

# AGENDA

21 JUNE 2022 – 9:00 AM  
COUNCIL CHAMBERS



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# AGENDA

## 21 JUNE 2022 – 9:00 AM

### COUNCIL CHAMBERS

## 1. OPENING BUSINESS

Cr Jane McNamara (Mayor) opened the meeting with the Council Prayer

Lord,  
Please guide and direct us,  
In that the decisions to be made,  
Will be for the benefit,  
Of our whole community  
Amen

### 1.1 PRESENT

#### **Councillors**

Mayor Jane McNamara  
Kim Middleton  
Kelly Carter  
Clarence Haydon  
Nicole Flute  
Arthur Bode  
Trevor Mitchell

#### **Staff**

Hari Boppudi - Chief Executive Officer  
Andrew Nunn - Director of Engineering  
Melanie Wicks – Director of Corporate & Financial Services  
Barbra Smith – Director of Community Services & Wellbeing  
Jackie Coleman – Executive Support Officer

#### **School Students**

Nil

### 1.2 APOLOGIES

Nil

### 1.3 LEAVE OF ABSENCE

### 1.4 CONFIRMATION OF MINUTES

That the Minutes of the Ordinary Meeting of Council 17 May 2022 be taken as read and signed as correct.

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### COUNCIL CHAMBERS



## **1.5 OBLIGATIONS OF COUNCILLORS**

### **1.5.1 Prescribed Conflict of Interest - Sections 150EG, 150EH & 150EI Local Government Act 2009**

Councillors are ultimately responsible for informing of any prescribed conflict of interest on matters to be discussed at a council or committee meeting (other than ordinary business matters).

When dealing with a Prescribed Conflict of Interest, Councillors must abide by the following procedures:

- A Councillor who has notified the Chief Executive Officer of a Prescribed Conflict of Interest in a matter to be discussed in a council meeting must also give notice during the meeting.
- A Councillor who first becomes aware of a Prescribed Conflict of Interest in a matter during a council meeting must immediately inform the meeting of the conflict of the interest.
- When notifying the meeting of a Prescribed Conflict of Interest, the following details must be provided:
  - if it relates to a gift or loan given by an entity - state the details of gift or loan
  - if it relates to a sponsored travel or accommodation benefit - state the benefit details
  - if it relates to a contract between the Councillor and Local Government or close associate of the Councillor – state details
  - if it relates to an application or submission - state the subject of the application or submission
  - if it relates to appointment/employment matters of Chief Executive Office position - state conflict details

The Councillor must then leave the place of the meeting, including any area set aside for the public, and stay away while the matter is being discussed and voted on, unless the subject Councillor has written notice from the Minister to participate in the matter.

Once the Councillor has left the area where the meeting is being conducted, the council can continue discussing and deciding on the matter at hand.

### **1.5.2 Declarable Conflict of Interest - Section 150EN Local Government Act 2009**

Councillors are ultimately responsible for informing of any Declarable Conflict of Interest on matters to be discussed at council or committee meetings that might lead to a decision that is contrary to the public interest (other than ordinary business matters).

A Councillor may raise their personal interests in a matter at the meeting to canvas the view of the other Councillors prior to deciding to declare a conflict of interest. If the other Councillors suspect the personal interest might be a conflict of interest, the Councillor may disclose their suspicion and the processes under section 150EW of the LGA.

When dealing with a Declarable Conflict of Interest, Councillors must abide by the following procedures:

- A Councillor who has notified the Chief Executive Officer of a Declarable Conflict of Interest in a matter to be discussed at a council meeting must also give notice during the meeting.
- A Councillor who first becomes aware of a Declarable Conflict of Interest in a matter during a council meeting must inform the meeting of the conflict of interest
- When notifying the meeting of a Declarable Conflict of Interest or it could be reasonably presumed that a conflict exists, Councillors should provide sufficient detail to allow the other Councillors to make an informed decision about how best to manage the Declarable Conflict of Interest in the public interest. The following details must be provided:
  - the nature of the Declarable Conflict of Interest
  - if it arises because of the Councillors relationship with a related party:
    - i. the name of the related party to the Councillor
    - ii. the nature of the relationship of the related party to the Councillor
    - iii. the nature of the related party's interest in the matter
  - if it arises because of a gift or loan from another person to the Councillor or a related party:
    - i. the name of the other person
    - ii. the nature of the relationship of the other person to the Councillor or related party
    - iii. the nature of the other person's interest in the matter
    - iv. the value of the gift or loan and the date the gift or loan was made.



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After a Councillor has declared a conflict of interest, the Councillor should consider leaving the meeting while the matter is discussed unless they have reasons why their participation would improve making the decision in the public interest.

#### **1.5.3 Procedure if no Quorum for Deciding Matter because of Prescribed Conflicts of Interest of Declarable Conflicts of Interest – Section 150EU Local Government Act 2009**

- (1) This section applies in relation to a meeting if:
- (a) a matter in which 1 or more councillors have a prescribed conflict of interest or Declarable Conflict of Interest is to be decided at the meeting; and
  - (b) there is less than a quorum remaining at the meeting after any of the councillors mentioned in paragraph (a) leave, and stay away from, the place where the meeting is being held.
- (2) The local government must do 1 of the following:
- (a) delegate deciding the matter under section 257, unless the matter cannot be delegated under that section;
  - (b) decide, by resolution, to defer the matter to a later meeting;
  - (c) decide, by resolution, not to decide the matter and take no further action in relation to the matter.
- (3) The local government must not delegate deciding the matter to an entity if the entity, or a majority of its members, have personal interests that are, or are equivalent in nature to, a prescribed conflict of interest or Declarable Conflict of Interest in the matter.
- (4) A councillor does not contravene section 150EK(1), 150EM(2), 150EQ(2)(a) or (3)(a) or 150ES(5) by participating in a decision, or being present while the matter is discussed and voted on, for the purpose of delegating the matter or making a decision under subsection (2)(b) or (c).

#### **1.5.4 Closed Meeting Discussion Items – Section 254J Local Government Regulation 2012**

Council and standing committee meetings may resolve that a meeting be closed to the public if its Councillors consider it necessary to discuss any of the following matters:

- appointment, dismissal or discipline of the CEO
- industrial matters affecting employees
- the council's budget
- rating concessions
- legal advice obtained by the council, including legal proceedings that may be taken by or against the council
- matters that may directly affect the health and safety of an individual or a group of individuals
- negotiations relating to a commercial matter involving the council for which a public discussion could prejudice the interests of the council
- negotiations relating to the taking of land by the council under the *Acquisition of Land Act 1967*
- a matter that the council is required to keep confidential under a law of, or a formal agreement with, the Commonwealth or state.

A Council or committee meeting cannot resolve that a meeting be closed where the meeting is informed of a Councillors personal interest in the matter by another person and the eligible Councillors at the meeting must decide whether the Councillor has a Declarable Conflict of Interest or Prescribed Conflict of Interest in the matter.

Further, the meeting must not be closed if a quorum is lost due to the number of conflicted Councillors who leave the meeting and the council must;

- delegate the matter
- decide by resolution to defer to a later meeting
- decide by resolution to take no further action on the matter.

**Note:** None of the above will be considered, discussed, voted on or made during a closed session.

If a closed session includes attendance by teleconference, the Councillor/s attending by teleconference must maintain confidentiality by ensuring no other person can hear their conversation while in the closed meeting.

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To take a matter into a closed session the council must abide by the following:

- pass a resolution to close the meeting
- the resolution must state the matter to be discussed, an overview of what is to be discussed and why the meeting should be closed while the matter is considered
- if the matter is known in advance, the agenda should clearly identify that the matter will be considered in closed session, and an explanation of why it is deemed necessary to take the issue into closed session must be stated
- not make a resolution while in a closed meeting (other than a procedural resolution).

### **1.6 PETITIONS**

Nil

### **1.7 CONDOLENCES**

### **1.8 RECOGNITIONS**

### **1.9 ACKNOWLEDGEMENT OF COUNTRY**

The Flinders Shire Council would like to acknowledge the Yirendali people as Traditional Owners and the oldest living culture of the land on which our Council operates, and pay respect to Elders past, present and emerging.

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### COUNCIL CHAMBERS



## 2. REPORTS

### 2.01 CHIEF EXECUTIVE OFFICER

#### 2.01.01 BUSH COUNCILS CONVENTION 2022

Appendix 2.01.01

**Background** – The Bush Councils Convention – Dirt, Dust and Determination is a chance for Queensland's rural and remote councils to gather together and share what they have learned, as they strive to enhance the vibrancy and vitality of many communities across Queensland.

The 2022 Convention is being held in Barcaldine from 26-28 July 2022. Registrations are now open.

**Officer's Recommendation** – That Council nominate 2 Councillors to attend the Bush Councils Convention 2022.

#### 2.01.02 LGAQ CONFERENCE 2022

Appendix 2.01.02

**Background** – The LGAQ Annual Conference is a key event in the local government calendar and the largest LGAQ event. Date Claimer received for the LGAQ Conference 2022, being held in Cairns from 17-19 October 2022.

**Officer's Recommendation** – That Council nominate 2 Councillors and authorise the Chief Executive Officer to attend the LGAQ Conference 2022.

#### 2.01.03 COUNCIL MEETING CHANGE OF DATE – OCTOBER 2022

**Background** – The LGAQ Annual Conference 2022 is being held in Cairns from the 17-19 October 2022. As these dates clash with the scheduled October Council Meeting date, it is necessary to change the Council Meeting date to allow the nominated persons to attend the conference.

**Officer's Recommendation** – For Council consideration.

#### 2.01.04 CAMP KITCHEN FOR COMMUNITY GROUP FUNDRAISING

**Background** – Council has received a letter seeking approval to allow a Camp Kitchen at the Allan Terry Caravan Park with the goal of assisting community groups of the Flinders Shire to fundraise during the tourist season. The community group would be required to pre-cook a set number of dinners and desserts, packaged in takeaway containers and made available to the guests of the caravan park for a set price. Each participating club would be allocated dates once the frequency has been determined.

**Officer's Recommendation** – For Council discussion.

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## 2.01.05 FLINDERS MAGIC GRAPES – 15 MILE

**Background** – Flinders Magic Grapes has requested access to gravel, up to 5,000 ton for repair of their access roads to the grape farm that sustained damage during the recent wet weather, as reliable road access is required to enable them to operate the enterprise.

**Officer's Recommendation** – For Council discussion.

## 2.01.06 REQUEST FOR GRAVEL – LOT 36 ON CPD15712

**Background** – The ratepayer is in the process of developing Lot 36 on CPD15712 to create 2 new business outlets open to the public which will employ 2 new staff members.

The ratepayer is requesting access to gravel, up to 1,500 square metres to repair the road turnaround and entry to the block. The ratepayer will cover the cost of gravel required to erect the new shed and use local contractors to complete the earthworks.

**Officer's Recommendation** – For Council discussion.

## 2.01.07 CONVERSION TO FREEHOLD – LOT 3 ON SP330983

Appendix 2.01.07

**Background** – Council has received notice from the Department of Resources seeking views on the application for Conversion to Freehold of land described as Lot 3 SP330983. As evident in the maps provided, Mt Emu Road (41) show that parts of the road are constructed outside the designated road area.

**Officer's Recommendation** – That Council offer no objection to the Conversion to Freehold of land described as Lot 3 on SP330983 on the condition that the wild dogs and noxious weeds are controlled and that the landholder be encouraged to participate in the 'Good Neighbour Program' as part of the Flinders Shire Local Government Biosecurity Plan and that Council advise the Department of Resources that the dedicated road area at Mt Emu be surveyed in its designated alignment to a width of 40m either side of the centre line or the maximum width allowable.

## 2.01.08 HR POLICY REVIEW

**Background** – The following policies have been reviewed and updated as follows:

- Employee Code of Conduct
  - Policy reduced in size and content in line with LGAQ
- Over Award Payment Policy
  - Amendment to include final trim grader rating in the tables.
  - Amendment to Patching truck to remove the brand name of the truck
  - Inclusion of representative roles.
  - Amendment to wording relating to the application of the payment to reflect current practice.

**Officer's Recommendation** – That Council adopt the following policies, as presented:

- Employee Code of Conduct
- Over Award Payment Policy



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#### 2.01.09 HR POLICY – NEW POLICIES

**Background** – The following policies have been created to document and ensure consistency across the following:

- Service Recognition Policy
  - Creating a policy will allow for a consistent and timely application of the recognition program.
- University Scholarship and Vocational Work Placement Policy
  - will allow Council to establish a system for awarding and monitoring an annual tertiary scholarship and work placements for various streams of employment with a view to growing skills and experience within the shire.

**Officer's Recommendation** – That Council adopt the following policies, as presented:

- Service Recognition Policy
- University Scholarship and Vocational Work Placement Policy

#### 2.01.10 WORK HEALTH AND SAFETY POLICY

**Background** – The purpose of Flinders' Shire Council Work Health and Safety Policy is to establish and maintain an effective health and safety management system.

Flinders Shire Council is committed to implementing a structured approach to workplace health and safety to achieve a consistently high standard of safety performance. This will assist Flinders Shire Council to meet its obligations in accordance with the Queensland Work Health and Safety Act and regulations (2011).

This policy applies to all Flinders Shire Council workers and to other people at risk from the work carried out at Flinders Shire Council workplaces.

**Officer's Recommendation** – That Council adopt the Work Health and Safety Policy be adopted, as presented.

#### 2.01.11 WORK HEALTH AND SAFETY POLICY STATEMENT

**Background** – This Policy Statement sets out Council's commitment to persons at its workplace in respect of Work Health Safety (WHS) and what it expects of employees, contractors, and managers in order to ensure this commitment is achieved.

**Officer's Recommendation** – That Council adopt the Work Health and Safety Policy Statement, as presented.

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### COUNCIL CHAMBERS



## 2.02 CORPORATE AND FINANCE SERVICES

### 2.02.01 FINANCIAL REPORT

Appendix 2.02.01

**Background** – In accordance with section 204 of the Local Government Regulation 2012, the Chief Executive Officer must present a financial report to the Council at its monthly ordinary meetings. Monthly financial reports consist of:

- Statement of financial performance;
- Statement of financial position;
- Statement of cash flows;
- Statement of Changes in Equity;

The following is a summary of the financial results as at 31 May 2022:

<b>1. Statement of Comprehensive Income</b>			
	<b>\$,000</b>		
Total Recurrent Revenue	43,950	88%	
Total Recurrent Expenditure	35,570	71%	
Net Operating Result - Surplus/(Deficit)	8,380	14448%	
Total Capital Income	(727)	-5%	
Total Capital Expense	-	-	
Net Result - Surplus/(Deficit)	7,653	57%	
<b>2. Statement of Financial Position</b>			
	<b>\$,000</b>		
Total Current Assets	43,801	143%	
Total Non-Current Assets	235,108	92%	
Total Assets	278,909	98%	
Total Current Liabilities	3,892	80%	
Total Non-Current Liabilities	9,405	107%	
Total Liabilities	13,297	97%	
Net Community Assets	265,612	98%	
Asset Revaluation Surplus	80,233	90%	
Retained Surplus/(Deficiency)	185,379	102%	
Total Community Equity	265,612	98%	
<b>3. Cash Flow Statement</b>			
	<b>\$,000</b>		
Cash at the beginning of the period	33,951	103%	
Total Payments Received	57,402	94%	
Total Payments Made	(49,811)	75%	
Cash as the end of the period	41,542	152%	

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**Officer's Recommendation** – That in accordance with Section 204 of *the Local Government Regulation 2012*, Council receives and approves the financial report, which includes the following statements, for the period ending 31 May 2022.

- i. Statement of financial performance;
- ii. Statement of financial position;
- iii. Statement of cash flows;
- iv. Statement of Changes in Equity.

## 2.02.02 QUARTERLY PROGRESS REPORT - OPERATIONAL PLAN IMPLEMENTATION

Appendix 2.02.02

**Background** – In accordance with s174 of the *Local Government Regulations 2012*, the Chief Executive Officer must present a written report of the local government's progress towards implementing its annual operational plan. A progress report for the 3<sup>rd</sup> Quarter, 2021-22 financial year is tabled for Council's review and adoption.

**Officer's Recommendation** – That Council adopt the 3<sup>rd</sup> Quarterly Progress Report on implementing the Operational Plan 2021-22, as presented.

## 2.02.03 COMPLAINTS MANAGEMENT POLICY AND PROCEDURE

**Background** – The role of Council is to provide an open and accountable local government. An effective and transparent method of responding to complaints regarding its services, administrative actions, competitive neutrality, the conduct and performance of councillors and staff behaviour and misconduct better enables council to undertake this role. The Policy and Procedure has been established to provide a clear administrative method of handling and resolving all complaints.

The Complaints Management Policy and Procedure has been reviewed and is now presented for adoption.

**Officer's Recommendation** – That Council adopt the Complaints Management Policy and the Complaints Management Procedure, as presented.

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## 2.03 ENGINEERING

### 2.03.01 TENDER 102.2022.3 – SUPPLY AND DELIVERY OF MOBILE BATCHING PLANT Appendix 2.03.01

**Background** – Tender 102.2022.3 for the Supply and Delivery of a Mobile Batching Plant. Tenders closed at 2.00 pm, 27 April 2022 on Vendorpanel, and Council received three tenders. The Fleet Manager's recommendation is to purchase the Mobile Batching Plant from CMQ Engineering for the price of \$614,329.10 (inc. GST). The summary of the tenders outlining the pricing and the comparison of specifications was provided at the Plant Committee Meeting held on 30 May 2022.

**Officer's Recommendation** – For Council discussion.

### 2.03.02 PROVISION OF NEW BORE FOR COUNCIL USE AT WOMAN SWAMP

**Background** – The Council have utilised various water points on the Kennedy Developmental Road for road construction activities over the years. The recent wet season has not provided enough water to these water points for this year's road works program.

Council have approached the landowners at Clothes Peg Station due to them being the closest water point to the scheduled road works, to negotiate drilling a bore hole on their property for Council use. Council's Bore Boss Pump will be utilised to pump water from this point to refill the existing water holes at Woman Swamp on the Kennedy Developmental Road and provide a permanent water point for any future road construction activities in the area. The quote provided comes to an estimated \$50,000.00 ex GST depending on the depth of bore.

**Officer's Recommendation** – For Council discussion.

### 2.03.03 ENVIRONMENTAL POLICY STATEMENT

**Background** – The Environmental Policy Statement was due for review on 15 September 2021. The policy has been reviewed and will be presented at Council Meeting for adoption.

**Officer's Recommendation** – That Council adopt the Environmental Policy Statement, as presented.

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#### 2.03.04 CHESHIRE CONTRACTORS

**Background** – Cheshire Contractors were appointed for the construction of sidetracks and demolition of culverts on the Hughenden Muttaborra Road.

There is variation to the original project quantities as the material under the culvert base was unsuitable and needed to be replaced, the culverts were removed and rock blanket installed. Cheshire Contractors has issued Council with an invoice for this work to be completed with the amount now payable exceeding the original purchase order by \$13,992.00.

In addition, the hire of lighting towers were included on the original Purchase Order, however the project has been delayed by approximately two months due to recent wet weather. Cheshire Contractors has issued Council with an invoice for 10 weeks hire of the lighting towers with the amount now payable exceeding the original purchase order by \$55,539.00.

**Officer's Recommendation** – That Council approve the variation to the original contract with Cheshire Contractors and authorise the payment of \$69,531.00 for additional charges to cover the two variations for the Construction of Sidetracks and Demolition of Culverts on the Hughenden Muttaborra Road.

## 2.04 COMMUNITY SERVICES AND WELLBEING

#### 2.04.01 COMMUNITY GRANT PROGRAM – COMMUNITY EVENTS STREAM ROUND 3

**Background** – The objectives of the Flinders Shire Council's Community Grants Program - Events Stream, is designed to build relationships with community organisations to provide benefits to the Flinders Shire residents and visitors by ensuring Flinders Shire is a vibrant active community.

The Events Stream Funding is offered in two tiers:

- Event Support - Up to \$1000 focusing on supporting local events
- Event Development - Up to \$5000 focusing on the development and building capacity of events and seed funding for new and developing initiatives.

Council received a total of 9 applications for the event support stream, and two for the event development stream. Both applications received for event development did not meet the eligibility criteria. One non-conforming application from event development has been recommended for Council consideration for the Event Support stream, where the other application did not meet the eligibility criteria for either stream.



