SHIRE OF FLINDERS

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NOTICE OF MEETING

An ORDINARY MEETING of the Flinders Shire Council will be held on 24th June 2026 in the McNamara Boardroom, 34 Gray Street, Hughenden Qld and the attendance of each Councillor is requested.

AGENDA

Kylie Davies
Chief Executive Officer

Next Meeting Date: 22/07/2026

AGENDA
24 JUNE 2026 – 9:00 AM
McNAMARA BOARDROOM

SHIRE OF FLINDERS

ORDER OF BUSINESS

SHIRE OF FLINDERS

AGENDA
24 JUNE 2026 – 9:00 AM
McNAMARA BOARDROOM

SHIRE OF FLINDERS

1. OPENING BUSINESS

Council Prayer
Lord,
Please guide and direct us,
In that the decisions to be made,
Will be for the benefit,
Of our whole community
Amen

1.1 PRESENT

Councillors
Mayor Kate Peddle
Nicole Flute
Kelly Carter
Kerry Wells
Peter Fornasier
Shane McCarthy
Kim Middleton

Staff
Kylie Davies – Chief Executive Officer
Misenka Duong - Director of Engineering
Melanie Wicks – Director of Corporate & Financial Services
Barbra Smith – Director of Community Services & Wellbeing
Dennis McLeod – Director of People, Safety & Governance
Jackie Coleman – Executive Support Officer

1.2 APOLOGIES

1.3 LEAVE OF ABSENCE
Nil

1.4 PETITIONS
Nil

1.5 CONDOLENCES
The family of Joyce Cairns
The family of Robert Young

1.6 RECOGNITIONS
Nil

SHIRE OF FLINDERS

1.7 ACKNOWLEDGEMENT OF COUNTRY

The Flinders Shire Council would like to acknowledge our Local First Nations People as well as the Yirendali people as the Traditional Owners and the oldest living culture of the Land on which our Council operates, and pay respect to Elders past, present and emerging.

1.8 CONFIRMATION OF MINUTES

OFFICER'S RECOMMENDATION That the Minutes of the Ordinary Meeting of Council held 22 May 2026 be taken as read and signed as correct.

SHIRE OF FLINDERS

2. REPORTS

2.01 CHIEF EXECUTIVE OFFICER

2.01.01 WESTERN QUEENSLAND ALLIANCE OF COUNCILS (WQAC) ASSEMBLY

Author:	Chief Executive Officer
Authorising Officer:	Office of the Chief Executive Officer
Disclosure of Interest:	The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That Council authorise the Mayor, Deputy Mayor and Chief Executive Officer to attend the 2026 Western Queensland Alliance of Councils Assembly in Brisbane, 25-27 August 2026.

Executive Summary

The Western Queensland Alliance of Councils (WQAC) is a collaboration between the three regional organisations of councils in Western Queensland – North West Regional Organisation of Councils (NWQROC), Remote Area Planning and Development Board (RAPAD), and South West Regional Organisation of Councils (SWQROC).

These three bodies represent 25 Councils across the north west, central west and south west of Queensland. This area covers 63 per cent of the State and makes a major contribution to the economies of Queensland and Australia. The WQAC represents the views of the 25 rural and remote councils on matters of common concern in the State's far west.

Background

Council has received the Date Claimer from WQAC inviting council to attend the 2026 WQAC Assembly is Brisbane from 25-27 August 2026.

The WQAC Assembly 2026 will:

- Continue to focus on addressing the regional priority issues of Housing & Transport, Connectivity and Sustainability, as well as Water and Sewerage Infrastructure, Wast Management, Disaster Funding, Regional Airline Services, Banking Services and 2032 Olympic and Paralympic Games opportunities.
- Provide and opportunity to engage with State and Federal Ministers, Shadow Ministers, Members and Senators, Director General and senior industry leaders

Statutory/Compliance Matters

N/A

SHIRE OF FLINDERS

Financial / Budget Implications

- Registration of $999.00 per delegate
- Flights, accommodation and allowances per delegate
- Transport vehicles

This expenditure will be covered from Work Order W1153 – Elected Members Services for attending Councillors and Work Order W1152 - CEO Office Operations for CEO attendance.

Consultation/engagement

WQAC

Risk Implications

N/A

Strategic Impacts

- Grow networks and relationships to promote and represent Western Queensland

Conclusion

Assembly program to issue in the coming months.

Attachments

N/A

2.01.02 CHANGE OF DATE – AUGUST 2026 ORDINARY COUNCIL MEETING

Author: Chief Executive Officer
Authorising Officer: Office of Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
Agree to the change of date for the August Ordinary Meeting of Council to Monday 31 August 2026 to allow attendance at the Western Queensland Alliance of Councils 2026 Assembly in Brisbane from 25-27 August 2026.

Background
The Western Queensland Alliance of Councils (WQAC) 2026 Assembly in Brisbane has been scheduled for 25-27 August 2026.

As previously advertised the August Ordinary Meeting of Council is scheduled for 26 August 2026, as the Chief Executive Officer and Councillors will be attending the WQAC the August meeting date will be rescheduled to Monday 31 August 2026 to allow attendance at WQAC.

A Change of Date Notice will be placed in the Council Office foyer and advertised on Councils social media and through The Flinders Post publication.

2.02 CORPORATE AND FINANCE SERVICES

2.02.01 MONTHLY FINANCE REPORT – PERIOD ENDED 31 MAY 2026

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
In accordance with Section 204 of the *Local Government Regulation 2012*, Council receives the financial report, which includes the following statements, for the period ending 31 May 2026.

i. Statement of financial performance;
ii. Statement of financial position;
iii. Statement of cash flows;
iv Statement of changes in Equity.

Executive Summary

The Financial Report for the period ended 31 May 2026 presents year-to-date actual results compared against the full-year adopted 2025–26 budget. The reported operating deficit of $6.17 million reflects timing differences between income receipts (particularly grant funding) & expenditure incurred.

Council's net community assets total $291.4 million as at 31 May 2026, highlighting the significant investment in infrastructure & long-term assets supporting service delivery.

Council continues to maintain a sound financial position, with cash & cash equivalents of $37.6 million & unrestricted cash of $15.7 million.

Background

The Chief Executive Officer is required by Section 204(2) of the Local Government Regulation 2012 to present the financial report at a meeting of the Local Government on a monthly basis.
This report provides Council with an overview of its financial performance & position for period ended 31 May 2026, incorporating year-to-date actual income & expenditure compared to the full financial year budget.
Variances primarily reflect timing differences in the receipt of revenues & delivery of capital works & services.
The following is a summary of the financial results for period ended 31 May 2026:

1. Statement of Comprehensive Income	
Total Recurrent Revenue	26,414,938
Total Recurrent Expenditure	34,810,341
Net Operating Result - Surplus/(Deficit)	**(8,395,402)**
Total Capital Income	2,222,074
Total Capital Expense	-
Net Result - Surplus/(Deficit)	**(6,173,328)**
2. Statement of Financial Position	
Total Current Assets	45,311,387
Total Non-Current Assets	260,458,005
Total Assets	**305,769,392**
Total Current Liabilities	5,589,633
Total Non-Current Liabilities	8,748,149
Total Liabilities	**14,337,782**
Net Community Assets	**291,431,610**
Asset Revaluation Surplus	105,465,322
Retained Surplus/(Deficiency)	185,966,288
Total Community Equity	**291,431,610**
3. Cash Flow Statement	
Cash at the beginning of the period	47,725,314
Total Payments Received	27,919,264
Total Payments Made	(38,039,895)
Cash at the end of the period	**37,604,683**

Statutory/Compliance Matters

The report is prepared in accordance with the Local Government Regulation 2012 & relevant Australian Accounting Standards. There are no statutory or compliance issues identified.

Financial / Budget Implications

- Total income YTD: $28.6 million, compared with a full-year budget of $44.8 million. Revenue continues to be influenced by the timing of grant funding, with only 47% of budgeted recurrent grants recognised to date.
- Total expenses YTD: $34.8 million, representing expenditure incurred to date against a full-year budget of $45.1 million. Expenditure is tracking at approximately 77% of budget, noting continued progression of operational activities & capital works.

- Net result YTD: Operating deficit of $6.17 million. The deficit remains consistent with expectations due to the timing of grant income rather than structural financial concerns.
- Cash and cash equivalents: $37.6 million. With a net decrease in cash YTD of $10.1 million. The decrease in cash reflects operating cash outflows, ongoing capital investment & the timing of grant receipts.
- Unrestricted cash: $15.7 million after allowing for liabilities, reserves, & unspent grants. This indicates Council retains adequate liquidity to meet operational & strategic obligations

Consultation/engagement

Not Applicable. This is a statutory financial requirement.

Risk Implications

Low risk. Council's strong asset base, adequate cash reserves & positive liquidity position continue to mitigate short & medium term financial risk.

Ongoing monitoring of grant timing & operating cash flows remains important.

Strategic Impacts

Council's current financial position supports continued delivery of core services, capital works program & strategic priorities in alignment with the Corporate Plan, Operational Plan & Long-Term Financial Forecast.

