The structured management process is designed to address these risks in to standards which provide that the organisation and the community can be confident of consistent functional outcomes required from the assets and services.

### 5.2 Risk Management Framework

This risk management framework for this plan is based on the provisions of AS / NZS ISO 130 31000 Risk Management – Principles and Guidelines. The principles and processes described in the standard are displayed in Figure A5.2 below. The elements are further described as:

- **Risk Management Context.** Establishes the objectives, stakeholders, key issues and criteria against which risks will be evaluated;
- **Identify the Risk.** Identifies what risk events are likely to impact on assets and services;
- **Analyse the Risk.** Reviews the existing controls and then analyses the likelihood of an event occurring and the consequence of the event to determine the level of risk;
- **Assess the Risk.** Assesses and ranks the identified risks in a Risk Register;

- **Treat the Risks.** Identifies actions to reduce / control the risk.

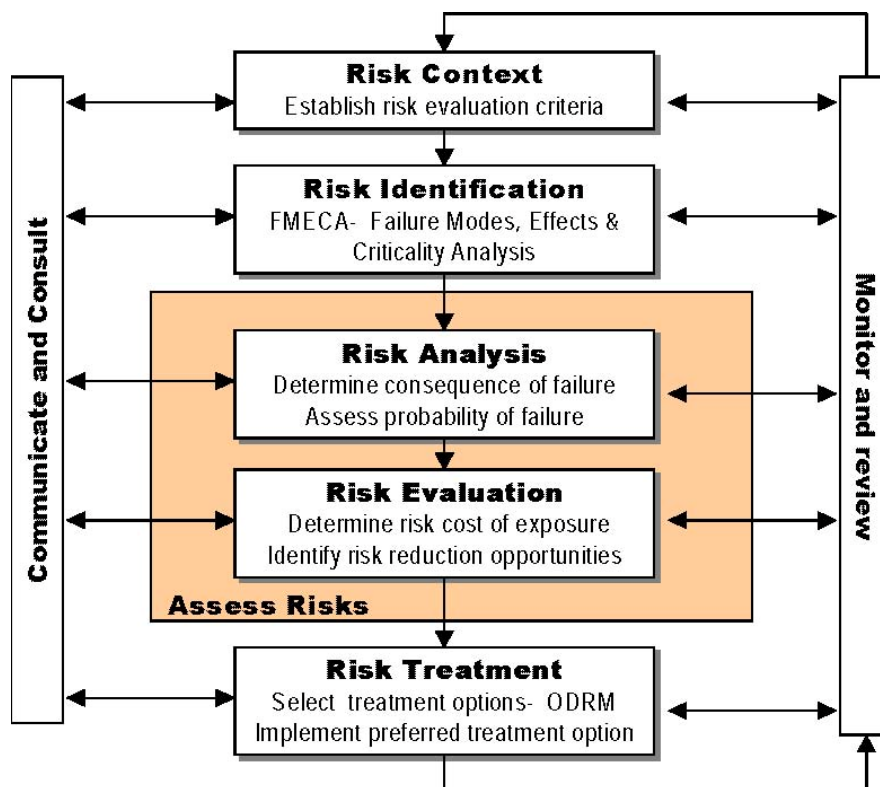


Figure A5.2: Risk Management Framework Risk Assessment (Source: AS / NZS ISO 31000:2009)

### 5.2.1 Risk Assessment

An assessment of risks associated with service delivery from assets will identify the critical risks associated with the asset and services. The risk assessment process will identify credible risks and the likelihood of the risk event occurring, to develop a risk rating and a risk treatment plan for non-acceptable risks.

Risk assessments have been undertaken for each asset class to ascertain the criticality for the assets and services and to provide details for the treatment options. The critical risks and treatment options are recorded in Figure A5.4.1.

The risk assessment is based on the formal assessment processes represented in Table A5.2.1:

LIKELIHOOD	CONSEQUENCES				
	1	2	3	4	5
	Negligible	Minor	Moderate	Major	Catastrophic
A. Rare	L	L	L	M	H
B. Unlikely	L	L	M	H	H
C. Possible	L	M	M	H	E
D. Likely	M	M	H	E	E
E. Almost Certain	M	H	H	E	E

Table A5.2.1: Risk Assessment Process (Source: AS/ NZS 4360:2004 Risk Management)

## 5.2.2 Risk Treatment

The following treatment strategies are applicable for the levels of risk:

Risk Category	Control / Treatment
L = Low Risk	<ul style="list-style-type: none"> <li>Manage risk by routine procedures</li> <li>Typical response within 3 hours</li> </ul>
M = Moderate Risk	<ul style="list-style-type: none"> <li>Management responsibility must be specified</li> <li>Typical response within 2 hours</li> </ul>
S = Significant Risk	<ul style="list-style-type: none"> <li>Risk and management strategy identified in Asset &amp; Services Management Plan</li> <li>Failure management plans available</li> <li>Typically immediate to short term response, (make safe)</li> </ul>
H = High Risk	<ul style="list-style-type: none"> <li>Risk and management strategy identified in Asset &amp; Services Management Plan</li> <li>Failure management plan specifically addressing event in place</li> <li>Typically immediate response and remedy as far as is practicable</li> </ul>

Table A5.2.2: Risk Assessment Ranking (Source: AS/ NZS ISO 31000:2009)

## 5.2.3 Primary Risks

Flinders Shire Council has identified three primary risks for the assets and services, namely:

- Funding sustainability to support consistent Levels of Service;
- The need for improved skills and the 'whole of organisation' approach to the management of assets and services effectively; and
- Failure of an asset or network due to inappropriate asset management.

The structured management process described in this plan is designed to address these risks to standards which provide that the organisation and the community can be confident of consistent functional outcomes from the management of the assets and services.

## 5.3 Risk Management Framework within Council

The Council is subject to corporate, strategic and operational as risks detailed below.

### 5.3.1 Corporate Risk

Council has in place corporate processes to manage risks within the organisation comprising:

- corporate risk register
- risk policy
- risk register.

### 5.3.2 Risk Management Policy

Council is committed to adopting management principles that will successfully identify, analyse, assess, treat, monitor and review risks associated with its operations. Council will utilise a combination of proactive and reactive methods to ensure its risks are kept to a minimum.

Council's enterprise Risk Policy was adopted on 23 November 2010

### **5.3.3 Risk Management Implementation Plan**

Council maintains risk management implementation plans for principal infrastructure and services to minimise the likelihood of non-achievement of critical business objectives. The risk management implementation plan is designed to ensure that:

- All significant operational and organisational risks are understood and identified.
- The highest risks within a one year planning horizon are identified and addressed.
- Risk reduction treatments are implemented which best meet business needs.
- Responsibilities for implementing and managing risks are allocated to specific staff.

### **5.3.4 Risk Assessment Process**

Council has undertaken a review for potential risks. The risks identified have been described and their potential impacts and current controls assessed in the corporate Risk Register.

Defects identified during programmed inspections are manually recorded into a database. The risk analysis considers both the likelihood and consequences of events and asset risk.

## **5.4 Conclusion**

Despite the increasingly challenging risk environment, the observation of these principles will address the key issues for the organisation and provide the framework of remedial actions to ensure that assets and services can be sustained and the organisation and the community are not unnecessarily exposed to risk situations.

### 5.4.1 Critical Risks and Treatment Plans

Asset at Risk	Incident	Cause	Likelihood	Risk Rating	Risk Treatment Plan
<b>Sealed Roads</b>	Pavement failure and potholes causing vehicle damage and increasing risk of traffic accidents	Extreme weather conditions. Lack of maintenance and reseal program.	Possible	High	Immediate response by on call staff in the event of a major storm – flood event. Make road safe and repair as soon as possible. Regular inspections and ongoing capital works and maintenance program.
<b>Unsealed Roads</b>	Corrugations, loss of pavement shape and rutting.	Large amounts of heavy traffic. Extended periods of dry weather.	Probable	Medium	Maintenance grading program. Routine road inspections Understanding traffic movement patterns.
<b>Unsealed Roads</b>	Washouts during extreme weather conditions	Storm – flood damage	Possible	High	Immediate response by on call staff in the event of a major storm / flood event. Make road safe and repair as soon as possible. Regular inspections and ongoing capital works and maintenance program. Close road and provide alternative access if possible
<b>Kerb and Channel</b>	Failure of kerb Local ponding	Water soakage under pavement. Heavy traffic damage. Ground movement from large trees.	Possible	Low	Routine inspections. Ongoing maintenance programs.
<b>Footpaths Bikeways</b>	Pedestrian tripping due to path condition.	Ground movement. Failure of pavement materials.	Possible	Medium	Annual inspections and programmed maintenance. Dangerous situations to be rectified immediately.
<b>Buildings and Other Structures</b>	Destruction of Corporate building	Fire / Flood	Possible	Very High	Maintain adequate insurance Disaster Management Plan updated and current Offsite storage of data backups

Asset at Risk	Incident	Cause	Likelihood	Risk Rating	Risk Treatment Plan
<b>Buildings and Other Structures</b>	Damage to buildings causing closure of infrastructure	Vandalism Act of God	Possible	High	Staff temporarily repair damage. Contractor engaged. Routine maintenance inspections.
<b>Buildings and Other Structures</b>	Increased injury risk to users due to age and condition	Inadequate maintenance program.	Unlikely	Low	Capital works and maintenance program in place. Communication with clubs and lease holders.
<b>Recreation Facilities</b>	Damage to structures in parks and playgrounds due to age and condition	Inadequate maintenance program.	Unlikely	Medium	Capital works and maintenance program in place. Routine maintenance inspections
<b>Recreation Facilities</b>	Damage to structures in parks and playgrounds	Vandalism Misuse of equipment.	Possible	Medium	Staff temporarily repair damage. Contractor engaged. Routine maintenance inspections.
<b>Water Network</b>	Mains breakage	Earth movement Contractor error	Possible	High	Staff to shut down line to minimise water loss. Staff to inspect and replace main if necessary.
<b>Water Network</b>	Treatment plant failure	Electrical or mechanical failure	Possible	Very High	Electrical – Ergon or electrical contractor called out. Mechanical – Staff to inspect and engage contractor in need.
<b>Sewer Network</b>	Pipe blockage	Tree roots Foreign objects	Possible	High	On call staff to repair Capital works and maintenance program in place
<b>Sewer Network</b>	Pipe breakage	Contractor error Heavy vehicles	Possible	Very High	On call staff to repair
<b>Sewer Network</b>	Pump – Treatment Plant failure	Electrical or mechanical failure	Possible	Very High	Electrical – Ergon or electrical contractor called out. Mechanical – Staff to replace with standby pump.
<b>Sewer Network</b>	Overflow of effluent ponds	Inclement weather	Unlikely	High	Staff repair damage and dispose of excess sewerage to an appropriate facility.

**Table A5.4.1: Critical Risks and Treatments – Flinders Shire Council – Assets and Services Management Plan**



## 6. LIFE CYCLE MANAGEMENT PLAN

The Life Cycle Management Plan details how Flinders Shire Council plans to manage and operate the assets to provide the agreed Levels of Service.

The most important factor for the competent management of assets and services is good, accurate and up to date data, including as far as practicable, asset condition data, plus an appreciation of the 'current' and 'required' Levels of Service.

More financial data and recorded history is required to enable the development of meaningful renewal, (financial), forecasts. The assets are simple, tangible assets by their nature, but the past management regime was not recorded other than in lists of depreciated assets in the Asset Register.

There is a new awareness for the management of the assets and services which means that the quality of the financial data will be continuously improved, and confidence in the data will increase as the processes become better established and revised disciplines are applied to the capture of costs.

### 6.1 Physical Parameters

Flinders Shire Council is responsible to ensure that all assets continue to function and meet the community needs as well as maintaining the assets in a safe and usable condition.

The asset groups that are covered by chapters of this Asset and Services Management Plan are in Table A6.1.1:-

**Table A6.1.1: Asset Groups for Flinders Shire Council Asset and Services Management Plan**

- Road Network
- Buildings and Other Structures
- Recreation Facilities
- Sewer Network
- Water Network
- Waste (Landfill)
- Corporate/IT
- Plant and Equipment

The total assets and replacement values are represented in Table A6.1.2:

**Table A6.1.2: Replacement Values – all Assets (as at 30 June 2011)**

Asset	Replacement Value
Road Network	93,376,491.41
Buildings and Other Structures	29,945,992.46
Recreation Facilities	928,224.49
Sewer Network	15,818,940.61
Water Network	7,409,597.31
Waste (Landfill)	
Corporate/IT	104,842.38
Plant and Equipment	11,457,330.77
<b>Total</b>	<b>159,041,419.43</b>

The physical parameters for the individual asset classes are described in the separate chapters.

## 6.2 Asset Owner / Custodianship / Service and Maintenance / Responsibility Matrix

Allocating responsibility for the management, renewal, maintenance and operation of the assets and services is a critical function, so that the organisation is assured that all asset and services management responsibilities will be effectively discharged and the appropriate level of expertise is available for the functions to be discharged.

Implementation of this Asset and Services Management Plan will be the responsibility of a number of Council Officers.

**Chief Executive Officer (CEO)** - will be responsible for ensuring that the actions are coordinated and that the major strategic objectives are achieved. The CEO will report progress against the strategic objectives on an annual basis to Council.