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### COUNCIL CHAMBERS



Below is a list of the organisations and events recommended for Council funding under Event Support (June – December 2022):

Organisation	Event Description	Amount Requested	Recommendation
Hughenden Bowls Club Inc.	<p><i>Event:</i> Annual Flinders Invitational Triples (lawn bowls)</p> <p><i>Event Description:</i> This is an annual event that invites local and away competitors to compete in a 2-day competition of lawn bowls in September 2022.</p>	\$1000.00	Recommended
Stamford Race Club Inc.	<p><i>Event:</i> Annual Stamford Races</p> <p><i>Event Description:</i> This July community event encourages locals and away visitors to attend with a 5-race program and activities for all age groups.</p>	\$1000.00	Recommended
Prairie Jockey Club Inc.	<p><i>Event:</i> Annual Prairie Races</p> <p><i>Event Description:</i> The Prairie Races are an annual event that takes place in August, supporting Prairie and giving the small community a chance to attend a community race day and night-time entertainment.</p>	\$1000.00	Recommended
Hughenden Town and Country Club Inc. - Hughenden Rugby 7's	<p><i>Event:</i> Annual Hughenden Rugby 7's Carnival</p> <p><i>Event Description:</i> This July community event is a competitive 1-day carnival of Rugby Union, inviting both men and women teams from local, rural towns and cities to play during the day and finishing with night-time entertainment.</p>	\$1000.00	Recommended on the provision that outstanding invoices are paid as soon as possible.
Hughenden Campdraft Association Inc.	<p><i>Event:</i> Annual Hughenden Campdraft</p> <p><i>Event Description:</i> The</p>	\$1000.00	Recommended

# AGENDA

## 21 JUNE 2022 – 9:00 AM

### COUNCIL CHAMBERS



	Hughenden Campdraft is scheduled to run for 3 days in late August for competitors of all ages as well as night-time entertainment.		
Hughenden Country Music Festival Association Inc.	<p><i>Event:</i> Annual Hughenden Country Music Festival</p> <p><i>Event Description:</i> The Country Music Festival runs over 3 days in July, showcasing vocal and musical talent from local and away participants.</p>	\$1000.00	Recommended upon amendments to the budget section.
Hughenden Netball Association Inc.	<p><i>Event:</i> Annual Flinders Challenge Netball Carnival</p> <p><i>Event Description:</i> Scheduled for late August, the Flinders Challenge Netball Carnival hosts senior ladies and junior teams from our community, Northern Queensland, Mid-West and Central West over a 2 day carnival.</p>	\$1000.00	Recommended
Flinders Classic Campdraft and Challenge Inc.	<p><i>Event:</i> Flinders Classic Campdraft and Challenge</p> <p><i>Event Description:</i> The Flinders Classic is a 3-day event in July that bundles two separate events into one equine event, showcasing the skill of both horse and rider of local and away competitors.</p>	\$1000.00	Recommended
St Francis Catholic School Hughenden	<p><i>Event:</i> Annual St Francis &amp; Sacred Heart Parish Fete</p> <p><i>Event Description:</i> This September community event offers entertainment for all ages and a key fundraiser for the</p>	\$1000.00	Recommended NB. Application moved from the Event Development Stream

# AGENDA

## 21 JUNE 2022 – 9:00 AM

### COUNCIL CHAMBERS



	<p>school and Parish.</p> <p>Development to the Event</p> <p>Description: The funding will add more rides to the event at an affordable cost for the families. Previously they have had limited/one ride being the ripper dipper but hope to purchase a package that has a variety of activities.</p>		
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**Officer's Recommendation** – That Council approve the applications, as presented above.

#### 2.04.02 COMMUNITY GRANT PROGRAM – QUICK RESPONSE STREAM - DONATION (2022)

**Background** – One application was received for Donation.

Organisation	Project Description	Amount Requested
Hughenden PCYC Emergency Cadets	Uniform (Jacket) for the Cadet Games to be held in Townsville on August 6 <sup>th</sup> , 2022. Helping to distinguish the different clubs from each other and to promote where we are from.	\$500.00

**Officer's Recommendation** – That Council approve the applications, as presented above.

#### 2.04.03 COMMUNITY GRANT PROGRAM – QUICK RESPONSE STREAM – REQUEST FOR SPORTING EXCELLENCE (2022)

**Background** – Two applications were received for Donation.

Name	Event Details	Support to be used for	Amount Requested
Bronte Johnstone	Queensland School Sport 10 – 12yrs Netball State Championships to be held in Townsville from 16th – 19th June 2022	Team Levy and uniform fees	\$500.00
Jack Rogers	Queensland School Sport Rugby League - 15 and 18 Year State Championships – held on the Gold Coast from 21st to 24th May 2022.	Team leavy and uniforms	\$500.00

**Officer's Recommendation** – That Council approve the applications as presented above.

# AGENDA

21 JUNE 2022 – 9:00 AM  
COUNCIL CHAMBERS



## 3. CLOSED BUSINESS

*That Council close the meeting to the public at under section 254J Local Government Regulations 2012.*

### 3.01 CHIEF EXECUTIVE OFFICER

#### 3.01.01 FLINDERS RIVER CATCHMENT AREA UNALLOCATED WATER RELEASE – TENDER PROCESS

**Background** – Discussion on Tender submission for the Flinders River Catchment Area Unallocated Water Release.

**Officer's Recommendation** – That Council authorise the Chief Executive Officer to submit a Tender, based on the GHD River Modelling Study, to the Flinders River Catchment Area Unallocated Water Release through the Department of Regional Development, Manufacturing and Water, as discussed.

# AGENDA

## 21 JUNE 2022 – 9:00 AM

### COUNCIL CHAMBERS



#### 4. PROPOSED MEETING CALENDAR

<i>DATE</i>	<i>TIME</i>	<i>MEETING VENUE</i>	<i>TOPIC</i>
<b>Monday 20 June 2022</b>	9:00am – 2:00pm	Council Chambers	<b>Briefing</b>
<b>Tuesday 21 June 2022</b>	9:00am – 12:30pm	Council Chambers	<b>Council Meeting</b>
<b>Monday 18 July 2022</b>	9:00am – 2:00pm	Council Chambers	<b>Briefing</b>
<b>Tuesday 19 July 2022</b>	9:00am – 12:30pm	Council Chambers	<b>Council Meeting</b>
<b>Monday 15 August 2022</b>	9:00am – 2:00pm	Council Chambers	<b>Briefing</b>
<b>Tuesday 16 August 2022</b>	9:00am – 12:30pm	Council Chambers	<b>Council Meeting</b>
<b>Monday 19 September 2022</b>	9:00am – 2:00pm	Council Chambers	<b>Briefing</b>
<b>Tuesday 20 September 2022</b>	9:00am – 12:30pm	Council Chambers	<b>Council Meeting</b>
<b>Monday 17 October 2022</b>	9:00am – 2:00pm	Council Chambers	<b>Briefing</b>
<b>Tuesday 18 October 2022</b>	9:00am – 12:30pm	Council Chambers	<b>Council Meeting</b>
<b>Monday 14 November 2022</b>	9:00am – 2:00pm	Council Chambers	<b>Briefing</b>
<b>Tuesday 15 November 2022</b>	9:00am – 12:30pm	Council chambers	<b>Council Meeting</b>
<b>Monday 12 December 2022</b>	9:00am – 2:00pm	Council Chambers	<b>Briefing</b>
<b>Tuesday 13 December 2022</b>	9:00am – 12:30pm	Council Chambers	<b>Council Meeting</b>



**AGENDA**  
**21 JUNE 2022 – 9:00 AM**  
**COUNCIL CHAMBERS**



The meeting closed at

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**Jane McNamara**  
**Mayor**  
**Flinders Shire Council**



Every Queensland  
community deserves  
to be a liveable one

# BUSH COUNCILS CONVENTION

Dirt, dust and  
determination

**26 – 28**

**JULY 2022**

**Barcaldine  
Town Hall**  
71 Ash Street,  
Barcaldine

**Program**



# Welcome to the LGAQ's Bush Councils Convention 2022



The 2022 LGAQ Bush Councils Convention is an all-too-rare chance for Queensland's rural and remote councils to come together and share what they've learned, as they strive to enhance the vibrancy and vitality of many communities across Queensland.

Our host this year is Barcaldine Regional Council Mayor, Sean Dillon, who is very much looking forward to welcoming you to a region that is as renowned for its natural beauty as it is for the quality of its sheep and cattle production – and for its warm welcome from friendly locals.

If this is your first visit to Barcy, you will quickly see why it's called the 'Garden City of the West'!

The world has changed considerably since we were last together at the corresponding event in 2019, and how we've managed and adapted will be an important undercurrent to many of our conversations in Barcaldine.

The 2022 Bush Councils Convention will be the first conducted with the Rural and Remote Councils Compact in place, and we will hear a progress report on the Compact and consider the next steps for this pioneering accord.

We will take an in-depth look at regional media, and where councils might look for ways to ensure your stories are being heard – not just locally, but that they are also amplified to the 'corridors of power' – and, as always, hear compelling and timely success stories of how our bush councils are able to innovate in order to get things done.

I'm particularly looking forward to the sessions exploring better infrastructure, healthcare and tourism outcomes, and also hearing from a panel of experienced and highly regarded local government leaders as they consider 'Creating Communities: Attraction, retention and economic development'. Tim Fynes-Clinton's session on developments in navigating Conflict of Interest concerns for you and your council is a most welcome addition to the program.

The Bush Councils Convention also gives us a golden opportunity to hear from – and hopefully spend some time with – representatives from the State Government and Opposition and, as always, we welcome the chance to hear how they are planning to better support rural and remote councils and the communities they serve.

Of course, our event program provides numerous opportunities for you to catch up with your council colleagues from other parts of the state, to share experiences and insights, and to spend some time with our valued trade partners as well.

Finally, and following the postponement of last year's scheduled event, this Bush Councils Convention will be the only one for this local government term, so I urge you to make the most of being in beautiful Barcaldine and in the company of the great men and women of our mighty rural and remote councils.

**Mayor Mark Jamieson**  
LGAQ President  
Sunshine Coast Council



# Optional Pre-Event

Monday  
25th July

TIME	SESSIONS
4:00–5:30 pm	Optional workshop: ensuring a resilient, responsible and sustainable resources industry with the Resources Industry Development Plan
6:00 pm	Trivia night at the Railway

# Day One

# Tuesday 26th July

TIME	SESSIONS
8:30 am	<b>Registration</b>
9:15 am	<b>Acknowledgement of Country</b>
9:20 am	<b>Welcome to Barcy, the Garden City of the West</b> Mayor Sean Dillon, Barcaldine Regional Council
9:35 am	<b>Official opening</b> Nikki Boyd MP, Assistant Minister for Local Government
9:50 am	<b>Policy Executive Q&amp;A: Rural and Remote Councils Compact progress report and next steps</b>  Mayor Jane McNamara, Flinders Shire Council Mayor Peter Scott, Cook Shire Council Mayor Paul McVeigh, Western Downs Regional Council Cr Robyn Fuhrmeister, Balonne Shire Council
10:35 am	<b>Sponsor address: LGIAsuper</b>
10:40 am	<b>Morning tea</b>
11:10 am	<b>Regional media in focus: still telling stories as mastheads vanish</b>  Craig Johnstone, Editor, InQueensland Daniel Prosser, Breakfast Presenter, ABC Western Queensland Harry Clarke, Founder, Country Caller
11:40 am	<b>Campaign showcase: how we sealed the deal – Outback Way</b>  Mayor Rick Britton, Boulia Shire Council Helen Lewis, Outback Way
12:30 pm	<b>Lunch</b>
1:30 pm	<b>If I were mayor for a day: young voices on the future of our rural and regional communities</b>  Barcaldine Prep-12 State School



# Continue Day One

TIME	SESSIONS
2:30 pm	Peak Services Butch Lenton Award showcase
3:00 pm	Afternoon Tea
3:30 pm	Workshop: keeping tabs on Conflict of Interest (COI) Tim Fynes–Clinton, King and Company Solicitors
4:15 pm	Close of day 1
6:00 pm	Welcome BBQ and drinks Barcaldine Rec Park

# Day Two

# Wednesday 27th July

TIME	SESSIONS
8:00 am	<b>Experience Barcaldine and brekky</b> Under the Tree of Knowledge
9:00 am	<b>Lights, camera, action: film friendly councils</b>  Gina Black Head of Physical Production and COVID Liaison, Screen Queensland
9:45 am	<b>A wide-open road: tourism in rural and remote Queensland</b>  Brett Fraser Chief Executive Officer, Queensland Tourism Industry Council
10:30 am	<b>Sponsor address: LGMS</b>
10:35 am	<b>Morning tea</b>
11:00 am	<b>You bet your life: better healthcare for the bush</b>  Gabrielle O'Kane PhD, MPH, AdvAPD, CEO, National Rural Health Alliance
11:30 am	<b>Creating communities: attraction, retention and economic development</b>  Morgan Gronold, Senior Regional Development Manager, RAPAD Cr Cameron O'Neil, Chair, Country Universities Centre, Maranoa Mayor Tony Rayner, Longreach Regional Council
12:25 pm	<b>Sponsor address: Telstra</b>
12:30 pm	<b>Lunch</b>

# Continue Day Two

TIME	SESSIONS
1:30 pm	<b>Future-proofing water networks: Winton's SCADA journey</b> Mayor Gavin Baskett, Winton Shire Council
2:00 pm	<b>Building and bolstering our regions: infrastructure update</b> Linda Dobe, Deputy Director-General, Department of Natural Resources, Mines and Energy (Queensland)
2:30 pm	<b>Feast or famine: what is the future for agriculture?</b> Mayor Tanya Milligan, Lockyer Valley Regional Council Mayor John Wharton AM, Richmond Shire Council Mayor Kerry Hayes, Central Highlands Regional Council
3:15 pm	<b>Afternoon Tea</b>
3:45 pm	<b>Post-pandemic Queensland</b>
4:15 pm	<b>Federal Government update</b>
4:30 pm	<b>Close of day 2</b>
6:30 pm	<b>Convention dinner</b>  Barcaldine Showgrounds Sponsored by King and Company Solicitors

# Day Three

# Thursday 28th July

TIME	SESSIONS
8:30 am	<b>Of droughts and flooding rains: lessons from a disaster-ridden summer</b>
9:15 am	<b>The mother of invention: DIYing everything from beer to boating in the bush</b>  Mayor Andrew Martin, Blackall-Tambo Regional Council, Blackall Woolscour Mayor Sean Dillon, Barcaldine Regional Council, Barcaldine Rec Park
9:45 am	<b>State Opposition update</b>  Ann Leahy MP, Shadow Minister for Disaster Recovery, Shadow Minister for Volunteers, Shadow Minister for Local Government
10:00 am	<b>Morning tea</b>
10:30 am	<b>Regional waste plans – opportunities for rural and remote councils</b>
11:00 am	<b>Rising above the pack: lessons in overcoming from a sporting great</b>  Alastair Lynch, AFL icon and sports commentator
11:30 am	<b>Close</b>

# Registration

Full registration \$990  
Corporate registration \$1,600

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## Optional Functions

Welcome BBQ and drinks \$50 per person  
Dinner registration \$130 per person

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**REGISTER  
HERE**

Please refer to the LGAQ's registration cancellation policies when registering for the event.





**Every Queensland  
community** deserves  
to be a liveable one

#### CONTACT US

**MEMBERS HOTLINE:**  
1300 542 700

**WEB:**  
[LGAQ.ASN.AU](http://LGAQ.ASN.AU)

**ADDRESS:**  
LOCAL GOVERNMENT HOUSE  
25 EVELYN STREET  
NEWSTEAD, QLD 4006



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[@LocalGovernmentAssociationofQueensland](#)

[local-government-association-of-queensland/](http://local-government-association-of-queensland/)

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**From:** Graeme Geisler <Graeme.Geisler@resources.qld.gov.au>  
**Sent:** Wednesday, 11 May 2022 1:06 PM  
**To:** Public Enquiries  
**Subject:** Views Request - Conversion to Freehold - Land described as Lot 3 on Survey Plan 330983 - Flinders Shire Council - Our Ref 2022/000391  
**Attachments:** 3SP330983.docx

The department has received the above application. The proposed use of the land is grazing.

The attached extract from Queensland Globe shows the subject land and the surrounding locality.

When a property is converted to freehold the survey plan must show the correct boundaries as well as define roads on their correct alignment. Council may be aware of roads or other issues and its views should address these and give guidance as to any issues a licenced cadastral surveyor would need to address, were they engaged by the lessee to satisfy requirements of an approved conversion.

Please advise the department of your views or requirements including any local non-indigenous cultural heritage values that the department should consider when assessing this application.

Objections to the application, and any views or requirements that may affect the future use of the land should be received by close of business on **11 July 2022**. If you offer an objection to the application, a full explanation stating the reason for the objection should be forwarded to this Office.

If you wish to provide a response but are unable to do so before the due date, please contact the author before the due date to arrange a more suitable timeframe. An extension to this due date will only be granted in exceptional circumstances.

If a response is not received by the due date and no alternative arrangements have been made, it will be assumed you have no objections or requirements in relation to this matter.

This information has been provided to you in confidence for the purpose of seeking your views on this matter. It is not to be used for any other purpose, or distributed further to any person, company, or organisation, without the express written permission of the department unless required.

If you wish to discuss this matter, please contact Graeme Geisler on 4447 9150.

All future correspondence relative to this matter is to be referred to the contact Officer at the address below or by email to [LASSLsteam1enq@resources.qld.gov.au](mailto:LASSLsteam1enq@resources.qld.gov.au) . Any hard copy correspondence received will be electronically scanned and filed. For this reason, it is recommended that any attached plans, sketches or maps be no larger than A3-sized.

Please quote reference number 2022/000391 in any future correspondence.

Regards



**Graeme Geisler**  
Land Officer  
**Land Services | Land and Surveying Services**  
Department of Resources

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**P:** (07) 4447 9150

**E:** [graeme.geisler@resources.qld.gov.au](mailto:graeme.geisler@resources.qld.gov.au)

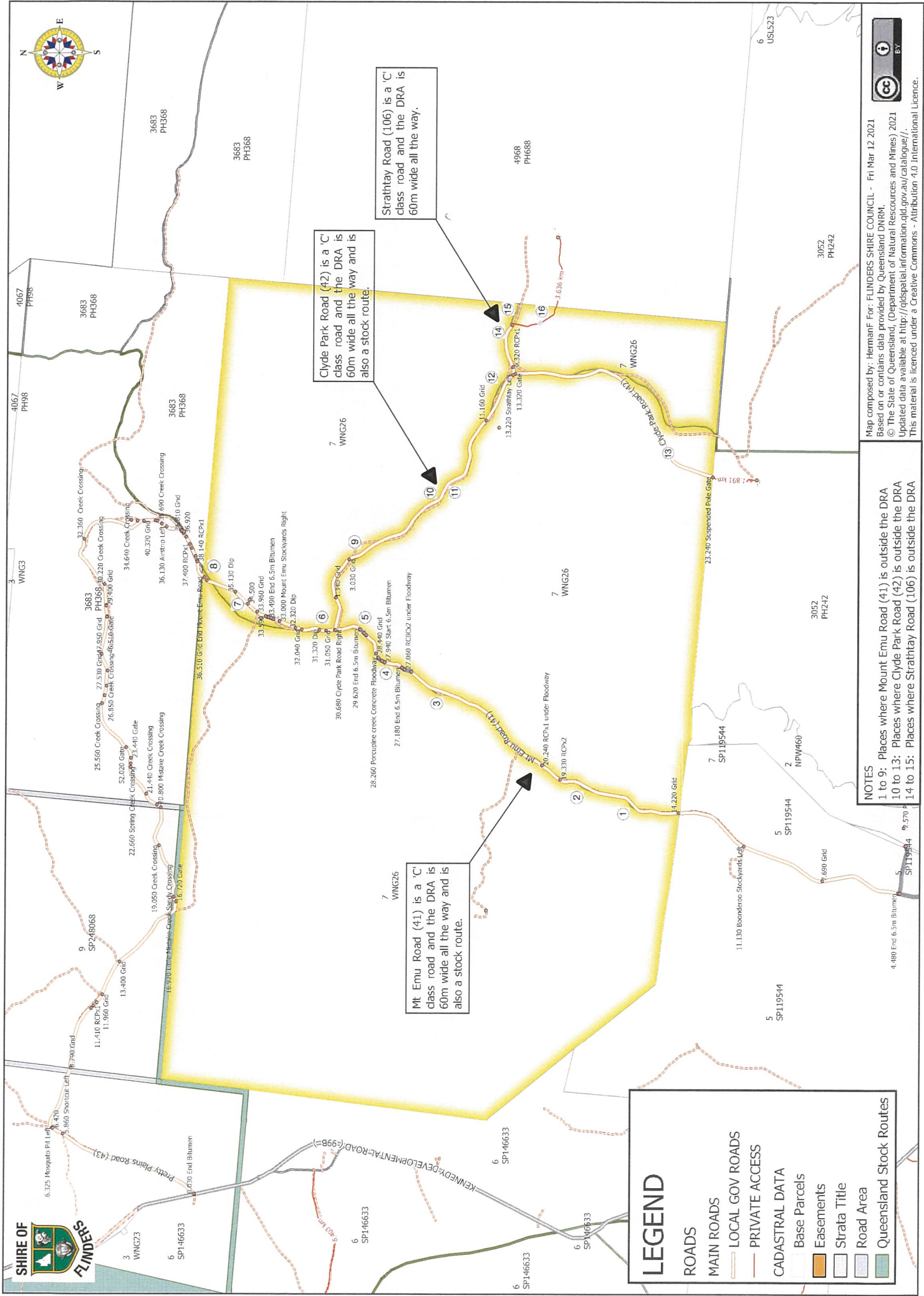
**A:** 65 Brodie St, Hughenden QLD 4821 | PO Box 937 Cairns QLD 4870