Attachments

1. Finance Report

Discovery • Opportunity • Lifestyle

SHIRE OF FLINDERS

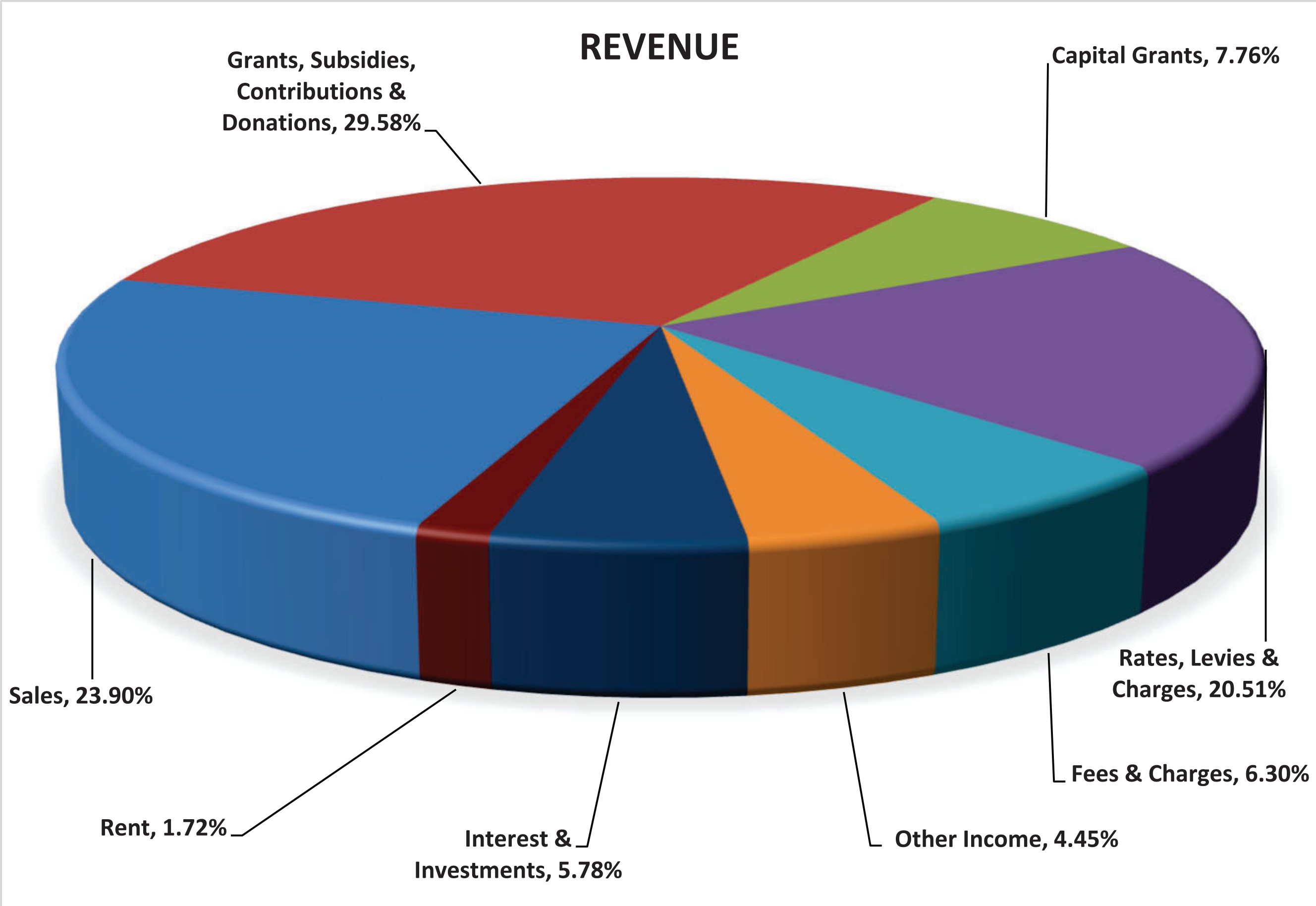
Flinders Shire Council

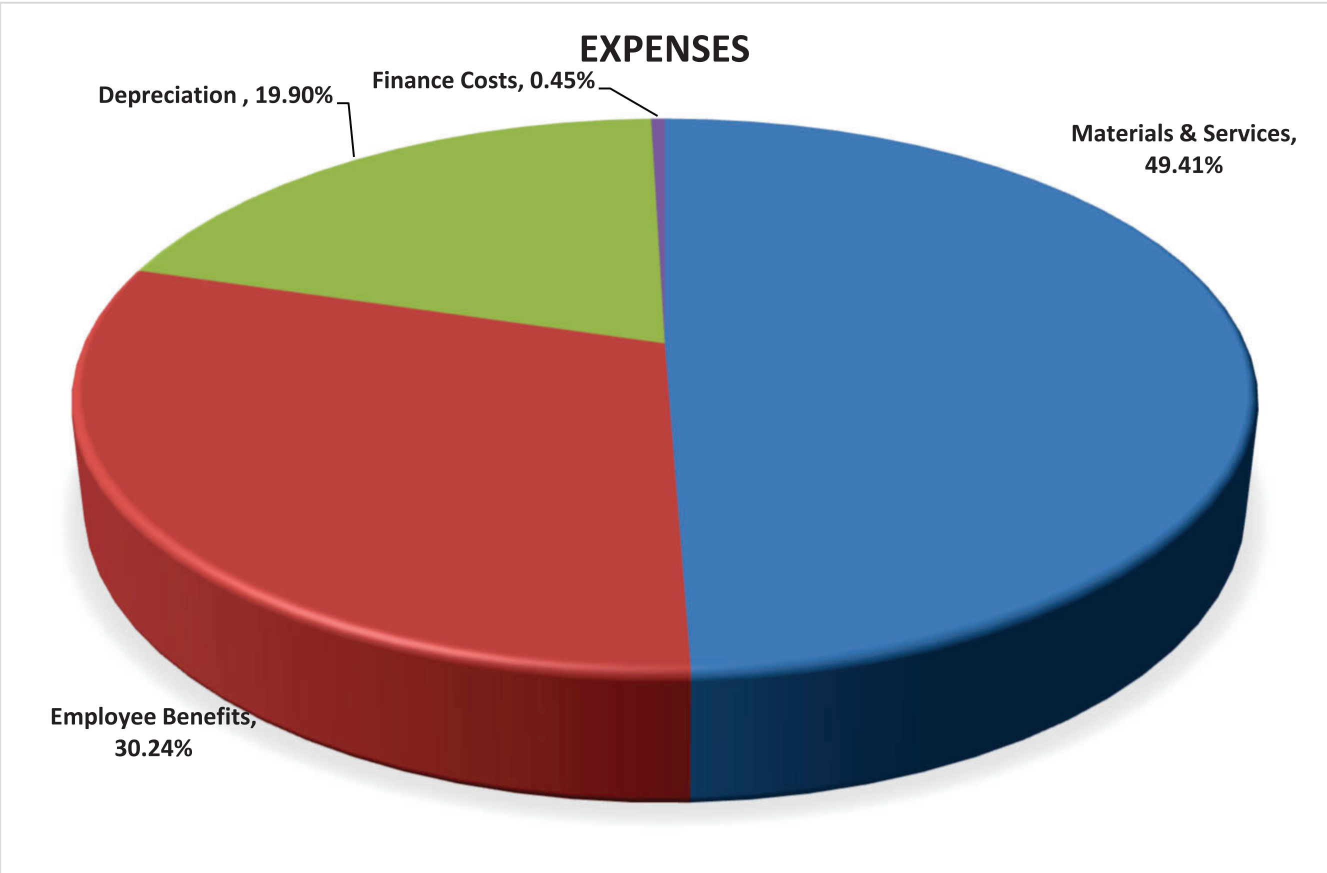
Financial Report

for the period ended 31 May 2026

Flinders Shire Council
Statement of Comprehensive Income
for the period ended 31 May 2026

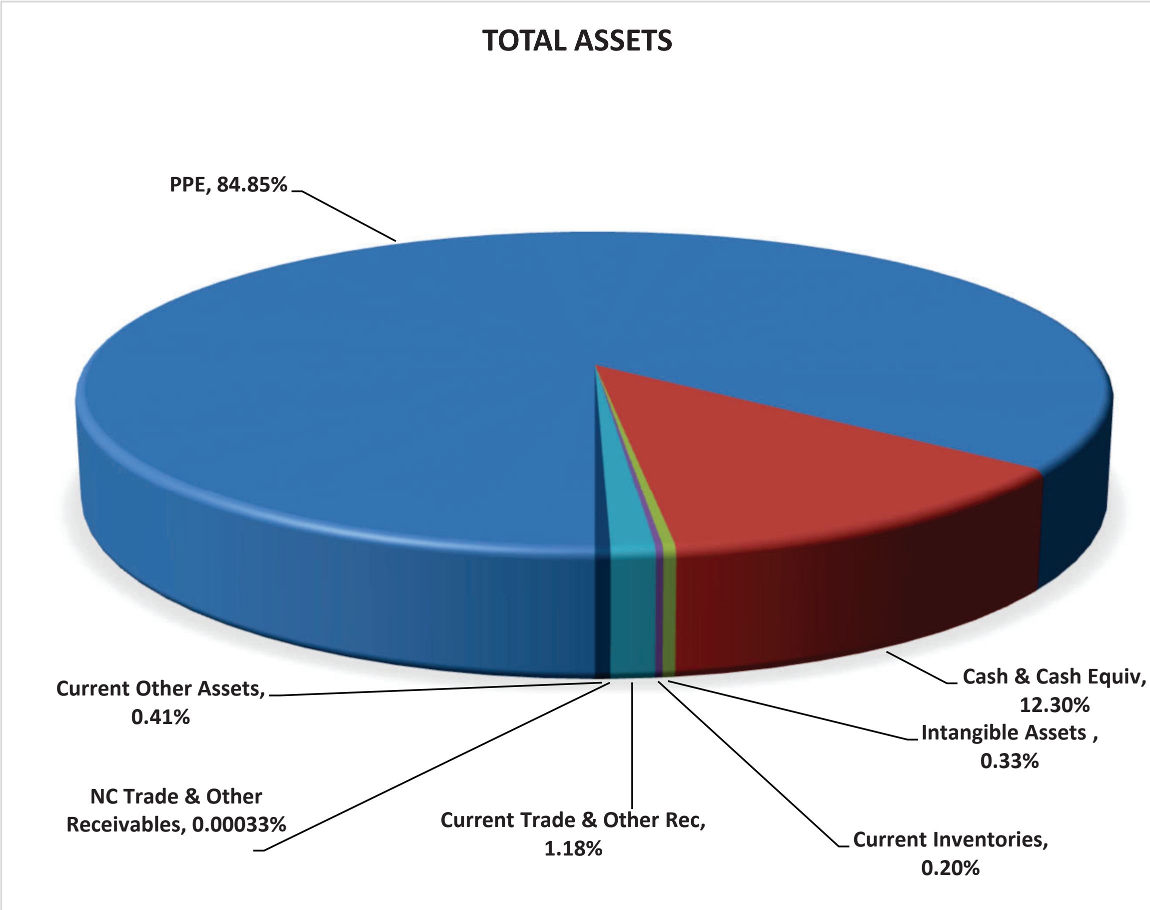
	2026	Revised Budget 25/26	Variance	2025
	$	$	%	$
Income				
Revenue				
Recurrent revenue				
Rates, levies and charges	5,873,700	5,890,260	100%	5,469,403
Fees and charges	1,803,580	2,087,696	86%	3,175,408
Sales revenue	6,845,274	6,082,054	113%	6,292,679
Grants, subsidies, contributions and donations	8,471,812	18,122,871	47%	19,278,516
Total recurrent revenue	22,994,366	32,182,881		34,216,005
Rental income	491,832	527,334	93%	519,725
Interest received	1,654,427	1,816,091	91%	2,124,410
Other income	1,274,314	4,131,991	31%	2,430,730
Total operating revenue	26,414,938	38,658,296		39,290,871
Capital revenue				
Grants, subsidies, contributions and donations	2,222,074	6,149,401	36%	3,095,447
Other capital income	-	-		174,810
Total capital revenue	2,222,074	6,149,401		3,270,257
Total income	28,637,012	44,807,698		42,561,128
Expenses				
Recurrent expenses				
Employee benefits	10,526,706	15,523,523	68%	11,757,105
Materials and services	17,201,447	21,725,811	79%	15,538,020
Finance costs	156,232	191,827	81%	317,883
Depreciation and amortisation				
Property, plant and equipment	6,925,956	7,617,766	91%	7,039,775
	34,810,341	45,058,926		34,652,783
Capital expenses	-			707,448
Total expenses	34,810,341	45,058,926	77%	35,360,230
Net result	(6,173,328)	(251,228)	2457%	7,200,897
Other comprehensive income				
Items that will not be reclassified to net result				
Increase / (decrease) in asset revaluation surplus	-	-	-	7,694,325
Total other comprehensive income for the year	-	-	-	7,694,325
Total comprehensive income for the year	(6,173,328)	(251,228)	2457%	14,895,222

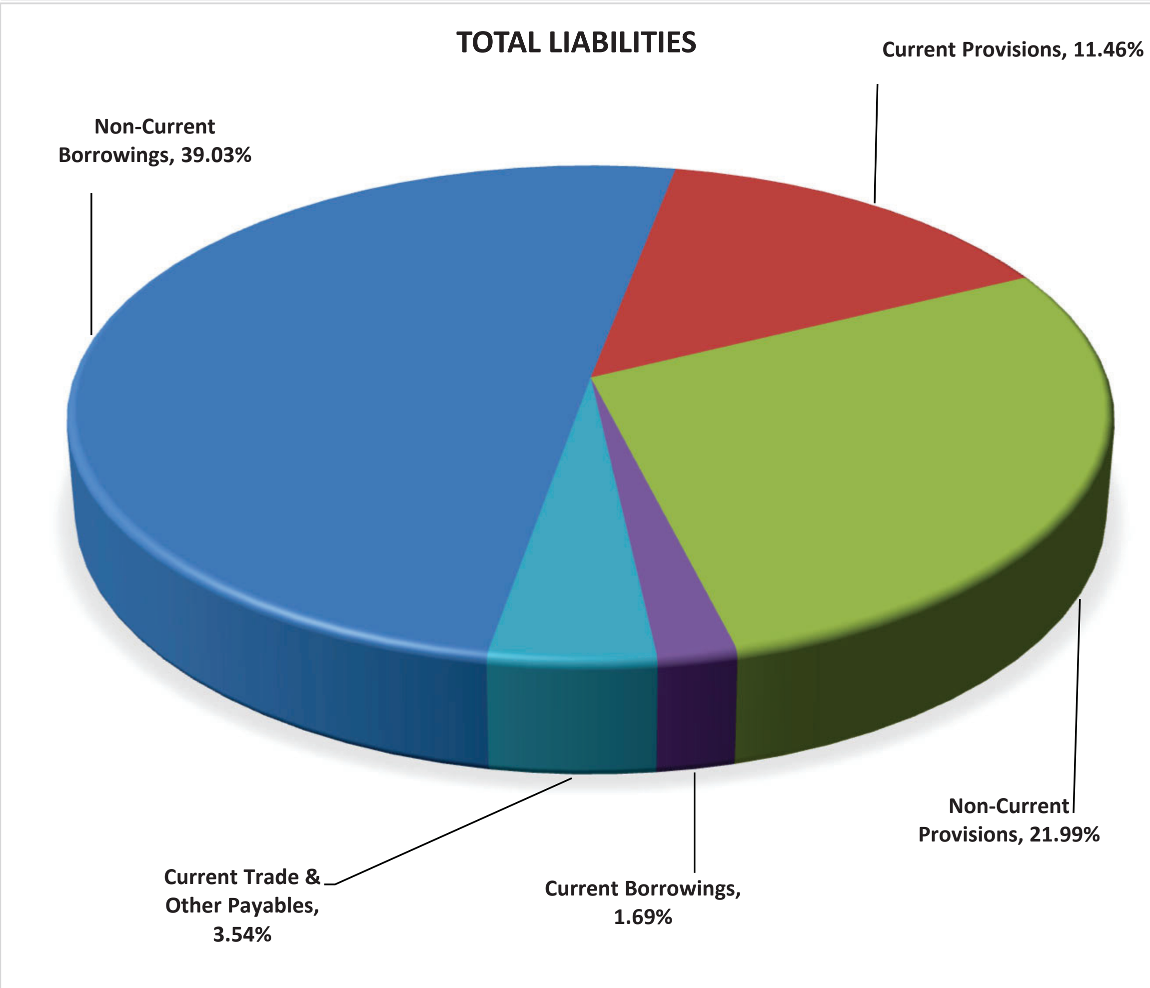

REVENUE
Grants, Subsidies, Contributions & Donations, 29.58%
Capital Grants, 7.76%
Rates, Levies & Charges, 20.51%
Fees & Charges, 6.30%
Other Income, 4.45%
Interest & Investments, 5.78%
Rent, 1.72%
Sales, 23.90%


EXPENSES
Depreciation , 19.90%
Finance Costs, 0.45%
Materials & Services, 49.41%
Employee Benefits, 30.24%

Flinders Shire Council
Statement of Financial Position
for the period ended 31 May 2026

	2026	Budget 25/26	Variance	2025
	$	$	%	$
Current assets				
Cash and cash equivalents	37,604,683	43,481,666	86%	47,725,314
Receivables	3,609,500	3,004,029	120%	2,891,752
Inventories	603,764	438,533	138%	423,704
Contract assets	2,238,145	-		2,238,145
Other assets	1,255,295	359,554	349%	347,395
Total current assets	45,311,387	47,283,782	96%	53,626,310
Non-current assets				
Receivables	1,000	1,400	71%	1,000
Property, plant and equipment	259,434,605	265,570,708	98%	262,335,589
Intangible assets	1,022,400	1,022,400	100%	1,022,400
Total non-current assets	260,458,005	266,594,508	98%	263,358,989
Total assets	305,769,392	313,878,289	97%	316,985,299
Current liabilities				
Payables	507,291	5,214,288	10%	4,982,268
Contract liabilities	3,196,869	-	0%	3,196,869
Borrowings	242,009	707,316	34%	707,370
Provisions	1,643,464	1,676,333	98%	1,643,464
Total current liabilities	5,589,633	7,597,937	74%	10,529,971
Non-current liabilities				
Borrowings	5,595,589	5,692,885	98%	5,697,829
Provisions	3,152,561	3,231,374	98%	3,152,560
Total non-current liabilities	8,748,149	8,924,258	98%	8,850,389
Total liabilities	14,337,782	16,522,195	87%	19,380,360
Net community assets	291,431,610	297,356,094	98%	297,604,938
Community equity				
Asset revaluation surplus	105,465,322	105,465,322	100%	105,465,322
Retained surplus	185,966,288	191,890,772	97%	192,139,616
Total community equity	291,431,610	297,356,094	98%	297,604,938