**Directors and functional Managers** - will be responsible for the assets and services allocated to them, plus the update and review of the relevant chapter of the Asset and Services Management Plan, as well as:

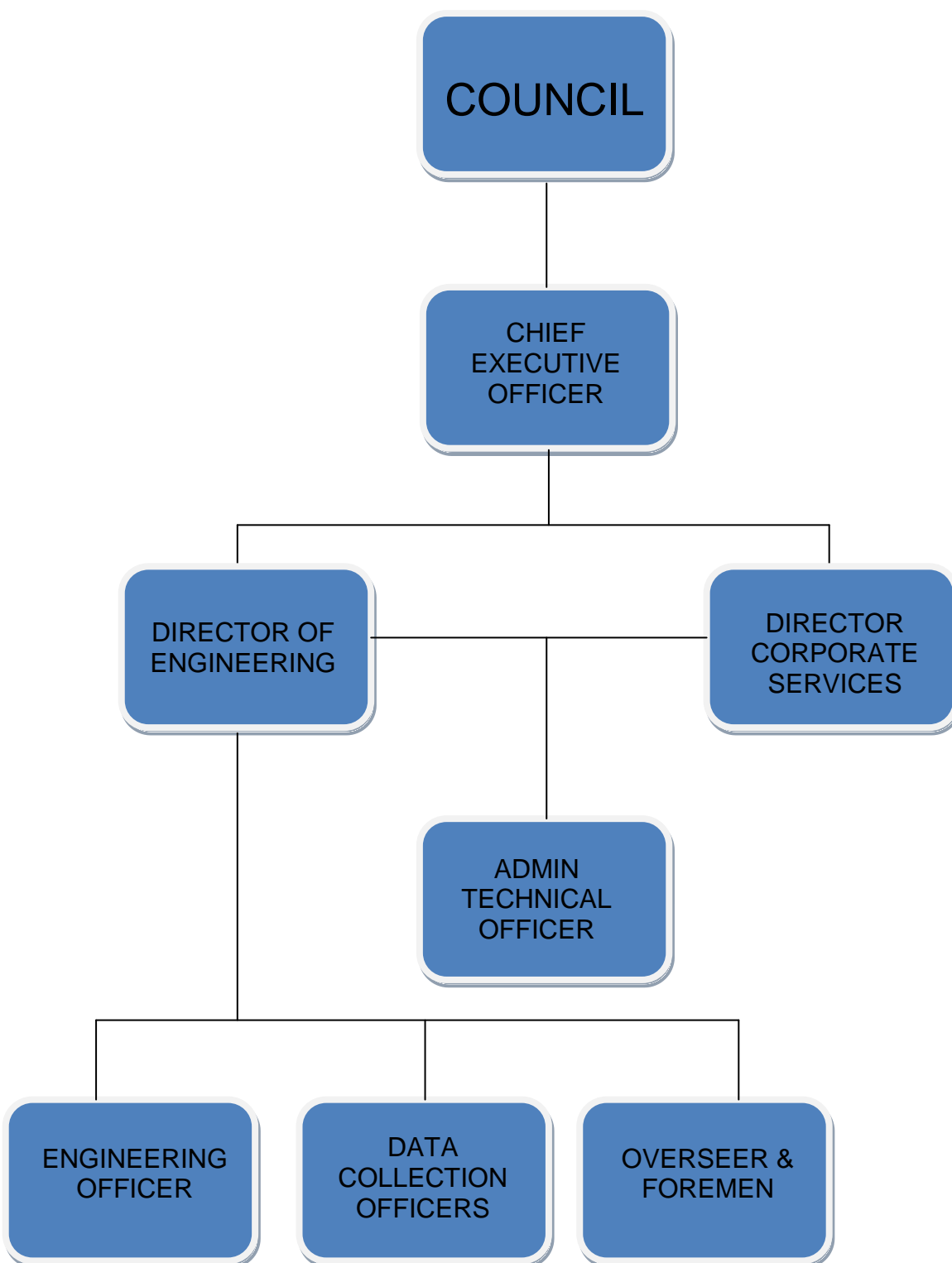
- the essential strategic and tactical planning for the assets and services, including maintenance of the asset class inventory based on regular review, plus programmed condition and defect inspections;
- the implementation of asset and services management, development and improvement actions;
- day-to-day operation and maintenance of the asset and services networks and programs;
- operational planning and scheduling to meet the Service Targets;
- monitoring and reporting on operational parameters detailed in the Asset and Services Management Plan for the individual asset classes.

**Director of Corporate Services** - will be responsible for:

- overseeing the annual update of the total Asset and Services Management Plan and a comprehensive review of the document every three years;
- half-yearly reporting to the CEO on the progress and performance of asset and services management;
- the overall budget control and performance of assets and services;
- population and implementation of the Long Term Financial Plan; and
- provision of financial management support for Council's asset and services undertakings.

The lines of accountability for implementation of the Asset and Services Management Plan are outlined in the Organisational Chart outlined in figure A6.1.2.

**Figure A6.1.2: Flinders Shire Council – Organisational Structure, September 2011**



## 6.3 Asset Capacity / Performance

Council's services are generally provided to meet the design standards nominated in the Levels of Service Framework.

It is important to understand the capacity of the assets to provide the services will deteriorate with time – these assets are exposed to all climatic elements and are used for a range of applications, some of which involve high levels of wear and tear. Assets such as air-conditioning will deteriorate quickly because of more substantial use in this climate, whereas, bollards will perform at the same level for their full life despite the deterioration of the appearance of the asset.

Understanding the capacity will support the overall asset and service management regime.

## 6.4 Condition

The full condition profile of all of Council's assets has not been assessed. Future revisions of the Asset and Services Management Plan must include condition ratings for all asset groups to enable the validation process for the renewal of assets derived from condition and performance.

The preferred option for condition rating is to use Council staff or 'local' condition assessors to be sure that the local factors are accounted for as far as possible, (rather than by external, corporate agents), and to allow capacity for historical factors to be accounted for where known. Council staff will be trained and regularly 'tested' to ensure that consistent condition assessments are provided. It is intended to train a number of staff, including the development of knowledge across a number of asset classes to achieve continuity as well as consistency. Where special equipment is required to assess condition, such as CCTV for underground system assessment, the first cut will be by external provider.

The condition of the assets will be rated by the assessors using the scale described in Table A6.4.

**Table A6.4: Condition Rating Scale**

<b>Condition Score</b>	<b>Generic Condition of Asset Condition</b>
<b>0</b>	A new asset or an asset recently rehabilitated back to new condition.
<b>1</b>	A near new asset with no visible signs of deterioration often moved to Condition 1 based on the time since construction rather than condition decline
<b>2</b>	An asset in excellent overall condition, with only slight condition decline - it would be obvious that the asset was no longer in new condition
<b>3</b>	An asset in very good overall condition with some early stages of deterioration which is relatively minor in nature and causes no serviceability problems
<b>4</b>	An asset in good overall condition but with obvious deterioration – serviceability very slightly impaired
<b>5</b>	An asset in fair overall condition – deterioration in condition is obvious and there would be some serviceability loss
<b>6</b>	An asset in fair to poor overall condition - deterioration is quite obvious – asset serviceability now affected with increasing maintenance costs
<b>7</b>	An asset in poor overall condition – deterioration is quite severe and starting to limit serviceability of the asset – maintenance costs are high
<b>8</b>	An asset in very poor overall condition with serviceability heavily impacted by the poor condition - maintenance costs would be very high and the asset would be at the point where it needed renewal

<b>9</b>	An asset in extremely poor condition with severe serviceability problems and needing renewal immediately – may pose a risk to remain in service
<b>10</b>	An asset that has failed and is no longer serviceable and should not remain in service – there would be an extreme risk in leaving the asset in service.

The condition rating is based on remaining useful life and condition as a measurement of capability to effectively and consistently provide services.

## 6.5 Valuation

A revaluation of all Flinders Shire Council total infrastructure assets, was conducted by valuers, Australian Pacific Valuers and Shire Engineers, as at the 30th June 2011. The current valuation of assets is summarised below:-

- Gross Current Replacement Value (Adopted) \$159,041,419.43
- Fair Value (Adopted) \$114,312,815.45

The major infrastructure assets of transport, water supply and sewerage comprise the majority of that investment. It is appropriate therefore that the major effort is directed toward the management of those assets.

## 6.6 Revaluation

The Asset Accounting Policy includes an asset revaluation schedule which accounts for the Asset Classes, Asset Groups and components, with specific reference to the timeframes and local and environmental factors that influence the deterioration / consumption of the assets.

It is important also to ensure that the processes for recording assets / the condition of assets are robust and provide updated information in a timely manner so that Asset Inventories and the Asset Register are maintained current, and revaluations reflect current and actual circumstances. Timely capture of 'as constructed' details is important to ensure that the capitalisation process accounts for the actual assets.

The process for capture of all asset data is important to ensure up to date information for depreciation calculations and long term financial planning.

## 6.7 Work Category Definitions

Work categories have been broken down into the following criteria:-

**Operations:** Operations have no effect on the assets condition but are necessary to keep the asset properly utilised.

**Maintenance:** The day to day work required to keep operating at required service levels and falls into 4 broad categories:-

- Preventative
- Reactive
- Planned
- Routine / Cyclic

**Renewals:** The replacement of the asset or a significant asset component to its original size and capacity.

**New Works:** The extension or upgrading of assets required to cater for growth or additional Levels of Service.

**Asset Disposal:** The removal or disposal of decommissioned assets.

## 6.8 Maintenance

Maintenance is work undertaken to ensure that an asset continues to meet the required performance and standard throughout its useful life.

Maintenance includes preventative, reactive, planned and cyclic maintenance work activities as described.

**Preventive Maintenance** – maintenance performed to retain an asset in its original condition as far as practicable by performing inspections to detect and prevent failure.

The emphasis for future maintenance for the Flinders Shire Council should be of a preventative regime. Maintenance programs are aligned to the Asset and Services Management Plan to ensure the most efficient and effective means to optimise the lifecycle cost for assets and services.

**Reactive Maintenance** – maintenance performed as a result of failure, to restore, as far as practical, an asset to its original condition.

This unplanned repair work is carried out in response to service requests and in line with management or supervisory direction.

**Planned Maintenance** – repair work that is identified and managed through a maintenance management system. These activities include inspections, condition assessment, scheduling and prioritising work and reporting the work completed to develop a maintenance history record.

**Cyclic / Routine Maintenance** – is the replacement or upgrade of asset components undertaken on a regular cycle, e.g. building repainting or roof replacement.

### 6.8.1 Maintenance Strategy

Each of the specific Asset and Services Management Plans includes an Operations and Maintenance Plan for the asset class. This plan records the Customer and Technical Service Targets to be provided to maintain the asset and Levels of Service to be provided.

The Resource Plan, describing the staff and resources required to provide the asset maintenance and operations services at the specified frequency and standards is extracted from the Operations and Maintenance Plan.

The Resource Plan is used to support detailed costing for the provision of services, as well as one of the lead documents in the performance management framework, specifically related to the non-financial parameters.

The plan should also have reference to the typical materials components for the services.

It is important to develop costing structures to ensure that maintenance costs are not contaminated with operating costs. Operational costs do not impact on asset consumption but do impact on the presentation and amenity Service Factors and are an important component of the Levels of Service.

### 6.8.2 Maintenance Agreement

Flinders Shire Council contracts out only a small portion of its maintenance works to access specialist services which are not normally available locally. The management of these contracts is undertaken in-house by the Director of the relevant business unit.

### 6.8.3 Inspections

Inspections are an important activity in the total management program, and are categorised into two activities:

1. **Condition inspections** – programmed inspections to assess the condition of the assets, at asset class level, asset group level and component level – the frequency of inspections may vary for these elements. The intention is to record data which supports an appreciation of the status of the asset / component in its useful life;
2. **Defect inspections** – programmed inspections to assess the current level of defects affecting the asset, specifically directed at addressing the maintenance requirements to be undertaken in the immediate to short term. The necessary remedial work is programmed and undertaken in accordance with current maintenance standards and best practice. Where defects are assessed that have the potential to create the risk of injury, or inconvenience to the public, the timeframe for remedial works must be much shorter. The quality and type of work undertaken is dependent on the needs of the network, maintenance strategies, maintenance intervention levels and available funding.

The type and frequency of defects does impact on maintenance trends and can be used as an indicator of asset consumption. Likewise, the remedial works for defects need to account for programmed renewal, so that funds are not wasted.

Where possible, the inspection categories will complement each other – the records from both inspection rounds need to be available for the other category. This advantage is best realised by using Council staff for all inspections as appropriate.

The Council GIS is the ideal repository for the data from both categories of inspections to enable spatial assessment of the renewal and maintenance factors.

The inspection categories are complemented by customer and stakeholder requests and comments – again dealt within the framework of defect management and maintenance and the program for asset renewal. The Levels of Service are the principal criteria for this exchange.

## 6.9 Renewals and Replacements

This Asset and Services Management Plan is primarily about the renewal and replacement of assets to sustain Levels of Service. The intent is to understand the framework for renewal of assets based on consumption of the current stock and the varying factors that influence the useful life and deterioration of the assets.

The renewal and replacement program is then structured around these factors plus reference to the financial parameters, and perhaps constraints, that the Council must acknowledge on behalf of the community.

### 6.9.1 Renewal Strategy and Plan

Renewal expenditure is major work which does not increase the assets design capacity but restores, replaces or renews an existing asset to its original service potential. Work over and above restoring an asset to original service potential is considered an upgrade or an expansion / augmentation of service.

Assets requiring renewal are currently identified by reference to the remaining useful life estimates obtained from the Asset Register. Works identified by this method are ranked by priority and scheduled in future works programs.



As the confidence in the data available increases, it is intended to improve the renewal evaluation process by including consideration of condition ratings as well as the remaining useful life of the asset, to enable increased reference to the service potential of the individual and network level assets.

Wherever practical renewal will be undertaken using 'low cost' renewal methods. The aim of 'low-cost' renewals is to restore the service potential of the asset by means other than replacement.

## 6.10 New, Upgrade and Disposal

The following definitions are relevant to this plan:

**New works** create a new asset and / or service in such cases as:

- the asset or service did not previously exist;
- new, additional works which add to an existing asset or service beyond its current capacity to increase the Level of Service.

**Upgraded** assets and services may result from regional or local needs for higher Levels of Service to meet changes in population profiles, industry needs or environmental requirements.

The demand for new and upgraded assets and services may originate from various sources, including:

- demographic profile changes, growth and changing social and environmental requirements;
- the gap analysis of strategic plans or specific programs applied to various locations, identifying the assets required to meet agreed Levels of Service;
- community requests or proposals linked with Operational Plan;
- new Federal and State Government or local community programs;
- funding initiatives from external sources.

The acquisition of new assets and services commits Council to ongoing operations and maintenance costs for the period that the service provided from the assets is required. The costs are calculated from historical costs for similar services and forward projections / estimates for changed Levels of Service.

Proposals for new assets and services must be supported by Business Case documentation, including reference to:

- the justification for the new project or program based on achieving Community Plan and Corporate Plan outcomes;
- initial 'whole of life' costing estimates;
- community consultation processes and outcomes.

Fully costed and confirmed proposals are evaluated against the 'quadruple bottom line' for alignment with the relevant social, economic, environmental and governance factors, as well as having regard to the appropriate risk elements and funding availability, to establish the ranking and priority for the proposals. All proposals are then recorded in the appropriate year of the Capital Works Program and Long Term Financial Plan.

**Disposals** include any activity associated with the disposal of a decommissioned asset including demolition or relocation. Prior to disposal the asset should be further investigated to determine if any other options are available for an alternate service delivery.

**Sales** include any activity associated with receiving money in return for an asset.

## 6.11 Planning Criteria and Assumptions

The primary purpose of this Asset and Services Management Plan is to develop and enable a planning framework to provide accurate forward projections for the provision of services to the community to meet specified standards, plus the management of the assets which are used to provide the services.

For the assets, that means a renewal and maintenance framework to sustain the services outputs.

For the services it means regular consultation with the community to ensure that services remain relevant and are seen to offer value for money and satisfy local and regional needs.

Certain key assumptions were made in compiling the information and conclusions contained in this Asset and Services Management Plan and in preparing the forecasts of required operating and capital expenditure. Understanding these assumptions and the drivers behind the assumptions enables improving levels of confidence in the data behind the financial forecasts.