**W:** [www.resources.qld.gov.au](http://www.resources.qld.gov.au)

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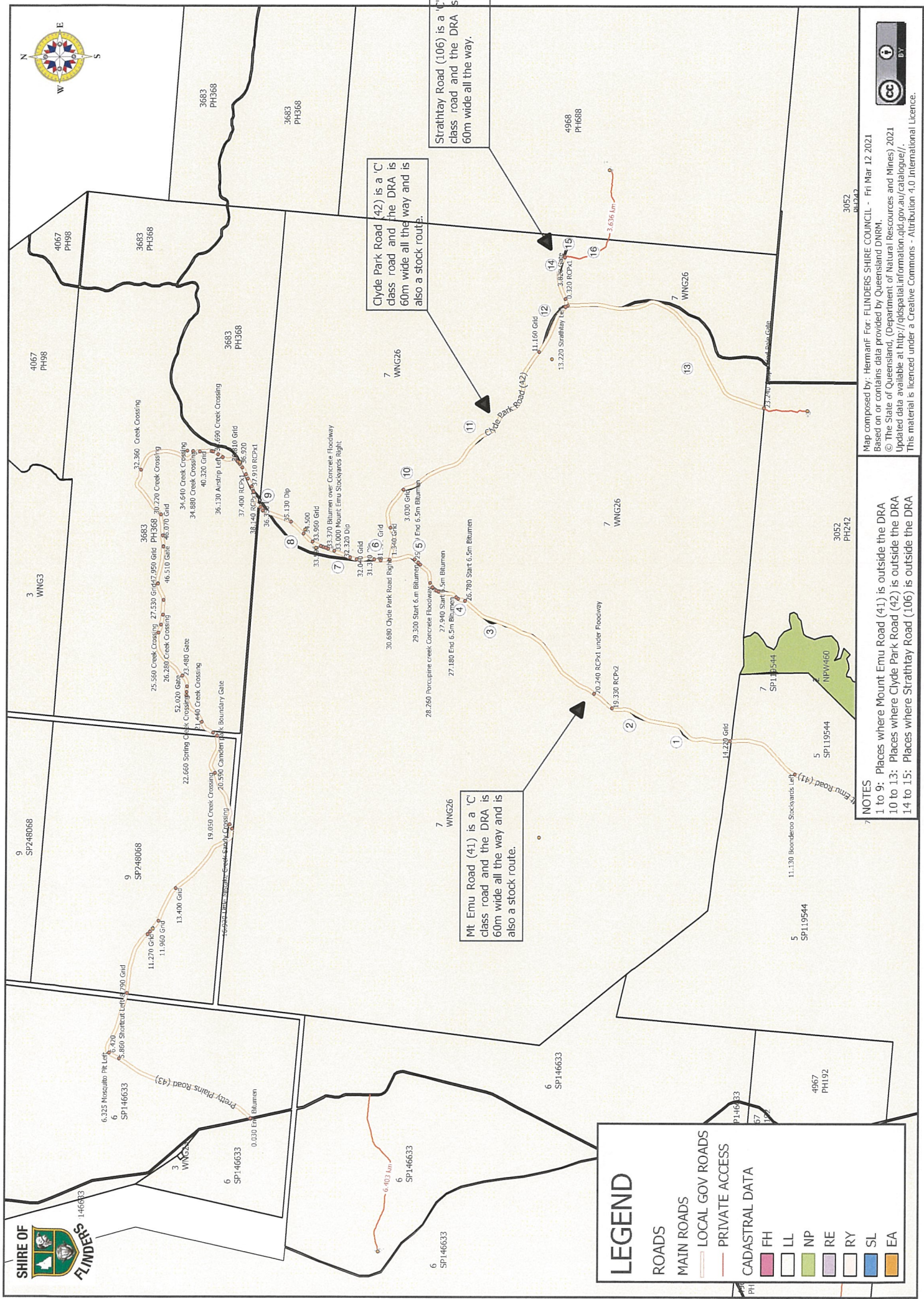




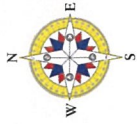
**NOTES**  
1 to 9: Places where Mount Emu Road (41) is outside the DRA  
10 to 13: Places where Clyde Park Road (42) is outside the DRA  
14 to 15: Places where Strathay Road (106) is outside the DRA

Map composed by: Herman F. For: FLINDERS SHIRE COUNCIL - Fri Mar 12 2021  
Based on or contains data provided by Queensland DNR.  
© The State of Queensland, (Department of Natural Resources and Mines) 2021  
Updated data available at <http://qldspatial.information.qld.gov.au/catalogue/>.  
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Mt. Emu Road (41) is constructed outside the DRA for approximately 575 m.

7 WNG26

7 WNG26

### LEGEND

<b>ROADS</b>	
<b>MAIN ROADS</b>	
	LOCAL GOV ROADS
	PRIVATE ACCESS
<b>CADASTRAL DATA</b>	
	Base Parcels
	Easements
	Strata Title
	Road Area

**NOTES**  
3: Mount Emu Road (41) is constructed outside the DRA.





# SHIRE OF FLINDERS

*Discovery • Opportunity • Lifestyle*

## Financial Report

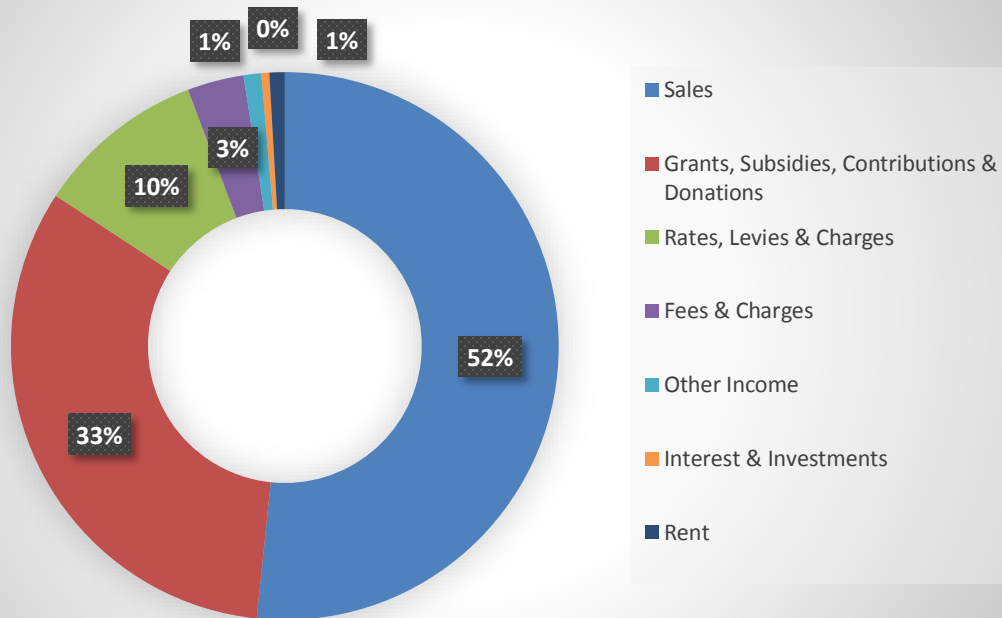
For the period ended

**31 May 2022**

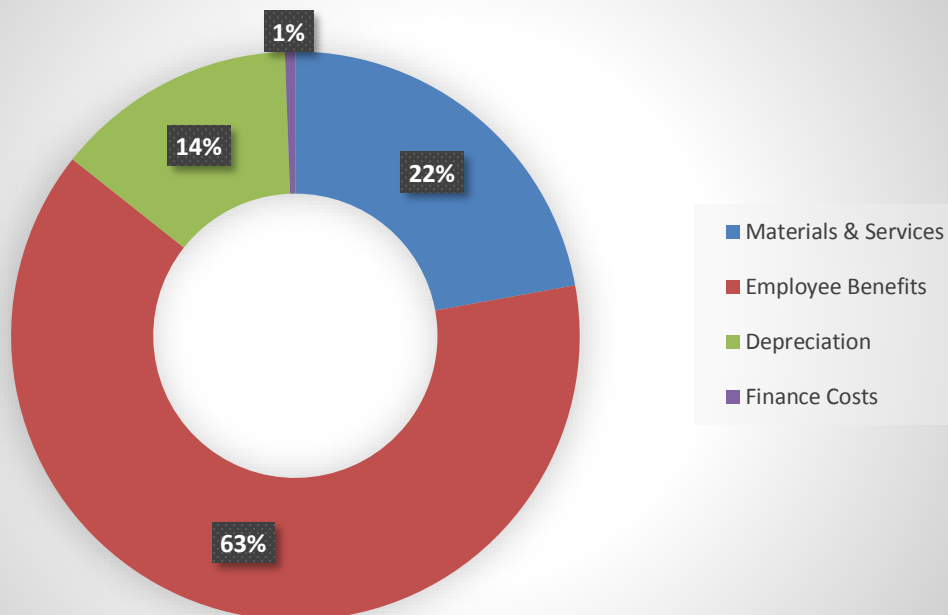
**Flinders Shire Council**  
**Statement of Comprehensive Income**  
for the financial year to date 31 May 2022

	Actual YTD 21/22	Revised Annual Budget 21/22	Variance Target 92%	Actual 20/21
<b>\$'000</b>				
<b><u>Income from Continuing Operations</u></b>				
<b><u>Recurrent Revenue</u></b>				
Rates, Levies and Charges	4,398	4,349	101%	4,227
Fees and Charges	1,468	1,575	93%	1,794
Rental Income	398	208	191%	184
Interest and Investment Revenue	207	192	108%	214
Sales Revenue	22,696	35,129	65%	26,881
Other Income	455	316	144%	468
Grants, Subsidies, Contributions and Donation	14,328	8,412	170%	15,863
<b>Total Recurrent Revenue</b>	<b>43,950</b>	<b>50,181</b>	<b>88%</b>	<b>49,631</b>
<b><u>Expenses from Continuing Operations</u></b>				
<b><u>Recurrent Expenses</u></b>				
Employee Benefits	22,588	19,419	116%	10,591
Materials and Services	7,881	25,080	31%	23,444
Finance Costs	210	288	73%	113
Depreciation	4,891	5,336	92%	4,571
<b>Total Recurrent Expenses</b>	<b>35,570</b>	<b>50,123</b>	<b>71%</b>	<b>38,719</b>
<b>Net Operating Result</b>	<b>8,380</b>	<b>58</b>	<b>14448%</b>	<b>10,912</b>
<b><u>Capital Revenue</u></b>				
Grants, Subsidies, Contributions and Donation	(755)	13,405	(6%)	15,536
Capital Income	28	10	280%	-
<b>Total Capital Revenue</b>	<b>(727)</b>	<b>13,415</b>	<b>(5%)</b>	<b>15,536</b>
Capital Expenses	-	-	-	317
<b>Total Capital Expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>317</b>
<b>Net Result</b>	<b>7,653</b>	<b>13,473</b>	<b>57%</b>	<b>26,131</b>
<b><u>Other Comprehensive Income</u></b>				
Items that will not be reclassified subsequent Net Result				
Gain/(Loss) on Revaluation of Property, Plant and Equipment	-	-	-	(9,211)
<b>Total Comprehensive Income</b>	<b>7,653</b>	<b>13,473</b>	<b>57%</b>	<b>16,920</b>