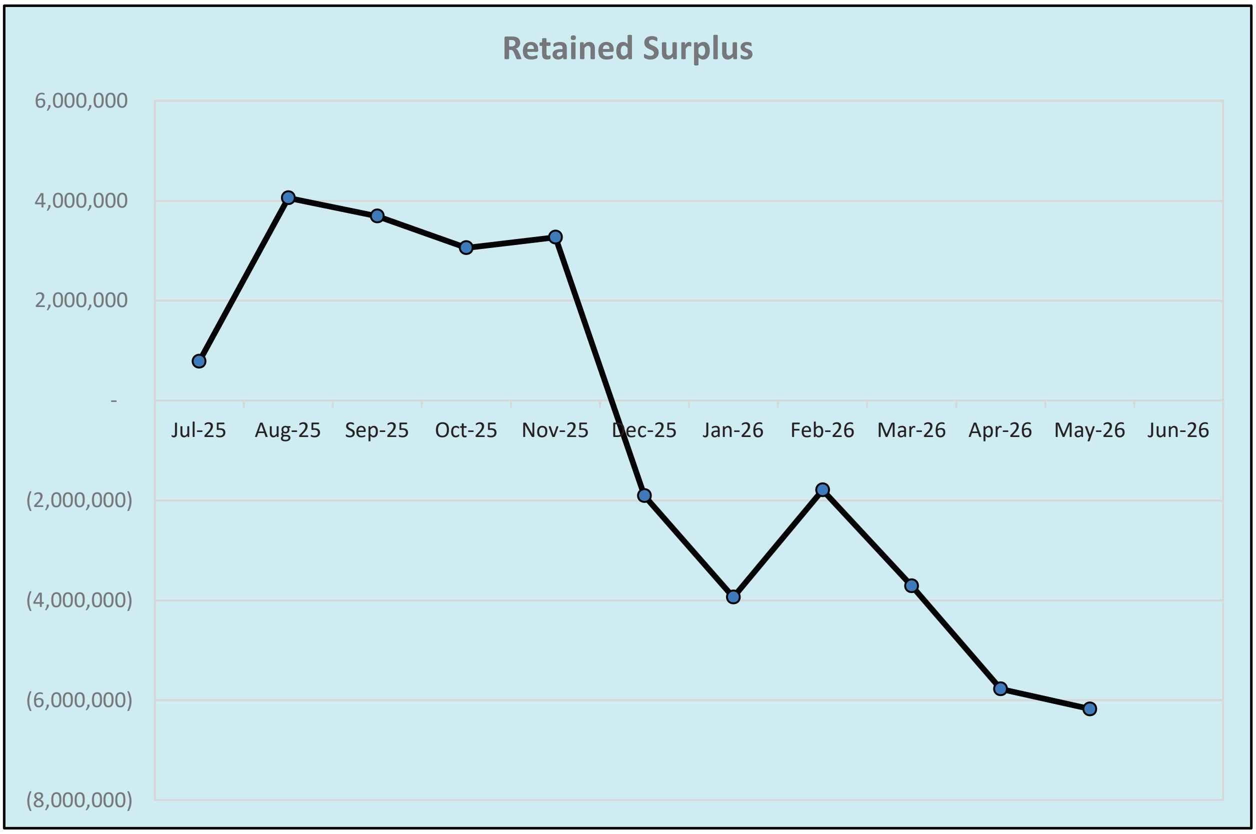

TOTAL ASSETS
PPE, 84.85%
Cash & Cash Equiv, 12.30%
Intangible Assets , 0.33%
Current Inventories, 0.20%
Current Trade & Other Rec, 1.18%
NC Trade & Other Receivables, 0.00033%
Current Other Assets, 0.41%


TOTAL LIABILITIES
Current Provisions, 11.46%
Non-Current Borrowings, 39.03%
Non-Current Provisions, 21.99%
Current Borrowings, 1.69%
Current Trade & Other Payables, 3.54%

Flinders Shire Council

Statement of Changes in Equity
for the period ended 31 May 2026

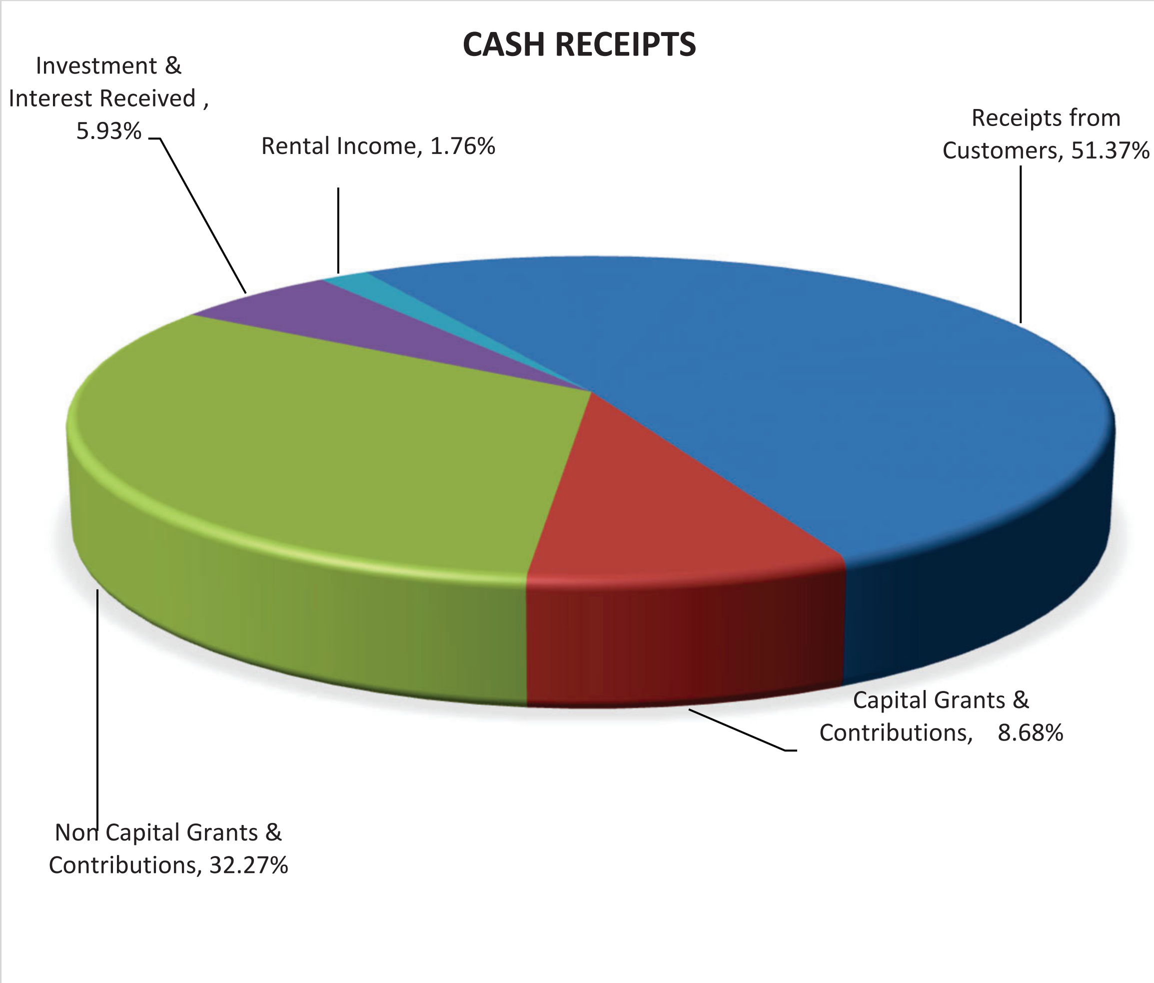
	Asset revaluation surplus $	Retained surplus $	Total $
Balance as at 1 July 2025	105,465,322	192,139,616	297,604,938
Net result	-	(6,173,328)	(6,173,328)
Other comprehensive income for the year			
Increase / (decrease) in asset revaluation surplus	-	-	-
Total comprehensive income for the year	-	(6,173,328)	(6,173,328)
Balance as at 31 May 2026	105,465,322	185,966,288	291,431,610
Balance as at 1 July 2024	97,770,997	184,938,718	282,709,716
	97,770,997	184,938,718	282,709,716
Net result	-	7,200,897	7,200,897
Other comprehensive income for the year			
Increase / (decrease) in asset revaluation surplus	7,694,325	-	7,694,325
Total comprehensive income for the year	7,694,325	7,200,897	14,895,222
Balance as at 30 June 2025	105,465,322	192,139,616	297,604,938

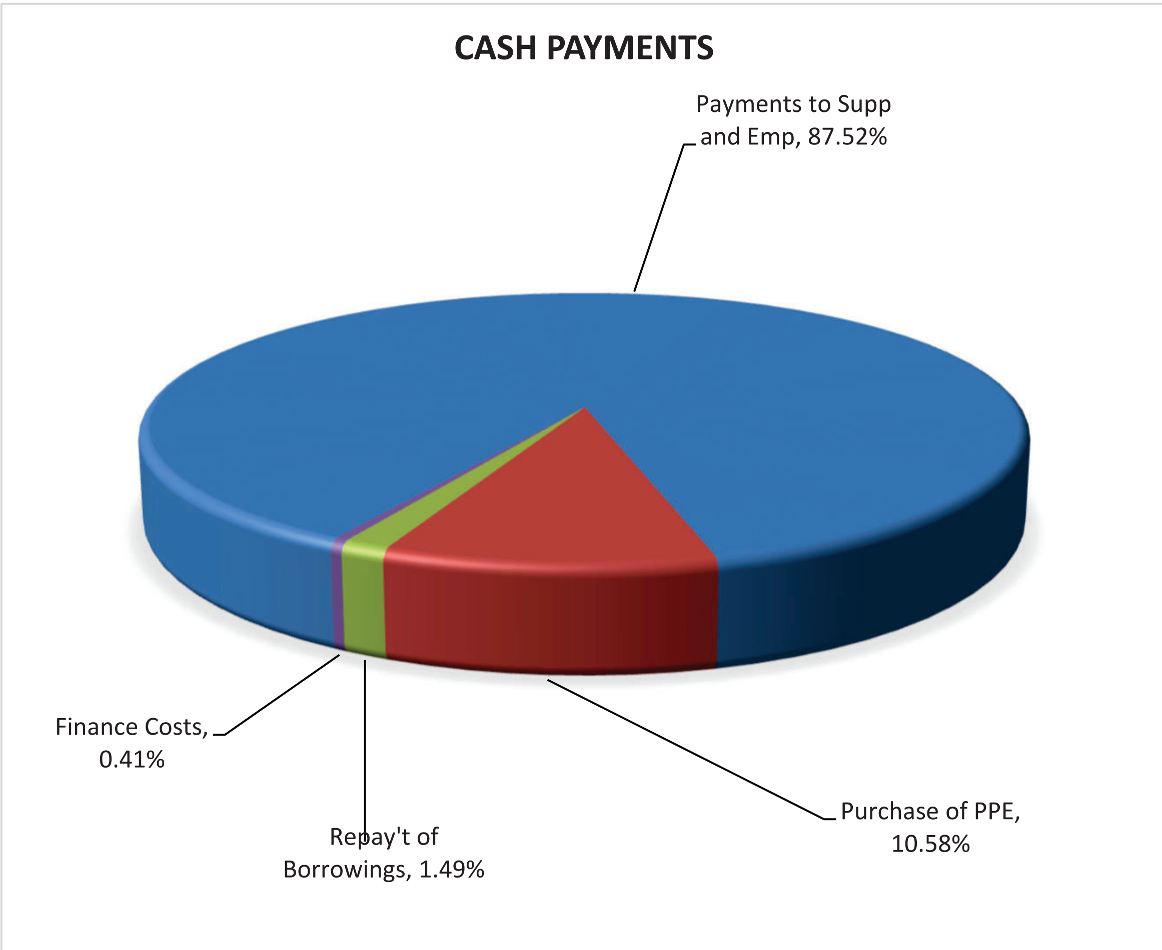


Flinders Shire Council

Statement of Cash Flows
for the period ended 31 May 2026

	2026 $	2025 $
Cash flows from operating activities		
Receipts from customers	14,340,853	15,655,311
Payments to suppliers and employees	(33,291,090)	(25,293,564)
	(18,950,237)	(9,638,253)
Interest received	1,654,427	2,124,410
Rental Income	491,832	519,725
Recurrent grants, subsidies, contributions and donations	9,008,716	20,043,117
Borrowing costs	(156,232)	(317,883)
Net cash inflow (outflow) from operating activities	(7,951,495)	12,731,116
Cash flows from investing activities		
Payments for property, plant and equipment	(4,024,971)	(7,904,426)
Grants, subsidies, contributions and donations - Capital	2,423,437	5,055,101
Proceeds from sale of property plant and equipment	-	445,903
Net cash inflow (outflow) from investing activities	(1,601,534)	(2,403,423)
Cash flows from financing activities		
Proceeds from borrowings	-	-
Repayment of borrowings	(567,602)	(792,838)
Net cash inflow (outflow) from financing activities	(567,602)	(792,838)
Net increase (decrease) in cash and cash equivalent held	(10,120,631)	9,534,856
Cash and cash equivalents at the beginning of the financial year	47,725,314	38,190,458
Cash and cash equivalents at end of the financial year	37,604,683	47,725,314


CASH RECEIPTS
Investment & Interest Received , 5.93%
Rental Income, 1.76%
Receipts from Customers, 51.37%
Capital Grants & Contributions, 8.68%
Non Capital Grants & Contributions, 32.27%


CASH PAYMENTS
Payments to Supp and Emp, 87.52%
Finance Costs, 0.41%
Repay't of Borrowings, 1.49%
Purchase of PPE, 10.58%

Flinders Shire Council
Unrestricted Cash Reconciliation
for the period ended 31 May 2026

Cash Balance		37,604,683
Less:		
Current Liabilities		2,392,763
Non-Current Provisions		3,152,561
Unspent Grant Funding		4,316,420
Reserves		12,000,000
Roads	4,000,000	
Water	1,500,000	
Sewer	1,500,000	
Buildings & Other Structures	2,500,000	
Plant Replacement	2,000,000	
Cemeteries	500,000	
Total Unrestricted Cash		15,742,939

SHIRE OF FLINDERS

2.02.02 LONG TERM FINANCIAL FORECAST

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Section 169(2)(a) of the *Local Government Regulation 2012,* that Council adopt the long-term financial forecast for a ten year period to June 2036, as tabled.

Executive Summary
In accordance with Section 169(2)(a) of the *Local Government Regulation 2012*, Council's Budget must include a Long-Term Financial Forecast

2.02.03 MEASURES OF FINANCIAL SUSTAINABILITY

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Section 169(4) & (5) of the Local Government Regulation 2012, that Council receive the Measures of Financial Sustainability, as presented.

Executive Summary
That in accordance with Section 169 (4) & (5) of the *Local Government Regulation 2012*, the Council budget must contain the relevant Measures of Financial Sustainability for the current financial year and the next 9 years.

SHIRE OF FLINDERS

2.02.04 REVENUE POLICY

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Section 193 of the *Local Government Regulation* 2012, that Council adopt the Revenue Policy, as presented.

Executive Summary
Under Section 193 of the *Local Government Regulation 2012*, the Local Government must prepare and adopt a Revenue Policy annually, with sufficient time to allow an annual budget that is consistent with the policy to be adopted for the next financial year.

POLICY TITLE:	Revenue Policy
POLICY NUMBER:	52
REVISION NUMBER:	16
TRIM REFERENCE:	SF14/411 - R25/3672
RESOLUTION NUMBER:	xxxx
POLICY TYPE:	Statutory
APPROVING OFFICER:	Council Adoption
DATE OF ADOPTION:	24 June 2026
TIME PERIOD OF REVIEW:	1 Year
DATE OF NEXT REVIEW:	24 June 2027
RESPONSIBLE DEPARTMENT:	Financial Control

1. OBJECTIVE

The Revenue Policy provides the parameters under which Council develops its annual budget.