The assumptions made in the compilation of the financial forecasts for capital and recurrent expenditure recorded in this plan include:

- the plan is built on the data available at the time of preparation – the confidence factors for the operational and financial data for the asset classes was estimated as:

Asset Class / Service	Operational Data Confidence Factor (Asset Register)	Operational Data (Condition) Confidence Factor	Financial Data Confidence Factor
Road Network	75%		95%
Buildings and Other Structures	95%	95%	95%
Recreation Facilities	95%	95%	95%
Water Network	75%		95%
Sewer Network	85%		95%
Waste – Landfill			
Corporate / IT	95%	95%	95%
Plant and Equipment	95%	95%	100%

**Table A6.10.1: Confidence Factors for Asset and Services Operational and Financial Data (Estimated as at 01 October 2011)**

- operational and financial data, funding levels and renewal / replacement plans may be subjected to changes which were not apparent at the time of compilation of this plan;
- current asset values, depreciation expense and carrying amount estimates were used for calculation of the financial forecasts;
- expenditure in the capital and maintenance programs was 'interpreted' as far as possible based on local knowledge in the first instance to achieve the first cut financial projections, pending further application of changes to refine expenditure capture better against the assets and services;
- seasonal conditions can have a major impact on the condition data;
- natural disasters are a regular occurrence which can change the condition profile of the assets substantially, including the financial forecasting because of asset renewal from NDRRA funding;

- the organisation has and retains the capacity to provide the maintenance to the required standards, (some renewal by contract).

The planning is reflected in the succeeding parts of the plan representing the individual asset classes.

The improvement plan records the opportunities for improved planning and building capability to increase confidence in and accuracy of the outputs from the plans.

## 7. FINANCIAL PROJECTIONS

Initial capital cost for assets constitutes a significant up-front cost and often dominates the decision making process when acquiring new assets, however ongoing recurrent expenses, (including depreciation), usually represent a higher portion of the total life cycle costs of many assets. It is important that they be included in the financial analysis undertaken to evaluate asset investment options. There may also be substantial costs associated with disposal at the end of the assets useful life, (e.g. demolition costs).

Asset accounting policies will guide the activities and processes necessary to support appropriate corporate reporting.

The following Australian Accounting Regulations currently apply to Local Government in Queensland:

- Local Government (Finance and Reporting) Regulation 2010
- AASB 116 Property, Plant & Equipment – *prescribes requirements for recognition and depreciation of property, plant and equipment assets*
- AASB 136 Impairment of Assets – *aims to ensure that assets are carried at amounts that are not in excess of their recoverable amounts*
- AASB 1021 Depreciation of Non-Current Assets – *specifies how depreciation is to be calculated*
- AAS 1001 Accounting Policies – *specifies the policies that Council is to have for recognition of assets and depreciation*
- AASB 1041 Accounting for the reduction of Non-Current Assets – *specifies the frequency and basis of calculating depreciation and revaluation basis used for assets*
- AAS 1015 Accounting for acquisition of assets – *method of allocating the value to new assets on acquisition*
- AAS 27 Financial reporting by Local Government
- AAS 1010 Recoverable Amounts of Non-Current Assets – *specifies requirement to test the reasonableness of valuations.*

The financial processes and systems acknowledged in this plan are developed within the framework set by these standards and policies.

### 7.1 Current Financial Position

Council is currently fully funding the depreciation on behalf of all asset classes, based on the information in the Asset Register. Straight line depreciation is used for all asset classes except Plant and Equipment which is depreciated by Reducing Balance method.

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and commissioned ready for use.

Where assets have separately identifiable components that are subject to regular replacement, these components are assigned useful lives distinct from the asset to which they relate. Any expenditure that increases the originally assessed capacity or service

potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset to the Council.

Major spares purchased specifically for particular assets that are above the asset recognition threshold are capitalised and depreciated on the same basis as the asset to which they relate.

## 7.2 Funding Capacity

Council's capacity to fund the plans to provide consistent and sustainable Levels of Service across the community is determined by the financial forecasts of this plan, read in conjunction with the asset condition profiles and consumption trends.

The current program of data collection, condition ratings and revaluations will increase the integrity of the information available to enable consolidation of this position.

Review of the Asset Register indicates that there may be opportunities to revise some parameters for the assets, such as extended useful lives, higher retreatment intervention condition criteria, and reference to the renewal programs that occur regularly with the impact of natural disasters on the transport assets.

Other factors that need to be accounted for include:

- Remoteness factors – transport costs and reduced material options mean that renewal and maintenance programs are more expensive;
- Limited competition for contractors to undertake specialised functions results in higher costs;
- Travel distances within the region add to function costs.

Review of the Asset Register indicates that there may be opportunities to revise some parameters for the assets, such as extended useful lives, higher retreatment intervention condition criteria, and reference to the renewal programs that occur regularly with the impact of natural disasters on the transport assets.

## 7.3 Funding Options and Strategy

The focus of this Asset and Services Management Plan is to identify the optimum investment level for the maintenance of Council's assets and services to produce the desired Level of Service. How the maintenance is funded is a matter for Council under separate consideration.

Current funding sources available to Council include:-

- Rates (General, Special, Differential)
- Federal Government Funding
  - *Roads to Recovery*
- State Government Grants
  - *Financial Assistance Grants*
  - *Direct Grants*
  - *Main Roads Funding*
- Private Contributions
  - *Developer Contributions*

Projects that these funding sources support may not necessarily contribute to asset renewal and maintenance. New works will effectively increase maintenance and renewal responsibilities for Council, and the whole of life cost approach must be taken into consideration under before such projects are undertaken.

## 7.4 Renewal Gap

The Renewal Gap calculations will be completed for all asset classes, to demonstrate any gap between the current expenditure for renewal and the required expenditure. The Moloney

software also provides the option to review maintenance costs and expenditure to understand that the asset serviceability can be sustained.

This will be the starting point for the next phase of analysis to ensure that:

- All assumptions used to establish and reconcile the data and financial inputs have been fully tested;
- The management criteria and processes supporting the calculations are robust;
- All possible options for funding the renewal of assets are evaluated.

## 7.5 10 Year Expenditure Projections

Estimates of expenditure for operations and maintenance, planned renewals, planned capital upgrade / expansion and planned disposals for a 10 year period are provided in the following tables:

### 7.5.1 Disposals

Asset Group	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Plant and equipment	414,000	400,000	400,000	400,000	400,000	1,023,286	1,064,143	1,106,857	1,151,429	1,197,857
Buildings and other Structures										
Other Infrastructure										
<b>Total</b>	<b>414,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>1,023,286</b>	<b>1,064,143</b>	<b>1,106,857</b>	<b>1,151,429</b>	<b>1,197,857</b>

### 7.5.2 Operational and Maintenance Expenses

Asset Group	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Road Network	1,441,000	1409,000	1,467,603	1,472,603	1,477,603	1,490,000	1,500,000	1,510,000	1,520,000	1,530,000
Buildings and Other Structures	929,660	971,726	1,014,399	1,058,838	1,115,222	1,163,745	1,214,619	1,288,081	1,344,389	1,403,828
Recreation Facilities										
Sewer Network	383,500	383,500	345,000	350,000	355,000	360,000	365,000	370,000	375,000	380,000
Water Network	492,625	492,625	470,625	470,625	470,625	480,000	490,000	500,000	515,000	520,000
Waste - Landfill										
Corporate / IT										
Plant and Equipment	2,500,000	2,500,000	2,500,000	2,510,000	2,520,000	2,530,000	2,540,000	2,540,000	2,550,000	2,560,000
<b>Total</b>	<b>5,746,785</b>	<b>5,756,851</b>	<b>5,797,627</b>	<b>5,862,066</b>	<b>5,938,450</b>	<b>6,023,745</b>	<b>6,109,619</b>	<b>6,208,081</b>	<b>6,304,389</b>	<b>6,393,828</b>



### 7.5.3 Renewals

Asset Group	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Road Network	750,000	750,000	750,000	750,000	850,000	884,000	919,000	956,000	994,000	1,034,000
Buildings and Other Structures	1,420,000	3,320,000	400,000	400,000	450,000	855,000	1,175,000	1,210,000	1,808,000	721,000
Recreation Facilities										
Sewer Network	25,000	1,500,000	1,500,000	30,000	31,000	50,000	52,000	54,000	56,000	58,000
Water Network	30,000	40,000	600,000	624,000	649,000	675,000	702,000	730,000	759,000	789,000
Waste - Landfill										
Corporate / IT										
Plant and Equipment	1,060,000	1,060,000	1,060,000	1,060,000	1,060,000	1,102,000	1,146,000	1,192,000	1,240,000	1,290,000
<b>Total</b>	<b>3,285,000</b>	<b>6,670,000</b>	<b>4,310,000</b>	<b>2,864,000</b>	<b>3,040,000</b>	<b>3,566,000</b>	<b>3,994,000</b>	<b>4,142,000</b>	<b>4,857,000</b>	<b>3,892,000</b>

### 7.5.4 New / Upgrade / Expansion

Asset Group	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Road Network	1,292,000	1,292,000	1,292,000	1,292,000	1,500,000	1,500,000	1,560,000	1,622,000	1,687,000	1,754,000
Buildings and Other Structures	6,237,000	5,050,000	3,800,000	2,700,000	1,200,000	1,500,000	1,545,000	1,590,000	1,638,000	1,686,000
Recreation Facilities										
Sewer Network	45,000	2,775,000	4,750,000	2,000,000	50,000	52,000	54,000	56,000	58,000	60,000
Water Network	10,000	60,000	100,000	104,000	108,000	112,000	116,000	121,000	126,000	131,000
Waste - Landfill										
Corporate / IT										
Plant and Equipment	859,000	859,000	859,000	859,000	859,000	893,000	929,000	966,000	1,005,000	1,045,000
<b>Total</b>	<b>8,443,000</b>	<b>10,036,000</b>	<b>10,801,000</b>	<b>6,955,000</b>	<b>3,717,000</b>	<b>4,057,000</b>	<b>4,204,000</b>	<b>4,355,000</b>	<b>4,514,000</b>	<b>4,676,000</b>

## 8. ASSET MANAGEMENT PRACTICES, PERFORMANCE MONITORING AND IMPROVEMENT

### 8.1 Asset Management Practices

#### 8.1.1 *National Framework for Sustainability*

The Commonwealth and State Governments signed an “Inter-Governmental Agreement Establishing Principles Guiding Intergovernmental relations on Local Government Matters” in April 2006.

Amongst the principles enshrined in the agreement, local governments commit to sound public governance through:

- good fiscal management by working towards:
  - prudent management of assets and liabilities;
  - ensuring that revenue and spending decisions have regard to their effect on future generations and ongoing financial sustainability;
  - ensuring that its decisions on service delivery and the provision and maintenance of infrastructure are made with due regard to available, existing and anticipated future financial resources and competing priorities.
- improving its practices including strategic planning at local and regional levels, prudent borrowing and appropriate pricing regimes; and
- being responsible for funding functions it chooses to undertake in an area of responsibility of other spheres of government, in addition to funding its existing core functions.

In March 2007, the Local Government and Planning Minister’s Council (LGPMC) endorsed national frameworks for assessing financial sustainability, asset planning and management and financial planning and reporting. It is proposed that these frameworks for (i) assessing financial sustainability; (ii) asset planning and management; and (iii) financial planning and reporting be applied within each jurisdiction.

According to LGPMC, the development of these draft frameworks has demonstrated that, in the main, local governments in Australia have robust reporting, planning and asset management frameworks in place. The draft frameworks therefore complement current practices of each State and Territory. A national framework in each area will:

- assist States and Territories to achieve a consistent approach to assessing financial sustainability of councils, including the ability to assess where councils may require additional assistance; and
- provide a basis for States and Territories to assist councils to fulfil their commitment to sound public governance under Clause 11 of the Intergovernmental Agreement on local government matters.

The national frameworks provide a basis for all local governments in Australia to adopt relatively similar practices in a number of key areas. For the most part, the frameworks represent a minimum standard and do not represent more complete standards of good practice.

The National Framework promotes three principles;

- long term asset management and reporting,
- financial management and reporting; and
- integrated planning, including budgeting.

Progress on the implementation of the national frameworks is reported to the Local Government and Planning Ministers’ Council on a regular basis.

Queensland intends to incorporate the national frameworks within an evaluation process that will focus on sustainable councils, sustainable communities and good governance. Indigenous local councils will also be subject to evaluation.

### 8.1.2 Local Government Act 2009

The new *Local Government Act 2009* introduces a new range of financial, planning and accountability documents to assist with the achievement of the objectives of the national frameworks in Section 104 which outlines the requirements for financial, planning and accountability documents.

The following documents of a local government must comply with the requirements prescribed under a regulation:

- the financial management documents;
- the planning and accountability documents.

The **financial management documents** include the following documents:

- an annual budget;
- a general purpose financial report;
- a financial forecast;
- an asset register that records:
  - capital expenditure; and
  - depreciation charges; and
  - revaluation increments and decrements;
- a revenue statement.

The **planning and accountability documents** include the following documents:

- an annual report;
- a 5 year corporate plan;
- an annual operational plan;
- a long-term community plan;
- a long-term financial plan;
- a long-term asset management plan; and
- a report on the results of an annual review of the implementation of the long term plans mentioned in this section.

A **long-term community plan** is a document that:

- outlines the local government's goals, strategies and policies for implementing the local government's vision for the future of the local government area, during the period covered by the plan; and
- covers a period of at least 10 years after the commencement of the plan.

A **long-term financial plan** is a document that:

- outlines the local government's goals, strategies and policies for managing the local government's finances, during the period covered by the plan, including the following policies:
  - an investment policy;
  - a debt policy;
  - a procurement policy;
  - a revenue policy; and
- covers a period of at least 10 years after the commencement of the plan.

A **long-term asset management plan** is a document that:

- outlines the local government's policies and strategies for ensuring the sustainable management of the local government's assets and infrastructure, during the period covered by the plan; and

- covers a period of at least 10 years after the commencement of the plan.

A local government must annually conduct, and report on the results of, a review of the implementation of the local government's long-term plans mentioned in this section.

The interrelationships of all of these documents are illustrated in the Table in Section 2.3 – Purpose and Scope of the Plan.

### 8.1.3 Department of Local Government and Planning Requirements

The Department of Local Government and Planning (DLGP) asset management framework for Local Government, (Asset Management Advancement Program – AMAP), nominates a clear direction to provide that ten year financial plans are underpinned by robust estimates and forecasts produced from Asset Management Strategies and Asset Management Plans.

The service delivery strategy incorporating the asset management strategy must align with the Council's Corporate Plan, goals and objectives, and include a gap analysis of the current and expected future infrastructure asset status and an assessment of the activities to be undertaken to achieve that future state.

The Asset Management Plans provide the detail of actions to manage the asset base in order to provide the desired Levels of Service over the timeframe of the plan. The DLGP requirements for this plan are shown in the table below.