## Recurrent Revenue



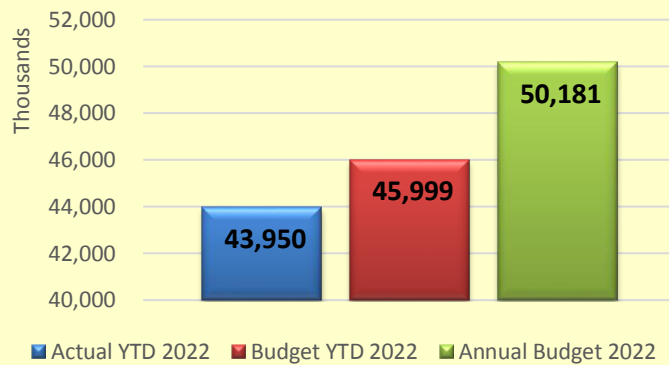
## Recurrent Expenses



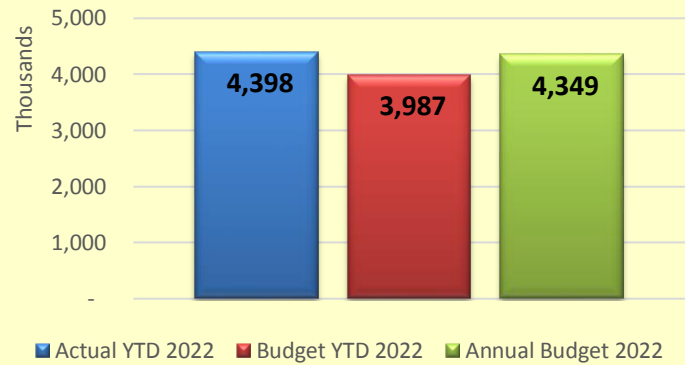


## Recurrent Income Actual YTD v Budget YTD v Annual Budget 2022

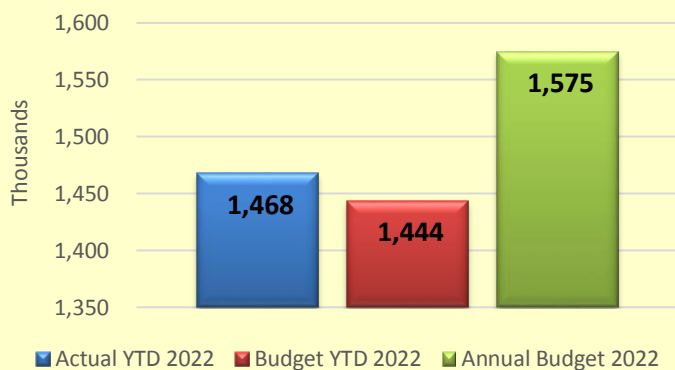
### Total Recurrent Income



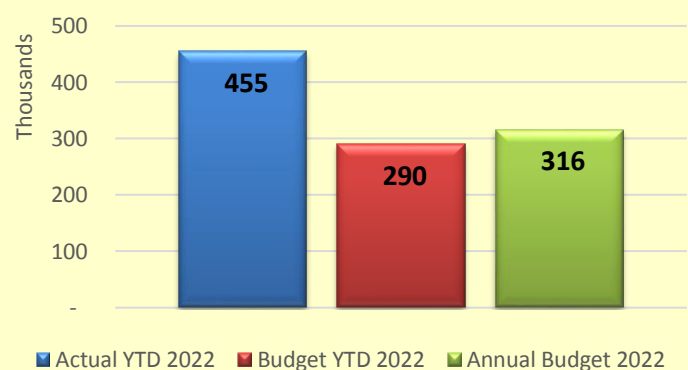
### Rates, Levies & Charges



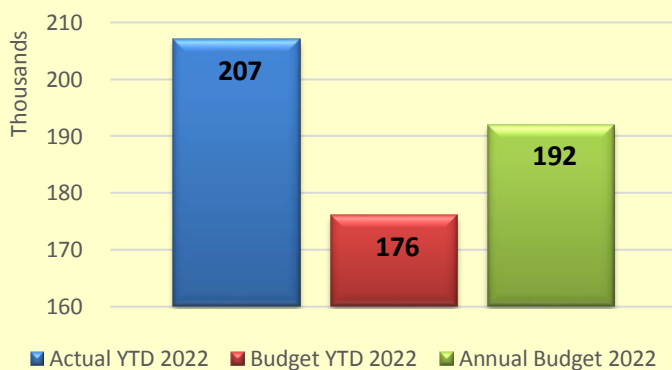
### Fees & Charges



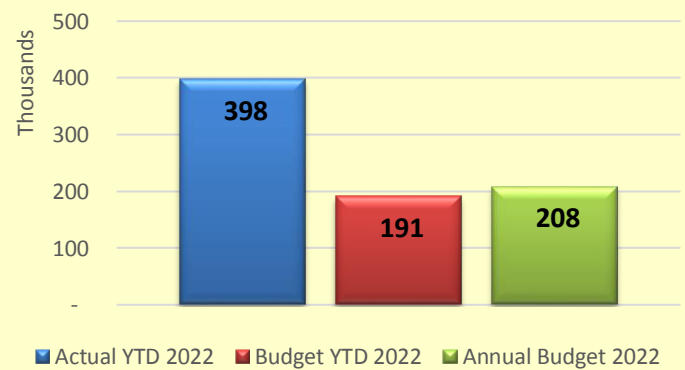
### Other Income



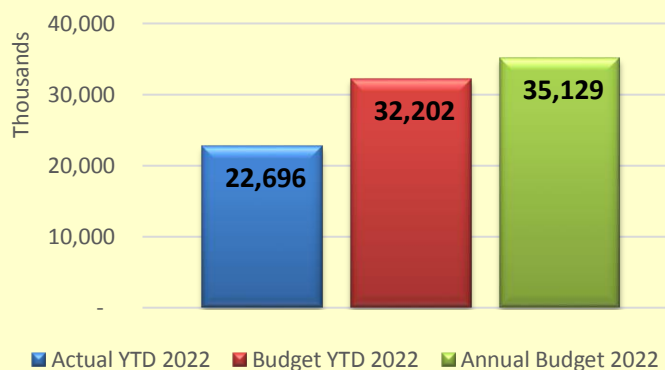
### Interest & Investment Revenue



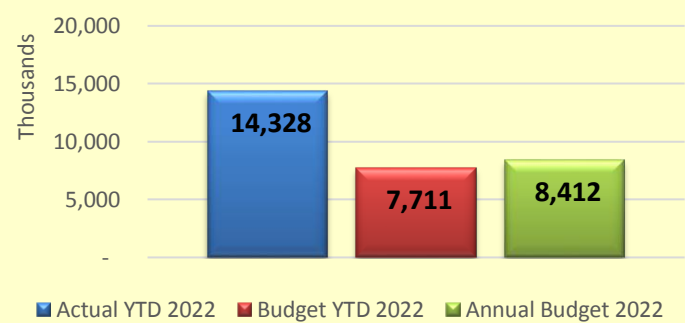
### Rent



### Sales Revenue

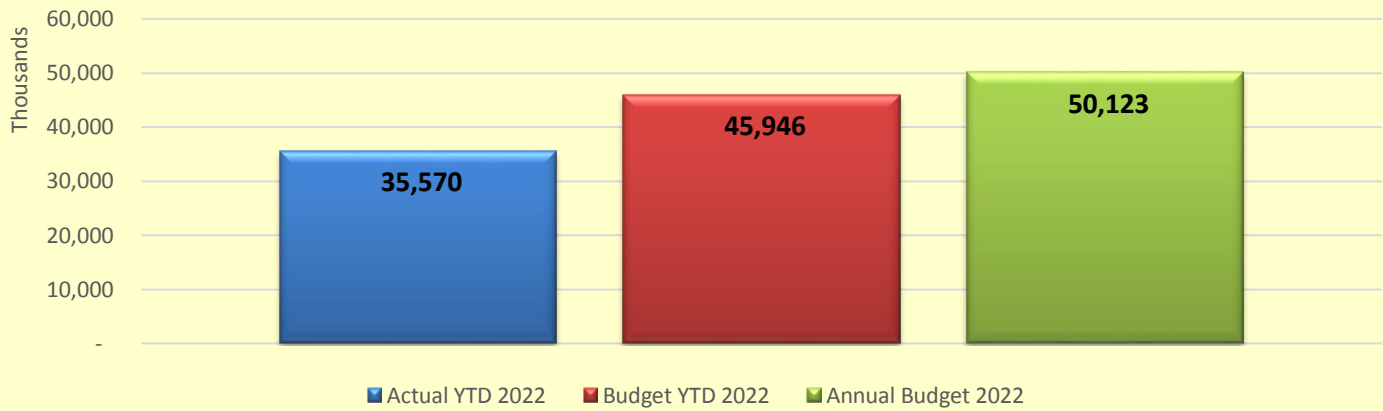


### Grants, Subsidies, Contributions & Donations

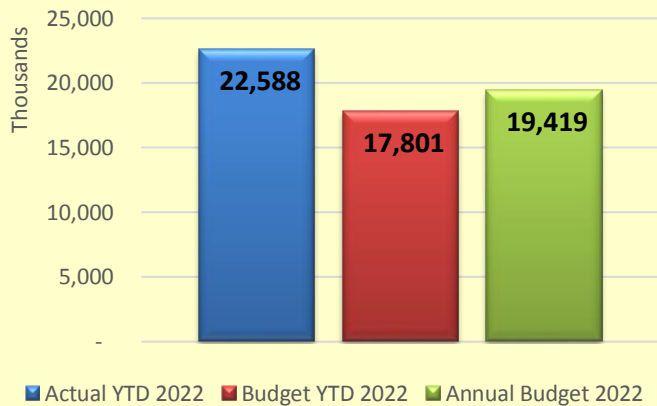


## Recurrent Expenses Actual YTD v Budget YTD v Annual Budget 2022

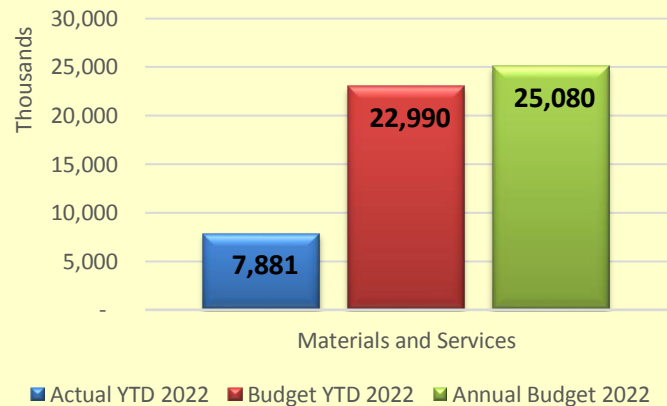
### Total Recurrent Expenses



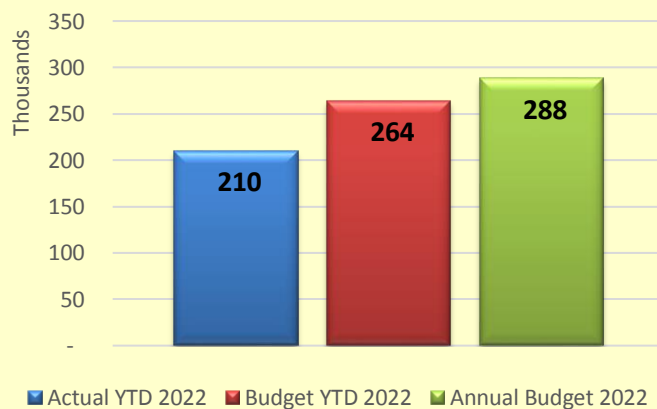
### Employee Benefits



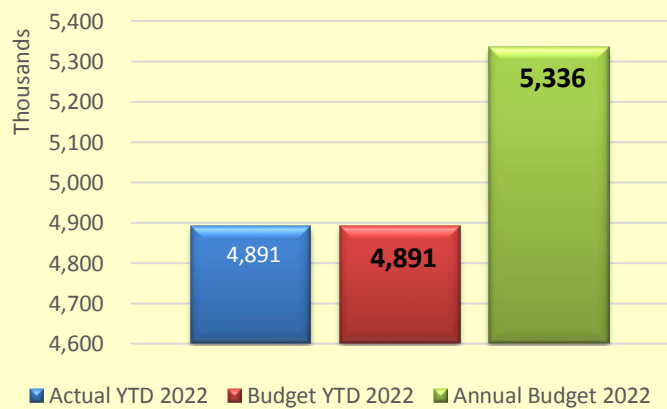
### Materials & Services



### Finance Costs



### Depreciation



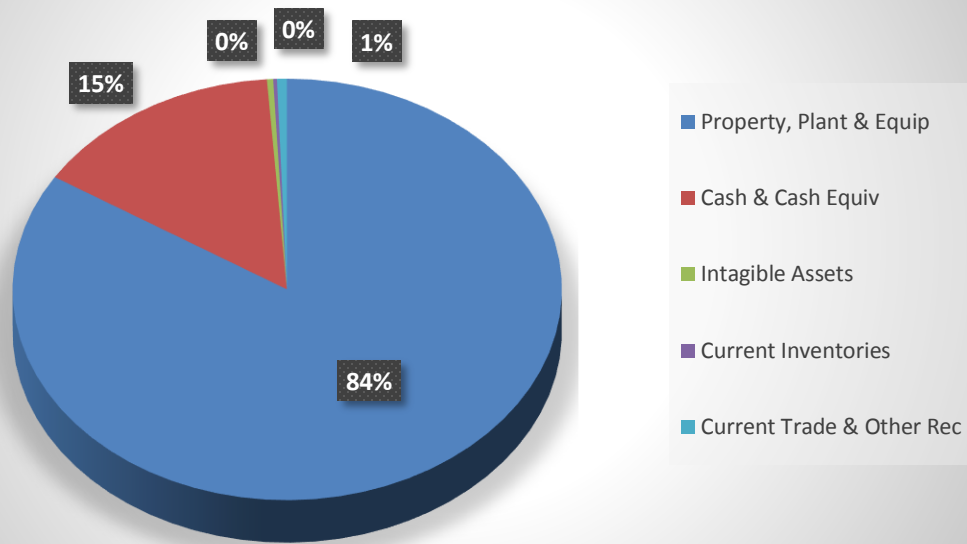
# Flinders Shire Council

## Statement of Financial Position

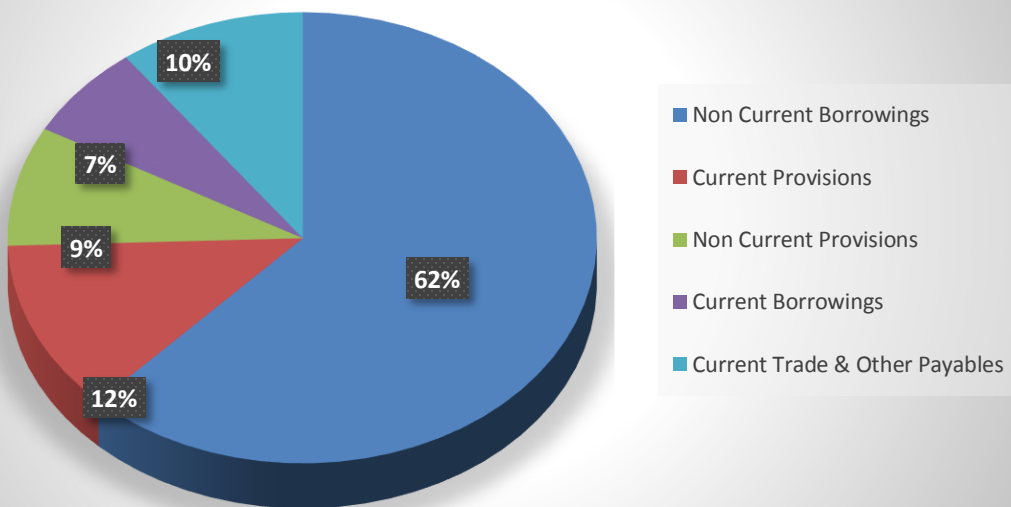
As at 31 May 2022

	Actual YTD 21/22	Revised Annual Budget 21/22	Variance Target 92%	Actual 20/21
<b>\$'000</b>				
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash and Cash Equivalents	41,542	27,271	152%	33,951
Trade and Other Receivables	1,612	2,633	61%	5,966
Inventories	613	534	115%	464
Contract Assets	-	-	-	7,588
Other Assets	34	88	39%	88
<b>Total Current Assets</b>	<b>43,801</b>	<b>30,526</b>	<b>143%</b>	<b>48,057</b>
<b>Non-Current Assets</b>				
Trade and Other Receivables	1	1	100%	1
Inventories	-	-	-	-
Property, Plant and Equipment	234,085	254,132	92%	230,258
Intangible assets	1,022	1,022	0%	1,022
<b>Total Non-Current Assets</b>	<b>235,108</b>	<b>255,155</b>	<b>92%</b>	<b>231,281</b>
<b>TOTAL ASSETS</b>	<b>278,909</b>	<b>285,681</b>	<b>98%</b>	<b>279,338</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Trade and Other Payables	1,361	2,184	62%	5,919
Contract Liabilities	-	-	-	2,854
Borrowings	895	1,046	86%	895
Provisions	1,636	1,642	100%	1,640
<b>Total Current Liabilities</b>	<b>3,892</b>	<b>4,872</b>	<b>80%</b>	<b>11,308</b>
<b>Non-Current Liabilities</b>				
Trade and Other Payables	-	-	-	-
Borrowings	8,266	7,814	106%	8,932
Provisions	1,139	1,013	112%	1,139
<b>Total Non-Current Liabilities</b>	<b>9,405</b>	<b>8,827</b>	<b>107%</b>	<b>10,071</b>
<b>TOTAL LIABILITIES</b>	<b>13,297</b>	<b>13,699</b>	<b>97%</b>	<b>21,379</b>
<b>Net Community Assets</b>	<b>265,612</b>	<b>271,982</b>	<b>98%</b>	<b>257,959</b>
<b>COMMUNITY EQUITY</b>				
Asset Revaluation Surplus	80,233	89,444	90%	80,233
Retained Surplus/(Deficiency)	185,379	182,538	102%	177,726
<b>TOTAL COMMUNITY EQUITY</b>	<b>265,612</b>	<b>271,982</b>	<b>98%</b>	<b>257,959</b>

## Total Assets



## Total Liabilities



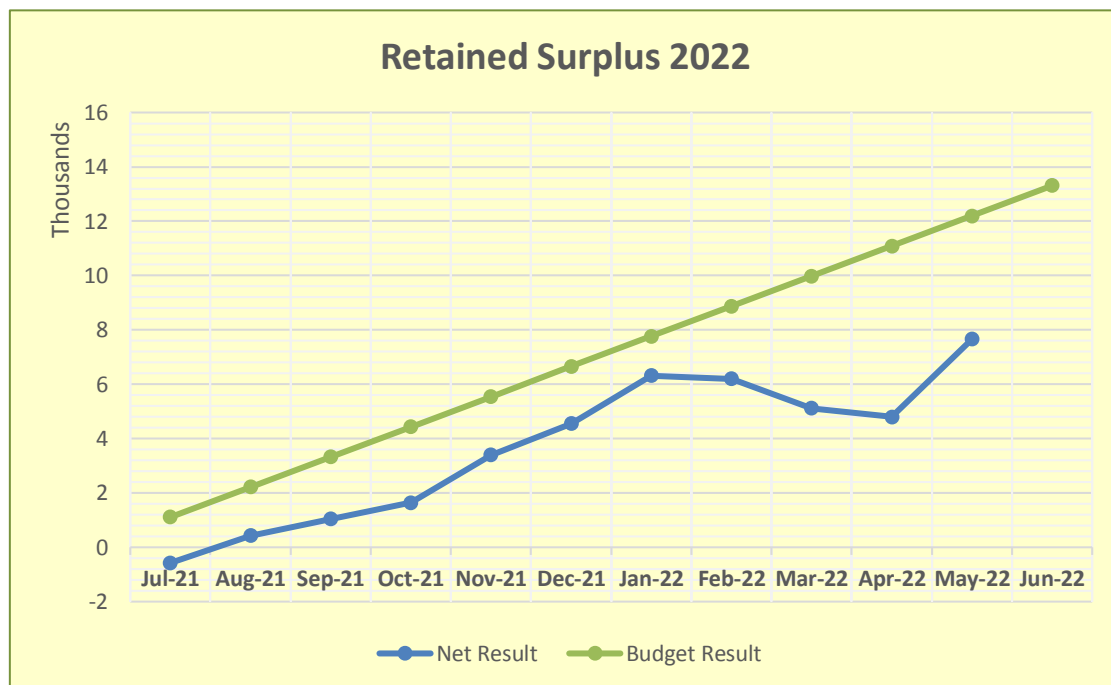


**Flinders Shire Council**  
**Statement of Changes in Equity**  
for the financial year to date 31 May 2022

\$'000	Asset Revaluation Surplus	Retained Surplus	Total Equity
<b>Actual 21/22</b>			
Opening Balance as at 1 July 2021	80,233	177,726	257,959
Net Result		7,653	7,653
Equity Balance as at 31 May 2022	80,233	185,379	265,612

**Actual 20/21**

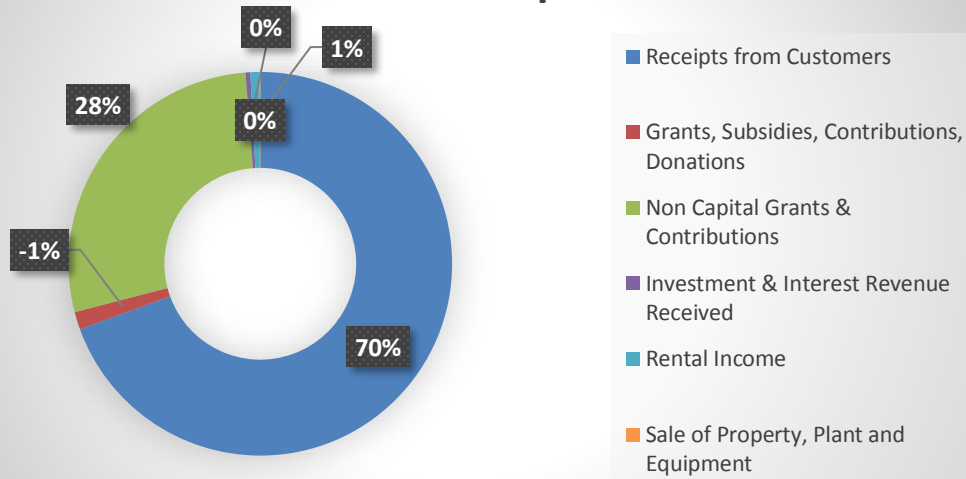
Opening Balance as at 1 July 2020	89,444	151,595	241,039
Net Result		26,131	26,131
Other Comprehensive Income			
Increase / Decrease in Asset Revaluation Surplus	(9,211)	-	(9,211)
Equity Balance as at 30 June 2021	80,233	177,726	257,959



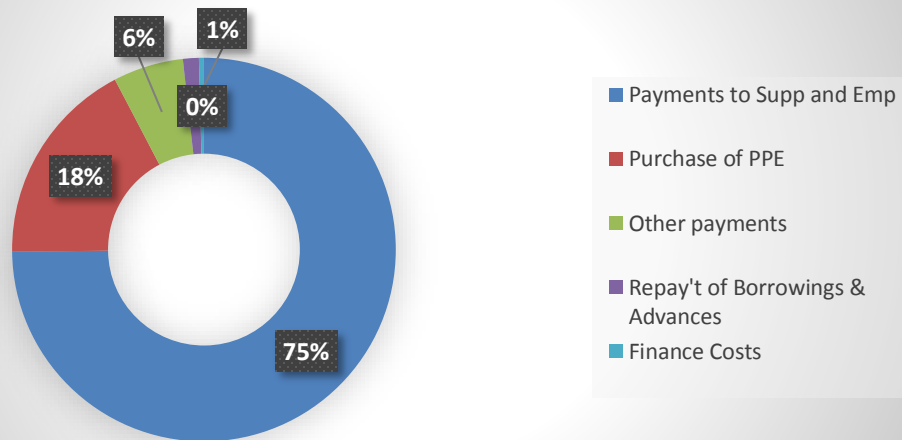
**Flinders Shire Council**  
**Statement of Cash Flows**  
for the financial year to date 31 May 2022

<b>\$'000</b>	<b>Actual YTD 21/22</b>	<b>Revised Annual Budget 21/22</b>	<b>Variance</b>	<b>Actual 20/21</b>
<b><u>Cash Flows from Operating Activities</u></b>				
Receipts from Customers	35,767	39,142	91%	27,121
Payments to Suppliers and Employees	(37,268)	(47,008)	79%	(37,062)
	(1,501)	(7,866)	19%	(9,941)
<b><u>Receipts :</u></b>				
Investment and Interest Revenue Received	207	192	108%	214
Rental Income	398	208	191%	184
Non Capital Grants and Contributions	14,328	7,926	181%	15,863
Other	7,429	-	-	-
<b><u>Payments:</u></b>				
Finance Costs	(210)	(288)	73%	(113)
Other	(2,949)	-	-	-
<b>Net Cash Flows from Operating Activities</b>	<b>17,702</b>	<b>172</b>	<b>10292%</b>	<b>6,207</b>
<b><u>Cash Flows from Investing Activities</u></b>				
<b><u>Receipts :</u></b>				
Sale of Property, Plant and Equipment (Capital)	28 (755)	661 12,866	0 -6%	807 15,536
<b><u>Payments:</u></b>				
Payments for real estate assets	-	-	-	-
Purchase of Property, Plant & Equipment	(8,718)	(18,296)	48%	(26,794)
Payments for intangible assets	-	-	-	-
<b>Net Cash Flows from Investing Activities</b>	<b>(9,445)</b>	<b>(4,769)</b>	<b>198%</b>	<b>(10,451)</b>
<b><u>Cash Flows from Financing Activities</u></b>				
Proceeds from Borrowings	-	-	-	7,777
Repayment of Borrowings	(666)	(1,146)	58%	(499)
<b>Net Cash Flows from Investing Activities</b>	<b>(666)</b>	<b>(1,146)</b>	<b>58%</b>	<b>7,278</b>
<b>NET INCREASE/(DECREASE) FOR THE YEAR</b>	<b>7,591</b>	<b>(5,743)</b>	<b>-132%</b>	<b>3,034</b>
plus: Cash and Cash Equivalents - opening	33,951	33,014	103%	30,917
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>41,542</b>	<b>27,271</b>	<b>152%</b>	<b>33,951</b>

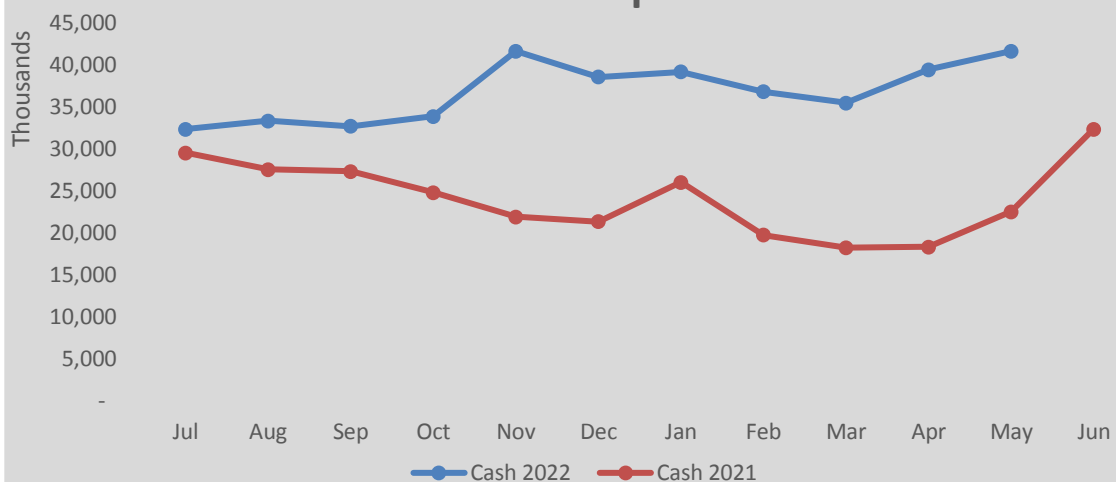
## Cash Receipts



## Cash Payments



## Cash & Cash Equivalents



# FLINDERS SHIRE COUNCIL UNRESTRICTED CASH RECONCILIATION

As at 31 May 2022

	\$000	\$000
Cash Balance at		41,542
Less: Current Liabilities		3,892
Non-Current Provisions		1,139
Unspent Grants		4,451
Reserves		12,000
- Roads	4,000	
- Water	1,500	
- Sewer	1,500	
- Buildings and Other Structures	2,500	
- Plant Replacement	2,000	
- Cemeteries	500	
<b>Total Unrestricted Cash at 31 May 2022</b>		<b>20,060</b>

## FLINDERS SHIRE COUNCIL MEASURES OF FINANCIAL SUSTAINABILITY

As at 31 May 2022

Operating Surplus Ratio	31 May 2022	2021/2022 Budget
	19%	2%

Operating or Net Result (excl Capital Items)/Total Operating Revenue  
(excl Capital Items)

Target: Between 0% and 10%

Indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes or other purposes.

Net Financial Liabilities Ratio	31 May 2022	2021/2022 Budget
	(69%)	(18%)

Total Liabilities - Current Assets/Total Operating Revenue  
(excluding Capital Items)

Target: < 60%

Indicator of the extent to which the net financial liabilities of the Council can be serviced by its operating revenues.

Asset Sustainability Ratio	31 May 2022	2021/2022 Budget
	18%	194%

An approximation of the extent to which the infrastructure assets managed by the Council are being replaced as they reach the end of their useful lives.