2. SCOPE

The policy must cover the following principles:

- Rates and charges including levying, concessions and recovery methods
- Cost recovery methods
- Developer charges

The policy forms part of the budget documents and must be adopted before the annual budget. The revenue statement is developed using the principles set out in this policy.

3. DEFINITIONS

The definitions for the terms rates and charges, concessions and cost recovery used in this policy can be found in the *Local Government Act 2009* and the *Local Government Regulation 2012*.

The definition of developer charges relates to those charges that can be applied by Council on developments as set out in the *Planning Act 2016*.

4. ROLES AND RESPONSIBILITIES

General Principles

The general principles for revenue set by the Council are:

- Simple methods for levying rates and charges that reflect a contribution to services provided;
- Provide equity of contribution based on the economic situation of the community;
- Owners and occupiers of the land that are serviced by Council are easily identified;
- Council can demonstrate the provision of service delivery; and
- Decisions are made based on the whole of the Council area.

Principles for levying rates and charges

- having regard to its long-term financial forecast when setting rates and charges;
- seek to minimise the revenue required to be raised from rates and charges by:
    - maximising income from available grants and subsidies, and
    - imposing cost recovery in respect of services and activities for which it believes cost-recovery is appropriate.
    - have regard to the prevailing local economic conditions, and when possible, limit increases in an attempt to avoid significant price escalation in any one year.

Principles and purposes for granting concessions for rates and charges

- Concessions may be granted where Council is satisfied payment of the rates or charges will cause hardship to the landowner.
- Concessions may be granted where Council is satisfied another provision of S120 of the *Local Government Regulation 2012* is applicable.

Principles for setting cost recovery fees

- Council may establish cost recovery fees for regulatory and other services;
- In setting its cost-recovery fees, Council will be cognizant of the requirement that such a fee must not be more than the cost to Council of providing the service or taking the action to which the fee applies.
- However, Council reserves the right to cost the services below full costs recovery when considering the method of charging and the level of contribution;
- Council may decide by resolution to remit all or part of a cost recovery fee;
- Affordability and grants contribution levels should be considered when setting these fees.

Principles for setting developer charges

- Mechanisms for the planning and funding of infrastructure for urban growth are contained within the *Planning Act 2016*.
- Pursuant to the provisions of this Act, and the Flinders Shire Council Planning Scheme, developers may be requested to contribute to any development works that impact on the ability for Council to deliver services.

Principles for recovering overdue rates and charges

- Council will monitor overdue rates and charges on a regular basis
- Council will be open and transparent with its recovery process
- Council will provide adequate up-front information about the consequences of non-payment of rates and charges
- Council may resolve to apply interest on overdue rates and charges

5. RELATED LEGISLATION

- *Local Government Act 2009*
- *Local Government Regulation 2012*
- *Planning Act 2016*

6. RELATED DOCUMENTS (LOCAL LAWS, POLICIES, DELEGATIONS ETC)

- Annual Budget
- Revenue Statement
- Debt Recovery Policy – Rates
- Pensioner Rate Concessions Policy

7. REVIEW TRIGGER

Policy is to be reviewed annually.

8. PRIVACY PROVISION

Council respects and protects people's privacy and collects, stores, uses and discloses personal information responsibly and transparently when delivering Council services and business.

9. APPROVAL

Adopted at the 24 June 2026 Special Council Meeting - Resolution Number xxxx.

2.02.05 DEBT POLICY

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Section 192 of the *Local Government Regulation 2012*, that Council adopt the Debt Policy, as presented.

Executive Summary
Under Section 192 of the *Local Government Regulation 2012*, a Local Government must prepare and adopt a debt policy for each financial year.

POLICY TITLE:	Debt Policy
POLICY NUMBER:	19
REVISION NUMBER:	19
TRIM REFERENCE:	SF14/411 - R25/3699
RESOLUTION NUMBER:	xxxx
POLICY TYPE:	Statutory
APPROVING OFFICER:	Council Adoption
DATE OF ADOPTION:	24 June 2026
TIME PERIOD OF REVIEW:	1 Year
DATE OF NEXT REVIEW:	24 June 2027
RESPONSIBLE DEPARTMENT:	Financial Control

1. OBJECTIVE

To ensure compliance with Section 192 of the *Local Government Regulation* 2012, as well as ensuring that appropriate forward financial planning is undertaken.

2. SCOPE

This policy applies to the use of loan borrowing by Council to fund infrastructure and other capital projects.

3. POLICY

3.1 Purpose of Borrowings

Loan funds can be raised to finance a range of infrastructure assets over the maximum time frames stated.

The types of projects that are funded by loan borrowings are those that will have a financial impact over a number of years. This method ensures that the Shire's ratepayers are not burdened by unrealistic expenditure levels. The repayment for these capital works creates an asset for Council, which can then be repaid over the years relating to the life of the asset, where appropriate.

Council will not use long-term debt to finance operating activities or re-current expenditure of Council.

3.2 Repayment Term

When Council finances capital projects through borrowings, it will repay the loans in a term not exceeding the useful life of those assets or the terms stated below:

- General — Up to 20 Years
- Water — Up to 20 Years
- Sewerage — Up to 20 Years
- Cleansing — Up to 20 Years

All external borrowings will be raised at the most competitive rates available, in accordance with the requirements of the State Government.

When seeking long-term funding for the construction of infrastructure assets, Council will, wherever possible, avail itself of its own internal reserves (where such utilisation would not cause any financial impediment to the reserves' requirements).

3.3 Proposed New Borrowings

Borrowings Planned for 2026-2027
As determined and approved by Council

Borrowings Planned for 2027-2028
As determined and approved by Council

Borrowings Planned for 2028-2029
As determined and approved by Council

Borrowings Planned for 2029-2030
As determined and approved by Council

Borrowings Planned for 2030-2031
As determined and approved by Council

Borrowings Planned for 2031-2032
As determined and approved by Council

Borrowings Planned for 2032-2033
As determined and approved by Council

Borrowings Planned for 2033-2034
As determined and approved by Council

Borrowings Planned for 2034-2035
As determined and approved by Council

Borrowings Planned for 2035-2036
As determined and approved by Council

3.4 Loan Drawdowns

Queensland Treasury Corporation (QTC) and the Department of State Development, Infrastructure, Local Government and Planning approve proposed borrowings for a particular financial year. In order to minimise finance costs, loan drawdown should be deferred as long as possible after taking into consideration Council's overall cash flow requirements.

3.5 Working Capital Facility

QTC's Working Capital Facility combines a low-cost overdraft facility with an interest-earning cash management facility, allowing clients to manage short-term deficit and surplus balances through one account. Funds are easy to access and there are no facility, transaction or establishment fees.

4. RELATED LEGISLATION

- *Local Government Act 2009*
- *Local Government Regulation 2012*
- *Statutory Bodies Financial Arrangements Act 1982*

5. REVIEW TRIGGER

Policy is to be reviewed annually.

6. PRIVACY PROVISION

Council respects and protects people's privacy and collects, stores, uses and discloses personal information responsibly and transparently when delivering Council services and business.

7. APPROVAL

Adopted at the 24 June 2026 Council Meeting - Resolution Number xxxx.

SHIRE OF FLINDERS

2.02.06 INVESTMENT POLICY

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Section 191 of the *Local Government Regulation 2012*, that Council adopt the Investment Policy, as presented.

Executive Summary
Under Section 191 of the *Local Government Regulation 2012*, the Local Government must prepare and adopt an Investment Policy.

POLICY TITLE:	Investment Policy
POLICY NUMBER:	33
REVISION NUMBER:	19
TRIM REFERENCE:	SF14/411 - R25/3670
RESOLUTION NUMBER:	xxxx
POLICY TYPE:	Statutory
APPROVING OFFICER:	Council Adoption
DATE OF ADOPTION:	24 June 2026
TIME PERIOD OF REVIEW:	1 Year
DATE OF NEXT REVIEW:	24 June 2027
RESPONSIBLE DEPARTMENT:	Financial Control

1. OBJECTIVE

In accordance with Section 191(1) of the *Local Government Regulation 2012*, Council must prepare and adopt an investment policy.

The intent of this document is to provide Flinders Shire Council with an investment policy which outlines investment objectives, risk tolerance philosophies and portfolio performance measures, within statutory framework of all associated legislation.

2. SCOPE

This policy applies to the investment of surplus funds in accordance with Category 1 investment power under Part 6 of the *Statutory Bodies Financial Arrangement Act 1982*. Category 1 investments include a range of investments either *at call* or for *a fixed term* of not more than one year. *At call* refers to simple investments where the investment can be redeemed and the monies invested can be retrieved by the investor from the financial institution within twenty-four hours without penalty.

3. INVESTMENT OBJECTIVES AND EXPECTATIONS

Flinders Shire Council is risk averse and therefore adopts a passive investment approach where the overall objective is to ensure a return on capital commensurate with the risk taken. In priority, the order of investment activities shall be preservation of capital, liquidity and return.

Council may invest surplus funds in a capital guaranteed cash fund or any approved cash management product which it deems will provide the greatest benefit. Surplus funds are the cash balance that is in excess of operating cash requirements. Operating cash not required for immediate use can also be invested in at call deposits to maximise returns in the short term.

Operating cash is the cash required to fund operating activities for the immediate short term (less than one month). It takes into account cash inflows (e.g. debtor and other receipts) and outflows (eg creditor payments, wages etc.) for that time.

For the purposes of this policy, funds that can be invested are the surplus monies available for investment at any one time and currently include Flinders Shire Council's NAB General Account, NAB Investment Account, and QTC Capital Guaranteed Cash Fund.

4. AUTHORISED INVESTMENTS

Without specific approval from Council or Chief Executive Officer (CEO) as delegated by Council, investments are limited to –

- QTC Cash Fund
- QTC Capital Guaranteed Cash Fund, debt offset facility, fixed rate deposit (up to 6 months and QTC Working Capital Facility)
- NAB Term Deposits
- NAB at call deposits

5. PROHIBITED INVESTMENTS

The following investments are prohibited by this investment policy –

- Commercial paper
- Bank accepted/endorsed bank bills
- Bank negotiable certificates of deposit
- Short term bonds
- Floating rate notes
- Derivative based investments
- Principal only investments or securities that provide potentially nil or negative cash flow
- Stand alone securities issued that have underlying futures, options, forward contracts and swaps of any kind
- Securities issued in non-Australian dollars

6. MATURITY

As prescribed by Section 44(2) of the *Statutory Bodies Financial Arrangement Act 1982*, all investments will either be at call or for a fixed term of no longer than one year.

7. RESPONSIBILITY DELEGATION OF AUTHORITY

The Chief Executive Officer (CEO) and Director Corporate and Financial Services (DCFS) are to ensure that this policy is understood and adhered to by relevant Council employees.

8. DELEGATION OF AUTHORITY

Authority for the implementation of this policy is delegated to the Chief Executive Officer in accordance with Section 257(1) of the *Local Government Act 2009*.

Authority for the day-to-day management of the investment portfolio is delegated by the Chief Executive Officer to the Director Corporate and Financial Services, Director of Engineering, Director of Community Services and Wellbeing, Director of People, Safety and Governance, and Finance Manager.

Financial delegation is the power to authorise the investing of money, by signing and authorising electronic transfers of money as authorised by Council. Transfers to/from the NAB Investment may be authorised by the Chief Executive Officer, Director Corporate and Financial Services, Director of Engineering, Director of Community Services and Wellbeing, Director of People, Safety and Governance, and Finance Manager.

9. INTERNAL CONTROLS

The Director Corporate and Financial Services shall establish internal controls and processes that ensure investment objectives are met, and that the investment portfolio is protected from loss, theft or misuse, as prescribed by the *Local Government Regulation 2012*.

10. RELATED LEGISLATION

- *Local Government Act 2009*
- *Local Government Regulation 2012*
- *Statutory Bodies Financial Arrangement Act 1982*

11. REVIEW TRIGGER

Policy is to be reviewed annually.

12. PRIVACY PROVISION

Council respects and protects people's privacy and collects, stores, uses and discloses personal information responsibly and transparently when delivering Council services and business.

13. APPROVAL

Adopted at the 24 June 2026 Council Meeting - Resolution Number xxxx.

SHIRE OF FLINDERS

2.02.07 PENSIONER RATE CONCESSIONS POLICY

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Sections 120, 121 and 122 of the *Local Government Regulation 2012*, that Council resolve that a discount of 50% on Council Rates and Charges to a maximum of $500.00 be granted to all ratepayers who are pensioners and who are eligible for the State Government pensioner remission as set out in the Pensioner Rate Concessions Policy. The Emergency Management Levy is excluded from this concession.

Executive Summary
In accordance with Sections 120, 121 and 122 of the *Local Government Regulation 2012*, a Local Government may grant a concession on rates. Please refer to our Pensioner Rate Concessions Policy.

POLICY TITLE:	Pensioner Rate Concessions Policy
POLICY NUMBER:	43
REVISION NUMBER:	15
TRIM REFERENCE:	SF14/411 - R25/3671
RESOLUTION NUMBER:	xxxx
POLICY TYPE:	Statutory
APPROVING OFFICER:	Council Adoption
DATE OF ADOPTION:	24 June 2026
TIME PERIOD OF REVIEW:	1 Year
DATE OF NEXT REVIEW:	24 June 2027
RESPONSIBLE DEPARTMENT:	Financial Control

1. OBJECTIVE

To provide assistance to pensioners of Flinders Shire who apply for the Council Pensioner Rate Concession. The policy will enable Council to process applications for concessions on Council rates in a fair and equitable manner.

2. DEFINITIONS

Council's Policy will apply as follows -

2.1 Approved Pensioner

2.1.1 the Pensioner must hold an Approved Pensioner Card

2.1.2 the Pensioner must be the registered owner or Life Tenant of the property

2.1.3 the Pensioner must occupy the property as their Principal Place of Residence

2.1.4 the Pensioner must be legally responsible for the payment of the Rates and Charges levied on the property

2.1.5 The property is categorised Rate Code 1- Residential Categories, sub-categorised 10, 11, 12, or 13.

2.2 Rates and Charges

General, special, separate, sewerage, environmental, cleansing and water rates and/or charges (excluding Fire Services Levy) as described in Section 92 of the *Local Government Act 2009* but excluding charges and fees of the nature described in Section 97 and excluding any amount in excess of $1,000.00 per annum.