**Figure A8.1.3: DLGP Requirements (Source: Local Government Act 2009 / DLGP AMAP 2011 – 2012)**

Service Function	Sub-Function	DLGP Requirements
<b>Stakeholder Management</b>	Stakeholder engagement	<ul style="list-style-type: none"> <li>▪ Active community engagement</li> </ul>
<b>Asset Management</b>	Service Standards	<ul style="list-style-type: none"> <li>▪ The expected or required Levels of Service for the included assets;</li> <li>▪ The actual Levels of Service being achieved by the asset / asset class</li> </ul>
	System Overview	<ul style="list-style-type: none"> <li>▪ The classes and sub-classes of assets included in the plan</li> <li>▪ Quantitative data with respect to the asset classes and sub-classes</li> <li>▪ Strategic Framework</li> <li>▪ Gap Analysis</li> </ul>
	Maintaining Current Services	<ul style="list-style-type: none"> <li>▪ Description of program</li> <li>▪ Timing of program</li> <li>▪ Maintenance expense per asset class and sub-class</li> </ul>
	New and Upgraded Services	<ul style="list-style-type: none"> <li>▪ Future requirements associated with Corporate Plan and Operational Plan</li> <li>▪ Known or possible areas for expansion               <ul style="list-style-type: none"> <li>▪ Asset classes and potential acquisition dates</li> <li>▪ Cost estimates</li> <li>▪ Impact on Levels of Service, asset lifecycle and financial considerations</li> </ul> </li> <li>▪ New or upgrade capital expenditure</li> </ul>
<b>Sustainability Management</b>	Renewal and Replacement of Current Services	<ul style="list-style-type: none"> <li>▪ Renewals capital expenditure</li> <li>▪ Proposed timing of asset retirement or disposal</li> <li>▪ Estimated residual values at retirement or disposal</li> </ul>
	Financial Management	<ul style="list-style-type: none"> <li>▪ Useful life               <ul style="list-style-type: none"> <li>▪ Estimated useful life for each asset class and sub-class</li> <li>▪ Estimated remaining useful life for each asset class and sub-class</li> <li>▪ Annual depreciation expense per asset class and sub-class</li> </ul> </li> <li>▪ Valuation of each asset class and sub-class               <ul style="list-style-type: none"> <li>▪ Valuation</li> <li>▪ Date of valuation and valuation methodology employed</li> </ul> </li> <li>▪ 10 year financial plan</li> </ul>

	Risk Management	<ul style="list-style-type: none"> <li>▪ Identification of risks</li> <li>▪ Identification of risk mitigation strategies</li> </ul>
<b>Corporate Management</b>	Information Management	<ul style="list-style-type: none"> <li>▪ Information systems to be used and the standards guidelines used to make decisions on asset management</li> </ul>
	Performance Management	<ul style="list-style-type: none"> <li>▪ Identification of any known issues with the quality of data, forecasts, estimates, etc</li> <li>▪ Actions taken to mitigate the known issues</li> <li>▪ Commentary on the reliability of the estimates contained within the plan</li> </ul>

### 8.1.4 Council's Asset Management Practices

Council's adopted corporate structure provides for asset accounting responsibilities to be resourced and coordinated within the Finance Department. Information on asset acquisitions, modifications, upgrades, renewals and disposals is provided to the Finance Department by the staff responsible for asset and services management functions within the operational units.

The key issues highlighted by this Asset and Services Management Plan are:

- the need to document current processes and practices;
- the need to seek Council endorsement of the principles of asset and services management through application of the Asset and Services Management Policy and Asset and Services Management Practices Improvement Strategy;
- the need to consult with stakeholders regarding:
  - the value and importance placed on specific assets and services;
  - the Level of Service required from the assets and services; and
  - the cost to provide the nominated services, (value for money).

The Asset and Services Management Practices Improvement Strategy recognises the need to document and consistently improve the processes for asset and services management in a Continuous improvement Program.

An Asset Accounting Policy is being developed and adopted by Council. This policy includes provisions for programmed audits of asset data in the Asset Inventories, which is rolled up into the Asset Register to ensure accuracy for financial management. The audits are designed to validate asset dimensions and condition data and trends to facilitate the management processes, plus support identification and validation of the immediate and short term renewal priorities and associated maintenance requirements. The data is also used to support the revaluation programs for the asset classes.

## 8.2 Data Systems

Flinders Shire Council is currently using the **Authority** financial system for asset accounting processes and related reporting functions. Asset data included in the system is directly integrated with the financial system.

The organisation does not have an asset management system for any asset class, and does not have an immediate need to acquire such system.

The intention is to record, further develop and consolidate the processes used for asset and services management, and then review the systems available which will complement those processes. The timeframe for that review will be established in the Asset and Services Management Practices Improvement Strategy.

## 8.3 Asset and Services Management Improvement

Council has an Asset and Services Management Practices Improvement Strategy designed to improve asset and services management outcomes to accord with the directions of Council's Corporate Plan 2011-2016 and the Asset and Services Management Policy. The strategy is the 'roadmap' for the organisation to improve and progress asset and services management and improve confidence in the outputs and outcomes.

A key benefit of implementing this strategy is the resultant ability for the organisation to align resources and needs against a key set of actions to implement asset and services management planning techniques that can also be monitored for their performance and cost effectiveness.

The strategy includes a capability building program for the organisation, staff and Councillors to ensure that the intent of these plans is competently delivered. The program uses the LG Asset Advanced program to access best appropriate practice for Flinders Shire Council.

Council agenda items for changes and updates to programs and projects are presented in a report template which must have regard to:

- Fit against Corporate Plan
- Fit against Asset and Services Management Policy
- Compliance with Asset and Services Management Plan criteria
- Fit against Levels of Service
- Inclusion in Capital Works Program / Long Term Financial Plan
- Degree of community consultation and results
- Whole of life costing
- Risk management
- Capability and capacity

GIS is the most appropriate system to be used to record and demonstrate assets, asset attributes and associated factors.

The improvement opportunities identified in the planning process are recorded in Table A8.3:

## 8.4 Monitoring and Review Procedures

This core plan will be reviewed and replaced with an advanced plan by 30 June 2012.

The Plan will be then be reviewed annually during budget preparations and amended in need to recognise any changes in Levels of Service and resources as a result of the budget decision process.

Performance reporting will be developed to demonstrate achievements, including:

- Annual Report
- Services provided
- Value for money
- Effectiveness
- Efficiency
- Asset condition profiles / trends (have regard for useful life / reporting period).

## Asset and Services Management Plan – Improvement Plan

Issue	Tasks / Processes	Timeframe	Responsibility	Status
<b>POLICY</b>	Apply current Asset and Services Management Policy to organisational activities, (i.e. Council Agenda Items).	Regular input to Council agendas	CEO / Directors	Policy template provided. Draft agenda template completed.
	Sharing information with the Council	Ongoing	CEO / Directors	Commenced and ongoing
<b>STRATEGY</b>	Establish the corporate language for asset and services management	Ongoing	CEO / Directors	Part of Continuous Improvement Program
	Use the National Assessment Framework to identify and prioritise improvement opportunities for asset and services management.	Progressive – June 2012	Director CS	'First cut' Scorecard completed and reported.
	Develop changes to the General Ledger framework to improve the integrity of data capture.	June 2011 and ongoing	Director CS / Director Eng	Updated chart of accounts to be developed for 2011 / 2012 budget.
	Initiate 'Whole of Life' analysis for all major projects in the Capital Works Program.	January 2012	CEO / Directors	To commence
	Establish Long Term Financial Plans using the Renewal Gap calculations.	January 2012	Director CS / Director Eng	To be developed
<b>PLANS</b>	Complete 'core' Asset and Services Management Plans	September 2011	Director Eng	Draft plan developed
	Complete 'advanced' Asset and Services Management Plans	June 2012	Director Eng	Build on core plan
<b>Future Demand</b>	Review PIFU data at least annually to ascertain any relevant trend information for reference to the demand planning process for assets and services.	Ongoing	CEO / Directors / Director Eng	To commence
	Review other relevant statistical and regional development / demographic data.	Ongoing	CEO / Directors / Director Eng	To commence
<b>Levels of Service</b>	Complete Levels of Service Framework for major assets and facilities.	December 2011	CEO / Directors / Director Eng	To commence
	Determine costing for current Levels of Service	December 2011	Director CS / Director Eng	Initiated
	Consult with community regarding Levels of Service and affordability.	June 2012	Councillors / CEO / Director CS / Director Eng	To commence
	Adjustments to Levels of Service to be reflected in the Operational Plan as they are agreed with the community.	June 2012	Councillors / CEO / Directors	To commence
<b>Risk Management</b>	Maintain Risk Register for asset and services management	June 2012	CEO / Directors / Director CS / Director Eng	Initial register to be developed and reported – working in conjunction with Enterprise program
	Ensure risk management is applied to all assets and services.	Ongoing	CEO / Directors / Director CS /	Build on initial Risk Register from ASMP



Issue	Tasks / Processes	Timeframe	Responsibility	Status
<b>Data</b>	Continue to increase the integrity of asset and services data	Ongoing	Director Eng	Confidence Factors to be developed and improved
	Maintain Asset Inventories for asset management purposes with complementary information in Asset Register	December 2011	Director CS / Director Eng	Dedicated data collection program commenced
	Asset Accounting Policy determines asset condition inspection and valuation / revaluation cycles	December 2011	Director CS	Condition data cycle to be enabled – have regard for wet season 'factors'
	Process reviews to ensure data is consistent and accurate across all functions, eg asset handover, as constructed drawings, etc.	June 2012	Director EW & US	Part of Continuous Improvement Program
<b>Financial Management</b>	Determine costs for services – an essential element of the determination of the Levels of Service, (may require new disciplines for cost capture as well revised GL accounts);	December 2011	Director CS / Director Eng	Initiated
	Apply Renewal Gap calculation process for each asset class	June 2012	Director CS / Director Eng / LGAA Consultant	Initial data recorded in core ASMP
<b>OPERATIONS</b>	Staff training and mentoring to ensure accurate interpretation and capture of data, (both condition and defect inspections).	Ongoing	Director EW & US	To commence
	Review information systems to ascertain improvement opportunities for asset and services data management.	Ongoing	Director CS / Director Eng	To commence
	Establish templates and processes to provide regular reports on asset and services management status and practices improvements program, plus overall and individual asset and services performance.	Ongoing	CEO / Directors / Director CS / Director Eng	To commence

Table A8.3: Asset and Services Management Plan – Improvement Plan



PLANT REPLACEMENT PROGRAM - 2012/2013 - BUDGET Updated 2 July 2012																	
No.																	
		Purchase	Odometer	Odometer	Average	Replace	Trade	Replace	Trade	Replace	Trade	Replace	Trade	Replace	Trade	Replace	Trade
Old Plant Type	New Plant Type	Date	Hours	km	yearly	Cost	Value	Cost	Value	Cost	Value	Cost	value	Cost	Value	Cost	Value
Homemade MBL Mach/Equip Dog		Jan-84															
Box Trailer		Jan-94															
Stanbar Rotary Broom SE6T		Nov-05															
Rotary 42 Disc Road Broom																	
Genlite 20 KVA Lighting Plant		Mar-06															
Kubota 18KVA Gen Set		Mar-06	3,566														
Cummins 80 KVA Gen Set		Mar-06															
Trailer Lighting Plant		Jan-75															
New Tractor & slasher unit																	
Marelli Genset & Box Trailer		Aug-06															
Box Trailer		Mar-89															
6 x4 Box Trailer		May-05															
Wade Fuel Trailer	Require Pricing & Replacement	May-94															
Fuel Trailer 4500 Lt	Sell	May-94															
Fuel Trailer 4500 Lt	Sell	May-94															
Box Trailer		May-75															
Fuel Trailer 4500 Lt	Sell	May-94															
Small Fuel Trailer 1000Lt	Truck mount	May-94															
Small Fuel Trailer 1000Lt	Truck mount	May-94															
Carpenters Trailer		Jun-02															
Gravel Screening Unit (McCloskey)																	
Four Sign Trailers	Hold Off - Likely to truck mount																
2 x Honda Push Depot						2											
4 Stihl Whipper Snippers						5											
Tri-Axle Dolly (Mack Triple) New	New Unit					49											
4/5 Tonne Job truck (Ed Brown)	New Unit					60											
3-4 Tonne Job Truck-Stabiliser	New Unit					60											
Edger - Parks and Gardens																	
3 x 1500 ltr Bunded Diesel Fuel Tanks	truck Mounted units					29			11								
Linemarker	New Unit					9											
Cement Silo	New Unit for batching Plant Depot					105											
Side Tipper & Triaxle Dolly -Tristar	New Unit					135											
Cement Silo 70 Tonne						104.5											
Electronic Diagnostic Scanning Tool Workshop						7											
Pressure Washer Depot Truck Wash						11											
Workshop Lathe						6.5											
Gross						\$2,691											
Trade							\$712										
Nett							\$1,979										
REPLACEMENT SCHEDULE																	
GRADERS		8,000 HOURS MAX (7,000 TO 8000)															



# FLINDERS SHIRE COUNCIL

## FEEES AND CHARGES

2012 – 2013

UPDATED: 9 AUGUST 2012

DOCUMENT NUMBER: D12/

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**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/COM	GENERAL LEDGER
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**AIRPORT****(A) GENERAL**

AVTUR Aircraft	Flat rate per tonne per landing	\$6.05	✓	C	<b>REC 500 1510.0110.0115</b>
AVGAS Aircraft	Flat rate per tonne per landing	\$6.05	✓	C	<b>REC 500 1510.0110.0115</b>
ANY AIRCRAFT > 5700 K	Per tonne per landing	\$8.25	✓	C	<b>REC 500 1510.0110.0115</b>
HANGER LEASE FEE	Minimum General Rate Per annum	\$ 270.60	✓	C	<b>REC 500 1510.0110.0115</b>

**(B) DISCOUNTS/SUBSIDISED RATES**

Permanently Based Aircraft	Per Annum	\$137.50	✓	C	<b>REC 500 1510.0110.0115</b>
Medical and Emergency Aircraft	Exempt - Landing Charges	-			<b>REC 500 1510.0110.0115</b>
Gliding/Hang Gliding Activities	Per visit	\$ 50.00	✓	C	<b>REC 500 1510.0110.0115</b>
Flight Training Exercises - First four landings per day - thereafter free of charge	Per landing	\$ 6.05	✓	C	<b>REC 500 1510.0110.0115</b>

**ENSURE IF THERE ARE ANY CHANGES TO FEES THAT AVDATA ARE NOTIFIED**

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**ANNUAL REGISTRATION OF PREMISES**