Target: > 90%

## REVENUE AND EXPENDITURE BY DEPARTMENT

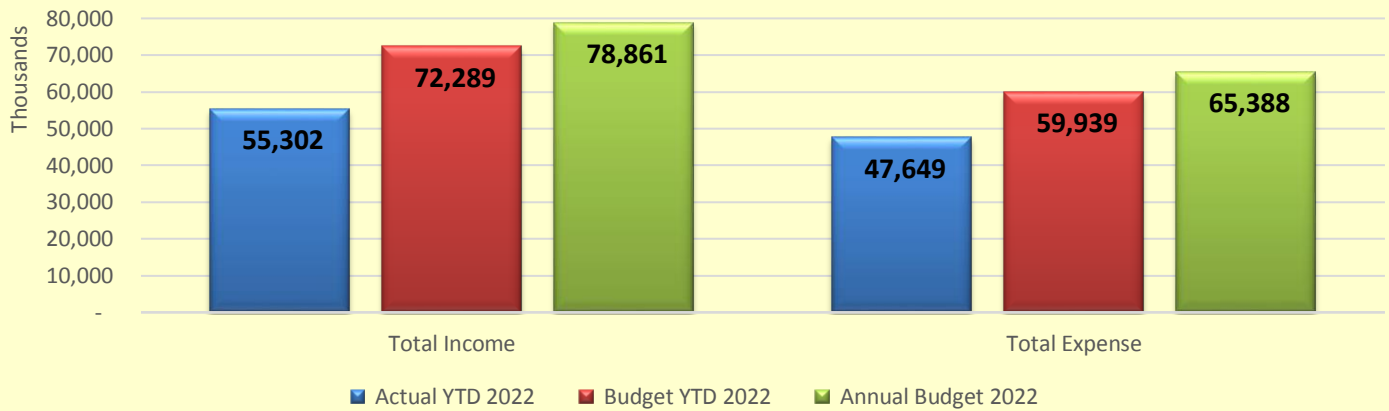
As at 31 May 2022

	Actual YTD 2022	Revised Annual Budget 21/22	Variance Target 92%
<b>REVENUE</b>			
Councillors	-	-	0%
Chief Executive Officer	11,843	3,250	364%
Community Care	1,573,667	2,005,613	78%
Community Services	1,705,212	2,219,129	77%
Corporate Services & Finance	13,378,581	10,678,411	125%
Engineering	33,796,445	58,782,009	57%
Environmental Health Officer	239,688	242,674	99%
Human Resources	3,862,963	4,107,962	94%
Rural Lands	288,540	364,988	79%
Workplace Health & Safety	444,698	457,000	97%
<b>TOTAL</b>	<b>55,301,637</b>	<b>78,861,036</b>	<b>70%</b>
<b>EXPENSES</b>			
Councillors	523,616	621,641	84%
Chief Executive Officer	365,257	741,954	49%
Community Care	1,665,017	1,745,551	95%
Community Services	2,083,420	2,713,958	77%
Corporate Services & Finance	2,741,987	2,931,527	94%
Engineering	34,533,870	49,600,978	70%
Environmental Health Officer	882,694	1,059,138	83%
Human Resources	4,127,657	4,726,703	87%
Rural Lands	525,437	918,727	57%
Workplace Health & Safety	199,681	328,241	61%
<b>TOTAL</b>	<b>47,648,636</b>	<b>65,388,418</b>	<b>73%</b>
<b>TOTAL SURPLUS/(DEFICIT)</b>	<b>7,653,001</b>	<b>13,472,618</b>	<b>57%</b>

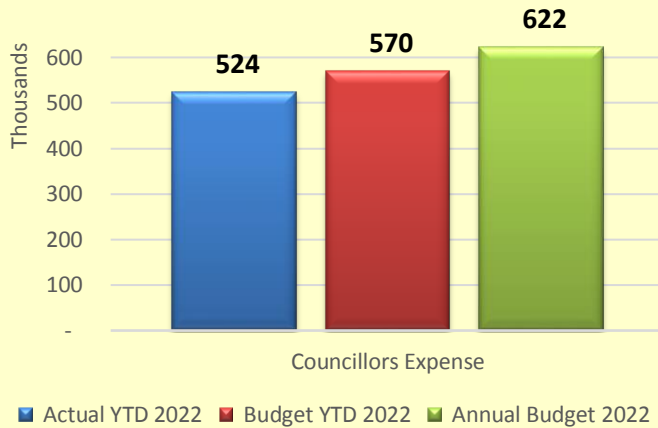


## Income & Expense by Department 31 May 2022

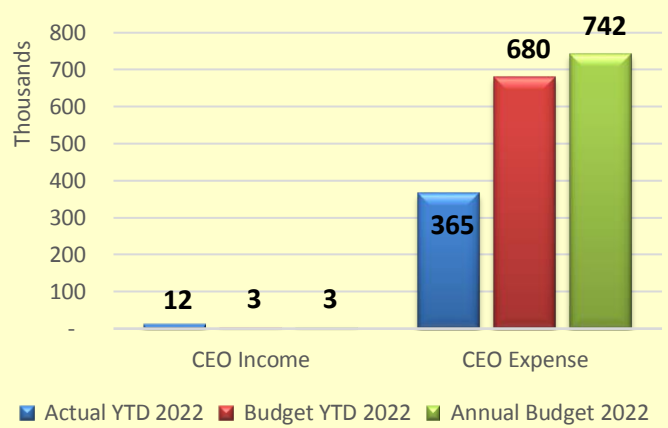
### Flinders Shire Council Consolidated



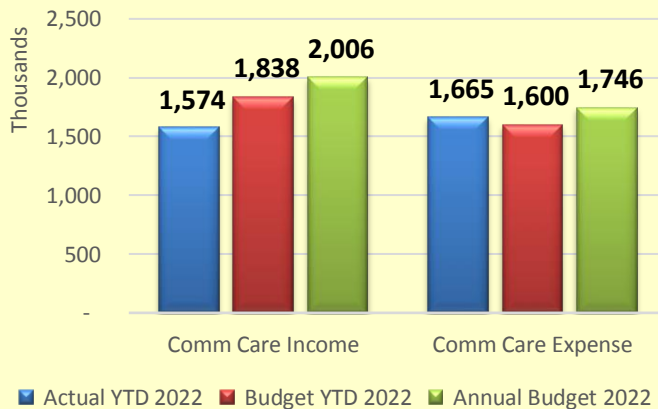
### Councillors Expense



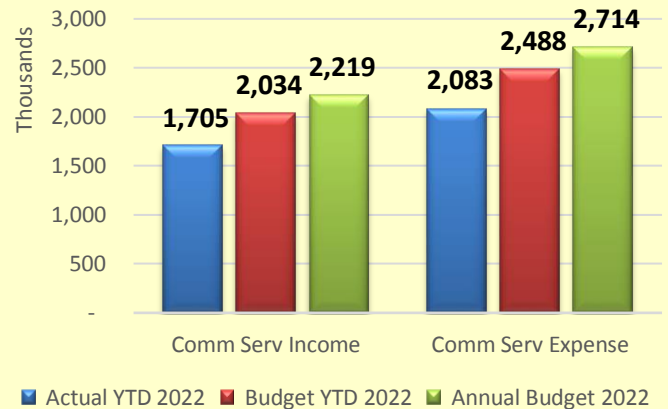
### CEO



### Community Care

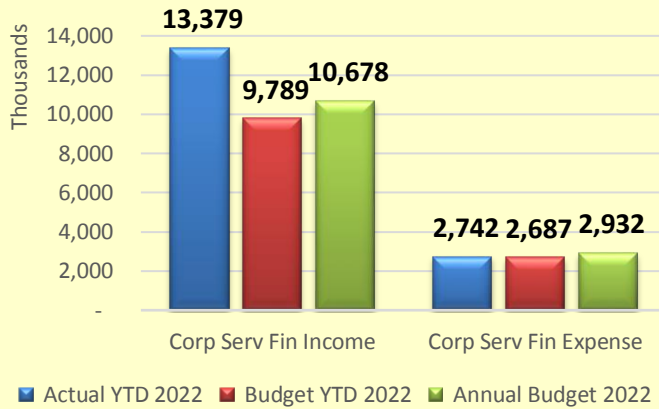


### Community Services

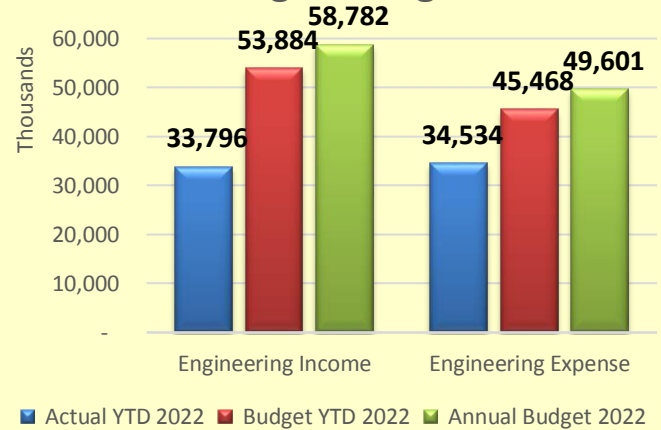


## Income & Expense by Department 31 May 2022

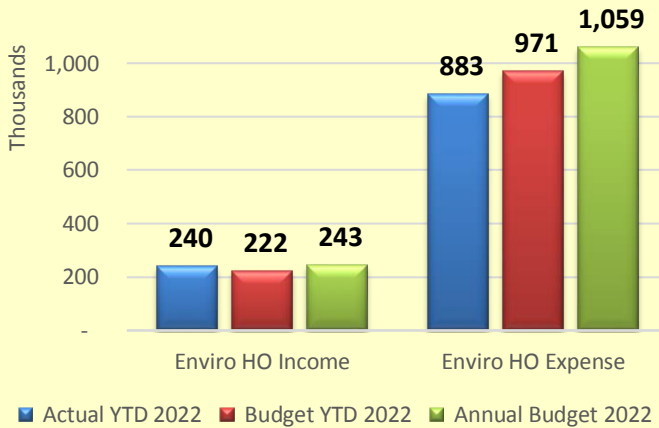
### Corporate Services & Finance



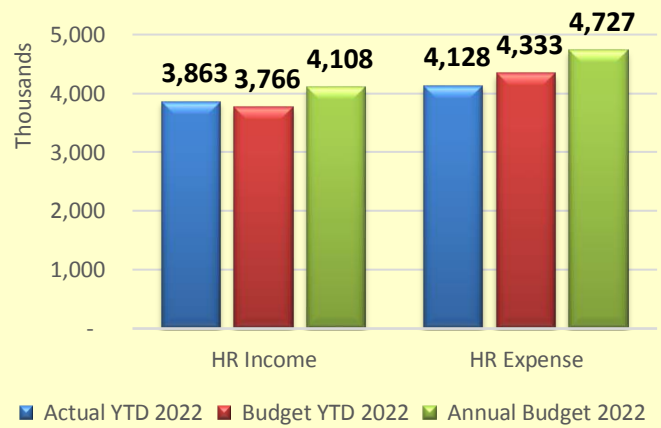
### Engineering



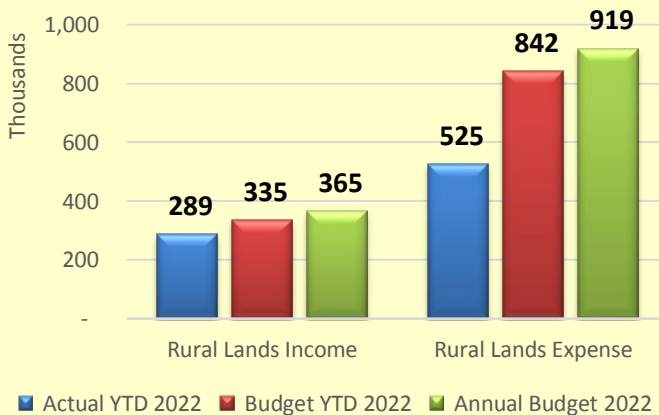
### Environmental Health Officer



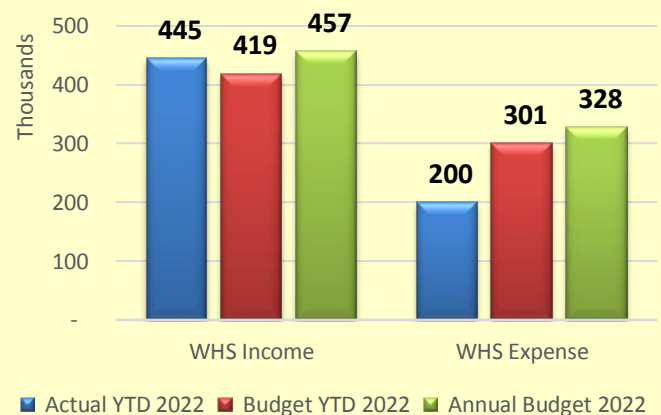
### Human Resources



### Rural Lands



### Work Health & Safety



# Flinders Shire Council - Revenue and Expenditure Budget



		<b>Actual YTD 2022</b>	<b>Revised Budget 2022</b>	<b>Budget %</b>
<b>Corporate Services</b>				
01100 - Corporate Services Management Revenue				
	0110 - User Fees & Charges	(8,012)	(5,050)	159%
	0115 - Operating Grants Received	(8,272,603)	(6,160,058)	134%
	0125 - Recoveries	(281)	0	No Budget
	0130 - Other Income	(20,889)	(18,300)	114%
	0178 - Property Leases	(208,705)	0	No Budget
	0950 - Proceeds on Sales of Assets	(27,902)	0	No Budget
	0986 - Oncosts Recovered	(2,037,511)	(1,811,241)	112%
	1499 - Council Properties	(51,848)	0	No Budget
03100 - Corporate Services Management Expenses				
	0300 - Employee Costs	799,788	899,600	89%
	0380 - Bank Charges	0	100	0%
	0385 - Bad Debts	0	50,000	0%
	0565 - Operating Expenses	241,912	275,219	88%
	0945 - Loan Repayments	81,867	107,995	76%
<b>Corporate Services</b>	<b>TOTAL</b>	<b>(9,504,184)</b>	<b>(6,661,735)</b>	<b>143%</b>
<b>Finance</b>				
01120 - Financial Control Revenue				
	0120 - Interest & Investment Income	(170,176)	(150,000)	113%
03120 - Financial Control Expenses				
	0380 - Bank Charges	72,014	55,600	130%
<b>Finance</b>	<b>TOTAL</b>	<b>(98,162)</b>	<b>(94,400)</b>	<b>104%</b>
<b>Insurance Claims</b>				
	0125 - Recoveries	(24,500)	(13,000)	188%
03190 - Insurance Claims				
	0411 - Insurance Claim Expenses	25,843	13,000	199%
<b>Insurance Claims</b>	<b>TOTAL</b>	<b>1,343</b>	<b>0</b>	
<b>Governance</b>				
03105 - Governance Expenses				
	0300 - Employee Costs	340,530	239,674	142%
	0455 - Project Expenses	0	1,600	0%
	0565 - Operating Expenses	85,355	123,950	69%
<b>Governance</b>	<b>TOTAL</b>	<b>425,885</b>	<b>365,224</b>	<b>117%</b>
<b>Shire Office</b>				
04330 - Shire Office Expenses				
	0530 - Building Maintenance	106,201	79,246	134%
	0565 - Operating Expenses	167,537	202,200	83%
	0680 - Depreciation	107,633	117,418	92%
<b>Shire Office</b>	<b>TOTAL</b>	<b>381,371</b>	<b>398,864</b>	<b>96%</b>
<b>Information Technology</b>				
03140 - IT Services Expenses				
	0455 - Project Expenses	53,829	85,000	63%
	0565 - Operating Expenses	367,607	402,930	91%
	0680 - Depreciation	43,896	47,887	92%
<b>Information Technology</b>	<b>TOTAL</b>	<b>465,332</b>	<b>535,817</b>	<b>87%</b>
<b>TV &amp; Radio Services</b>				
04310 - TV & Radio Expenses				
	0530 - Building Maintenance	0	200	0%
	0565 - Operating Expenses	1,547	1,550	100%
	0680 - Depreciation	7,634	8,328	92%
<b>TV &amp; Radio Services</b>	<b>TOTAL</b>	<b>9,181</b>	<b>10,078</b>	<b>91%</b>
<b>Rates</b>				
01110 - Rates Revenue				
	0100 - Rates & Charges	(2,328,036)	(2,322,152)	100%
	0130 - Other Income	(10,000)	(22,910)	44%
	0100 - Rates & Charges	17,642	18,930	93%
<b>Rates</b>	<b>TOTAL</b>	<b>(2,320,394)</b>	<b>(2,326,132)</b>	<b>100%</b>

		<b>Actual YTD 2022</b>	<b>Revised Budget 2022</b>	<b>Budget %</b>
02340 - Store Office Revenue				
	0986 - Oncosts Recovered	(218,118)	(175,700)	124%
04340 - Store Office Expenses				
	0300 - Employee Costs	183,026	163,300	112%
	0450 - Sundry Expenses	13,385	5,000	268%
	0565 - Operating Expenses	24,741	32,800	75%
<b>Store</b>	<b>TOTAL</b>	<b>3,034</b>	<b>25,400</b>	12%
<b>Depot Operations</b>				
01570 - Depot Operations Revenue				
	0110 - User Fees & Charges	(715)	(726)	98%
	0125 - Recoveries	(8,591)	(100)	8591%
03570 - Depot Operations Expenses				
	0500 - General Maintenance	37,505	30,169	
	0530 - Building Maintenance	42,369	51,779	82%
	0565 - Operating Expenses	113,388	128,614	88%
	0680 - Depreciation	37,104	40,478	92%
<b>Depot Operations</b>	<b>TOTAL</b>	<b>221,060</b>	<b>250,214</b>	88%
<b>Engineering Technical Services</b>				
01200 - Engineering Operations Revenue				
	0125 - Recoveries	(100)	(6,456)	2%
	0987 - Works Supervision Oncosts Recovered	(1,797,224)	(1,900,738)	95%
03200 - Engineering Management Expenses				
	0300 - Employee Costs	395,484	304,130	130%
	0530 - Building Maintenance	317	500	63%
	0565 - Operating Expenses	606,283	736,285	82%
<b>Engineering Technical Services</b>	<b>TOTAL</b>	<b>(795,240)</b>	<b>(866,279)</b>	92%
<b>Plant Operations</b>				
01550 - Plant & Equipment Revenue				
	0110 - User Fees & Charges	(363)	(437)	
	0125 - Recoveries	0	(2,420)	0%
	0170 - Diesel Fuel Rebate	(147,866)	(126,500)	117%
	0190 - Profit on Sale of Assets	0	(9,751)	0%
	0975 - Plant Hire Recovery (Internal)	(3,993,837)	(7,040,000)	57%
03550 - Plant & Equipment Expenses				
	0520 - Fuel and Oil Expenses	869,494	1,126,400	
	0521 - Registration and Insurance Expenses	210,615	188,256	112%
	0522 - Parts	399,875	415,800	96%
	0523 - Tyres, Tubes & Batteries	132,847	163,300	81%
	0524 - Plant Repairs	420,276	596,200	70%
	0525 - Accident Repairs	2,806	7,744	36%
	0528 - Operating Leases Expenses	86,112	110,000	78%
	0680 - Depreciation	998,777	1,089,578	92%
<b>Plant Operations</b>	<b>TOTAL</b>	<b>(1,021,264)</b>	<b>(3,481,830)</b>	29%
<b>Workshop Operations</b>				
03571 - Workshop Operations Expenses				
	0500 - General Maintenance	4,702	10,800	44%
	0530 - Building Maintenance	429	11,300	4%
	0565 - Operating Expenses	338,574	463,799	73%
<b>Workshop Operations</b>	<b>TOTAL</b>	<b>343,705</b>	<b>485,899</b>	71%
<b>Workers Accommodation</b>				
01580 - Workers Accommodation Revenue				
	0110 - User Fees & Charges	(17,805)	0	No Budget
03580 - Workers Accommodation Expense				
	0530 - Building Maintenance	28,631	0	No Budget
	0565 - Operating Expenses	12,691	0	No Budget
<b>Workers Accommodation</b>	<b>TOTAL</b>	<b>23,517</b>	<b>0</b>	No Budget
<b>Employee Housing</b>				
02320 - Employee Housing Revenue				
	0110 - User Fees & Charges	(69,064)	(121,702)	57%
	0125 - Recoveries	(2,845)	0	No Budget
04320 - Employee Housing Expenses				