3. APPLICATION FOR RATE CONCESSION

- The application must be made on the prescribed form available at the Council Office.
- Applications must be made before the beginning of the rating period i.e. Before 30 June and 31 December.
- Late applications will be received and considered where:
    - The applicant/s were not previously receiving a subsidy
    - The applicant/s is a new pensioner
    - The applicant/s has recently purchased the property and/or it becomes their principal place of residence.

Provided the applicant/s meet all the criteria at the time of the application and such concession will be effective from the date of the application on a pro-rata basis and will not be applied retrospectively to previous rating periods.

4. LAPSED SUBSIDY

The Council subsidy is not available:

- On the death of the pensioner, unless the surviving spouse or owner/s are an approved and eligible pensioner at the time of death of pensioner
- Where a property has been sold or transferred
- Where a pensioner has not made a reasonable effort to pay any overdue rates and charges before the commencement of the next billing period

5. PENSIONER REMISSION AMOUNT

Council's remission will be 50% on Council Rates and Charges (does not include Emergency Management Levy), and to a maximum rebate of $500.00 per annum.

6. RELATED LEGISLATION

- *Local Government Act 2009*
- *Local Government Regulation 2012*

7. REVIEW TRIGGER

Policy is to be reviewed annually in line with the Revenue Policy.

8. PRIVACY PROVISION

Council respects and protects people's privacy and collects, stores, uses and discloses personal information responsibly and transparently when delivering Council services and business.

9. APPROVAL

Adopted at the 24 June 2026 Council Meeting - Resolution Number xxxx.

SHIRE OF FLINDERS

2.02.08 REVENUE STATEMENT

Author:	Director of Corporate and Financial Services
Authorising Officer:	Chief Executive Officer
Disclosure of Interest:	The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Section 169(2)(b) & Section 172 of the *Local Government Regulation 2012*, that Council adopt the Revenue Statement for the 2026-2027, as presented.

Executive Summary
In accordance with Section 169(2)(b) & Section 172 of the *Local Government Regulation 2012*, Council's budget must include a Revenue Statement including items set out in Section 172.

POLICY TITLE:	Revenue Statement
POLICY NUMBER:	53
REVISION NUMBER:	16
TRIM REFERENCE:	SF14/411 - R25/3673
RESOLUTION NUMBER:	xxxx
POLICY TYPE:	Statutory
APPROVING OFFICER:	Council Adoption
DATE OF ADOPTION:	24 June 2026
TIME PERIOD OF REVIEW:	1 Year
DATE OF NEXT REVIEW:	24 June 2027
RESPONSIBLE DEPARTMENT:	Financial Control

1. REVENUE STATEMENT

This Revenue Statement is prepared in accordance with Section 104 of the *Local Government Act 2009* and Section 172 of the *Local Government Regulation 2012*.

2. GENERAL RATES

Physical and Social infrastructure costs for new development are to be funded by General Rates, Grants, Loans and User Pay charges for the development.

It is intended to maintain the current operating capability of Flinders Shire Council (Council) to ensure current services are maintained for the community.

Depreciation and other non-cash expenses are fully funded by Council.

Council generally increases rates in line with the CPI, LGAQ and Construction Index and does not limit rate changes via rate capping.

Council has a policy of making and levying Differential General Rates for the financial year ending 30 June 2027. Council will levy Differential General Rates on all rateable properties in each category of land where the minimum General Rate does not apply.

Council is required to raise an amount of revenue it sees as being appropriate to maintain and provide services to the Shire as a whole. In deciding how that revenue is raised, Council is able to take into account the following factors -

- The rateable value of the land and the rates that would be payable if only one General Rate were adopted;
- The level of services provided to that land and the cost of providing the services compared to the rate burden that would apply under a single General Rate;
- The use of the land in so far as it relates to the extent of utilisation of Council services; and
- The economic circumstances affecting the land.

RATE CODE 1 - RESIDENTIAL CATEGORIES

The following residential differential rating categories, descriptions and identification apply for the 2026-2027 financial year:

Column 1 Differential Category	Column 2 Description	Column 3 Identification
9 - Multi Residential - Units	All land in the Township of Hughenden (as defined in Appendix A), which is not otherwise categorised, used for residential purposes and is comprised of two or more separate dwelling units	The following primary land use codes apply or should apply: 03 – Multi unit dwelling (flats), 07 - 09 – Guest house/private hotel, Building Units, Group Title, 21 – Residential Institutions (Non-Medical Care), and 97 – Welfare home/institution.
10 - Residential – Other Towns 4 - 50Ha	All land outside the Township of Hughenden, used for residential purposes, which is not otherwise categorised, is 4Ha or more, but less than or equal to 50Ha in size	The following primary land use codes apply or should apply: 01 - Vacant Urban Land, 02 – Single Unit Dwelling, 04 - Large Home Site Vacant, 05 - Large Home Site Dwelling, 06 – Outbuildings, 72 – Section 25 Valuation, and 86 – Horses.
11 - Residential - Hughenden <1Ha	All land in the Township of Hughenden (as defined in Appendix A), used for residential purposes, which is not otherwise categorised, and is less than 1Ha in size	The following primary land use codes apply or should apply: 01 - Vacant Urban Land, 02 – Single Unit Dwelling, 04 - Large Home Site Vacant, 05 - Large Home Site Dwelling, and 06 – Outbuildings, and 72 – Section 25 Valuation.
12 - Residential - Hughenden 1 - 50Ha	All land in the Township of Hughenden (as defined in Appendix A), used for residential purposes which is not otherwise categorised, is 1Ha or more, but less than or equal to 50Ha in size	The following primary land use codes apply or should apply: 01 - Vacant Urban Land, 02 – Single Unit Dwelling, 04 - Large Home Site Vacant, 05 - Large Home Site Dwelling, 06 – Outbuildings, 72 – Section 25 Valuation, and 86 – Horses.
13 - Residential – Other Towns <4Ha	All land outside the Township of Hughenden, used for residential purposes, which is not otherwise categorised, and is less than 4Ha in size	The following primary land use codes apply or should apply: 01 - Vacant Urban Land, 02 – Single Unit Dwelling, 04 - Large Home Site Vacant 05 - Large Home Site Dwelling, 06 – Outbuildings, and 72 – Section 25 Valuation.

RATE CODE 2 - COMMERCIAL CATEGORIES

The following commercial differential rating categories, descriptions and identification apply for the 2026-2027 financial year:

Column 1 Differential Category	Column 2 Description	Column 3 Identification
1 - Commercial - Hughenden	All land in the Township of Hughenden (as defined in Appendix A), used for commercial purposes, which is not otherwise categorised	The following primary land use codes apply or should apply: 10 – 14 – Retail Business/Commercial, 15 – 27 – Retail Business (excluding 21 – Res Institutions), 44 – 49 – Special Uses (excluding 48), and 96 – 99 – General Uses.
2 - Commercial – Other Towns	All land outside of the Township of Hughenden, used for commercial purposes, which is not otherwise categorised	The following primary land use codes apply or should apply: 10 – 13 – Retail Business/Commercial, 15 – 27 – Retail Business (excluding 21 – Res Institutions), 42 – 49 – Special Uses (excluding 43 and 48), and 96 – 99 – General Uses.
3 - Hotels <25 Rooms	All land in the Council Area, which is not otherwise categorised, used as a hotel with less than 25 accommodation units	The following primary land use codes apply or should apply: 42 – Hotel/tavern.
4 - Hotels ≥25 Rooms	All land in the Council Area, which is not otherwise categorised, used as a hotel with 25 accommodation units or more	The following primary land use codes apply or should apply: 42 – Hotel/tavern.
5 - Motels <25 Rooms	All land in the Council Area, which is not otherwise categorised, used as a motel with less than 25 accommodation units	The following primary land use codes apply or should apply: 43 – Motel.
6 - Motels ≥25 Rooms	All land in the Council Area, which is not otherwise categorised, used as a motel with 25 or more accommodation units	The following primary land use codes apply or should apply: 43 – Motel.
7 - Other Commercial	All other special use commercial land, in the Council area, which is not otherwise categorised	The following primary land use codes apply or should apply: 41 – Child Care ex kindergarten, and 48 - 59 – Special Uses (excluding 49 – Caravan Park).

RATE CODE 3 - INDUSTRIAL CATEGORIES

The following industrial differential rating categories, descriptions and identification apply for the 2026-2027 financial year:

Column 1 Differential Category	Column 2 Description	Column 3 Identification
1 - Industrial - Hughenden	All land in the Township of Hughenden (as defined in Appendix A), which is not otherwise categorised, used for industrial purposes	The following primary land use codes apply or should apply: 28 -39 – Transport & Storage, Industrial (Excluding 29, 30 and 31).
2 - Industrial – Hughenden Industrial Estate	All land in the Hughenden Industrial Estate (as defined in Appendix A), which is not otherwise categorised.	As determined by the CEO
3 - Industrial – Other	All land outside of the Township of Hughenden which is not otherwise categorised, used for industrial purposes	The following primary land use codes apply or should apply: 28 -39 – Transport & Storage, Industrial (Excluding 29, 30 and 31).
4 - Transformer & Transmission Sites <1Ha	All land, in the Council area, which is not otherwise categorised, is less than 1Ha in size, used as a Transformer or Transmission Site	The following primary land use codes apply or should apply: 91 – Utilities.
5 - Transformer & Transmission Sites ≥1Ha	All land, in the Council area, which is not otherwise categorised, is 1Ha or more in size, used as a Transformer or Transmission Site	The following primary land use codes apply or should apply: 91 - Utilities
6 - Industrial - Transport Terminals-Hughenden	All land in the Township of Hughenden (as defined in Appendix A), which is not otherwise categorised, used as a transport terminal	The following primary land use codes apply or should apply: 29 – Transport Terminals.
7 - Industrial - Transport Terminals - Other	All land outside the Township of Hughenden which is not otherwise categorised, used as a transport terminal	The following primary land use codes apply or should apply: 29 – Transport Terminals.
8 - Industrial - Service Station, Oil Depot-Hughenden	All land in the Township of Hughenden (as defined in Appendix A), which is not otherwise categorised, used as a service station or oil depot.	The following primary land use codes apply or should apply: 30 -31 – Oil Depot & Refinery, Service Station.
9 - Industrial - Service Station, Oil Depot - Other	All land outside the Township of Hughenden which is not otherwise categorised, used as a service station or oil depot	The following primary land use codes apply or should apply: 30 -31 – Oil Depot & Refinery, Service Station.

RATE CODE 4 - RURAL CATEGORIES

The following rural differential rating categories, descriptions and identification apply for the 2026-2027 financial year:-

Column 1 Differential Category	**Column 2 Description**	**Column 3 Identification**
7 - Rural Grazing Land and Extractive <500Ha Level 3	All Land, in the Council area, less than 500Ha in size, used for rural grazing and similar purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is less than 5000 tonnes per annum.	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities)
8 - Rural Grazing Land and Extractive ≥500Ha Level 3	All Land, in the Council area, 500Ha or more in size, used for rural grazing and similar purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is less than 5000 tonnes per annum.	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities).
9 - Rural Land – Agricultural and Extractive Level 3	All land, in the Council area, used for rural agricultural purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is less than 5000 tonnes per annum.	The following primary land use codes apply or should apply: 71 – 88 – Agriculture and other rural uses (excludes 72 – Section 25 Valuation)
10 - Rural Grazing Land and Extractive <500Ha Level 4	All Land, in the Council area, less than 500Ha in size, used for rural grazing and similar purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is 5000 tonnes and up to and including 100,000 tonnes per annum.	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities)
11 - Rural Grazing Land and Extractive ≥500Ha Level 4	All Land, in the Council area, 500Ha or more in size, used for rural grazing or similar purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is 5000 tonnes and up to and including 100,000 tonnes per annum.	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities).
12 - Rural Land – Agricultural and Extractive Level 4	All land, in the Council area, used for rural agricultural purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is 5000 tonnes and up to and including 100,000 tonnes per annum.	The following primary land use codes apply or should apply: 71 – 88 – Agriculture and other rural uses (excludes 72 – Section 25 Valuation)
13 - Rural Grazing Land and Extractive <500Ha Level 5	All Land, in the Council area, less than 500Ha in size, used for rural grazing or similar purposes and where part or parts are used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is greater than 100,000 tonnes per annum.	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities).

Column 1 Differential Category	Column 2 Description	Column 3 Identification
14 - Rural Grazing Land and Extractive ≥500Ha Level 5	All Land, in the Council area, 500Ha or more in size, used for rural grazing or similar purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is greater than 100,000 tonnes per annum.	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities).
15 - Rural Land – Agricultural and Extractive Level 5	All land, in the Council area, used for rural agricultural purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is greater than 100,000 tonnes per annum.	The following primary land use codes apply or should apply: 71 – 88 – Agriculture and other rural uses (excludes 72 – Section 25 Valuation)
16 - Rural Grazing Land <500Ha Level 1	All Land, in the Council area, less than 500 Ha in size and not otherwise categorised, used for rural grazing and similar purposes	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities).
17 - Rural Grazing Land ≥500Ha Level 1	All Land, in the Council area, 500 Ha or more in size and not otherwise categorised, used for rural grazing and similar purposes	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities).
18 - Rural Land – Agricultural Level 1	All land, in the Council area, and not otherwise categorised, used for rural agricultural purposes	The following primary land use codes apply or should apply: 71 – 88 – Agriculture and other rural uses (excludes 72 – Section 25 Valuation).