Food Licence Application/Renewal	Per premise-business	\$ 60.00	No GST	R	<b>REC 502 02060.0105.0086</b>
Transfer of Food Premises	Per premise - business	\$ 30.00	No GST	R	<b>REC 502 02060.0105.0086</b>
Hairdresser's Inspection Fee	Per inspection	\$ 30.00	No GST	R	<b>REC 502 02060.0105.0086</b>
Environmentally Relevant Activity Registration Certificate	Annual Registration	\$ 60.00	No GST	R	<b>REC 502 02060.0105.0086</b>
Transfer of Registered Premises without Development Application (Continuing Registration) - ERA	Per application	\$ 30.00	No GST	R	<b>REC 502 02060.0105.0086</b>
Hawker's Licence/Roadside Permit	Per application	\$500.00	No GST	R	<b>REC 502 02060.0105.0086</b>
Storage of Flammable/Combustible Liquids	<15,000L	\$ 30.00	No GST	R	<b>REC 502 02060.0105.0086</b>
	15,001L - 100,000L	\$ 50.00	No GST	R	<b>REC 502 02060.0105.0086</b>
	100,001L - 200,000L	\$100.00	No GST	R	<b>REC 502 02060.0105.0086</b>
Transfer of Flammable and Combustible Liquid Storage and Handling Premises	Per application	\$ 30.00	No GST	R	<b>REC 502 02060.0105.0086</b>
Licensing of a Caravan Park	Initial Payment upon Licensing (once only)	\$ 60.00	No GST	R	<b>REC 502 02060.0105.0086</b>



**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**BOARDROOM**

Hire of Boardroom (including Equipment)	Per day or part thereof	\$ 55.00	✓	C	<b>REC 42 01110.0110.0143</b>
Hire of Walker Room	Up to 4 hours	\$ 30.00	✓	C	<b>REC 42 01110.0110.0143</b>
	Over 4 hours	\$ 50.00			
Hire of Landsborough Room	Up to 4 hours	\$ 30.00	✓	C	<b>REC 42 01110.0110.0143</b>
	Over 4 hours	\$ 50.00			
Deposit (refundable upon inspection / return of key)	Per hiring	\$ 55.00		C	<b>REC 609 19755.9755.9800</b>
Cleaning Fee for Boardroom	Per hiring	\$ 55.00	✓	C	<b>REC 42 01110.0110.0143</b>

**NOTE: BOARDROOM IS ONLY TO BE HIRED FOR COUNCIL SPONSORED FUNCTIONS. OTHER HIRERS CAN ONLY HIRE THE BOARDROOM FOR MEETINGS IF NO OTHER FACILITIES ARE AVAILABLE.**

**HIRE OF EQUIPMENT WHEN REMOVED FROM BOARDROOM****Conditions of hiring**

1. All hiring charges to be paid prior or at time of hiring of the Boardroom.
2. A deposit of \$55.00 to be paid - to be forfeited if the Boardroom is not left in a clean and tidy condition. The hirer, if providing morning and afternoon tea must provide his/her own crockery and must dispose of all rubbish in the bins provided. If washing up of utensils is needed, it is the responsibility of the hirer unless paying a cleaning fee.
3. If the Boardroom is to be utilised during the weekends, the hirer must call for the key prior to 5.00 pm on Friday afternoon.
4. During working hours toilets are available in the main office but during weekend hiring, alternate arrangements must be made.

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**BUILDING****SCHEDULE OF RENTALS, CHARGES AND FEES****GENERAL LEDGER 3200/1400****1. REMOVALS AND RE-ERECTION OF CLASS 1 TO CLASS 10 BUILDINGS**

Minimum Security Deposit/Bond for Removal Building into or out of the towns of Hughenden, Prairie, Torrens Creek and Stamford but not rural areas.

**\$3,000.00**

➤ GL Trust Fund – new account for each deposit (GST exempt).

➤ Bond refundable on presentation of Final Building Certificate.

APPLICANTS TO BE REFERRED TO PRIVATE CERTIFIERS FOR THE APPROPRIATE FEES THAT ARE APPLICABLE. COUNCIL TO CHARGE AN ARCHIVING FEE FOR THE RECEIPT OF BUILDING APPLICATIONS FROM PRIVATE CERTIFIERS.

Archive Fee for Building Approvals	Per Approval	\$ 40.00	✓	C	REC 91 02010.0105.0064
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**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**CARAVAN PARK – HUGHENDEN ALLEN TERRY**

Deluxe Cabin – 2 Bedroom	Per Cabin - with ensuite	\$ 100.00	✓		REC 706 02150.0110.0980
Standard Cabin	Per Cabin - with ensuite	\$ 85.00	✓		REC 704 02150.0110.0980
Extra Person	Per person - Cabin with ensuite	\$ 10.00	✓		REC 704 02150.0110.0980
Standard Cabin	Per Cabin - no ensuite	\$ 70.00	✓		REC 705 02150.0110.0980
Extra Person	Per person - Cabin with no ensuite	\$ 10.00	✓		REC 705 02150.0110.0980
Single Cabin	Per Cabin - Unit ensuite	\$ 50.00	✓		REC 703 02150.0110.0980
Budget Accommodation – Shared Facilities	Per Room	\$ 30.00	✓	C	REC 707 02150.0110.0980
Powered Caravan Site	Double	\$ 25.00	✓	C	REC 702 02150.0110.0980
	Single	\$ 20.00	✓	C	REC 702 02150.0110.0980
Powered Camping Site	Double	\$ 25.00	✓	C	REC 702 02150.0110.0980
Extra Person – Powered Sites	Per person	\$ 10.00	✓		REC 702 02150.0110.0980
Non Powered Camping Site	Double	\$ 20.00	✓	C	REC 701 02150.0110.0980
	Single	\$ 10.00	✓	C	REC 701 02150.0110.0980
Extra Person – Non Powered	Per person	\$ 10.00	✓		REC 701 02150.0110.0980

**NOTE:**  
**A 10% DISCOUNT – FOR ALL TYPES OF ACCOMMODATION AT THE PARK INCLUDING CARAVAN SITES - FOR LONG TERM STAY ACCOMMODATION WHERE A BOOKING IS TAKEN FOR CUSTOMERS STAYING OVER TWO WEEKS.**

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**CATS**

Application – Permit to establish - Cattery	Per application	\$ 30.00		R	
Cattery Permit Licence	Per annum	\$ 10.00		R	
Cats	Per Animal	No Cost			

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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## CEMETERY AND FUNERALS

### CEMETERY

Cemetery - Physical Records Search	Per application in writing	\$ 30.00	✓	C	<b>REC 81</b> <b>01530.0110.0119</b>
Reservation of Burial Plot	Per Plot	\$ 110.00	✓	C	<b>REC 82</b> <b>01530.0110.0119</b>
Ashes in Wall (includes Plaque)	Per Site	\$ 300.00	✓	C	<b>REC 500</b> <b>01530.0110.0119</b>
Ashes Burial (includes cost of plaque and installation)	Per Burial	\$ 400.00	✓	C	<b>REC 500</b> <b>01530.0110.0119</b>
Application - erect Headstone	Per Application	\$ 27.50	✓	C	<b>REC 80</b> <b>01530.0110.0119</b>
Ashes Interred with Existing Grave		\$ 75.00	✓	C	<b>REC 500</b> <b>01530.0110.0119</b>

### FUNERAL/UNDERTAKER SERVICES - HUGHENDEN

**NOTE: NO COFFIN LESS \$500.00 OFF COST**  
**NO ADVERTISING - RADIO / PRINT - LESS \$200.00 OFF COST**

<u>Adult Burial</u> - including standard adverts, standard coffin and during working hours	Per burial	\$ 3,300.00	✓	C	<b>REC 500</b> <b>01530.0110.0119</b>
<u>Child Burial</u> - including standard adverts, standard coffin, under the age of 16 years and during working hours	Per burial	\$ 2,700.00	✓	C	<b>REC 500</b> <b>01530.0110.0119</b>
Weekends and Public Holidays	An additional cost per burial	\$ 270.00	✓	C	<b>REC 500</b> <b>01530.0110.0119</b>

### FUNERAL/UNDERTAKER SERVICES – PRAIRIE

<u>Adult Burial</u> - including standard adverts, standard coffin and during working hours	Per burial	\$ 3,900.00	✓	C	<b>REC 500</b> <b>01530.0110.0119</b>
<u>Child Burial</u> - including standard adverts, standard coffin, under the age of 16 years and during working hours	Per burial	\$ 3,300.00	✓	C	<b>REC 500</b> <b>01530.0110.0119</b>
Other Services	Cost + 15% + 10% GST		✓	C	<b>REC 500</b> <b>01530.0110.0119</b>
Weekends and Public Holidays	An additional cost per burial	\$ 390.00	✓	C	<b>REC 500</b> <b>01530.0110.0119</b>

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**CEMETERY AND FUNERALS (Continued)****SECURITY DEPOSITS**

For Outside Services	100% of Estimated Cost		✓	C	<b>REC 500 01530.0110.0119</b>
Where Payment is Uncertain	100% of Estimated Cost		✓	C	<b>REC 500 01530.0110.0119</b>

**UNDERTAKER'S FEE**

Undertaker's Fee	Per Burial	\$ 350.00	✓	C	<b>REC 500 01530.0110.0119</b>
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**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**DIGGERS ENTERTAINMENT CENTRE**
**WHOLE FACILITY**

Full venue hire excluding sports lights and air-conditioners to Main Hall.	Per day or part thereof + airconditioning to Main Hall per hour	\$450.00	✓	C	<b>REC 50 01740.0110.0125</b>
Full access to foyer, kitchen, bar, meeting room, toilets, veranda, grounds, basic lighting and stage lighting, air-conditioners, play area, office and stage.					
Hirers requiring the facility to be set-up a day before a function may do so free of charge provided that no other hirer/s require the venue.					
Bond – whole facility Main Hall – regular sporting and community group	Per hiring	\$450.00	✓	C	<b>REC 609 19755.9755.9800</b>

**NOTE - PENALTY PAYMENT FOR DAMAGE AND BANNED FROM USE**

**MAIN HALL**

General Hall – no sportslights and air-conditioners. Minimum hire one hour with half hour increments thereafter.	Per hour	\$ 10.00	✓	C	<b>REC 50 01740.0110.0125</b>
General Hall – no sportslights and air-conditioners – maximum No access to foyer, kitchen, bar, meeting room or stage. Access to toilets, sports court, veranda, grounds, tables, chairs and play area.	Per day	\$100.00	✓	C	<b>REC 50 01740.0110.0125</b>

**NOTE – IT IS THE RESPONSIBILITY OF THE HIRER TO TURN OFF THE POWER TO THE ROLLER DOORS.**

**SPORTSLIGHTS**

Sportslights – four rows (two keys)	Per hour	\$ 2.75	✓	C	<b>REC 50 01740.0110.0125</b>
Sportslights – two rows (one key)	Per hour	\$ 1.50			

**AIRCONDITIONING – MAIN HALL**

Air-conditioning	Per hour	\$ 10.00	✓	C	<b>REC 50 01740.0110.0125</b>
<b><u>Main Hall – one of – visiting show</u></b>	Per hiring	\$200.00	✓	C	<b>REC 50 01740.0110.0125</b>
<b><u>Main Hall – one of – visiting show</u></b>		\$ 200.00			
Meeting Room if hired for more than two hours		\$ 200.00			
Kitchen	Accumulative	\$ 200.00	✓	C	<b>REC 50 01740.0110.0125</b>
Bar		\$ 200.00			
Equipment		\$ 200.00			
Main Hall Bond	Per hiring	\$ 200.00	✓	C	<b>REC 609 19755.9755.9800</b>



**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**DIGGERS ENTERTAINMENT CENTRE (Continued)****STOREROOMS**

Per Storeroom	Per year	\$ 50.00	✓	C	<b>REC 50 01740.0110.0125</b>
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**STAGE**

For practice sessions – theatre groups. Stage area practice with stage lighting and sound system.	Per hour	\$ 10.00	✓	C	<b>REC 50 01740.0110.0125</b>
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**NOTE: NO ACCESS TO OTHER FACILITIES DURING PRACTICE SESSIONS AND HAVE ACCESS TO MAIN HALL.**

**MEETING ROOM**

Non local groups	For up to two hours	\$ 40.00	✓	C	<b>REC 50 01740.0110.0125</b>
Meeting Room includes air-conditioning – minimum charge. No kitchen access local clubs.	For up to two hours	\$ 25.00			
Meeting Room includes air-conditioning – maximum charge.	Daily hire over two hours	\$ 80.00			

No access to the Bar, Cold Room or the general Hall.

Tables, chairs and urn provided with access to toilets, veranda and grounds.

Limited access to kitchen.

Meeting Room Bond	Per hiring	\$ 200.00	✓	C	<b>REC 609 19755.9755.9800</b>
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**BBQ FACILITY**

Hire in conjunction with other facilities e.g. Meeting Room, Hall or Veranda	Per day or part thereof	\$ 20.00	✓	C	<b>REC 50 01740.0110.0125</b>
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**FOYER/ VERANDA**

When hired separately	Per day or part thereof	\$ 65.00	✓	C	<b>REC 50 01740.0110.0125</b>
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**KITCHEN**

Kitchen facility	Per day or part thereof	\$ 80.00	✓	C	<b>REC 50 01740.0110.0125</b>
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**Where hired separately – only access to foyer area.**

**No access to Bar, Meeting Room, main Hall, Veranda or grounds.**

**Access via front door.**

**No alcohol to be served from kitchen.**

Kitchen Bond	Per hiring	\$ 200.00	✓	C	<b>REC 609 19755.9755.9800</b>
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**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**DIGGERS ENTERTAINMENT CENTRE (Continued)****HIRE OF BAIN MARIES**

Hire Fee	Per occasion	\$ 100.00	✓	C	<b>REC 54</b> <b>01740.0110.0126</b>
Bond	Per occasion	\$ 100.00	✓	C	<b>REC 609</b> <b>19755.9755.9800</b>

**Condition of rental**

Both Bain Maries must stay within the township of Hughenden – the old Bain Marie must be hired out first. Bain Maries are not to be removed from Council venues. They can be hired with another Council venue other than the Hall.

Breakages or Loss – To be repaired or replaced at cost.

**BAR**

Bar facility only hired in conjunction with Meeting Room or Main Hall. Liquor Licence required where alcohol is sold.	Per day or part thereof	\$ 55.00	✓	C	<b>REC 50</b> <b>01740.0110.0125</b>
Bar Bond	Per hiring	\$ 200.00	✓	C	<b>REC 609</b> <b>19755.9755.9800</b>

**EQUIPMENT**

- Chairs and tables hired with venues.
- Stage lighting and sound system to approved persons only.
- Data Projection Unit, DVD and Screen to approved persons.
- Specialised equipment can only be accessed and hired to Council approved persons.