		<b>Actual YTD 2022</b>	<b>Revised Budget 2022</b>	<b>Budget %</b>
	0500 - General Maintenance	16,910	0	No Budget
	0530 - Building Maintenance	182,477	222,091	82%
	0565 - Operating Expenses	110,251	70,546	156%
	0680 - Depreciation	146,886	160,239	92%
<b>Employee Housing</b>	<b>TOTAL</b>	<b>384,615</b>	<b>331,174</b>	116%
<b>Private Works</b>				
01600 - Private Works Revenue				
	0110 - User Fees & Charges	(19,664)	(19,109)	103%
03600 - Private Works Expenses				
	0695 - Private Works	35,315	12,000	294%
<b>Private Works</b>	<b>TOTAL</b>	<b>15,651</b>	<b>(7,109)</b>	-220%
<b>Sewer</b>				
01480 - Sewerage Services Revenue				
	0100 - Rates & Charges	(842,707)	(844,045)	100%
	0110 - User Fees & Charges	0	(1,050)	0%
	0130 - Other Income	(582)	0	No Budget
03480 - Sewerage Services Expenses				
	0100 - Rates & Charges	18,211	21,824	83%
	0500 - General Maintenance	369,219	396,224	93%
	0530 - Building Maintenance	367	8,190	4%
	0565 - Operating Expenses	146,432	174,353	84%
	0680 - Depreciation	356,052	388,419	92%
	0945 - Loan Repayments	16,689	22,327	75%
<b>Sewer</b>	<b>TOTAL</b>	<b>63,681</b>	<b>166,242</b>	38%
<b>Water</b>				
01470 - Water Revenue				
	0100 - Rates & Charges	(969,945)	(922,647)	105%
	0110 - User Fees & Charges	(7,709)	(4,620)	167%
	0135 - Capital Grants Received	577,066	(1,617,922)	-36%
03470 - Water Expenses				
	0100 - Rates & Charges	27,730	33,016	84%
	0455 - Project Expenses	0	30,182	0%
	0500 - General Maintenance	437,507	411,372	106%
	0530 - Building Maintenance	233,220	6,235	3740%
	0565 - Operating Expenses	352,920	522,233	68%
	0680 - Depreciation	274,940	299,940	92%
	0945 - Loan Repayments	26,686	35,203	76%
03475 - Stormwater Drainage Expenses				
	0500 - General Maintenance	0	5,000	0%
	0680 - Depreciation	116,973	127,608	92%
<b>Water</b>	<b>TOTAL</b>	<b>1,069,388</b>	<b>(1,074,400)</b>	-100%
<b>Industrial Estate</b>				
02190 - Industrial Estate Development Revenue				
	0135 - Capital Grants Received	16,205	(241,847)	-7%
04190 - Industrial Estate Expenses				
	0500 - General Maintenance	3,124	0	No Budget
	0565 - Operating Expenses	770	883	87%
<b>Industrial Estate</b>	<b>TOTAL</b>	<b>20,099</b>	<b>(240,964)</b>	-8%
<b>Airport</b>				
01510 - Airport Revenue				
	0110 - User Fees & Charges	(46,246)	(44,976)	103%
03510 - Airport Expenses				
	0500 - General Maintenance	133,773	121,563	110%
	0530 - Building Maintenance	10,735	15,000	72%
	0565 - Operating Expenses	79,143	118,007	67%
	0680 - Depreciation	9,508	10,373	92%
<b>Airport</b>	<b>TOTAL</b>	<b>186,913</b>	<b>219,967</b>	85%
<b>Shire Roads and Streets</b>				
01270 - Shire Roads Revenue				
	0115 - Operating Grants Received	(1,709,168)	0	No Budget
	0125 - Recoveries	(94,431)	0	No Budget

		<b>Actual YTD 2022</b>	<b>Revised Budget 2022</b>	<b>Budget %</b>
	0135 - Capital Grants Received	3,357,586	(5,574,688)	-60%
	1000 - Roads to Recovery	(922,038)	(548,548)	168%
	1108 - Flood Damage Income 2019	(2,933,466)	0	No Budget
	1109 - Flood Damage Income 2020	258,951	0	No Budget
	1200 - TIDS Income	(699,304)	(445,000)	157%
01330 - Town Streets Revenue				
	0115 - Operating Grants Received	(100,000)	(450,000)	22%
	0135 - Capital Grants Received	550,000	(1,590,000)	-35%
03270 - Shire Roads Expenses				
	0565 - Operating Expenses	370,800	0	No Budget
	0680 - Depreciation	1,917,743	2,092,190	92%
	0717 - Shire Road Maintenance	1,277,367	1,603,000	80%
03330 - Town Streets Maintenance Expenses				
	0530 - Building Maintenance	0	500	0%
	0717 - Shire Road Maintenance	708,865	889,532	80%
07270 - Roads - Flood Damage				
	0740 - Roads - Flood Damage	293,687	50,000	587%
<b>Shire Roads and Streets</b>	<b>TOTAL</b>	<b>2,276,592</b>	<b>(3,973,014)</b>	<b>-57%</b>
<b>Main Roads Contracts</b>				
02160 - Main Road Contract Revenue				
	0122 - Main Roads RMPC	(3,490,801)	(3,058,000)	114%
	1103 - Flood Damage Income 2012	(240,769)	0	No Budget
	1111 - Flood Damage Income 2021	0	(100,000)	0%
	1200 - TIDS Income	(128,636)	(440,000)	29%
	1300 - Torrens Creek/Aramac 5703	(10,040,387)	(16,386,949)	61%
	1301 - Hughenden/Muttaburra 5701	(422,164)	0	No Budget
	1302 - Hann Highway 99B	(1,284,616)	(8,036,139)	16%
	1303 - Hughenden/Richmond 14C	(6,472,571)	(7,108,184)	91%
	1305 - Hughenden/Winton 99C	(605,038)	0	No Budget
04160 - Main Roads Contracts Expenses				
	0670 - Main Roads TIDS	790,106	440,000	180%
	0696 - Main Roads RMPC	2,649,272	2,738,439	97%
	0697 - Main Roads Contract Expenses	16,483,201	30,355,452	54%
	0698 - Main Roads Flood Damage	31,632	95,000	33%
<b>Main Roads Contracts</b>	<b>TOTAL</b>	<b>(2,730,771)</b>	<b>(1,500,381)</b>	<b>182%</b>
<b>Caravan Park</b>				
02150 - Caravan Park Revenue				
	0110 - User Fees & Charges	(622,915)	(707,731)	88%
	0135 - Capital Grants Received	(543,000)	(650,000)	84%
04150 - Caravan Park Expenses				
	0500 - General Maintenance	21,681	19,248	113%
	0530 - Building Maintenance	58,143	99,165	59%
	0565 - Operating Expenses	352,556	423,008	83%
	0680 - Depreciation	102,970	112,330	92%
	0945 - Loan Repayments	12,700	17,113	74%
<b>Caravan Park</b>	<b>TOTAL</b>	<b>(617,865)</b>	<b>(686,867)</b>	
<b>Cemeteries</b>				
01530 - Cemetery and Funeral Revenue				
	0110 - User Fees & Charges	(44,413)	(58,299)	76%
03530 - Cemetery and Funeral Expenses				
	0500 - General Maintenance	76,794	87,172	88%
	0530 - Building Maintenance	1,698	2,715	63%
	0565 - Operating Expenses	42,724	68,776	62%
	0680 - Depreciation	20,100	21,927	92%
<b>Cemeteries</b>	<b>TOTAL</b>	<b>96,903</b>	<b>122,291</b>	
<b>Parks - Hughenden</b>				
01230 - Parks - Hughenden Revenue				
	0110 - User Fees & Charges	(1,560)	(1,872)	83%
	0135 - Capital Grants Received	(156,520)	0	No Budget
03230 - Parks - Hughenden Expenses				
	0500 - General Maintenance	330,273	404,056	82%

		<i>Actual YTD 2022</i>	<i>Revised Budget 2022</i>	<i>Budget %</i>
	0530 - Building Maintenance	3,033	8,000	38%
	0565 - Operating Expenses	123,801	184,916	67%
	0680 - Depreciation	69,253	75,549	92%
<b>Parks - Hughenden</b>	<b>TOTAL</b>	<b>368,280</b>	<b>670,649</b>	55%
<b>Parks - Prairie</b>				
03231 - Parks - Prairie Expenses				
	0500 - General Maintenance	10,380	13,909	75%
	0565 - Operating Expenses	5,120	5,939	86%
<b>Parks - Prairie</b>	<b>TOTAL</b>	<b>15,500</b>	<b>19,848</b>	78%
<b>Parks - Torrens Creek</b>				
03232 - Parks - Torrens Creek Expenses				
	0500 - General Maintenance	895	691	130%
	0530 - Building Maintenance	123	9,202	1%
	0565 - Operating Expenses	5,881	8,431	70%
<b>Parks - Torrens Creek</b>	<b>TOTAL</b>	<b>6,899</b>	<b>18,324</b>	
<b>Parks - Stamford</b>				
03233 - Parks - Stamford Expenses				
	0500 - General Maintenance	12,085	6,200	195%
	0565 - Operating Expenses	4,695	6,044	78%
<b>Parks - Stamford</b>	<b>TOTAL</b>	<b>16,780</b>	<b>12,244</b>	137%
<b>Public Conveniences</b>				
03450 - Public Amenities Expenses				
	0530 - Building Maintenance	14,469	21,373	68%
	0565 - Operating Expenses	81,977	84,092	97%
	0680 - Depreciation	46,506	50,734	92%
<b>Public Conveniences</b>	<b>TOTAL</b>	<b>142,952</b>	<b>156,199</b>	92%
<b>Street Lighting</b>				
03390 - Street Lighting Expenses				
	0415 - Utilities	34,120	38,000	90%
<b>Street Lighting</b>	<b>TOTAL</b>	<b>34,120</b>	<b>38,000</b>	90%
<b>Skate Park</b>				
04260 - Skate Park Expenses				
	0500 - General Maintenance	8,521	10,840	79%
	0530 - Building Maintenance	2,115	1,995	106%
	0565 - Operating Expenses	13,018	26,304	49%
	0680 - Depreciation	23,666	25,817	92%
<b>Skate Park</b>	<b>TOTAL</b>	<b>47,320</b>	<b>64,956</b>	73%
<b>Racecourse</b>				
02240 - Racecourse Revenue				
	0130 - Other Income	(1,040)	(1,600)	65%
04240 - Racecourse Expenses				
	0500 - General Maintenance	1,618	1,900	85%
	0530 - Building Maintenance	99	1,520	7%
	0565 - Operating Expenses	6,442	6,817	94%
	0680 - Depreciation	14,246	15,543	92%
<b>Racecourse</b>	<b>TOTAL</b>	<b>21,365</b>	<b>24,180</b>	
<b>Showgrounds</b>				
02230 - Showgrounds Revenue				
	0110 - User Fees & Charges	(34,250)	(10,311)	332%
04230 - Showgrounds Expenses				
	0500 - General Maintenance	150,065	161,638	93%
	0530 - Building Maintenance	8,506	62,792	14%
	0565 - Operating Expenses	65,929	80,411	82%
	0680 - Depreciation	247,445	269,949	92%
<b>Showgrounds</b>	<b>TOTAL</b>	<b>437,695</b>	<b>564,479</b>	78%
<b>Recreation Lake</b>				
01220 - Recreation Lake Revenue				
	0135 - Capital Grants Received	(208,402)	(123,344)	169%
03220 - Recreation Lake Expenses				
	0500 - General Maintenance	202,835	259,359	78%
	0530 - Building Maintenance	11,552	10,000	116%

		<b>Actual YTD 2022</b>	<b>Revised Budget 2022</b>	<b>Budget %</b>
	0565 - Operating Expenses	38,462	58,206	66%
	0680 - Depreciation	10,911	11,907	92%
<b>Recreation Lake</b>	<b>TOTAL</b>	<b>55,358</b>	<b>216,128</b>	26%
<b>Community Bus</b>				
01860 - Community Bus Revenue				
	0110 - User Fees & Charges	(3,669)	(6,000)	61%
03860 - Community Bus Expenses				
<b>Community Bus</b>	<b>TOTAL</b>	<b>(3,669)</b>	<b>(6,000)</b>	61%
<b>Museums and Cultural Centres</b>				
03905 - Museums and Cultural Centres Expenses				
	0530 - Building Maintenance	0	200	0%
	0565 - Operating Expenses	3,662	3,887	94%
<b>Museums and Cultural Centres</b>	<b>TOTAL</b>	<b>3,662</b>	<b>4,087</b>	90%
<b>Halls and Community Centres</b>				
01740 - Halls & Community Centres Revenue				
	0110 - User Fees & Charges	(18,068)	(13,395)	135%
	0135 - Capital Grants Received	(19,650)	(19,650)	100%
03740 - Halls & Community Centre Expenses				
	0500 - General Maintenance	44,700	45,964	97%
	0530 - Building Maintenance	44,904	21,051	213%
	0565 - Operating Expenses	75,140	68,937	109%
	0680 - Depreciation	90,647	98,887	92%
<b>Halls and Community Centres</b>	<b>TOTAL</b>	<b>217,673</b>	<b>201,794</b>	108%
<b>Community Offices</b>				
04300 - Stansfield Street Office Expenses				
	0530 - Building Maintenance	4,663	12,000	39%
	0565 - Operating Expenses	7,868	7,153	110%
	0680 - Depreciation	12,652	13,802	92%
<b>Community Offices</b>	<b>TOTAL</b>	<b>25,183</b>	<b>32,955</b>	76%
<b>Hughenden Railway Social Club</b>				
03760 - Hughenden Railway Social Club Expenses				
	0565 - Operating Expenses	82	0	No Budget
<b>Hughenden Railway Social Club</b>	<b>TOTAL</b>	<b>82</b>	<b>0</b>	No Budget
<b>CEO Office</b>				
03000 - CEOs Office Expenses				
	0300 - Employee Costs	282,495	492,654	57%
	0455 - Project Expenses	29,823	115,000	26%
	0565 - Operating Expenses	18,165	14,300	127%
<b>CEO Office</b>	<b>TOTAL</b>	<b>330,483</b>	<b>621,954</b>	53%
<b>Meatworks</b>				
03490 - Meatworks Project Expenses				
	0455 - Project Expenses	4,433	20,000	22%
<b>Meatworks</b>	<b>TOTAL</b>	<b>4,433</b>	<b>20,000</b>	22%
<b>Mitez Projects</b>				
04050 - Mitez Project Expenses				
	0455 - Project Expenses	20,000	20,000	100%
<b>Mitez Projects</b>	<b>TOTAL</b>	<b>20,000</b>	<b>20,000</b>	100%
<b>Town Planning</b>				
02010 - Town Planning Office Revenue				
	0105 - Statutory Fees & Charges	(11,843)	(3,250)	364%
04010 - Town Planning Office Expenses				
	0565 - Operating Expenses	10,341	15,000	69%
<b>Town Planning</b>	<b>TOTAL</b>	<b>(1,502)</b>	<b>36,750</b>	-4%
<b>Irrigation Project</b>				
04170 - Irrigation Project Expenses				
	0455 - Project Expenses	0	5,000	0%
<b>Irrigation Project</b>	<b>TOTAL</b>	<b>0</b>	<b>5,000</b>	0%
<b>Elected Members</b>				
03020 - Elected Members Expenses				
	0330 - Mayor & Elected Member Expenses	523,616	621,641	84%
<b>Elected Members</b>	<b>TOTAL</b>	<b>523,616</b>	<b>621,641</b>	84%



		<b>Actual YTD 2022</b>	<b>Revised Budget 2022</b>	<b>Budget %</b>
<b>Workplace Health and Safety</b>				
01180 - Workplace Health & Safety (WHS) Revenue				
	0125 - Recoveries	0	(2,000)	0%
	0140 - Contributions	(4,500)	0	No Budget
	0986 - Oncosts Recovered	(440,198)	(455,000)	97%
03180 - Workplace Health & Safety (WHS) Expenses				
	0300 - Employee Costs	95,445	130,941	73%
	0455 - Project Expenses	19,184	34,900	55%
	0565 - Operating Expenses	85,052	162,400	52%
<b>Workplace Health and Safety</b>	<b>TOTAL</b>	<b>(245,017)</b>	<b>(128,759)</b>	190%
<b>Human Resources</b>				
01160 - Human Resources Revenue				
	0115 - Operating Grants Received	0	(30,000)	0%
	0986 - Oncosts Recovered	(345,870)	(401,570)	86%
03160 - Human Resources Expenses				
	0300 - Employee Costs	336,788	454,305	74%
	0565 - Operating Expenses	42,455	72,380	59%
<b>Human Resources</b>	<b>TOTAL</b>	<b>33,373</b>	<b>95,115</b>	35%
<b>Employee Provisions</b>				
02350 - On-Costs Revenue				
	0115 - Operating Grants Received	(251,750)	(133,000)	189%
	0310 - Staff Training	(121,482)	(115,457)	105%
	0986 - Oncosts Recovered	(3,071,952)	(3,306,233)	93%
04350 - On-Costs Expenditure				
	0310 - Staff Training	175,114	218,770	80%
	0320 - Recruitment Costs	118,462	134,350	88%
	0321 - Public Holidays - Employee Oncost	301,466	315,331	96%
	0322 - Annual Leave - Employee Oncost	875,600	935,000	94%
	0323 - Sick Leave - Employee Oncost	308,962	317,206	97%
	0324 - Long Service Leave - Employee Oncost	163,250	232,365	70%
	0326 - Superannuation Council Contribution	949,305	1,101,380	86%
	0327 - Bereavement Leave - Employee Oncost	9,006	12,927	70%
	0328 - Safety Equipment/Loose Tools - Employee Oncost	201	4,393	5%
	0336 - Wet Pay - Employee Oncosts	44,962	32,755	137%
	0337 - Workers Compensation Wages - Employee Oncost	144,370	117,527	123%
	0338 - Workers Compensation Premiums - Employee Oncost	185,518	346,411	54%
	0347 - Paid Parental Leave	15,674	13,727	114%
<b>Employee Provisions</b>	<b>TOTAL</b>	<b>(153,294)</b>	<b>227,452</b>	-67%
<b>Community Development</b>				
01870 - Community Development Revenue				
	0115 - Operating Grants Received	(64,591)	(50,000)	129%
03870 - Community Development Expenses				
	0300 - Employee Costs	387,323	409,319	95%
	0455 - Project Expenses	93,501	212,203	44%
	0565 - Operating Expenses	45,085	28,250	160%
<b>Community Development</b>	<b>TOTAL</b>	<b>461,318</b>	<b>599,772</b>	77%
<b>Community Grants</b>				
01730 - Community Grants Revenue				
	0115 - Operating Grants Received	(2,000)	0	No Budget
03730 - Community Grants Expenses				
	0455 - Project Expenses	74,328	146,000	51%
<b>Community Grants</b>	<b>TOTAL</b>	<b>72,328</b>	<b>146,000</b>	50%
<b>Arts and Cultural Development</b>				
01745 - Arts and Cultural Development Revenue				
	0101 - Ticket Sales	(10,706)	(800)	1338%
	0115 - Operating Grants Received	0	(6,090)	0%
	0125 - Recoveries	(55)	(2,200)	3%
03745 - Arts and Cultural Development				
	0455 - Project Expenses	32,618	35,560	92%
<b>Arts and Cultural Development</b>	<b>TOTAL</b>	<b>21,857</b>	<b>26,470</b>	83%
<b>RADF</b>				

		<b>Actual YTD 2022</b>	<b>Revised Budget 2022</b>	<b>Budget %</b>
01890 - Regional Arts Development Fund (RADF) Revenue				
0115 - Operating Grants Received		(33,150)	(33,150)	100%
03890 - Regional Arts Development Fund (RADF) Expenses				
0455 - Project Expenses		23,497	97,300	24%
<b>RADF</b>	<b>TOTAL</b>	<b>(9,653)</b>	<b>64,150</b>	-15%
<b>Centrelink Services</b>				
02430 - Centrelink Services Revenue				
0115 - Operating Grants Received		(32,544)	(39,264)	83%
04430 - Centrelink Services Expenses				
0300 - Employee Costs		43,446	41,813	104%
0565 - Operating Expenses		7,912	6,350	125%
<b>Centrelink Services</b>	<b>TOTAL</b>	<b>18,814</b>	<b>8,899</b>	211%
<b>Library</b>				
01710 - Library Revenue				
0110 - User Fees & Charges		(1,775)	(2,350)	76%
0115 - Operating Grants Received		(9,782)	(17,200)	57%
0130 - Other Income		(76)	(150)	51%
0135 - Capital Grants Received		(219,745)	(70,000)	314%
03710 - Library Expenses				
0300 - Employee Costs		159,935	225,464	71%
0455 - Project Expenses		4,381	3,850	114%
0530 - Building Maintenance		12,155	11,860	102%
0565 - Operating Expenses		43,536	52,926	82%
0680 - Depreciation		34,388	37,514	92%
<b>Library</b>	<b>TOTAL</b>	<b>23,017</b>	<b>241,914</b>	10%
<b>Community Events</b>				
01910 - Community Events Revenue				
0110 - User Fees & Charges		(4,635)	(4,146)	112%
03910 - Community Events Expense				
0455 - Project Expenses		82,925	150,000	55%
0565 - Operating Expenses		4,021	0	No Budget
<b>Community Events</b>	<b>TOTAL</b>	<b>82,311</b>	<b>145,854</b>	56%
<b>Sport and Recreation Officer</b>				
02250 - Sport & Recreation Officer Revenue				
0115 - Operating Grants Received		(10,000)	0	No Budget
04250 - Sport & Recreation Officer Expenses				
0300 - Employee Costs		84,477	106,000	80%
0455 - Project Expenses		4,880	37,000	13%
0565 - Operating Expenses		3,687	5,300	70%
<b>Sport and Recreation Officer</b>	<b>TOTAL</b>	<b>83,044</b>	<b>148,300</b>	56%
<b>Flinders Discovery Centre</b>				
01920 - Flinders Discovery Centre Revenue				
0102 - Souvenir Sales		(93,458)	(77,669)	120%
0110 - User Fees & Charges		(40,005)	(32,000)	125%
0115 - Operating Grants Received		(75,264)	0	No Budget
0125 - Recoveries		(62)	0	No Budget
0130 - Other Income		(310)	(110)	282%
0135 - Capital Grants Received		(1,041,062)	(1,824,065)	
03920 - Flinders Discovery Centre Expenses				
0300 - Employee Costs		340,829	329,266	104%
0455 - Project Expenses		66,137	42,000	157%
0530 - Building Maintenance		17,044	51,100	33%
0565 - Operating Expenses		112,896	146,767	77%
0680 - Depreciation		16,679	18,195	92%
<b>Flinders Discovery Centre</b>	<b>TOTAL</b>	<b>(696,576)</b>	<b>(1,346,516)</b>	52%
<b>Area Promotion</b>				
02030 - Economic Development/Regional Promotion Revenue				
0125 - Recoveries		(222)	0	No Budget
04030 - Economic Development/Regional Promotion Expense				
0455 - Project Expenses		12,306	110,000	11%
0565 - Operating Expenses		49,277	114,040	43%