RATE CODE 6 - EXTRACTIVE/LOADING FACILITIES

The following extractive/loading facilities differential rating categories, descriptions and identification apply for the 2026-2027 financial year:

Column 1 Differential Category	Column 2 Description	Column 3 Identification
1 - Extractive Industry < 5,000 Tonnes	All Land, in the Council area and used or capable of being used for extractive industry purposes where the quantity of material capable of being extracted and/or screened is less than 5,000 tonnes per annum.	As determined by the CEO
2 - Extractive Industry ≥ 5,000 - 100,000 Tonnes	All Land, in the Council area and used or capable of being used for extractive industry purposes where the quantity of material capable of being extracted and/or screened is 5,000 tonnes and up to and including 100,000 tonnes per annum.	As determined by the CEO
3 - Extractive Industry >100,000 Tonnes	All Land, in the Council area and used or capable of being used for extractive industry purposes where the quantity of material capable of being extracted and/or screened is greater than 100,000 tonnes per annum.	As determined by the CEO
4 - Loading Facility <10ha	All Land, in the Council area, having an area of less than 10Ha and used by a mine or extractive industry as a loading facility.	As determined by the CEO
5 - Loading Facility ≥10Ha	All Land, in the Council area, having an area of 10Ha or greater and used by a mine or extractive industry as a loading facility.	As determined by the CEO

RATE CODE 7 - INTENSIVE BUSINESSES AND INDUSTRIES

The following intensive business and industries differential rating categories, description and identification apply for the 2026-2027 financial year:

Column 1 Differential Category	Column 2 Description	Column 3 Identification
6 - Mining Lease <5 Ha	Mining Leases issued within the Council area that have an area of less than 5Ha.	As determined by the CEO
7 - Mining Leases ≥5 to < 100Ha	Mining Leases issued within the Council area that have an area of 5Ha to less than 100ha.	As determined by the CEO
8 - Mining Leases ≥100Ha	Mining Leases issued within the Council area that have an area greater than 100ha.	As determined by the CEO
25 - Workers Accommodation	All Land, in the Council area, which is not otherwise categorised, predominately used for providing intensive accommodation capable of accommodating persons (other than the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose. Land within this category is commonly known as "workers accommodation", "single persons quarters", "work camps", "accommodation village" or "barracks".	As determined by the CEO

RATE CODE 8 – RENEWABLE ENERGY FACILITIES

The following renewable energy facilities differential rating categories, descriptions and identification apply for the 2026-2027 financial year:

Column 1 Differential Category	Column 2 Description	Column 3 Identification
12 - Solar and/or Battery	Land used or intended for use, in whole or in part for as a renewable energy facility excluding wind generation	The following primary land use codes apply or should apply: 91 – Utilities
13 - Wind	Land used or intended for use, in whole or in part as a wind renewable energy facility ≤ 50MW	The following primary land use codes apply or should apply: 91 – Utilities
14 - Wind	Land used or intended for use, in whole or in part as a wind renewable energy facility ≥ 51MW ≤ 100MW	The following primary land use codes apply or should apply: 91 – Utilities
15 - Wind	Land used or intended for use, in whole or in part as a wind renewable energy facility ≥ 101MW ≤ 150MW	The following primary land use codes apply or should apply: 91 – Utilities
16 - Wind	Land used or intended for use, in whole or in part as a wind renewable energy facility ≥ 151MW ≤ 200W	The following primary land use codes apply or should apply: 91 – Utilities
17 - Wind	Land used or intended for use, in whole or in part as a wind renewable energy facility ≥ 201MW ≤ 250MW	The following primary land use codes apply or should apply: 91 – Utilities
18 - Wind	Land used or intended for use, in whole or in part as a wind renewable energy facility ≥ 251MW	The following primary land use codes apply or should apply: 91 – Utilities

2.1 Categorisation of Land

In accordance with Section 81, subsections (1), (2) and (3) of the *Local Government Regulation 2012*, Flinders Shire Council adopts the rating categories for rateable land, and the description for those categories, as per Column 1 and Column 2, respectively, of the Rate Code Tables above.

Further, in accordance with Section 257 of the *Local Government Act 2009*, Council delegates to the CEO the power in the *Local Government Regulation 2012,* Section 81, subsections (4) and (5), to identify the rating category to which each parcel of rateable land belongs. In performing this task, the CEO may have regard to the land use codes (produced by the Department of Resources) identified in Column 3 of the Rate Code Tables above.

In determining that differential general rating should be applied, Council has had regard to a number of factors including:

- The valuation of the Shire applying to the 2026-2027 financial year would lead to rating inequities and a distortion of relativities in the amount of rates paid in the various areas of the Local Government area if only one General Rate was adopted;
- The level of services provided to that land and the cost of providing the services compared to the rate burden that would apply under a single general rate; and
- Forty nine categories of land have been identified in accordance with criteria determined by Council in accordance with Section 81 of the *Local Government Regulation 2012*.

Owners of rateable land will be informed that they have the right of objection to the category their land is included in. All objections shall be to the Chief Executive Officer, Flinders Shire Council and the only basis for objection shall be that at the date of issue of the rate notice having regard to the criteria adopted by Council the land should be in another category.

2.2 Differential General Rates & Minimum General Rate

In accordance with Section 94 of the *Local Government Act 2009*, and Sections 80 and 77, respectively, of the *Local Government Regulation 2012*, Flinders Shire Council makes Differential General Rates and Minimum General Rates for the year ending 30 June 2027 as follows:

Rate Code	**Differential Category**		**2026-2027 Cents in the $**	**2026-2027 Minimum General Rate**
1	9	Multi Residential - Units	4.3370	$726.00
1	10	Residential – Other Towns 4 - 50Ha	3.9972	$429.00
1	11	Residential - Hughenden <1Ha	4.3407	$485.00
1	12	Residential - Hughenden 1 - 50Ha	2.3846	$670.00
1	13	Residential – Other Towns <4Ha	3.9262	$457.00
2	1	Commercial - Hughenden	2.8326	$563.00
2	2	Commercial - Other Towns	2.5700	$530.00
2	3	Hotel <25 Rooms	2.9633	$2,142.00
2	4	Hotel ≥25 Rooms	3.4193	$2,858.00
2	5	Motel <25 Rooms	3.7226	$2,142.00
2	6	Motel ≥25 Rooms	3.7401	$2,858.00
2	7	Other Commercial	3.7401	$429.00
3	1	Industrial – Hughenden	2.1357	$544.00
3	2	Industrial – Hughenden Industrial Estate	2.4882	$686.00
3	3	Industrial – Other Towns	2.4619	$429.00
3	4	Transformer & Transmission Sites <1Ha	1.8237	$544.00
3	5	Transformer & Transmission Sites ≥1Ha	2.1971	$1,070.00
3	6	Industrial - Transport Terminals	2.5332	$1,712.00
3	7	Industrial - Transport Terminals - Other	2.4619	$429.00
3	8	Industrial - Service Station, Oil Depot	2.9147	$544.00
3	9	Industrial - Service Station, Oil Depot - Other	3.2820	$429.00
4	7	Rural Grazing Land and Extractive <500Ha – Level 3	0.3293	$2,856.00
4	8	Rural Grazing Land and Extractive ≥500Ha – Level 3	0.3307	$2,856.00
4	9	Rural Agricultural Land and Extractive – Level 3	0.3088	$2,856.00
4	10	Rural Grazing Land and Extractive <500Ha – Level 4	0.3293	$7,141.00
4	11	Rural Grazing Land and Extractive ≥500Ha – Level 4	0.2423	$7,141.00
4	12	Rural Agricultural Land and Extractive – Level 4	0.3307	$7,141.00
4	13	Rural Grazing Land and Extractive <500Ha – Level 5	0.3297	$28,561.00
4	14	Rural Grazing Land and Extractive ≥500Ha – Level 5	0.3312	$28,561.00
4	15	Rural Agricultural Land and Extractive – Level 5	0.3088	$28,561.00
4	16	Rural Grazing Land <500Ha – Level 1	0.2796	$500.00
4	17	Rural Grazing Land – Grazing ≥500Ha – Level 1	0.2526	$686.00
4	18	Rural Agricultural Land – Level 1	0.2547	$1,428.00
6	1	Extractive Industry <5,000 Tonnes	0.3469	$2,856.00

Rate Code	Differential Category		2026-2027 Cents in the $	2026-2027 Minimum General Rate
6	2	Extractive Industry 5,000-100,000 Tonnes	0.3469	$7,141.00
6	3	Extractive Industry >100,000 Tonnes	0.3469	$28,561.00
6	4	Loading Facility <10Ha	1.8514	$1,428.00
6	5	Loading Facility ≥10Ha	3.2861	$2,856.00
7	6	Mining Leases <5Ha	1.8514	$1,070.00
7	7	Mining Leases 5 - <100Ha	1.8514	$1,428.00
7	8	Mining Leases ≥100Ha	1.2960	$1,784.00
7	25	Workers Accommodation	4.6283	$6,769.00
8	12	Solar and/or Battery	6.4678	$43,960.00
8	13	Wind ≤ 50MW	5.8596	$54,344.00
8	14	Wind ≥ 51MW ≤ 100MW	5.8596	$108,690.00
8	15	Wind ≥ 101MW ≤ 150MW	5.8596	$163,034.00
8	16	Wind ≥ 151MW ≤ 200MW	5.8596	$217,378.00
8	17	Wind ≥ 201MW ≤ 250MW	5.8596	$271,724.00
8	18	Wind ≥ 251MW	5.8596	$326,068.00

2.3 Limitation of Increase in Rates or Charges Levied

As required by Section 172(2)(b) of the *Local Government Regulation 2012*, Council advises that it will not be making a resolution, pursuant to Section 116 of the *Local Government Regulation 2012*, limiting any increases in rates or charges to be determined at its 2026-2027 budget meeting.

3. UTILITY CHARGES

3.1 Water Charges

Council will levy a Water Charge on each consumer / property, whether vacant or occupied that Council has or is able to provide with water services. Where a property is within 100 metres of a water main or a road in which mains are laid, and Council deems that the property is able to be provided with a water service.

For the 2026-2027 year Council will charge for water using an allocation-based system. In accordance with Section 99(3) of the *Local Government Regulation 2012*, the Council water year for consumption will commence on 1 July 2026 and end on 30 June 2027. Council will apply Section 102 of the *Local Government Regulation 2012* to the reading of water meters so that if a meter is due to be read on a particular day, the meter will be deemed read on that particular day if it is read within 2 weeks before the day or 2 weeks after that day.

The charge will be based on the size of the water connection together with Council's estimate of demand patterns and measured in units as detailed below:

HUGHENDEN WATER SUPPLY	Access Charge Units	Annual Allowance (kl)
Ambulance Centre	15	1,800
Building Depots	10	1,200
Bulk Fuel Depots	18	2,160
Business Premises - Permanently Unoccupied	10	1,200
Butchers	20	2,400
Cafes, Milk Bars & Restaurants	16	1,920
Church properties & Charitable Organisations, (exc Minister's residence)	5	600
Clubs – Railway Social Club	20	2,400
Council Premises:		
Administration Centre	24	2,880
Aerodrome	24	2,880
Brodie Street Playground	30	3,600
Bully Playford Park	15	1,800
Caravan Parks including Residence	24	2,880
Cemetery	40	4,800
Centrelink Building	10	1,200
Diggers Entertainment Centre	15	1,800
Flinders Discovery Centre	7	840
Horse Paddocks	3	360
John Allen Memorial Grounds	7	840
Library	15	1,800
Parks /Reserves	7	840
Racecourse	20	2,400
Robert Gray Memorial Park	50	6,000
Saleyards	50	6,000
S.E.S. Building	10	1,200
Sewerage Pump Stations	5	600
Showgrounds including Football Field	200	24,000
Street Water Meters	10	1,200
Swimming Pool	100	12,000
Workshop Depot	24	2,880
Doctors Surgery	15	1,800
Dwellings	10	1,200
Fire Brigade	18	2,160
Flats per Unit (including Government Flats)	10	1,200
Food Store and Supermarket	13	1,560
Fuel and Oil Company Depots	13	1,560

HUGHENDEN WATER SUPPLY (continued)	Access Charge Units	Annual Allowance (kl)
Garage, Service Stations, Motor Repair and Cafe attached	21	2,520
Garage, Service Stations, Motor Repair and Light Industry	13	1,560
Government Premises (other than Railway Premises):		
Court House	57	6,840
Police Watch House and Barracks	10	1,200
School	75	9,000
Gypsum Processing Plant	20	2,400
Hairdresser	10	1,200
Hospital	35	4,200
Hotel/Motel/Caravan Parks < 10 sites/Motels:		
Caravan Parks < 10 sites	5	600
Dwellings not attached to Hotel or Motel	10	1,200
Hotel	35	4,200
Hotel Rooms (per room)	3	360
Motel	20	2,400
Motel Rooms (per room)	3	360
Kindergarten	10	1,200
Masonic Lodge	5	600
Nurseries attached to Dwellings or Businesses	6	720
Nurseries	20	2,400
Offices including Professional (excluding Crown Offices)	10	1,200
Pensioner Cottages (each)	6	720
Private Workshop	10	1,200
Private Workshop and Depot	19	2,280
Produce Store	10	1,200
Poly Pipe Factory	20	2,400
Power House	18	2,160
Q.C.W.A. Rest Rooms and Flat (each)	15	1,800
Railway Premises -		
Ablution Block	15	1,800
Dwelling	10	1,200
General Station Offices	85	10,200
Maintenance Gang	10	1,200
Trainsmen Quarters	20	2,400
Returned Services League	10	1,200
School and Convent	22	2,640
Shops	10	1,200
Slaughter Yards	47	5,640
Sporting Bodies -		
Bowls Club	10	1,200
Golf Club	20	2,400
Motorcycle Club	7	840
Pony Club/Equestrian Group	7	840
Race Club	7	840
Tennis Club	7	840
Stables	10	1,200
Storage Premises - Warehouses	10	1,200
Transport Depot	10	1,200
Vacant land		
Connected to supply	10	1,200
Able to be connected to supply	5	600
Partially occupied	2	240
Ten (10) or more Lots	7	840
Vehicle Storage & Display Yards	10	1,200
Veterinary Surgery/Clinic	20	2,400

Workers Accommodation:		
Workers Accommodation	35	4,200
Workers Accommodation Rooms (per room)	3	360

TORRENS CREEK, PRAIRIE, STAMFORD WATER SUPPLY	Access Charge Units	Annual Allowance (kl)
Business - Unoccupied	10	1,200
Butcher Shop	13	1,560
Cafes	10	1,200
Churches	5	600
Dwellings including Railway Departmental Buildings	10	1,200
Garage	10	1,200
Hotels/with Motel or Caravan Park	37	4,440
Police Station (including residence)	22	2,640
Railway Station	22	2,640
Prairie School	32	3,840
Schools (unoccupied)	10	1,200
Shire Hall	5	600
Sporting Bodies – including Golf Club	7	840
Stores	10	1,200
Telecommunications Building	16	1,920
Vacant Land		
Connected to supply	10	1,200
Able to be connected to supply	5	600
Partially occupied	2	240

New Premises

Where a new building is erected, water charges will be calculated pro-rata from the date the supply is connected to the boundary of the allotment on which the building is erected. Charges for new or existing premises not classified above will be charged 10 units for the current financial year and will be reviewed in the following financial year.

Vacant Urban Land - Partially Occupied

Where two separately surveyed parcels of land (being an allotment or parcel of land separately shown and described in a Plan of Survey) situated wholly or partly within 100 metres of a road in which a water main is laid have a dwelling situated over both parcels of land so that individual occupation only is possible, the Vacant Land charge will be 2 units per annum. This charge is additional to the normal unit charges applying for a dwelling (i.e. the total charge levied will be 12 units).