Internal Sound System Number of "mikes" needed	Per session	\$ 55.00	✓	C	<b>REC 54</b> <b>01740.0110.0126</b>
Hire of Portable PA System		\$ 20.00	✓	C	<b>REC 54</b> <b>01740.0110.0126</b>

- Discount of 50% for School function.
- Discount to other groups only considered by application in writing to Council

Equipment Bond	Per hiring	\$ 200.00	✓	C	<b>REC 609</b> <b>19755.9755.9800</b>
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**KEYS**

Deposit on key	Per key	\$ 30.00	✓	C	<b>REC 609</b> <b>19755.9755.9800</b>
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**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**DIGGERS ENTERTAINMENT CENTRE (Continued)****COUNCIL SET-UP FEES**

Council can set up chairs and tables Price will be dependent on the setting up required.		Price on application	✓	C	<b>REC 50</b> <b>01740.0110.0125</b>
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**CARPET BOARDS**

Carpet Boards (1200mm x 2600mm) Total number available is 35

If used at the Diggers Entertainment Centre (DEC)	Per board	\$ 5.00	✓	C	<b>REC 54</b> <b>01740.0110.0126</b>
If used elsewhere (not at DEC)	Per board	\$ 10.00	✓	C	<b>REC 54</b> <b>01740.0110.0126</b>
Bond if used elsewhere	Per booking	\$ 50.00			<b>REC 609</b> <b>19755.9755.9800</b>

- Bond refunded if returned in same condition
- Screws and pins etc. to be kept at Shire Office and given to hirer
- 50% discount for School functions will apply

**NOTE: Hire Per event/one week maximum**

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**DOG REGISTRATION AND IMPOUNDING**

Dog Registrations due 1 July each year – all registrations are due and payable within 30 days.

**Dogs - 3 months and over must be registered.**

All residents keeping dogs at an address within the rating categories of 1, 2, 4 and 5 must register dogs.

No refund of fees will be made on the death, desexing or the microchipping of a dog.

**Normal Registrations:** Include new arrivals and pups (within thirty days of arrival). Pro-rata to the nearest quarter i.e. if a person comes into pay for a whole dog between 16 September and 16 October, they would pay 100%. Between 17 October and 31 December they would pay 75% and between 1 January and 31 March they pay 50% and any registration after 1 April they will pay 25%. Pro-rata fees apply only for new dogs and pups after three months of age or less. Unregistered dogs that are chased up by the Environmental Health Officer or Ranger will have to pay the full fee. Discount for early renewal of 50% between 01 June and 30 June, except for whole dogs.

**ANNUAL REGISTRATION**

Entire Dog/Bitch	Per animal	\$ 70.00		R	<b>REC 23 02040.0105.0079</b>
Entire Dog/Bitch with Microchip	Per animal	\$ 50.00		R	<b>REC 23 02040.0105.0079</b>
Desexed Dog	Per animal	\$ 30.00		R	<b>REC 23 02040.0105.0079</b>
Desexed Dog with Microchip	Per animal	\$ 20.00		R	<b>REC 23 02040.0105.0079</b>
Pensioner Entire Dog/Bitch	Per animal	\$ 30.00		R	<b>REC 23 02040.0105.0079</b>
Pensioner Desexed Dog	Per animal	\$ 15.00		R	<b>REC 23 02040.0105.0079</b>
Restricted Dog	Per animal	\$ 250.00		R	<b>REC 23 02040.0105.0079</b>

**PENSIONER:** For the purpose of approving the dog registration discount – all pensioners e.g. Aged, Veteran's Affairs, Disability and Single Mothers are included except for Newstart and Job Search - Pension Card is required as proof.

Council will allocate the entire year (12 months) to a desexing promotion whereby a refund of 50% to a maximum of \$100 of the cost of desexing be granted to owners of registered dogs in Flinders Shire. Residents must provide proof of residency and present the receipt to qualify.

Proof of desexing must be provided in writing to qualify for the rebate in one of the following ways.

1. a certificate of sterilisation/desexing from a qualified veterinarian;
2. a Statutory Declaration from the registered keeper/owner of the animal that their animal has been physically sterilised by a qualified veterinarian;
3. a physical inspection report from an authorised and trained Animal Control Officer. (An appointment would be necessary and the officer willing and able to undertake this examination).

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**DOG REGISTRATION AND IMPOUNDING (Continued)****REPLACEMENT REGISTRATION TAG**

Replacement Tag	Per tag	\$ 5.00		R	<b>REC 22 02040.0105.0080</b>
Transfer of dog registration from another Council - Proof of registration must be presented	Per transfer	\$ 10.00		R	<b>REC 23 02040.0105.0079</b>

**KENNELS – DEVELOPMENT APPLICATION TO BE MADE TO FLINDERS SHIRE COUNCIL**

Refer Planning Scheme Designation

Registration for Kennels	Per application	\$ 100.00		R	<b>REC 90 02010.0105.0063</b>
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**IMPOUNDING**

Pound Fee for sustenance	Per day or part thereof	\$ 5.00		R	<b>REC 26 02040.0105.0075</b>
Release Fees – First Release	Per animal	\$ 50.00			
-- Second within a 6 month period	Per animal	\$ 100.00		R	<b>REC 26 02040.0105.0075</b>
--Third within a six month period	Per animal	\$ 150.00			
<b>RESTRICTED DOGS</b>					
Initial Permit Application Fee	Per Application	\$ 200.00		R	<b>REC 26 02040.0105.0075</b>
Annual Permit Fee	Per animal	\$ 50.00			

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**ENVIRONMENTAL / HEALTH**

Mosquito Larvicide Briquet	With cage	\$ 6.50	✓	C	<b>REC111 02060.0110.0143</b>
Mosquito Larvicide Pellets	15g packet	\$ 7.00	✓	C	<b>REC111 02060.0110.0143</b>
Mosquito Control Private Works (i.e. applying pesticide to private facilities e.g. septic tanks)					
• Standard Premises	Per application	\$ 35.00	✓	C	<b>REC111 02060.0110.0143</b>
• Large Premises	Per application	\$ 55.00			
Environmental Health Record Search					
Refer to <b><u>Searches and Documents</u></b>					

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**EQUIPMENT HIRE****CURLEY BELLS/ PORTABLE GRANDSTANDS**

Curley Bell / Grandstand	Per occasion	\$ 50.00	✓	C	<b>REC 55 02230.0110.0126</b>
Portable Grandstands (Hirer to pick-up and deliver back)	Per occasion	\$ 50.00	✓	C	<b>REC 55 02230.0110.0126</b>

**MARQUEES**

Hiring of small marquee - 6m x 3m Blue and green	Per Hiring	\$ 110.00	✓	C	<b>REC 55 02230.0110.0126</b>
Deposit required (Refundable upon inspection/ return)	Per Hiring	\$ 50.00	No GST		<b>REC 609 19755.9755.9800</b>

THE MARQUEES WILL BE HELD AT THE COUNCIL DEPOT, SALEYARDS ROAD AND  
ADMINISTERED BY THE WORKS STOREMAN

**MOBILE TOILETS / PORTALOOS**

Single Mobile Toilets/Portaloos (Not on trailer)	Per hiring	\$ 50.00	✓	C	<b>REC 55 02230.0110.0126</b>
Double Mobile Toilets/Portaloos (On Trailer)	Per hiring	\$ 100.00	✓	C	<b>REC 55 02230.0110.0126</b>
Chemicals	Per 2 litres of chemical	\$ 6.00	✓	C	<b>REC 55 02230.0110.0126</b>
<b>NOTE: A LIMIT OF 5 DAYS HIRE MAXIMUM</b>					
Deposit required (To be forfeited if returned damaged or unclean)	Per hiring	\$ 200.00	No GST		<b>REC 609 19755.9755.9800</b>

**NOTE: MAXIMUM LIMIT OF 5 DAYS HIRING**



**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**EQUIPMENT HIRE (Continued)**
**OFFICE EQUIPMENT**

Overhead Projector and Screen	Per day or part thereof	\$ 11.00	✓	C	<b>REC 54</b> <b>01740.0110.0126</b>
Data Projector	Per day or part thereof	\$ 55.00	✓	C	<b>REC 54</b> <b>01740.0110.0126</b>
Whiteboard	Per day or part thereof	\$ 11.00	✓	C	<b>REC 54</b> <b>01740.0110.0126</b>

**TABLES AND CHAIRS**

New Chairs	Per chair/per hiring	\$ 1.50	✓	C	<b>REC 55</b> <b>02230.0110.0126</b>
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- not included in other hire fees
- 1 week maximum.
- If hire for more than one week another fee applies

Deposit on New Chairs	Per 100 Chairs or part thereof	\$100.00	✓	C	<b>REC 609</b> <b>19755.9755.9800</b>
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- For Private Hiring
- Incorporated and Local Organisations are exempt from Bond only.
- Failure to pay Replacement Chair fee may result in no further hiring allowed

Replacement Chair	Per chair	\$ 60.00	✓	C	<b>REC 55</b> <b>02230.0110.0126</b>
Old Metal Chairs	Per chair/per hiring	\$ 1.50	✓	C	<b>REC 55</b> <b>02230.0110.0126</b>

- No deposit required
- not included in other hire fees
- 1 week maximum

Hire Tables/Trestle	Per table/per hiring	\$ 11.00	✓	C	<b>REC 55</b> <b>02230.0110.0126</b>
Delivery of chairs from Showgrounds to hirer	Per Chair or	\$ 0.55	✓	C	<b>REC 55</b> <b>02230.0110.0126</b>
Delivery of tables from Showgrounds to hirer	Table/per hiring	\$ 1.10			

**NOTE:**

**FOR ALL FUNCTIONS THE DELIVERY FEE IS TO BE ADDED TO THE HIRE FEE FOR THE CHAIRS AND TABLES.**

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**FLINDERS DISCOVERY CENTRE**

Entry Fee	Adult	\$ 5.00	✓	C	<b>REC 151 01920.0110.0110</b>
Entry Fee	Children 5 – 17yrs	\$ 2.00	✓	C	<b>REC 151 01920.0110.0110</b>
Entry Fee	Group Concession - 25 or more	\$ 112.50	✓	C	<b>REC 151 01920.0110.0110</b>
Hire of Hose – Washdown Bay	Deposit on Hose	\$ 50.00	✓	C	
	Hire of Hose	\$ 5.00			

**BUS COMPANIES 20% DISCOUNT**

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**HOME AND COMMUNITY CARE**

Medical Supplies	At cost in Hughenden		✓	C	<b>REC 500 01820.0110.0143</b>
Fee for Services (per hour)	Per Service– Domestic Assistance Home Maintenance Social Support Personal Care	\$ 5.00	✓	C	<b>REC 500 01820.0110.0143</b>
Fee for travel to rural clients	Per hour or part thereof	\$ 5.00	✓	C	<b>REC 500 01820.0110.0143</b>
Meals on Wheels	Per Meal– HACC Client	\$ 6.50	✓	C	<b>REC 71 01820.0110.0143</b>
Meals on Wheels	Per Meal– non HACC Client	\$ 7.50	✓		<b>REC 71 01820.0110.0143</b>

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/COM	GENERAL LEDGER
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**HORSES – CATTLE – SHEEP AND OTHER GRAZING ANIMALS**
Conditions

- Permit renewals are due 1 July each year
- No refunds on death or desexing of horses
- New arrivals 30 days grace - after 30 days of arrival, no discount
- After grace period, all applications will be treated as new applications
- Full fee applies for applicants prior to 31 December
- After 31 December, pro-rata fee applies.

**PERMITS AFTER 31 JULY**

Initial Permit Application Fee	Per application	\$ 50.00	No GST	R	<b>REC 27 02040.0105.0082</b>
Approved Stables	Per annum	\$ 25.00	No GST	R	<b>REC 27 02040.0105.0082</b>
To keep within the Town Boundary-					
Entire Male	Per animal/per annum	\$ 50.00	No GST	R	<b>REC 27 02040.0105.0082</b>
Other	Per animal/per annum	\$ 25.00			
Bulk Registration	Per approved Stable/per annum	\$ 125.00			
Pound Fees – Release Fee plus sustenance and transport at cost	Per animal	\$ 55.00	No GST	R	<b>REC 26 02040.0105.0075</b>

**NORMAL PERMITS PRIOR TO 31 JULY**
**(INCLUDES NEW ARRIVALS - WITHIN 30 DAYS OF ARRIVAL)**

Early payment – entire male	Per animal	\$ 25.00	No GST	R	<b>REC 27 02040.0105.0082</b>
Early payment – other	Per animal	\$ 15.00	No GST	R	<b>REC 27 02040.0105.0082</b>
Early payment – bulk registration	Per approved Stable	\$ 75.00	No GST	R	<b>REC 27 02040.0105.0082</b>

**DEPASTURE**
**HORSES AND CATTLE – (PAYMENT MUST BE MADE TWO MONTHS IN ADVANCE)**

Hughenden Town Common	Per head per week	\$ 2.50	✓	C	<b>REC 180 01230.0161.0143</b>
Prairie Town Common	Per head per week	\$ 2.50	✓	C	<b>REC 181 01230.0161.0143</b>

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/COM	GENERAL LEDGER
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**LIBRARY**

Joining Fee – Permanent Resident of Shire	No charge				
Joining Fee – Refundable Deposit for non-permanent resident	Per person	\$ 35.00	✓	C	<b>REC 604 19755.9755.09800</b>
Library Card Replacement		\$ 4.00	✓	C	<b>REC 172 01710.0110.0143</b>
Overdue Books – up to seven days	Per book per day	\$ 0.20	✓	C	<b>REC 172 01710.0110.0143</b>
Overdue Books – more than seven days	Per book per week-part thereof	\$ 1.50	✓	C	<b>REC 172 01710.0110.0143</b>
Photocopying (Refer photocopying charges at Office)					
INTERNET - Fees	Per hour or part thereof	\$ 3.00	✓	C	<b>REC 170 01710.0110.0163</b>
INTERNET - Printing Costs	Per page	\$ 0.45			
<b><u>EXEMPTION</u></b>	No Charge				
School students doing school-based projects					
Laminating	A4	\$ 4.00			
	A5	\$ 3.00	✓	C	<b>REC 170 01710.0110.0163</b>
	ID Cards	\$ 1.00			

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**MOTORHOME CAMPING – SHOWGROUNDS**

Motorhomes	Per vehicle/per night	\$ 6.00	✓	C	<b>REC 159</b> <b>01920.0110.0117</b>
(Designated car park area outside of Showgrounds- Must be a fully self contained vehicle- no amenities available)					

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**PENSIONER COTTAGES**

Pensioner Cottage No's 1 - 4	Per Unit/Per Week	\$ 72.50	No GST	C	<b>REC 500 01850.0110.0138</b>
Pensioner Cottage No's 5 - 6 (with carport)	Per Unit /Per Week	\$ 72.50	No GST	C	<b>REC 500 01850.0110.0138</b>



**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/COM	GENERAL LEDGER
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**PHOTOCOPYING****BLACK AND WHITE A4 COPIES**

Single copy – A4	Per document page	\$ 0.45	✓	C	REC41 01100.0110.0143
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Single A4	Per document page	\$ 1.10	✓	C	REC41 01100.0110.0143
Single A3	Per document page	\$ 2.20	✓	C	REC41 01100.0110.0143