		<b>Actual YTD 2022</b>	<b>Revised Budget 2022</b>	<b>Budget %</b>
<b>Area Promotion</b>	<b>TOTAL</b>	<b>61,361</b>	<b>224,040</b>	27%
<b>Australia`s Dinosaur Trail FSC</b>				
02270 - Australia's Dinosaur Trail FSC Revenue				
0130 - Other Income		(19,222)	(18,890)	102%
04270 - Australia's Dinosaur Trail FSC Expenses				
0565 - Operating Expenses		37,522	23,500	160%
<b>Australia`s Dinosaur Trail FSC</b>	<b>TOTAL</b>	<b>18,300</b>	<b>4,610</b>	397%
<b>National Parks</b>				
01460 - National Parks Revenue				
0105 - Statutory Fees & Charges		(4,479)	(8,000)	56%
03460 - National Parks Expenses				
0396 - Permits		3,563	7,500	48%
<b>National Parks</b>	<b>TOTAL</b>	<b>(916)</b>	<b>(500)</b>	183%
<b>Travel Train</b>				
01465 - Travel Train Tickets				
0110 - User Fees & Charges		(682)	(2,000)	34%
03465 - Travel Train Expenses				
0401 - Commission Paid		574	500	115%
<b>Travel Train</b>	<b>TOTAL</b>	<b>(108)</b>	<b>(1,500)</b>	7%
<b>Bus Tours</b>				
03464 - Bus Tours Expenses				
0455 - Project Expenses		180	0	No Budget
<b>Bus Tours</b>	<b>TOTAL</b>	<b>180</b>	<b>0</b>	No Budget
<b>Home and Community Care - C`Wealth Funds Over 65`s</b>				
02380 - Commonwealth Home Support Program Revenue				
0110 - User Fees & Charges		(53,635)	(47,100)	114%
0115 - Operating Grants Received		(435,682)	(727,905)	60%
0130 - Other Income		0	(550)	0%
04380 - Commonwealth Home Support Program Expenses				
0455 - Project Expenses		190,518	155,342	123%
<b>Home and Community Care - C`Wealth Funds Over 65`s</b>	<b>TOTAL</b>	<b>(298,799)</b>	<b>(620,213)</b>	48%
<b>Qld Community Care Services (QCCS) - Under 65`s</b>				
02370 - Qld Community Care Services (QCCS) U65's Revenue				
0110 - User Fees & Charges		(1,593)	(667)	239%
0115 - Operating Grants Received		(4,563)	(10,000)	46%
04370 - Qld Community Care Services (QCCS) U65's Expenses				
0455 - Project Expenses		6,339	2,456	258%
<b>Qld Community Care Services (QCCS) - Under 65`s</b>	<b>TOTAL</b>	<b>183</b>	<b>(8,211)</b>	-2%
<b>Meals on Wheels</b>				
01830 - Meals On Wheels (MOW) Revenue				
0115 - Operating Grants Received		(320)	0	No Budget
<b>Meals on Wheels</b>	<b>TOTAL</b>	<b>(320)</b>	<b>0</b>	No Budget
<b>Veterans Home Care</b>				
01950 - Veterans Home Care (VHC) Revenue				
0110 - User Fees & Charges		(640)	(1,278)	50%
0115 - Operating Grants Received		(3,034)	(2,500)	121%
03950 - Veterans Home Care (VHC) Expenses				
0455 - Project Expenses		2,433	2,000	122%
<b>Veterans Home Care</b>	<b>TOTAL</b>	<b>(1,241)</b>	<b>(1,778)</b>	70%
<b>Disability Services Continuity of Support</b>				
01845 - Disability Services Continuity of Support Revenue				
0115 - Operating Grants Received		(8,250)	(16,500)	50%
03845 - Disability Services Continuity of Support Expenses				
0455 - Project Expenses		1,709	0	No Budget
<b>Disability Services Continuity of Support</b>	<b>TOTAL</b>	<b>(6,541)</b>	<b>(16,500)</b>	40%
<b>Community Care Administration</b>				
01970 - Community Care Office Revenue				
0110 - User Fees & Charges		(1,394)	0	No Budget
0125 - Recoveries		(238,761)	(300,000)	80%

		<i>Actual YTD 2022</i>	<i>Revised Budget 2022</i>	<i>Budget %</i>
	0130 - Other Income	(1,500)	(2,000)	75%
03970 - Community Care Office Administration Expenses				
	0350 - Office Administration Expenditure	521,690	621,107	84%
<b>Community Care Administration</b>	<b>TOTAL</b>	<b>280,035</b>	<b>319,107</b>	88%
<b>Home Care Packages</b>				
02371 - Home Care Package Revenue				
	0110 - User Fees & Charges	(7,520)	(17,000)	44%
	0115 - Operating Grants Received	(617,940)	(700,000)	88%
	0125 - Recoveries	(129)	0	No Budget
04371 - Home Care Package Expenses				
	0455 - Project Expenses	644,952	588,500	110%
<b>Home Care Packages</b>	<b>TOTAL</b>	<b>19,363</b>	<b>(128,500)</b>	-15%
<b>National Disability Insurance Scheme</b>				
01955 - National Disability Insurance Scheme (NDIS) Revenue				
	0110 - User Fees & Charges	(127,476)	(100,000)	127%
01965 - Community Transport - Under 65's - Revenue				
	0115 - Operating Grants Received	(2,500)	0	No Budget
03955 - National Disability Insurance Scheme (NDIS) Expens				
	0455 - Project Expenses	68,813	60,300	114%
<b>National Disability Insurance Scheme</b>	<b>TOTAL</b>	<b>(61,163)</b>	<b>(39,700)</b>	154%
<b>Hughenden Centre for the Aged (HCA)</b>				
02360 - Hughenden Centre for the Aged (HCA) Revenue				
	0110 - User Fees & Charges	(44,473)	(53,000)	84%
	0125 - Recoveries	(63)	0	No Budget
04360 - Hughenden Centre for the Aged (HCA) Expenses				
	0530 - Building Maintenance	12,558	47,587	26%
	0565 - Operating Expenses	113,133	150,726	75%
<b>Hughenden Centre for the Aged (HCA)</b>	<b>TOTAL</b>	<b>81,155</b>	<b>145,313</b>	56%
<b>Aged Housing</b>				
01850 - Aged Housing Revenue				
	0110 - User Fees & Charges	(24,194)	(27,113)	89%
03850 - Aged Housing Expenses				
	0530 - Building Maintenance	12,270	15,300	80%
	0565 - Operating Expenses	8,493	12,660	
	0680 - Depreciation	82,109	89,573	92%
<b>Aged Housing</b>	<b>TOTAL</b>	<b>78,678</b>	<b>90,420</b>	87%
<b>Refuse Collection</b>				
01420 - Refuse Collection Revenue				
	0100 - Rates & Charges	(219,313)	(219,817)	100%
	0110 - User Fees & Charges	(2,709)	(4,384)	62%
03420 - Refuse Collection Expenses				
	0100 - Rates & Charges	6,741	6,020	112%
	0565 - Operating Expenses	163,779	196,500	83%
<b>Refuse Collection</b>	<b>TOTAL</b>	<b>(51,502)</b>	<b>(21,681)</b>	238%
<b>Refuse Disposal Site</b>				
01430 - Refuse Disposal Site Revenue				
	0110 - User Fees & Charges	(861)	0	No Budget
03430 - Refuse Disposal Site Expenses				
	0530 - Building Maintenance	113	1,000	11%
	0565 - Operating Expenses	330,648	375,500	88%
	0680 - Depreciation	23,709	25,865	92%
<b>Refuse Disposal Site</b>	<b>TOTAL</b>	<b>353,609</b>	<b>402,365</b>	88%
<b>Environmental Health</b>				
02060 - Environmental Health Revenue				
	0105 - Statutory Fees & Charges	0	(100)	0%
	0110 - User Fees & Charges	(92)	(100)	92%
04060 - Environmental Health Expenses				
	0300 - Employee Costs	110,288	131,366	84%
	0455 - Project Expenses	14,209	15,000	95%
	0565 - Operating Expenses	35,897	66,600	54%
<b>Environmental Health</b>	<b>TOTAL</b>	<b>160,302</b>	<b>212,766</b>	75%

		<b>Actual YTD 2022</b>	<b>Revised Budget 2022</b>	<b>Budget %</b>
<hr/>				
<b>Animal Control</b>				
02040 - Animal Control Revenue				
	0105 - Statutory Fees & Charges	(2,144)	(3,704)	58%
04040 - Animal Control Expenses				
	0565 - Operating Expenses	136,745	130,760	105%
<b>Animal Control</b>	<b>TOTAL</b>	<b>134,601</b>	<b>127,056</b>	<b>106%</b>
<hr/>				
<b>Emergency Services</b>				
02080 - State Emergency Service Revenue (SES)				
	0115 - Operating Grants Received	(14,569)	(14,569)	100%
04080 - State Emergency Service Expenses (SES)				
	0500 - General Maintenance	2,483	2,100	118%
	0530 - Building Maintenance	2,250	3,015	75%
	0565 - Operating Expenses	11,082	12,520	89%
<b>Emergency Services</b>	<b>TOTAL</b>	<b>1,246</b>	<b>3,066</b>	<b>41%</b>
<hr/>				
<b>Disaster Management</b>				
04090 - Disaster Management Expenses				
	0455 - Project Expenses	24,593	19,853	124%
	0565 - Operating Expenses	10,954	63,000	17%
	0680 - Depreciation	9,203	10,039	92%
<b>Disaster Management</b>	<b>TOTAL</b>	<b>44,750</b>	<b>92,892</b>	<b>48%</b>
<hr/>				
<b>Swimming Pool</b>				
01720 - Swimming Pool Revenue				
	0110 - User Fees & Charges	(11,329)	0	No Budget
	0135 - Capital Grants Received	63,919	(350,000)	-18%
03720 - Swimming Pool Expenses				
	0500 - General Maintenance	72,023	4,270	1687%
	0530 - Building Maintenance	75,646	74,250	102%
	0565 - Operating Expenses	187,247	181,517	103%
	0680 - Depreciation	51,018	55,656	92%
<b>Swimming Pool</b>	<b>TOTAL</b>	<b>438,524</b>	<b>(34,307)</b>	<b>-1278%</b>
<hr/>				
<b>Gymnasium</b>				
01750 - Gymnasium Revenue				
	0135 - Capital Grants Received	0	(350,000)	0%
03750 - Gymnasium Expense				
	0565 - Operating Expenses	263	5,000	5%
<b>Gymnasium</b>	<b>TOTAL</b>	<b>263</b>	<b>(345,000)</b>	<b>0%</b>
<hr/>				
<b>Rural Lands Noxious Weeds Control</b>				
02410 - Rural Lands Noxious Weeds Control Revenue				
	0110 - User Fees & Charges	0	(200)	0%
	0721 - Noxious Weed Control	(3,916)	0	No Budget
04410 - Rural Lands Noxious Weeds Control Expenses				
	0300 - Employee Costs	48,573	45,407	107%
	0455 - Project Expenses	0	33,700	0%
	0565 - Operating Expenses	25,253	32,200	78%
<b>Rural Lands Noxious Weeds Control</b>	<b>TOTAL</b>	<b>69,910</b>	<b>111,107</b>	<b>63%</b>
<hr/>				
<b>Rural Lands Pest/Vermin Destruction</b>				
02420 - Rural Lands Pest/Vermin Destruction Revenue				
	0115 - Operating Grants Received	(4,264)	(21,818)	20%
	0125 - Recoveries	0	(3,000)	0%
	0725 - Pest/Vermin Destruction	(112,399)	(118,070)	95%
04420 - Rural Lands Pest/Vermin Destruction Expenses				
	0300 - Employee Costs	62,433	52,334	119%
	0455 - Project Expenses	0	70,804	0%
	0565 - Operating Expenses	171,698	279,700	61%
<b>Rural Lands Pest/Vermin Destruction</b>	<b>TOTAL</b>	<b>117,468</b>	<b>259,950</b>	<b>45%</b>
<hr/>				
<b>Rural Lands Lands Management</b>				
04295 - Rural Lands - Lands Management				
	0300 - Employee Costs	2,197	74,765	3%
<b>Rural Lands Lands Management</b>	<b>TOTAL</b>	<b>2,197</b>	<b>74,765</b>	<b>3%</b>
<hr/>				
<b>Rural Lands Stock Routes</b>				
02390 - Rural Lands Stock Route Revenue				



		<b>Actual YTD 2022</b>	<b>Revised Budget 2022</b>	<b>Budget %</b>
	0722 - Stock Routes	(136)	(3,000)	5%
04390 - Rural Lands Stock Routes Expenses				
	0300 - Employee Costs	28,287	20,000	141%
	0565 - Operating Expenses	6,588	29,100	23%
<b>Rural Lands Stock Routes</b>	<b>TOTAL</b>	<b>34,739</b>	<b>46,100</b>	75%
<b>Rural Lands Water Facilities</b>				
02400 - Rural Lands Water Facilities Revenue				
	0723 - Water Facilities	(4,841)	(6,000)	81%
04400 - Rural Lands Water Facilities Expenses				
	0300 - Employee Costs	18,221	15,500	118%
	0500 - General Maintenance	3,861	3,000	129%
	0565 - Operating Expenses	0	500	
<b>Rural Lands Water Facilities</b>	<b>TOTAL</b>	<b>17,241</b>	<b>13,000</b>	133%
<b>Reserves</b>				
01240 - Reserves, Leases and Agistment Revenue				
	0161 - Hughenden Town Common	(2,172)	(2,800)	78%
	0162 - Prairie Town Common	(15,068)	(15,000)	100%
	0163 - Horse Paddocks - Hughenden	(5,112)	(2,500)	204%
	0164 - 2 Mile Lane - Hughenden	(1,069)	(800)	134%
	0165 - 15 Mile Reserve	(57,182)	0	No Budget
	0166 - Torrens Creek Pastorage Reserve	(17,813)	(17,000)	105%
	0167 - Stamford Reserve	(7,665)	(100,000)	8%
	0168 - Prairie Reserve	(11,591)	(11,000)	105%
	0173 - Aerodrome Paddock Lease	(4,135)	(6,000)	69%
	0174 - Meat Box	(1,560)	(1,600)	98%
	0175 - Reserve 100	(762)	(800)	95%
03240 - Reserves, Leases and Agistment Expenses				
	0300 - Employee Costs	31,136	16,000	195%
	0455 - Project Expenses	0	3,000	0%
	0500 - General Maintenance	20,194	54,300	37%
	0565 - Operating Expenses	21,362	21,170	101%
<b>Reserves</b>	<b>TOTAL</b>	<b>(51,437)</b>	<b>(63,030)</b>	82%
<b>Saleyards</b>				
02200 - Saleyards Revenue				
	0110 - User Fees & Charges	(38,855)	(55,400)	70%
04200 - Saleyards Expenses				
	0300 - Employee Costs	9,463	7,000	135%
	0500 - General Maintenance	28,879	50,000	58%
	0530 - Building Maintenance	13,055	20,598	63%
	0565 - Operating Expenses	16,455	70,250	23%
	0680 - Depreciation	17,782	19,399	92%
<b>Saleyards</b>	<b>TOTAL</b>	<b>46,779</b>	<b>111,847</b>	42%
<b>Grand Total</b>		<b>(7,653,001)</b>	<b>(13,472,618)</b>	57%



# FLINDERS SHIRE COUNCIL

## Operational Plan 2021 – 2022 (Quarter 3 Reporting)

Date	Resolution Number	Reference Number
2021 – 2022	3264	R21/2356
2021 – 2022 Quarter 1 Reporting	3378	R21/3779
2021 – 2022 Quarter 2 Reporting	3417	R22/94
2021 – 2022 Quarter 3 Reporting		R22/8458
2021 – 2022 Quarter 4 Reporting		

*Discovery • Opportunity • Lifestyle*



## LEGISLATION

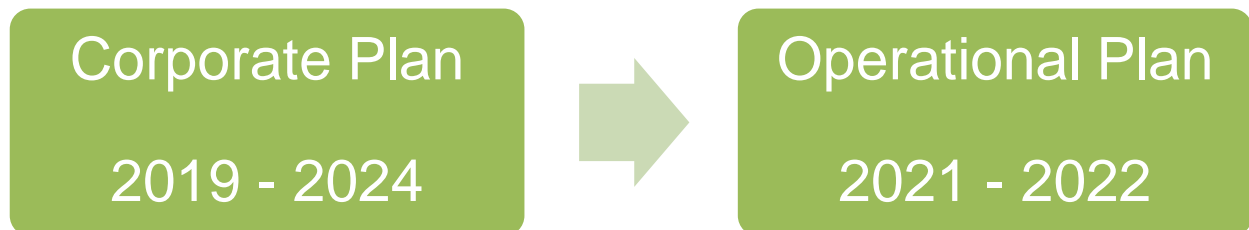
Under section 104(5) of the Local Government Act 2009, Council must adopt an Operational Plan each financial year. This plan sets out the work Council plans to do to contribute to the Corporate Plan 2019-2024. Council may amend the Operational Plan at any time by resolution. Council must discharge responsibilities in a way consistent with its Annual Operational Plan. Council must monitor progress against its Operational Plan and present updates to Council at least quarterly.

The Local Government Regulation 2012 (section 175) states that the Operational Plan must:

- Be consistent with its Annual Budget
- State how the local government progress the implementation of the Corporate Plan
- Manage Operational Risks

## OPERATIONAL PLANNING

Council's Corporate Plan 2019-2024 is a five year plan which outlines how Council will progress.



The Operational Plan 2021-2022 is an important part of Council's strategic planning. The activities and projects in the Operational Plan 2021-22 are funded from the annual budget. This plan is based around the outcomes and strategies in the Flinders Shire Council Corporate Plan and has been developed alongside the development of the 2021-2022 budget. This plan includes capital projects which are also monitored through the capital expenditure program.

This plan highlights what Council plan to deliver in the 2021-2022 financial year, towards achievement of the long term objectives and outcomes stated in the Corporate Plan. The Operational Plan is not intended to include every activity Council undertakes, in that many of the standard operations or initiatives of Council support the delivery of the Corporate Plan. The intention of the Operational Plan is to highlight the key projects planned for 2021-2022 which will specifically progress the implementation of the Corporate Plan 2019-2024.

## MANAGING RISK

Council has a comprehensive Enterprise Risk Management Framework which sets out how Council manages its risks. Council maintains risk registers for strategic, operational and activity level risks and these are reviewed and updated quarterly before being approved by Council. In developing the Operational Plan, managers were asked to consider operational risks and what actions were needed to address these risks. Accordingly, the projects in the 2021-2022 Operational Plan address a broad number of Council's Operational Risks.

## COUNCIL'S COMMERCIAL BUSINESS UNITS

The Local Government Regulation 2012 requires Council to include an annual performance plan for each commercial business unit. Council does not operate any commercial business units.

## MONITORING IMPLEMENTATION OF THIS PLAN

Under section 104(7) Council must carry out a review of the implementation of the Operational Plan annually. The Operational Plan will be monitored and quarterly reports on the progress against this plan will be presented to Council. These reports will provide an update on progress with the implementation of the projects within the plan.

The Flinders Shire Operational Plan for 2021-2022 is an important element in the overall strategic planning framework. This plan links relevant operational activities scheduled for the 2021-2022 period straight to the actions outlined in the 5 year Corporate Plan. These are all aimed at helping Council achieve the vision for the future of the Flinders Shire.

The Operational Plan 2021-2022 shows a range of strategies, outcomes, activities and targets grouped within five guiding principles. These guiding principles from the Corporate Plan, as listed below are reflected across into the structure of the Operational Plan.

## PROJECTS AND PERFORMANCE INDICATORS

This section outlines the key projects and key performance indicators that Council has identified for the 2021-2022 financial year. These are in response to the following priority focus areas as outlined in the 2019-2024 Corporate Plan:

- **Our Environment** – We will provide stewardship to maintain, protect and enhance our natural environment whilst supporting new and existing industries.
- **Our Resources** – We will encourage sustainable resource utilisation by providing support to businesses and their associated industries.
- **Our Community** – We will work with our community to provide an appealing lifestyle with the available resources to build a healthy, happy and caring community.
- **Our Economy** – We will approach all business aspects of the Shire in a manner that promotes growth and sustainability to achieve the best possible outcome.
- **Our Infrastructure** – We will aim to continuously improve products, services and processes through sustainable management of Council's core assets.
- **Our Governance** – We will work as a team and act with pride, accountability, transparency and integrity to deliver services to our residents.