Miscellaneous Sales

Where Council agrees to supply water from standpipes, consumption will be charged per 1,000 litres or part thereof.

Excess Water

All properties will be metered and where consumption exceeds the annual allowance, an excess water charge will be applied.

Separate Charge For Separate Uses

Where land is occupied, charges will apply so as to ensure that all buildings situated thereon and which are capable of individual occupation and/or use, are charged in accordance with the classification applicable to each such occupation and/or use.

Occupation And Use Of Land

Occupied land is deemed to be land upon which there is a building or structure capable of being used or occupied. The charge applies whether or not the structure or building is actually occupied, unless specifically stated in the above schedule.

Other Vacant Land Not Connected To Supply

For each area of land, other than land described in the above schedule as Vacant Urban Land – Partially Occupied; held as an amalgamation of one Title or Valuer-General's Assessment and situated within 100 metres of a road in which a water main is laid down - 7 units per annum.

Land Not Connected To Supply

Council will install a water main extension up to a maximum distance of 100m from the existing mains at no cost to the property owner. Any further distance required by the property owner will be at the owner's cost.

Medical or Fire Service Meters

Meters installed under Council's Water Connection Policy for Medical or Fire purposes and coloured blue will be charged the normal connection fee. There will be no increase in the water allowance and no increase in the annual fee. Once the service is no longer required for medical reasons, it will be removed at no cost to the ratepayer.

Water Charges

That, in accordance with Section 94 of the *Local Government Act 2009* and Section 99 of the *Local Government Regulation 2012*, Flinders Shire Council makes Water Charges for the year ending 30 June 2027 as follows:

Item	**2026-2027 Charge**
Access Charge per Unit of Water	$118.91 per unit
Additional Charges	
Excess Water Charges *(i.e. $ per kilolitre when annual allowance is exceeded)*	$1.35 per kilolitre

3.2 Sewerage Charges

Flinders Shire Council will levy a sewerage charge on each consumer / property, whether vacant or occupied, that Council has provided or deems able to be provided with sewerage services.

The charge will be based on the number of pedestals / wastes together with Council's estimate of demand / usage patterns and measured in units as detailed below:

HUGHENDEN SEWERAGE CHARGES		
Description		**Charge Units**
1	Residential Property Charged at 10 units per pedestal with a second toilet exempt only e.g. One toilet 10 Units Two toilets 10 Units Three toilets 20 Units	10
2	Commercial Property/Business Charged at 20 Units per pedestal with a second toilet exempt only, thereafter 10 Units per pedestal	20
3	Accommodation – Motel Units/Licensed Premises Charged at 10 units per pedestal	10
4	Government Building on land not subject to a General Rate Charged at 24 Units per pedestal	24
5	Council Properties (Non-residential) Charged at 10 Units per pedestal	10
6	Hospitals, Ambulance, Schools, Halls, Caravan Parks, Fire Service etc Charged at 10 Units per pedestal	10
7	Charitable/Service/Church Properties e.g. QCWA, Guides, Church and associated halls, sports. Charged at 2 Units per pedestal	2
8	Workers Accommodation Charged at 10 Units per pedestal	10
9	Vacant Land (able to be connected to sewer)	5
NOTE: A pedestal is defined as a water closet or one metre of urinal		

Vacant Urban Land - Partially Occupied

Where two separately surveyed parcels of land that are capable of being sewered and a dwelling is situated over the two parcels of land so that individual occupation is not possible, the Sewerage Charge will be 12 Units.

- 10 for the dwelling
- 2 for the Vacant Land

Vacant Land

For each area of land capable of being sewered that is held as an amalgamation on one Assessment (other than land as described above) by the Valuer-General, then the Vacant Land Charge will be 8 Units.

Separate Charges For Separate Uses

On occupied land all buildings capable of separate occupancy and/or use will be charged in accordance with the applicable classification.

Land Not Connected To Supply

Council will install a sewerage main extension up to a maximum distance of 100m from the existing mains at no cost to the property owner. Any further distance required by the property owner will be at the owner's cost.

Sewerage Charges

That, in accordance with Section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012* Flinders Shire Council makes Sewerage Charges for the year ending 30 June 2027 and the level of charges adopted for items described in the revenue policy is:

ITEM	2026-2027 Charge
Unit of Sewerage	$98.25 per unit

3.3 Cleansing Charges

Flinders Shire Council will levy a Cleansing Service Charge on each consumer / property, whether vacant or occupied, that Council provides or deems to be provided with cleansing services.

The charge will be based on the number of wheelie bins and collections measured in units as detailed below:

HUGHENDEN CLEANSING SERVICE CHARGES		Charge Units
1	Residential Property • Charged at 10 Units per Bin issued • One Bin is issued to all residences. • Cleared once a week	10
2	Commercial Property/Businesses/School under 100 students • Charged at 10 Units per Bin issued • Two Bins issued to all businesses • Cleared three times per week. • 20 Units minimum charge.	20
3	Motel Units • Charged at 10 Units per Bin issued. • Three Bins issued to all premises • Cleared three times per week • 30 Units minimum charge	30
4	Licensed Premises • Charged at 10 Units per Bin issued • Three Bins issued to all premises • Cleared three times per week • 30 Units minimum charge	30
5	Hospitals • Charged at 10 Units per Bin issued • Four Bins issued • Cleared once a week • 40 Units minimum charge	40
6	Charitable/Service/Church Properties • e.g. QCWA, Guides, Church and associated halls, sports clubs. • One bin issued to all facilities • Cleared once a week • 5 Units minimum charge	5
7	Schools over 100 students • Charged at 10 Units per Bin issued. • Four Bins issued all facilities	40

HUGHENDEN CLEANSING SERVICE CHARGES		Charge Units
	• Cleared three times per week	
8	Council Street Bins • Charged at 5 Units per Bin issued • Cleared three times per week	10
9	Other Non-Classified Facilities • Charged at 10 Units per Bin issued • Cleared once per week	10
# All extra bins over the minimum allocation will cost 5 Units per bin per annum # Replacement bins will be provided at cost.		

This system will provide flexibility for Council to adjust Cleansing Charges based on the number of wheelie bins issued to each property. A minimum unit charge and minimum number of bins allocated will then be based on the property classification. All extra bins over the minimum allocation will be charged on a pre-determined basis as listed.

Cleansing Service Charges

In accordance with Section 94 of the *Local Government Act 2009*, Flinders Shire Council makes Cleansing Service Charges for the year ending 30 June 2027 and the level of charges adopted for items described in the revenue policy is:

ITEM	2026-2027 CHARGE
Unit of Cleansing	$40.00 per unit

3.4 Waste Management Utility Charge

Flinders Shire Council will levy a Waste Management Charge on each property within the Flinders Shire Region, irrespective of whether they receive a kerbside collection.

Pursuant to Section 94 of the *Local Government Act 2009* and Section 99 of the *Local Government Regulation 2012*, Council to make and levy a Waste Management Utility Charge per assessment on all rateable land in the region for the services and activities detailed below.

- The Waste Management Utility Charge shall be applied to contribute to the cost of operating, maintaining, and managing Council's waste management facilities throughout the region.
- Waste management facilities include landfill sites, transfer station, weighbridges, and waste bins located throughout the region.

Waste Management Charges

That in accordance with Section 94 of the *Local Government Act 2009* and Section 99 of the *Local Government Regulation 2012*, Flinders Shire makes a Waste Management Utility Charge for the year ending 30 June 2027 and the level of charges adopted for items described in the Revenue Policy is:

Item	2026-2027 Charge
Waste Management Utility Charge	$100.00 per property

4. SPECIAL RATES

4.1 Special Rate - Wild Dog Control Levy

Pursuant to Section 94 of the *Local Government Act 2009* and Section 94 of the *Local Government Regulation 2012*, a Special Rate will be levied on rural properties (per assessment) categorised within Rate Code 4 – Rural Categories where the following applies:

- The rural land has a rateable valuation greater than $50,000; or
- The rural land has rateable valuation of $50,000 or less, but has an area greater than 4,000ha.

Excluding all rural properties (assessments) having an area less than 200ha.

Council is of the opinion that the rural properties the subject of the special rate will derive a benefit from the Wild Dog Control Levy. The rate will be levied on the basis of a rate in the dollar on the rateable value of each property. A minimum rate will be determined at a level that takes into account the minimum cost of providing the service to all applicable rural ratepayers.

4.1.1 Wild Dog Control Levy Overall Plan 2026-2027

The Special Rate will be utilised for the control of wild dogs on applicable rural properties throughout the Shire. The Special Rate will partly fund the costs of undertaking co-ordinated baiting including the Rural Lands Officer's and the supporting Administration Officer's time, plant and equipment, supply of prepared baits and payment of bounties.

The estimated time for implementing the overall plan is one year from 1 July 2026 to 30 June 2027.

The rateable land to which the Special Rate applies are rural properties categorised within Rate Code 4 – Rural Categories where the following applies:

- The rural land has a rateable valuation greater than $50,000; or
- The rural land has rateable valuation of $50,000 or less, but has an area greater than 4,000ha.

Excluding all rural properties (assessments) having an area less than 200ha.

The estimated cost of implementing the overall plan for 2026-2027 is approximately $213,576 per annum with the levy raising approximately $141,668 and the balance funded by the Shire General Rates and payments directly from properties for special services.

In accordance with Section 94 of the *Local Government Act 2009* and Section 94 of the *Local Government Regulation 2012*, Flinders Shire Council makes a Wild Dog Control Special Rate for the year ending 30 June 2027 as follows:

ITEM	2026-2027 Charge
Special Rate	0.0001539 cents per $ of rateable value
Minimum Special Rate (Regulation, section 94(10))	$280.95 per Assessment

5. STATE EMERGENCY MANAGEMENT LEVY

In accordance with the *Fire and Emergency Services Act 1990*, Council is required to collect a State Emergency Management Levy on all prescribed properties on behalf of the Queensland Fire and Emergency Services. The Levy is not a Council charge and the funds collected are remitted to the Queensland Fire and Emergency Services. However, Council is entitled to an administration fee for collecting this Levy, as prescribed by the *Fire and Emergency Services Regulation 2011*. Rate assessments with multiple properties are levied per parcel, in accordance with the State's legislation, excluding contiguous agricultural parcels in the same ownership

6. ISSUE OF NOTICES

In accordance with Sections 104 and 107 of the *Local Government Regulation 2012*, Council will issue rate notices half yearly. The first notice will be for the half year ended 31 December and the second notice for the half year ended 30 June. Notices will be issued in August and February respectively.

7. INTEREST CHARGES

In accordance with Section 133 of the *Local Government Regulation 2012* Flinders Shire Council fixes the interest for overdue rates and utility charges at 12.19 per cent (12.19%) per annum Compound Interest, for the year ending 30 June 2027 to be charged monthly in arrears. Interest is to be charged on the current levy from the due date for payment.

8. LAST DAY FOR PAYMENT OF RATES

In accordance with Section 118 of the *Local Government Regulation 2012* Flinders Shire Council makes the last date for the payment 30 days after the date of issue of the notice. Payment must be received in the Official Office of the Council, 34 Gray Street, Hughenden on or before the due date by the close of business (5:00pm) or electronically in Council's nominated bank account by 12 midnight.

9. CHANGE IN VALUATION

If a change in the valuation of a property results in raising a supplementary levy to the rate payer of an amount less than $50.00 Council will not raise the notice to the rate payer.

Any Council errors/mistakes in levy charges will only be back dated for the current financial year with a supplementary notice.

10. FEES AND CHARGES

Council levies a range of Fees and Charges for:

a) Cost-Recovery Fees as defined by section 97 of the *Local Government Act 2009*; and
b) Commercial/Other Fees for the provision of a service or facility not deemed a cost-recovery fee under the s.262(3)(c) of the *Local Government Act 2009*.

These are defined in the Schedule of Fees and Charges (the Schedule), adopted by resolution and published annually as part of Council's budget.

Cost-Recovery Fees

Council may fix a Cost-Recovery Fee for any of the following:

a) an application for, or the issue of, an approval, consent, licence, permission, registration or other authority under a local government act;
b) recording a change of ownership of land;
c) giving information kept under a local government act;
d) seizing property or animals under a local government act.

The principles of Full Cost Pricing (National Competition Policy) and User Pays are applied in calculating all Cost-Recovery Fees of the Council, noting that, as per section 97(4) of the *Local Government Act 2009*, the amount of any cost-recovery fee must not be more than the cost to the Council of taking the action for which the fee is charged.

Cost-Recovery Fees are listed in Council's Register of Cost-Recovery Fees.