**MAPS – A3, A1, A4**

Map – A3	Per copy	\$ 10.00	✓	C	REC41 01100.0110.0143
Map – A1	Per copy	\$ 15.00	✓	C	REC41 01100.0110.0143
Map – A4	Per copy	\$ 5.00	✓	C	REC41 01100.0110.0143

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**PHOTOCOPYING (Continued)****BINDING, FOLDING AND BULK COPYING**

Binding Documents	Per document	\$ 2.00	✓	C	<b>REC41 01100.0110.0143</b>
Folding	Per 100 pages or part thereof	\$ 4.00	✓	C	<b>REC41 01100.0110.0143</b>
<b>BULK COPYING PRICE ON APPLICATION</b>					

**FAXING**

Faxing Documents within Australia	First page	\$ 4.00	✓	C	<b>REC41 01100.0110.0143</b>
	Per page thereafter	\$ 1.00			
Faxing Documents overseas	First page	\$ 8.00	✓	C	<b>REC41 01100.0110.0143</b>
	Per page thereafter	\$ 2.00			

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**PLANNING**

Sealing Fee for Reconfiguring a Lot (GL is Building Filing Fee and is GST recoverable)		\$ 30.00		C	<b>02010.0105.064</b>
Temporary Home Permit		\$100.00		C	<b>02010.0105.062</b>
Private Swimming Pool Inspection		\$ 30.00	P	C	
Costs associated with the sale of land in the Industrial Estate – Supply and lay material	Per Cubic Metre	\$ 13.00	P	C	<b>1600.110.143</b>

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/COM	GENERAL LEDGER
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**PLANNING (continued)**

GENERAL LEDGER REC92 02010.0105.0062	FLINDERS SHIRE PLANNING SCHEME DESIGNATION			
	TYPE OF ASSESSMENT			
	CODE ASSESSMENT		IMPACT ASSESSMENT	
DEVELOPMENT TYPE	PRELIM APPROVAL	DEVELOPMENT APPROVAL	PRELIM APPROVAL	DEVELOPMENT APPROVAL
Motel Accommodation	300	370	1000	1500
Caravan Park	488	650	1000	1500
Catering Premises	300	370	1000	1500
Child Care Centre	300	370	1000	1500
Commercial Premises	300	370	1000	1500
Dual Occupancy	400	500	1000	1500
Dwelling House	300	370	1000	1500
Estate Sales Office	300	370	1000	1500
Extractive Industry	1500	2000	3000	4000
Home Industry	300	370	1000	1500
Host Farm	413	550	1000	1500
Hotel	400	500	1000	1500
Indoor Activity	300	370	1000	1500
Institution	400	500	1000	1500
Intensive Animal Husbandry	400	500	1000	1500
Kennel	300	370	1000	1500
Landscape Supplies	488	650	1000	1500
Light Industry	300	370	1000	1500
Medium Industry	300	370	1000	1500
Outdoor Activity	638	850	1000	1500
Park	-	-	-	-
Plant Nursery	488	650	1000	1500
Primary Production	300	370	1000	1500
Produce Store	600	800	1000	1500
Refreshment Service	400	500	1000	1500
Service Station	300	370	1000	1500
Shop	300	370	1000	1500
Showroom	300	370	1000	1500
Special Use	300	370	1000	1500
Stables	300	370	1000	1500
Stockyards	300	370	1000	1500
Trucking Depot	300	370	1000	1500
Urban Housing	300	370	1000	1500
Warehouse	300	370	1000	1500

- No GST Payable on **Code or Impact** Assessments – P002
- Where it is **Code** i.e. setting of conditions by Council, including referral authorities
- Where it is **Impact** i.e. require advertising and decision by Council - setting conditions by Council and referral authorities
- Planning Development Applications lodged and paid to Council and then forwarded to Terry Feeney, Planning Consultant.

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**PRAIRIE HALL**
**HIRE RATES PER DAY/NIGHT (INCLUDING GST)**

Full Hall	Per day/night	\$ 33.00	✓	C	REC 51 01740.0110.0125
Upstairs/downstairs	Per day/night	\$ 22.00	✓	C	REC 51 01740.0110.0125
<b>No charge for Funeral /Church Services</b>					
<b>Funeral Wake (Normal Pricing)</b>		-			
School Hire (50% Discount)					REC 51 01740.0110.0125
Full Hall		\$ 16.50	✓	C	REC 51 01740.0110.0125
Upstairs/Downstairs		\$ 11.00	✓	C	REC 51 01740.0110.0125
<b>CLEANING OF HALL IS THE RESPONSIBILITY OF THE HIRER AFTER A FUNCTION</b>					
Damage – To be repaired or charged out at cost			✓		REC 51 01740.0110.0125

**EQUIPMENT HIRE (INCLUSIVE OF GST)**

Equipment Hire – trestles (each)	\$ 3.30	✓	C	REC 51 01740.0110.0125
Equipment Hire – old chairs (each)	\$ 0.55	✓	C	REC 51 01740.0110.0125

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**SALEYARDS**

Agent Registration	Per annum	\$ 55.00	✓	C	<b>REC 500 02200.0110.0122</b>
Liveweight Scales	Per head	\$ 3.30	✓	C	<b>REC 500 02200.0110.0122</b>
Open Auction – Liveweight Scales	Per head sold	\$ 3.30	✓	C	<b>REC 500 02200.0110.0122</b>
Open Auction – Cattle not sold	Per head offered for sale	\$ 1.65	✓	C	<b>REC 500 02200.0110.0122</b>
Private Treaty Weighing □ Cattle 1 – 300 kg □ Cattle > 300 kg (INCLUDES LOADING RAMP AND YARD FEE)	Per head Per head	\$ 2.20 \$ 2.86	✓	C	<b>REC 500 02200.0110.0122</b>
Store Sales	Per head offered or sale	\$ 2.75	✓	C	<b>REC 500 02200.0110.0122</b>
Horse and Bull Sales	Greater of \$110.00 or 0.55% of gross proceeds		✓	C	<b>REC 500 02200.0110.0122</b>
Use of Head Bail	Per Head	\$ 0.20	✓	C	<b>REC 500 02200.0110.0122</b>
Penalty- not advising Contractor use head-bail	-	\$ 55.00	✓	C	<b>REC 500 02200.0110.0122</b>
Use of Yards other than sale	Per head per day	\$ 0.45	✓	C	<b>REC 500 02200.0110.0122</b>
Tailing Fees (Council fees only)	Per head per day	\$ 0.45	✓	C	<b>REC 500 02200.0110.0122</b>
<b>NOTE:</b> <b>Actual tailing is the responsibility of the owner/agent. Client to be charged Yard Fee or Tailing Fee – not both in one day.</b>					
Replacement / new NLIS Tag	Per tag	\$ 10.00	✓	C	<b>REC 500 02200.0110.122</b>
NLIS Scanning Fee (Charged by Contractor )	Per beast	\$ 0.79	✓	C	<b>REC 500 02200.0110.122</b>
Removal of dead beast (Charged by Contractor)	Per beast	\$ 66.00	✓	C	<b>REC 500 02200.0110.122</b>

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**SEARCHES AND DOCUMENTS**

Property Search - includes general, water, sewerage and town planning	Per Assessment	\$ 55.00	NO GST	R	<b>REC 43 01100.0110.0060</b>
Flood Level Information on properties	Per Assessment	\$ 35.00	NO GST	R	<b>REC 502 01100.0110.0060</b>
Special water meter reading	Per application	\$ 35.00	NO GST	R	<b>REC 44 01120.0110.0060</b>
Building/Requisition Records Search	Per item	\$ 35.00	NO GST	R	<b>REC 502 01100.0110.0060</b>
Environmental Health Record Search					
▪ Limited Council Record Search	Per search	\$ 35.00	NO GST	R	<b>REC 502 02060.0110.0143</b>
▪ Full Record Search with on-site inspection and report	Per search	\$ 70.00	NO GST		<b>REC 502 02060.0110.0143</b>
Budget Document	Per copy	\$ 5.00	NO GST	R	<b>REC 502 01100.0110.0060</b>
Corporate Plan	Per copy	\$ 5.00	NO GST	R	<b>REC 502 01100.0110.0060</b>
Operational Plan	Per copy	\$ 5.00	NO GST	R	<b>REC 502 01100.0110.0060</b>
Annual Report	Per copy	\$ 5.00	NO GST	R	<b>REC 502 01100.0110.0060</b>
Flinders Shire Council Planning Scheme	Per copy	\$ 20.00	NO GST	R	<b>REC 502 01100.0110.0060</b>
Register of Fees and Charges	Per copy	\$ 5.00	NO GST	R	<b>REC 502 01100.0110.0060</b>
Annual Financial Statements	Per copy	\$ 5.00	NO GST	R	<b>REC 502 01100.0110.0060</b>
Council Meeting Agenda	Per copy	\$ 5.00	NO GST	R	<b>REC 502 01100.0110.0060</b>
Council Meeting Minutes	Per copy	\$ 5.00	NO GST	R	<b>REC 502 01100.0110.0060</b>
Local Law and Associated Policy	Per copy	\$ 5.00	NO GST	R	<b>REC 502 01100.0110.0060</b>
Application for information under FOI. The amount of a deposit payable under section 35B(6) of the Act on account of any processing charge or access charge is 25% of the charge.	Per application	\$ 36.00	NO GST	R	<b>REC 502 01100.0110.0060</b>
Charge for the time spent searching for, or retrieving a document, or in making, or doing things related to making a decision on application to access	For each 15 minutes or part of 15 minutes.	\$ 5.60	NO GST	R	<b>REC 502 01100.0110.0060</b>
A4 black and white photocopy	Per copy	\$ 0.20	NO GST	R	<b>REC 502 01100.0110.0060</b>



**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**SEWERAGE SERVICES**

Applications for Drainage Plan Approvals	Per application	\$ 182.50 plus \$13.90 per fixture	✓	R	<b>REC 500 02010.0105.0063</b>
Connection to basic riser	Per connection	\$ 550.00	✓	R	<b>REC 500 02010.0105.0063</b>
Disconnection Fee - Sewerage	At cost - ie. Private Works				<b>Private Works Number</b>

**NOTE**
**REDCLIFFE**
**30KMS X 2**
**PRAIRIE**
**44KMS X 2**
**TORRENS CREEK**
**88KMS X 2**

Call-out fee to clear blocked sewerage TO BE PAID PRIOR TO WORK COMMENCING	Per call-out	\$ 33.00	✓	C	<b>REC 114 01480.0110.0113</b>
Clear blocked sewerage	Per call-out	At Cost	✓	C	<b>REC 501 01480.0110.0113</b>
(Private Works) - IF BLOCKAGE IS IN MAIN - CALL-OUT FEE TO BE REFUNDED		(less \$33.00 call- out fee)			
Pump Septic Tank in Hughenden	Per call-out	\$ 60.00	✓	C	<b>REC 115 01600.0110.0087</b>
Septic Tank - Prairie/Torrens Creek	Per call / plus travel	\$ 60.00			<b>REC 115 01600.0110.0087</b>
• AS PER QUOTE - IE. PRIVATE WORKS	per km each way	\$ 1.10			
Private Works	At cost per job				
Plumbing Inspection for Building Contractors	Per inspection	\$ 55.00	✓	C	<b>REC 500 02010.0105.0063</b>

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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## SHOWGROUNDS

### GENERAL HIRE RATES

<b>All Facilities</b> Includes electricity, and old metal chairs Excludes new chairs					
Admission Charged	Per day	\$ 275.00	✓	C	<b>REC 52 02230.0110.0124</b>
Team Practice / No admission charged	Per day	\$ 137.50	✓	C	<b>REC 52 02230.0110.0124</b>
<b>Main Arena Only</b>					
Admission Charged	Per day	\$ 66.00	✓	C	<b>REC 52 02230.0110.0124</b>
Team Practice/ No admission charged	Per day	\$ 33.00	✓	C	<b>REC 52 02230.0110.0124</b>
<b>Main Arena Lights (Extra)</b>					
Admission Charged	Per day	\$ 66.00	✓	C	<b>REC 52 02230.0110.0124</b>
Team Practice/ No admission charged	Per day	\$ 33.00	✓	C	<b>REC 52 02230.0110.0124</b>
<b>Main Arena Public Address System</b>					
Admission Charged	Per day	\$ 55.00	✓	C	<b>REC 52 02230.0110.0124</b>
Team Practice/ No admission charged	Per day	\$ 27.50	✓	C	<b>REC 52 02230.0110.0124</b>
Deposit required (refundable upon inspection/ return)	Per hiring	\$ 100.00	NO GST	C	<b>REC 609 19755.9755.9800</b>
Deposit Radio Microphone for PA	Per hiring	\$ 250.00	NO GST		<b>REC 609 19755.9755.9800</b>
Key Deposit	Per key	\$ 30.00	NO GST		<b>REC 609 19755.9755.9800</b>

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**SHOWGROUNDS (Continued)**

Admission Charged	Per day	\$ 60.50	✓	C	<b>REC 52</b> <b>02230.0110.0124</b>
Team Practice/ No admission charged	Per day	\$ 30.25	✓	C	<b>REC 52</b> <b>02230.0110.0124</b>
<b>Wool Pavilion Only</b>					
Admission Charged	Per day	\$ 60.00	✓	C	<b>REC 52</b> <b>02230.0110.0124</b>
Team Practice/ No admission charged	Per day	\$ 30.25	✓	C	<b>REC 52</b> <b>02230.0110.0124</b>
<b>Poultry Pavilion</b>					
Admission Charged	Per day	\$ 60.00	✓	C	<b>REC 52</b> <b>02230.0110.0124</b>
Team Practice	Per day	\$ 30.25	✓	C	<b>REC 52</b> <b>02230.0110.0124</b>
<b>Trades Pavilion</b>	Per hiring	\$ 250.00	✓	C	<b>REC 52</b> <b>02230.0110.0124</b>
Deposit on Trades Pavilion	Per hiring	\$ 250.00	NO GST		<b>REC 609</b> <b>19755.9755.9800</b>
<b>** Trades Pavilion rented to Hughenden Gymnastics Club and vacated for Show only.</b>  <b>Hire of Trades Pavilion for other functions is only by arrangement.</b>					
<b>General Grounds</b>	Per hiring	\$ 100.00	✓	C	<b>REC 52</b> <b>02230.0110.0124</b>
Deposit on Grounds	Per hiring	\$ 100.00			<b>REC 609</b> <b>19755.9755.9800</b>
May Crossland Dining Room Only			✓	C	<b>REC 52</b> <b>02230.0110.0124</b>
Commercial Gas Stove	Per hiring	\$ 50.00			<b>REC 52</b> <b>02230.0110.0124</b>
Deposit Pavilion/Dining Room	Per hiring	\$ 50.00	No GST		<b>REC 609</b> <b>19755.9755.9800</b>
Hire of Bar Area		\$ 55.00	✓	C	<b>REC 52</b> <b>02230.0110.0124</b>