## DELIVERING THE PRIORITIES

The Flinders Shire Council's Operational Plan is a key plan for the Shire. It translates our priorities and services, set out in our five year Corporate Plan, into measurable actions for the financial year. Progress is reported to the council and the community quarterly and is available on our website.

Reporting over the four quarters of the financial year provides us with the opportunity to respond more effectively to significant changes in our operating environment: Social, Economic, Environmental, Workplace Health and Safety, Public Safety or internal changes that affect our organisation's capacity to deliver on these actions.

Status Legend: Colour coded indicates the progress of each action

# Operational Plan 2021-2022

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## Performance Report Progress Legend

	Complete	The Activity, key performance or milestone has been achieved
	On Target	The Activity, key performance indicator or milestone is either achieving target or within the defined target range. Generally there will be no significant issues to report at this level
	Monitor	The Activity, key performance indicator or milestone is progressing however needs to be monitored as it is currently not achieving the target
	Requires Action	The activity, key performance indicator or milestone is not reaching its target and requires action or active management
	On Hold	The Activity, key performance indicator or milestone or the management comment may explain that the activity, key performance indicator or milestone has not been achieved due to extenuating circumstances, for example unseasonable weather disrupting works or funding not received from an external source



# Operational Plan 2021-2022

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## OUR ENVIRONMENT

BUDGET LINK	PROJECT DESCRIPTION	SERVICE MANAGER	QUARTER 1 (JUL, AUG, SEPT)	QUARTER 2 (OCT, NOV, DEC)	QUARTER 3 (JAN, FEB, MAR)	QUARTER 4 (APR, MAY, JUNE)
<b>A Shire with Strong Environmental Values</b>						
Ongoing	Compliance with Environmental Management legislation and our environmental licence	EHO	Ongoing	Ongoing	Ongoing	
<b>Protection of Landscapes while Supporting Production</b>						
Ongoing	Review and update FSC Biosecurity Plan – Become part of NWROC Biosecurity Plan	Rural Lands	Ongoing – meeting to be held with Southern Gulf to workshop regional plan.	Meeting with SGNRM 23/02/22 with final draft	Plan is 85% Complete	
Ongoing	Strategic management of wild dogs & their impact	Rural Lands	Ongoing 1080 Baiting legislation has been updating and Rural Lands are putting new practices into place.	Advertised for 2 <sup>nd</sup> Wild Dog Trapper.	Wild Dog Trapper has been appointed. Council now has 1 Full Time, and 2 Casual Trappers.	
Ongoing	Extension of Good Neighbour Program (GNP)	Rural Lands	Ongoing	Need to find Funding	Ongoing	
W4857	Riverbank protection works - Bond Lane	DOE	Planning in Progress	Planning in Progress	Tender process will commence but Council is also looking at other options.	This project will be carried over to next financial year.

# Operational Plan 2021-2022

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## OUR RESOURCES

BUDGET LINK	PROJECT DESCRIPTION	SERVICE MANAGER	QUARTER 1 (JUL, AUG, SEPT)	QUARTER 2 (OCT, NOV, DEC)	QUARTER 3 (JAN, FEB, MAR)	QUARTER 4 (APR, MAY, JUNE)
<b>Best Practice Resource Management</b>						
W4584	Hughenden Water Bank – Freeholding and Purchase of Property	CEO	50% Completed	70% Completed	80% Complete	
W4848	Hughenden Water Bank - Survey, detailed design and detailed business case	CEO	50% Completed	50% Completed	80% Complete	
W4598	Economic Development Projects - Hughenden Water Strategy Stage 1	CEO	100% Completed	100% Completed	100% Completed	100% Completed
W4849	Riverside Property – Drafting of Strategic and Business Plan	CEO	100% Completed	100% Completed	100% Completed	100% Completed
<b>Natural Resources</b>						
	<i>Please refer to Our Resources: Best Practice Resource Management</i>					

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## OUR COMMUNITY

BUDGET LINK	PROJECT DESCRIPTION	SERVICE MANAGER	QUARTER 1 (JUL, AUG, SEPT)	QUARTER 2 (OCT, NOV, DEC)	QUARTER 3 (JAN, FEB, MAR)	QUARTER 4 (APR, MAY, JUNE)
<b>Creative Life</b>						
W4874	Recreational Lake - Install 2 new BBQs	DOE	Construction Underway	100% Completed	100% Completed	100% Completed
W4542 (RADF Grant)	Review and update the Flinders Shire Council Arts Development Plan	DCSW	Planning underway; on track for commencement in Qtr 3	Planning underway; on track for commencement in Qtr 3	Arts advisory committee re-established; scope of works developed to go to RFQ for plan development.	
W4605 / W4644	Grand Hotel site activation project	DCSW/DOE	Ongoing – boarder restrictions have delayed project artworks from installation	Plans in progress; aim for finalising project in Qtr 3	Transporting artworks held up due to flooding in northern NSW; rescheduled install date by June 2022; signage finalised and installed in Qtr 4	
Ongoing	Coordinate and facilitate access to arts and culture through touring arts program	DCSW	On target	On target	On target	
<b>Community Spirit</b>						
Ongoing	Encourage and support local organisations to grow and improve their community events, sports & recreation and cultural activities.	DCSW	On target; community grants program to be released in Qtr 2	On target; Grant rounds released to be announced in Qtr 3	On target; Round 2 grant recipients announced and released in Qtr 4	
Ongoing	Provide quality library service offering a suite of resources, programs and activities for the whole of community	DCSW	On target; plans for interior refurbishment of library underway	On target	On target; contractor appointed and works to commence in Qtr 4	

# Operational Plan 2021-2022

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Ongoing	Plan and facilitate major event/festival which stimulates economic development and features iconic community assets	DCSW	On target; event planning underway for major event in 2023	On target	On target; planning underway. Date claimer to go out in Qtr 4	
<b>Valued History &amp; Heritage</b>						
Ongoing	Review and update Flinders Discovery Centre Museum displays and interpretative signage	DCSW	On target; final design for FDC complete; Seeking funding opportunities for fitout	On target; ongoing grant applications to finalise museum fit out. Building to be complete in Qtr 3.	On target; new building works complete; Upgrades underway in existing centre. New reception and retail areas to be installed in Qtr 1/2022-23	
Ongoing	Identify, protect and promote historic sites and artefacts in the Shire	DCSW	Ongoing	On track, ongoing	Ongoing	
W4602	FDC - Relocate & Install Windmill	DOE	On track	On track; Windmill stored at depot awaiting installation. Awaiting final build at FDC to be complete.	On track; awaiting confirmation of location for windmill	
W4873	Bones Memorial Drive and Flinders Heritage Trail	DOE	On track; planning underway	Signage Ordered	Signage Installed and planning commenced on machinery display.	
<b>Promote Health and Wellbeing</b>						
Ongoing	Collaborate with public health and community organisations to promote health & wellbeing.	DCSW	On track	On track	Successful in funding through North Qld Sports Foundation for physical activity program for children and young people	

# Operational Plan 2021-2022

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Ongoing	Provide community, cultural and sport & recreation facilities and services that meet the needs of the Shire	DCSW	On track	On track	On track	
Ongoing	Provide eligible residents quality community care services.	DCSW	On track	On track	On track	
Ongoing	Provide eligible residents and visitors quality access to social services, information and resources, through being an agent for Services Australia	DCSW	On track	On track	On track	
W4757	Swimming Pool; Kiosk and fence upgrades	DOE	Planning in Progress	Fencing has been ordered	Fence upgrades have been completed.	
W4855	Swimming Pool; new Access System and CCTV	DOE	Planning in Progress	Planning in Progress	Planning Completed	
W4758	Community Gym	DOE	90% Completed	Gym equipment to be installed in February	95% Completed	



# Operational Plan 2021-2022

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## OUR ECONOMY

BUDGET LINK	PROJECT DESCRIPTION	SERVICE MANAGER	QUARTER 1 (JUL, AUG, SEPT)	QUARTER 2 (OCT, NOV, DEC)	QUARTER 3 (JAN, FEB, MAR)	QUARTER 4 (APR, MAY, JUNE)
<b>Productive Partnerships</b>						
Ongoing	Maintain productive partnership with Commonwealth & State Governments, Regional and Industry bodies and other valued stakeholders and advocate on behalf of the Shire for development, roads and water strategy.	Mayor, Councillors & Executive	Ongoing	Ongoing	Ongoing	
Ongoing	Support Development of a Meat Processing Facility and Feedlot	CEO	Ongoing	Ongoing	Ongoing	
W4866	Advertising signs/Billboards	DOE	Road inspection has been conducted for signage locations, waiting for Department to provide additional details.	Ongoing	Project has been cancelled.	Project has been cancelled.
<b>Diverse Economy</b>						
Ongoing	Actively promote the Shire & Region to attract and encourage of new industry & investment to the Shire	CEO/DCSW	On track; brand launch scheduled for Qtr 2; additional marketing collateral and information to be provided to businesses and community	On track; website launched in Qtr 2. Branding collateral being developed to support investment and lifestyle	On track; video footage and photos taken – to be released over next 12 months in variety of campaigns	
W3670 20-21	Industrial Estate Development – Stage 2	CEO	Tendering process completed, available lots for sale.	Ongoing	100% Complete	100% Complete

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W	Industrial Options for upgrade to Washdown Facilities	Rural Lands	Planning in Progress for Avdata User Pay System to be installed. Discussions held with tradesman's for new hose reels / fittings and electrical works.	The AVDATA System has arrived. Have ordered 30 m Retractable Hose. Plumbers need to rearrange pipe and fit new hose – Electrician will do the changes needed –Aiming for End Feb set up	Ongoing	
Ongoing	Provide quality Visitor Information Centre (FDC) to promote visitor experience and businesses in the region	DCSW	On track, increase in visitation of 25% this visitor season compared to 2019.	Ongoing	Tours developed for 2021/22 season – town tour & sunset tour; VIC accreditation complete; updating brochures and maps with new branding	
<b>Work with Traditional Owners</b>						
Ongoing	Consult with TOs to develop a Reconciliation Action Plan (RAP)	CEO	Consultation process started.	Ongoing	Communications began with TOs internal working group to be established	
<b>Business Capability</b>						
Ongoing	Collaborate with tourism operators and businesses to develop, promote and grow tourism product and experience.	DCSW	On track	On track; tour planning and development workshops planned for Qtr 3	Tourism season launch held; updated to businesses via email during the season; planning underway for post-season event and business awards night in October 2022	

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Ongoing	Engage with the Shire's businesses to identify and exploit growth opportunities.	DCSW	On track	On track	Ongoing	
<b>Agriculture</b>						
	<i>Please refer to Our Resources: Best Practice Resource Management</i>					

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## OUR INFRASTRUCTURE

BUDGET LINK	PROJECT DESCRIPTION	SERVICE MANAGER	QUARTER 1 (JUL, AUG, SEPT)	QUARTER 2 (OCT, NOV, DEC)	QUARTER 3 (JAN, FEB, MAR)	QUARTER 4 (APR, MAY, JUNE)
<b>Attractive Places and Spaces</b>						
Ongoing	Deliver well maintained facilities that meet the needs and expectations of users	DOE	Ongoing upgrades and maintenance	Ongoing upgrades and maintenance	Ongoing upgrades and maintenance	
W3601 20-21	Brodie Street & Gray Street – CBD Upgrade & Rejuvenation Works (W4Q 19/21)	DOE	Road Works Completed	Planning in progress for other upgrade works	100% Completed	100% Completed
W4861	Brodie St Footpath and Structures	DOE	Planning in progress	Planning in progress	Planning in progress	
W4597 20-21	Extension and upgrade of Flinders Discovery Centre – Stage 1	DOE / DCSW	60% Completed	80% Completed	90% Completed	
W4760	Upgrade of Flinders Discovery Centre - Stage 3 (FDC - New - Stage 3 - Internal fittings and Coffee Shop)	DOE / DCSW	Planning in Progress	Planning completed. Preparing for procurement of Reception Desk /Retail/Kiosk fit out.	20% Completed	
W4850	Existing Flinders Discovery Centre - Grid Ceiling	DOE / DCSW	Contractor engaged	Ongoing	90% Completed	
W4851	Existing Flinders Discovery Centre - New Air conditioning System	DOE / DCSW	Contractor engaged	Ongoing	90% Completed	
W4852	New Flinders Discovery Centre - Firefighting system	DOE	Contractor engaged	Waiting on Equipment to arrive	90% Completed	
W4581 20-21	Council Buildings - New Council Chambers (Above Library)	DOE	Works in Progress	90% Completed	100% Completed	100% Completed
W4593 20-21	Upgrade Library facilities	DOE / DCSW	On track	Outdoor area 90% completed. Procurement of furnishing for outdoor and indoor refurbishment underway.	100% Completed	100% Completed

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W4593	Council Buildings - Library Upgrade	DOE	Works in Progress	90% Completed	100% Completed	100% Completed
W4590 20-21	Recreational Lake – footpath and streetlights	DOE	Works in Progress	90% Completed	100% Completed	100% Completed
W4875	Recreational Lake - Sealing of Mowbray St Parking	DOE	Planning in Progress	Sealing works completed, line marking to be completed	Line marking to be completed	
W4845	Upgrade to Driver Reviver – toilets and shelters	DOE/DCSW	On track; project due for completion in Qtr 2	100% Completed	100% Completed	100% Completed
<b>Access</b>						
W4348	Depot - Install Shade Structure for Trucks	DOE	Contractor cannot complete works till 2022	Contractor still to complete works	100% Complete	100% Completed
W4777	16 room single quarters - Stage 1, Caravan Park	DOE	100% Completed	100% Completed	100% Completed	100% Completed
W4854	Workers accommodation building - Caravan Park; W4Q 21-24	DOE	Procurement in Progress	Dongas have been purchased, awaiting delivery	100% Completed	100% Completed
W4853	Workers accommodation building - LOT 151	DOE	Procurement in Progress	Ongoing	This project has been cancelled as it has been included with the above project	This project has been cancelled as it has been included with the above project
W4576	Sewerage - Clear Scada Upgrade	DOE	Contractor Engaged	Upgrades underway	90% Completed	
W4568	Bore No.2 - Switchboard	DOE	Planning in Progress	Ongoing	This project will be carried over to next Financial Year	This project will be carried over to next Financial Year
W4573	Water - Purchase of new Bore	DOE	Planning in Progress	Ongoing	Application for funding has been submitted under BOR (round 6)	
W4574	Water - Purchase of Mag Flowmeters for all Bore's incl. Lake Pump	DOE	90% Completed	90% Completed	90% Completed	

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W4567 20-21	Water Mains 2020 - 2021 Upgrade - As per Replacement Program	DOE	Works in Progress	Works in Progress	100% Completed	100% Completed
W4859	Water Mains 2021-2022 Upgrade - As per Replacement Program	DOE	50% Completed	50% Completed	100% Completed	100% Completed
W3917	Torrens Creek Water Supply - Capital Upgrade	DOE	Treatment System Installed, yet to install smart water meters	Ongoing	Ongoing	
W4878	Upgrade – Prairie Water Main	DOE	Funding Application Submitted	Ongoing	2 <sup>nd</sup> Funding Application Submitted, as Council was unsuccessful previously	
W4578	Small Towns - Prairie - Smart Water Meters	DOE	Installation in Progress	Ongoing	Ongoing	
W4565 20-21	Storm water management issues – Disraeli St, North Hughenden	DOE	Design Completed	Ongoing	Ongoing	
W4595 20-21	Prairie – new Kerb and Channel, sealing of parking areas	DOE	Design Completed	Ongoing	Project will be carried over to the next Financial Year	
W4561	Footpaths - Moran St RHS Flinders to Gray - From Gray street to Catholic school	DOE	Median Works to be Completed	Works in Progress	100% Completed	100% Completed
W3621	Shire Town Streets - Reseals - Unallocated Budget 21/22	DOE	Planning in Progress	Planning in Progress	Budget will be carried over to the next Financial Year	
W4871	RTR - Flynn St from Stansfield St to Uhr St	DOE	Planning in Progress	Planning in Progress	Design Completed	
W4869	RTR - Sharkey St (Saleyards Road to Morell St, 500m)	DOE	Planning in Progress	Planning in Progress	Project will be carried over to the next Financial Year	
W4870	Town Streets - Stansfield St (Sort out ponding issues from Flynn St to Bore No.5)	DOE	Planning in Progress	Planning in Progress	Project will be carried over to the next Financial Year	
W4765	Town Streets - Byers St (Sort out ponding issues)	DOE	Storm Water works completed. Road works to be programmed	Road works and kerbing and channeling to be completed	Road works and kerbing and channeling to be completed	



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W3622	Shire Rural Roads - Reseal - Unallocated Budget 21/22	DOE	Planning in Progress	Planning in Progress	Budget will be carried over to the next Financial Year	
W4862	TIDS/RTR - Vuna Road - Concrete floodway, Vuna Creek	DOE	Planning in Progress	Planning in Progress	100% Completed	100% Completed
W4863	TIDS/RTR - Prairie Road - Extend floodways at CH 125.850, and 140.650	DOE	Planning in Progress	100% Completed	100% Completed	100% Completed
W4864	TIDS/RTR - Prairie Road - Fix gravel floodways b/n CH 125.850 to CH 140.650	DOE	Planning in Progress	100% Completed	100% Completed	100% Completed
W4865	TIDS/RTR - Old Richmond Rd - Progressive sealing 21/22	DOE	Design in Progress	Works in Progress	100% Completed	100% Completed
W4872	Dutton Downs Road, Betterment works – Sawpit Creek and Ch 42.340	DOE	Design in Progress	Planning in Progress	Project will be carried over to the next Financial Year	Project will be carried over to the next Financial Year
W4331 20-21	Airport - Reseal and Line marking	DOE	Planning in Progress	Planning in Progress	Project will be carried over to the next Financial Year	Project will be carried over to the next Financial Year
19157	Plant Purchases - Per Program (Net) 2021/22	DOE	60% Completed	80% Completed	100% Completed	100% Completed
<b>Reliable Communications</b>						
W3614	Brodie St - CCTV & Pedestrian Lighting	DOE	100% Completed	100% Completed	100% Completed	100% Completed

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## OUR GOVERNANCE

BUDGET LINK	PROJECT DESCRIPTION	SERVICE MANAGER	QUARTER 1 (JUL, AUG, SEPT)	QUARTER 2 (OCT, NOV, DEC)	QUARTER 3 (JAN, FEB, MAR)	QUARTER 4 (APR, MAY, JUNE)
<b>Transparent, Accountable and Engaged Governance</b>						
Ongoing	Open, Two-Way & Ongoing Community Engagement in Decision-Making	Council	Ongoing	Ongoing	Ongoing	
Ongoing	Ensure compliance with the Local Government Act, Regulations and relevant laws & Codes.	CEO	Ongoing	Ongoing	Ongoing	
<b>Competent, Productive and Contributing Workforce</b>						
Ongoing	Provide meaningful learning & development opportunities for Councillors & staff oriented toward a performance culture	HR	Uptake of the online training portal (Go1) has been reasonable but will require more promotion & training for supervisors / managers to assign course content to their teams. Further work on this to be incorporated into a revised performance appraisal process	Ongoing	Ongoing	
Ongoing	Continue to strengthen a safety conscious culture	CEO	Ongoing	Ongoing	Ongoing	
Ongoing	Financial and operational monthly management reporting on projects and service delivery to Council	All Directors	Ongoing	Ongoing	Ongoing	
W4585	ICT - Authority Upgrade Version 7.1	DCFS	On Track	80% Completed Testing underway	80% Completed Testing underway	

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W4858	Online Timesheet System	DCFS / HR	On Track	Waiting on Authority 7.1 implementation before commencing	Ongoing	
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## Appendix - 2.03.01

<b><u>SUMMARY OF QUOTATIONS RECEIVED</u></b>					
<b>102.2022.3 - SUPPLY AND DELIVERY OF CONCRETE BATCHING PLANT</b>					
<b>QUOTATIONS CLOSED 2.00PM WEDNESDAY, 27 APRIL 2022</b>					
<b><u>TENDERER</u></b>	<b><u>OFFER</u></b>	<b><u>MODEL</u></b>	<b><u>GROSS PRICE INCL GST</u></b>	<b><u>NET PRICE</u></b>	<b><u>DELIVERY</u></b>
CMQ Engineering	1	Portabatch 2000/50 Mobile Concrete Batching Plant	\$ 614,329.10	\$ 614,329.10	Approx. 30 Weeks
Delmix Engineering Pty Ltd	1	Twin Bin Mobile Concrete Batching Plant & 75ton Mobile Silo	\$ 754,600.00	\$ 754,600.00	Approx. 22 Weeks unless in stock at time of Purchase Order
	2	Mobile Concrete Batching Plant	\$ 644,600.00	\$ 644,600.00	
Crusher & Screens	1	Track Pugmill - Batch Plant	\$ 782,100.00	\$ 782,100.00	Approx. 120 Weeks