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**SHOWGROUNDS (Continued)**

Hire of Kitchen Area		\$ 33.00	✓	C	<b>REC 52 02230.0110.0124</b>
Hire of Kitchen Area		\$ 33.00	✓	C	<b>REC 52 02230.0110.0124</b>
Horse for income earning activities					
Admission Charged	Per hiring / Per day	\$ 22.00	✓	C	<b>REC 52 02230.0110.0124</b>
Team Practice	Per hiring / Per day	\$ 11.00	✓	C	<b>REC 52 02230.0110.0124</b>
Horse/Cattle/Sheep Yards	Per hiring / Per day	\$ 22.00	✓	C	<b>REC 52 02230.0110.0124</b>
Camp Site	Per day/night	\$ 8.25	✓	C	<b>REC 52 02230.0110.0124</b>
Stable Fee for each Horse/Cattle	Per day or night (stable or yard)	\$ 1.10	✓	C	<b>REC 52 02230.0110.0124</b>
Showgrounds Stables–					
for 12 Months		\$ 55.00			
for 6 months		\$ 33.00			
for 1 month	Per animal	\$ 11.00	✓	C	<b>REC 52 02230.0110.0124</b>
for 1 week		\$ 7.70			
Key Deposit	Per key	\$ 30.00	NO GST		<b>REC 609 19755.9755.9800</b>

**OUTBACK ARENA**

Full Day Hire (Non Commercial)	Per hiring	\$ 55.00	✓	C	<b>REC 52 02230.0110.0124</b>
Half Day Hire (Non Commercial)	Per hiring	\$ 27.50	✓	C	<b>REC 52 02230.0110.0124</b>
Full Day Hire (Commercial Activity – minimum fee)	Per hiring	\$ 220.00	✓	C	<b>REC 52 02230.0110.0124</b>
Deposit Facility Hire (Commercial Activity – Deposit refundable on inspections prior and after)	Per hiring	\$ 200.00	No GST	C	<b>REC 609 19755.9755.9800</b>

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**SHOWGROUNDS (Continued)**

Local Groups – No deposit but local groups can be banned if the facility is not left in a reasonable condition					
Yearly Fee for Local Groups (Entitles groups to twenty days) <i>Unused days can be transferred to the following financial year</i>	Per hiring	\$ 550.00	✓	C	<b>REC 52 02230.0110.0124</b>
Outback Arena - Deposit Key	Per hiring	\$ 30.00	No GST		<b>REC 609 19755.9755.9800</b>
Individuals are able to use the Arena subject to providing satisfactory insurance. e.g. <i>Equestrian Australia</i>					
Individual Hire	Full day	\$ 50.00	✓	C	<b>REC 52 02230.0110.0124</b>
	Half Day (4 hours)	\$ 25.00			
	2 hours	\$ 12.50			

**COMMUNITY GROUPS - ANNUAL FEES**

Hughenden Pony Club	Per Annum	\$ 55.00	✓	C	<b>REC 52 02230.0110.0124</b>
Football Clubs for Practice	Per Season	\$ 330.00			
Mid West Local League Inc	Per Annum	\$ 1,650.00			

**SPECIAL EVENTS**

Circus (Side Show Alley area)	Per day	\$ 137.50	✓	C	<b>REC 52 02230.0110.0124</b>
Campdraft per hiring	Per hiring	\$ 357.50			
Hughenden Show Society	Per Annual Show	\$ 1,375.00			
Hughenden Gymnastics	Per year	\$ 1,000.00			
Youth Activities (School Age) Trades Pavilion	Per hiring	\$ 11.00			

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**STOCKROUTES**

Portable Panels	Per panel per week or part thereof	\$ 1.10	✓	C	<b>REC 185</b> <b>02290.0722.0126</b>
Replacement Panels	Per panel	\$ 120.00	✓	C	<b>REC 185</b> <b>02290.0722.0126</b>
Portable Loading Ramp	Per week or part thereof	\$ 50.00	✓	C	<b>REC 185</b> <b>02290.0722.0126</b>
Vehicle Weed Inspections on behalf of Natural Resources and Mines	Per vehicle	\$ 22.00	✓	C	<b>REC 500</b> <b>02290.0721.0111</b>
Application for <u>Permit to Occupy and Tenure Change</u> presented to Council Meeting	Per application	\$ 100.00	✓	C	<b>REC 188</b> <b>02290.0722.0183</b>
DE-K9 Tub	200 Baits	\$ 240.00	✓	C	<b>REC 500</b> <b>02290.0725.0185</b>
Private Works Baiting	At Cost		□		

**Stockroute Agistment Permit-Large stock (cattle)**

Minimum Fee	per head, per week	\$ 0.90	✓	C	<b>REC 182</b> <b>02290.0722.0180</b>
Maximum Fee	per head, per week	\$ 2.22			

**Stockroute Agistment Permit-Small stock (sheep)**

Minimum Fee	per head, per week	\$ 0.10	✓	C	<b>REC 182</b> <b>02290.0722.0180</b>
Maximum Fee	per head, per week	\$ 0.35			
<b>Stock Route Travel Permit – Large (cattle)</b> For each 1 km	per 20 head or part of 20 head	\$ 0.02	No GST	C	<b>REC 184</b> <b>02290.0722.0182</b>
<b>Stock Route Travel Permit - Small stock (sheep)</b> For each 1km	per 100 head or part of 100 head	\$ 0.02	No GST	C	<b>REC 184</b> <b>02290.0722.0182</b>
Inspecting Watering Facility Agreement Register		\$ 12.35	✓	C	<b>REC 500</b> <b>02290.0722.0143</b>

**FLINDERS SHIRE COUNCIL – Fees and Charges 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**SWIMMING POOL – HUGHENDEN AQUATIC CENTRE**
**ENTRANCE FEES**

Adult Entry	Per Person	\$ 2.00	✓	C	
Child Entry	Per Person	\$ 1.50			
Mums and Bubs	Per Adult/Baby	\$ 3.00			
Family Pass	Two Adults and two Children	\$ 6.00			
Spectator		NIL			
10 Session Pass – Adult		\$ 19.00	✓	C	
10 Session Pass – Child		\$ 14.00			
10 Session Pass – Family		\$ 33.00			
Hire Costs are -					
BBQ Hire Rate	Per hour	\$ 5.00	✓	C	
Full Hire with BBQ and Kiosk	Per hour	\$ 30.00			
No BBQ Hire	Per hour	\$ 25.00			
Birthday Party – two hours plus	Per head	\$ 6.00			
Birthday Party – two hours plus catering, tables, shade and hosted games	Per head	\$ 15.00			

**SERVICES – SWIMMING POOL SAFETY INSPECTOR**
**RESIDENTIAL POOLS – NON SHARED**

Pool Safety Inspection including Mandatory Pool Safety Council Certificate	\$ 275.00	✓	C	REC 500 02010.0105.0059
Subsequent Inspection (if non-compliant on first inspection)	\$ 65.00			

**BODY CORPORATE. HOTEL. MOTEL AND CARAVAN PARK POOLS – SHARED**

Pool Inspection	\$ 275.00	✓	C	REC 500 02010.0105.0059
Subsequent Inspection (if non-complaint on first inspection)	\$ 65.00			
Additional Pool at same address	\$ 135.00			

**TRAVEL COSTS**

Within Hughenden area and 10 kms beyond	No charge			
Outside 10 kms	Per kilometre	\$ 0.70	✓	C
Hourly Rate		\$ 70.00		

**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**WASTE MANAGEMENT**
**DUMPING**

Dumping of waste - septic	Per 3000L	\$ 22.00	✓	R	<b>REC 500 01420.0110.0143</b>
Disposal of waste oil in quantities exceeding 20L per year to be disposed of at the Council Depot	Per Litre	\$ 0.10			
Dumping of waste - Asbestos / Contaminated waste	Per 3000L	At Cost – (Private Works)			
Septic Application (Inspection included)	Per 3000L	\$ 100.00			

**WHEELIE BINS**

New Bin	Per bin	\$ 75.00	✓	C	<b>REC 112 01420.0110.0143</b>
Replacement Bin	Per bin	\$ 55.00	✓	C	<b>REC 113 01420.0110.0143</b>
Replacement Wheelie Bin Lids	Per Lid	\$ 15.00			
Replacement Wheelie Bin Wheel	Per Wheel	\$ 7.50			
Replacement Wheelie Bin Axle	Per Axle	\$ 7.50			



**FLINDERS SHIRE COUNCIL – FEES and CHARGES 2012-2013**

TYPE OF CHARGE	UNIT OF MEASURE	AMOUNT	INC GST	REG/ COM	GENERAL LEDGER
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**WATER SERVICES**

Connect to meter	Per connection	\$ 480.00	NO GST	R	<b>REC 117 01470.0110.0103</b>
Water meter test Refundable if meter is found to be incorrect	Per test	\$ 20.00			
Disconnection fee – Water Service (Service disconnected at the ferule)	Per disconnection	\$ 50.00			
Bulk Water from Standpipes (if delivery is required, it is quoted at Private Works cost)	Per kl.	\$ 5.00			

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

Print Closed Accounts: **No**

Account Type: **S**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		5/10/2012	4:53:29PM	Posting Year 2013	Reporting Period 0
Suspense Clearing Contra		<u>Actual YTD</u> <u>2013</u>	<u>Budget</u> <u>2013</u>	<u>Actual YTD</u> <u>2012</u>	<u>Budget</u> <u>2012</u>
<b>Suspense</b>	<b>171</b>				
19735	Payroll Suspense				
9735	Prepaid Loading	0.00	0.00	(32,215.50)	0.00
19770	Debtors Suspense				
9770	Debtors Suspense	0.00	0.00	0.00	0.00
20000	Oncost Recoveries Suspense				
0900	AP - Council Works - Oncost Rate	(16,038.47)	0.00	(744.38)	0.00
0901	AP - Contract Works - Oncost Rate	(469,821.29)	0.00	(1,760.01)	0.00
0902	AP - RMPC - Oncost Rate	(121.67)	0.00	0.00	0.00
0903	AP - Shire Rd Mtce - Oncost Rate	(8,583.38)	0.00	(36.54)	0.00
0904	IC - Council Works - Oncost Rate	(5,108.73)	0.00	0.00	0.00
0905	IC - Contract Works - Oncost Rate	(514.61)	0.00	0.00	0.00
0906	IC - RMPC - Oncost Rate	(1,222.10)	0.00	0.00	0.00
0907	IC - Shire Road Mtce - Oncost Rate	(472.66)	0.00	0.00	0.00
0908	PL - Council Works - Oncost Rate	(9,193.31)	0.00	0.00	0.00
0909	PL - Contract Works - Oncost Rate	(84,937.25)	0.00	0.00	0.00
0910	PL - RMPC - Oncost Rate	(12,934.67)	0.00	0.00	0.00
0911	PL - Shire Road Mtce - Oncost Rate	(1,106.24)	0.00	0.00	0.00
0912	PY - Cnl Wks - Casual - Oncost Rate	(3,274.52)	0.00	0.00	0.00
0913	PY - Cnl Wks - Admin F/T - Oncost Rate	(87,984.37)	0.00	(1,285.82)	0.00
0914	PY - Cnl Wks - P & G - Oncost Rate	(58,292.43)	0.00	(42.77)	0.00
0915	PY - Cnl Wks - Works F/T - Oncost Rate	(64,345.43)	0.00	(101.93)	0.00
0916	PY - Ct Wks - Works F/T - Oncost Rate	(171,562.91)	0.00	(1,169.29)	0.00
0917	PY - RMPC - Works F/T - Oncost Rate	(41,521.74)	0.00	(596.52)	0.00
0918	PY - SRD Mtce - Works F/T - Oncost Rate	(13,318.84)	0.00	0.00	0.00
0919	PY - HACC - F/T - Oncost Rate	(800.02)	0.00	0.00	0.00
0920	PY - HACC - Casual - Oncost Rate	(8,211.36)	0.00	0.00	0.00
0921	PY - C/Care - F/T - Oncost Rate	(575.15)	0.00	0.00	0.00
0922	PY - C/Care - Casual - Oncost Rate	(14,651.43)	0.00	0.00	0.00
0923	AP - HACC - Oncost Rate	(40.01)	0.00	0.00	0.00

# Flinders Shire Council - Revenue and Expenditure Budget 2012/2013

(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**

Print Closed Accounts: **No**

Account Type: **S**

Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		5/10/2012	4:53:31PM	Posting Year	2013	Reporting Period	0		
0924	AP - C/Care - Oncost Rate			(26.91)	0.00	0.00	0.00	0.00	
0927	PL - HACC - Oncost Rate			(424.86)	0.00	0.00	0.00	0.00	
0928	PL - C/Care - Oncost Rate			(207.02)	0.00	0.00	0.00	0.00	
0929	PY - P & G - Works F/T - Oncost Rate			(10,081.97)	0.00	(101.99)	0.00	0.00	
20000	Oncost Recoveries Suspense	TOTAL	(1,085,373.35)	0.00	(38,054.75)	0.00			
Suspense Clearing Contra				Actual YTD	Budget	Actual YTD	Budget		
				2013	2013	2012	2012		
Contra	175								
19723	Sales Plant and Equipment								
9701	Sales Plant and Equipment			84,136.36	0.00	(40,909.12)	0.00		
20400	Additions Employee Housing								
9706	Additions Buildings and Other Structures			0.00	0.00	0.00	0.00		
20402	Additions - Council Controlled Land								
9705	Additions Land and Land Improvements			0.00	0.00	0.00	0.00		
20403	Additions Plant and Equipment								
9700	Additions Plant and Equipment			0.00	0.00	0.00	0.00		
20425	Additions Cemeteries								
9706	Additions Buildings and Other Structures			0.00	0.00	0.00	0.00		
20440	Additions Waste / Landfill								
9705	Additions Land and Land Improvements			0.00	0.00	0.00	0.00		
9706	Additions Buildings and Other Structures			0.00	0.00	0.00	0.00		
20442	Additions Road Network								
9710	Additions Road Network			0.00	0.00	0.00	0.00		
20461	Additions Recreation Swimming Pool								
9706	Additions Buildings and Other Structures			0.00	0.00	0.00	0.00		
20463	Additions Recreation Showgrounds								
9705	Additions Land and Land Improvements			0.00	0.00	0.00	0.00		
20470	Additions Parks and Reserves								
9706	Additions Buildings and Other Structures			0.00	0.00	0.00	0.00		

Flinders Shire Council - Revenue and Expenditure Budget 2012/2013  
(Hierarchy Number: 2 - Compulsory Financial Hierarchy)



Report Level: **Sub Account**  
Print Closed Accounts: **No**  
Account Type: **S**  
Node Number (zero for all): **0**

Flinders LIVE Install DB

Program - cs_gl014		5/10/2012	4:53:31PM	Posting Year	2013	Reporting Period	0		
20470	Additions Parks and Reserves	TOTAL		84,136.36	0.00	(40,909.12)	0.00		
Grand Total				(1,001,236.99)	0.00	(78,963.87)	0.00		