Commercial Charges

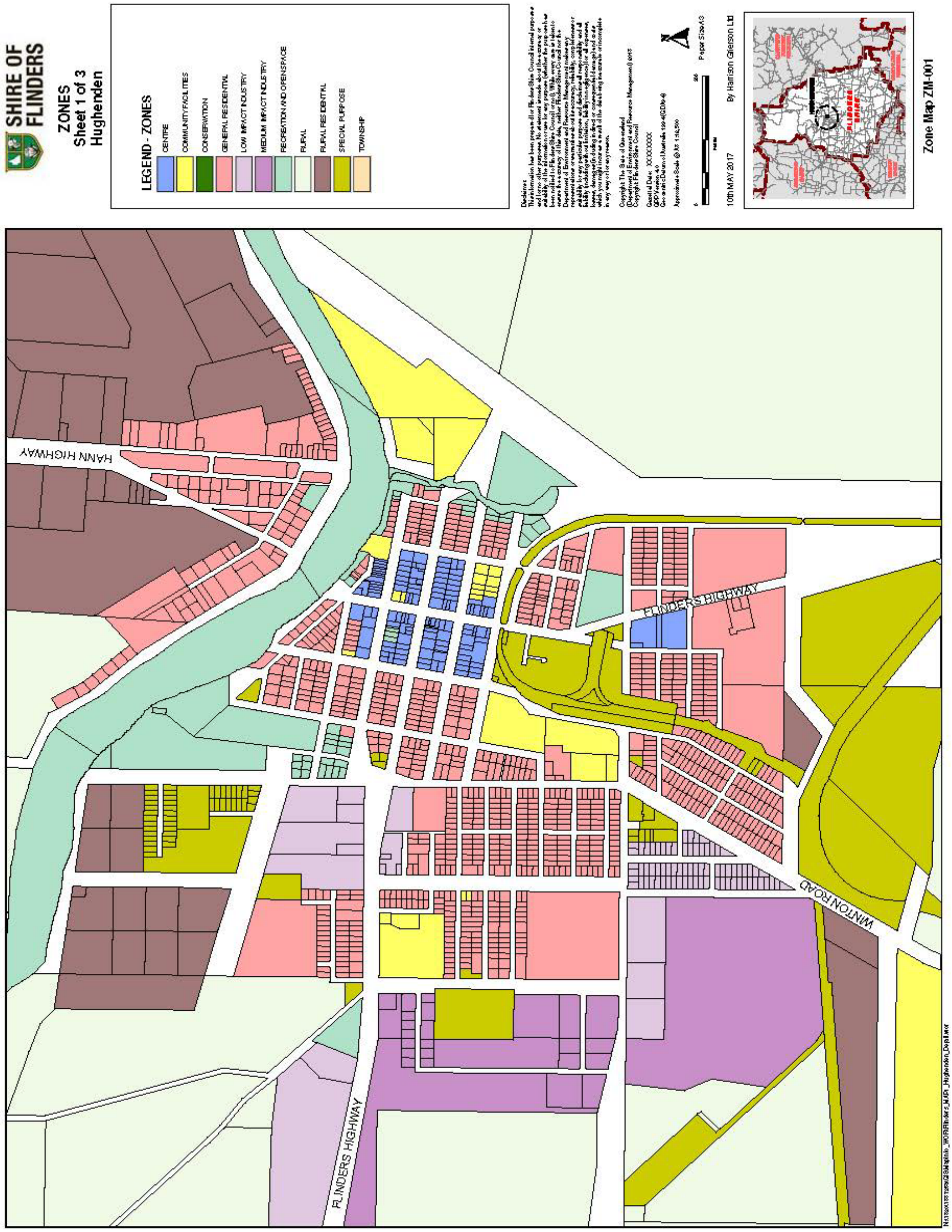
Where Council conducts business activities on a commercial basis, the criteria used to decide the amount of the charges for the activity's goods and services are calculated having regard to the following:

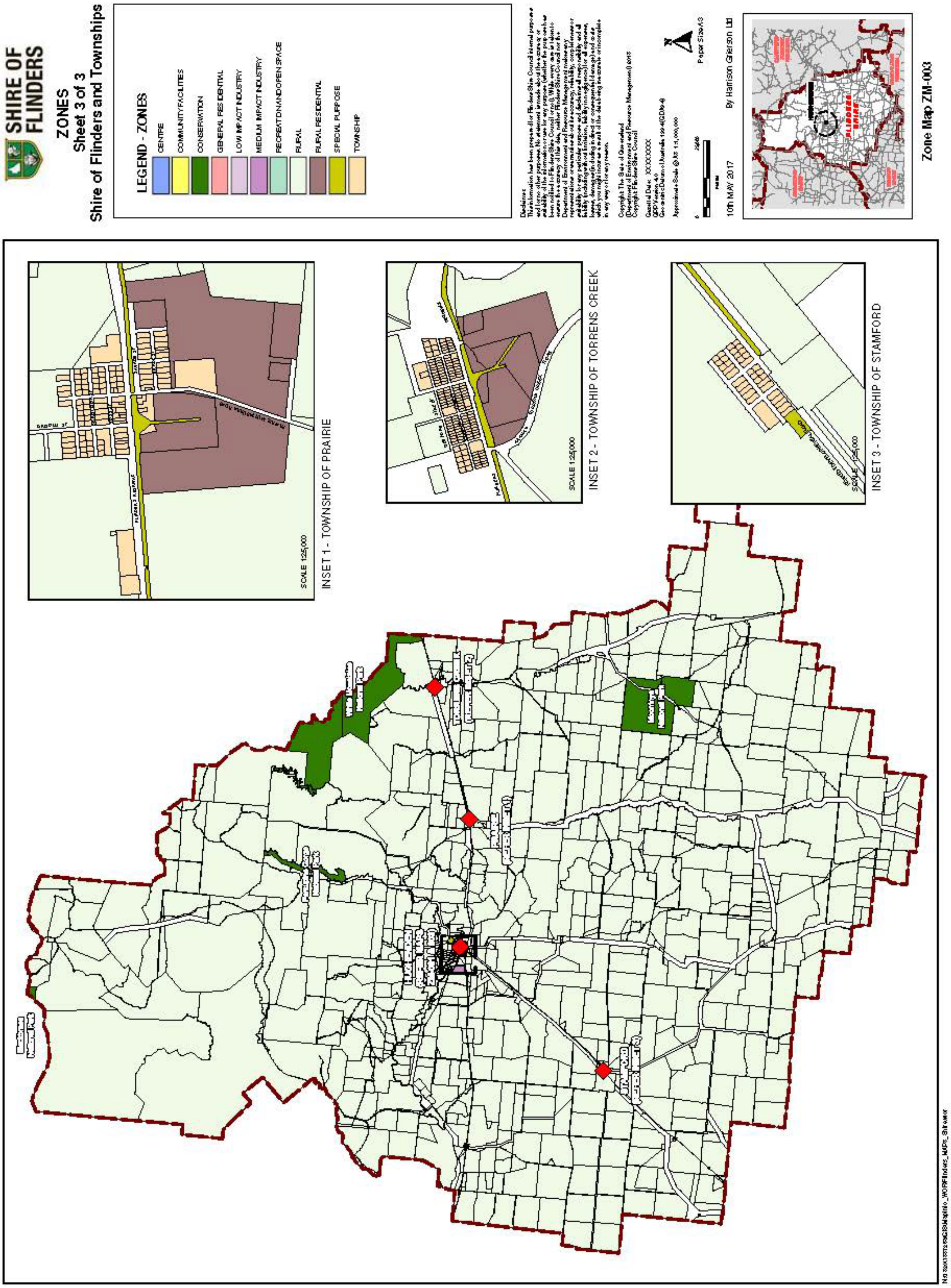
a) Direct costs associated with the business activity, and;
b) The cost of capital based on a weighted average cost of capital specific to a business activity's industry, and;
c) Overheads based on a service consumption model, and;
d) Commercial margins reflective of the underlying risks of the business activity.

11. PENSIONER RATE CONCESSIONS POLICY

In accordance with Chapter 4 Part 10 of the *Local Government Regulation 2012* Flinders Shire Council has adopted a Pensioner Rate Concessions Policy.

APPENDIX A– TOWNSHIP OF HUGHENDEN – URBAN




SHIRE OF FLINDERS
ZONES
Sheet 3 of 3
Shire of Flinders and Townships
LEGEND - ZONES
CENTRE
COMMUNITY FACILITIES
CONSERVATION
GENERAL RESIDENTIAL
LOW IMPACT INDUSTRY
MEDIUM IMPACT INDUSTRY
RECREATION AND OPEN SPACE
RURAL
RURAL RESIDENTIAL
SPECIAL PURPOSE
TOWNSHIP
10th MAY 2017
By Harrison Grierson Ltd
Zone Map ZM-003
INSET 1 - TOWNSHIP OF PRAIRIE
INSET 2 - TOWNSHIP OF TORRENS CREEK
INSET 3 - TOWNSHIP OF STAMFORD

SHIRE OF FLINDERS

2.02.09 SPECIAL RATE WILD DOG CONTROL

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
Pursuant to Section 94 of the *Local Government Act 2009*, Flinders Shire Council makes a Wild Dog Control Charge for the year ending 30 June 2027 and the level of charges adopted for items described in the Revenue Statement is:

ITEM	2026-2027 Charge
Special Rate	0.0001539 cents per $ of rateable value
Minimum Special Rate (Regulation, section 94(10))	$280.95 per Assessment

The overall plan for the Special Rate Wild Dog Control is as follows:

The Special Rate will be utilised for the control of wild dogs on rural properties throughout the Shire. The Special Rate will partly fund the costs of undertaking co-ordinated baiting including the Rural Lands Officer's and the supporting Administration Officer's time, plant and equipment, supply of prepared baits and payment of bounties.

The estimated time for implementing the overall plan is one year from 1 July 2026 to 30 June 2027.

The estimated cost of implementing the overall plan for 2026-2027 is approximately $213,576 per annum with the levy raising approximately $141,668 and the balance funded by the Shire General Rates and payments directly from properties for special services.

Executive Summary
In accordance with Section 94 of the *Local Government Act 2009* and Section 94 of the *Local Government Regulation 2012,* a Special Rate will be levied on rural properties (per assessment) categorised within Rate Code 4 – Rural Categories where the following applies:

The rural land has a rateable valuation greater than $50,000; or
The rural land has rateable valuation of $50,000 or less, but has an area greater than 4,000ha.

<u>Excluding</u> all rural properties (assessments) having an area less than 200ha.

Council is of the opinion that the rural properties, the subject of the special rate, will derive a benefit from the Wild Dog Control Levy. The rate will be levied on the basis of a rate in the dollar on the rateable value of each property. A minimum rate will be determined at a level that takes into account the minimum cost of providing the service to all applicable rural ratepayers.

2.02.10 DIFFERENTIAL RATING CATEGORISATION

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
Pursuant to Section 81 of the *Local Government Regulation 2012*, the categories into which rateable land is categorised, the description of those categories and, pursuant to Sections 81(4) and 81(5) of the *Local Government Regulation 2012*, the method by which land is to be identified and included in its appropriate category is as follows:

RATE CODE 1 - RESIDENTIAL CATEGORIES

The following residential differential rating categories, descriptions and identification apply for the 2026-2027 financial year:

Column 1 Differential Category	Column 2 Description	Column 3 Identification
9 - Multi Residential - Units	All land in the Township of Hughenden (as defined in Appendix A), which is not otherwise categorised, used for residential purposes and is comprised of two or more separate dwelling units	The following primary land use codes apply or should apply: 03 – Multi unit dwelling (flats), 07 - 09 – Guest house/private hotel, Building Units, Group Title, 21 – Residential Institutions (Non-Medical Care), and 97 – Welfare home/institution.
10 - Residential – Other Towns 4 - 50Ha	All land outside the Township of Hughenden, used for residential purposes, which is not otherwise categorised, is 4Ha or more, but less than or equal to 50Ha in size	The following primary land use codes apply or should apply: 01 - Vacant Urban Land, 02 – Single Unit Dwelling, 04 - Large Home Site Vacant, 05 - Large Home Site Dwelling,

		06 – Outbuildings, 72 – Section 25 Valuation, and 86 – Horses.
11 - Residential - Hughenden <1Ha	All land in the Township of Hughenden (as defined in Appendix A), used for residential purposes, which is not otherwise categorised, and is less than 1Ha in size	The following primary land use codes apply or should apply: 01 - Vacant Urban Land, 02 – Single Unit Dwelling, 04 - Large Home Site Vacant, 05 - Large Home Site Dwelling, and 06 – Outbuildings, and 72 – Section 25 Valuation.
12 - Residential - Hughenden 1 - 50Ha	All land in the Township of Hughenden (as defined in Appendix A), used for residential purposes which is not otherwise categorised, is 1Ha or more, but less than or equal to 50Ha in size	The following primary land use codes apply or should apply: 01 - Vacant Urban Land, 02 – Single Unit Dwelling, 04 - Large Home Site Vacant, 05 - Large Home Site Dwelling, 06 – Outbuildings, 72 – Section 25 Valuation, and 86 – Horses.
13 - Residential – Other Towns <4Ha	All land outside the Township of Hughenden, used for residential purposes, which is not otherwise categorised, and is less than 4Ha in size	The following primary land use codes apply or should apply: 01 - Vacant Urban Land, 02 – Single Unit Dwelling, 04 - Large Home Site Vacant 05 - Large Home Site Dwelling, 06 – Outbuildings, and 72 – Section 25 Valuation.

RATE CODE 2 - COMMERCIAL CATEGORIES

The following commercial differential rating categories, descriptions and identification apply for the 2026-2027 financial year:

Column 1 Differential	Column 2 Description	Column 3 Identification

Category		
1 - Commercial - Hughenden	All land in the Township of Hughenden (as defined in Appendix A), used for commercial purposes, which is not otherwise categorised	The following primary land use codes apply or should apply: 10 – 14 – Retail Business/Commercial, 15 – 27 – Retail Business (excluding 21 – Res Institutions), 44 – 49 – Special Uses (excluding 48), and 96 – 99 – General Uses.
2 - Commercial – Other Towns	All land outside of the Township of Hughenden, used for commercial purposes, which is not otherwise categorized	The following primary land use codes apply or should apply: 10 – 13 – Retail Business/Commercial, 15 – 27 – Retail Business (excluding 21 – Res Institutions), 42 – 49 – Special Uses (excluding 43 and 48), and 96 – 99 – General Uses.
3 - Hotels <25 Rooms	All land in the Council Area, which is not otherwise categorised, used as a hotel with less than 25 accommodation units	The following primary land use codes apply or should apply: 42 – Hotel/tavern.
4 - Hotels ≥25 Rooms	All land in the Council Area, which is not otherwise categorised, used as a hotel with 25 accommodation units or more	The following primary land use codes apply or should apply: 42 – Hotel/tavern.
5 - Motels <25 Rooms	All land in the Council Area, which is not otherwise categorised, used as a motel with less than 25 accommodation units	The following primary land use codes apply or should apply: 43 – Motel.
6 - Motels ≥25 Rooms	All land in the Council Area, which is not otherwise categorised, used as a motel with 25 or more accommodation units	The following primary land use codes apply or should apply: 43 – Motel.
7 - Other Commercial	All other special use commercial land, in the Council area, which is not otherwise categorized	The following primary land use codes apply or should apply: 41 – Child Care ex kindergarten, and 48 - 59 – Special Uses (excluding 49 – Caravan Park).

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RATE CODE 3 - INDUSTRIAL CATEGORIES

The following industrial differential rating categories, descriptions and identification apply for the 2026-2027 financial year:

Column 1 Differential Category	Column 2 Description	Column 3 Identification
1 - Industrial - Hughenden	All land in the Township of Hughenden (as defined in Appendix A), which is not otherwise categorised, used for industrial purposes	The following primary land use codes apply or should apply: 28 -39 – Transport & Storage, Industrial (Excluding 29, 30 and 31).
2 - Industrial – Hughenden Industrial Estate	All land in the Hughenden Industrial Estate (as defined in Appendix A), which is not otherwise categorised.	As determined by the CEO
3 - Industrial – Other	All land outside of the Township of Hughenden which is not otherwise categorised, used for industrial purposes	The following primary land use codes apply or should apply: 28 -39 – Transport & Storage, Industrial (Excluding 29, 30 and 31).
4 - Transformer & Transmission Sites <1Ha	All land, in the Council area, which is not otherwise categorised, is less than 1Ha in size, used as a Transformer or Transmission Site	The following primary land use codes apply or should apply: 91 – Utilities.
5 - Transformer & Transmission Sites ≥1Ha	All land, in the Council area, which is not otherwise categorised, is 1Ha or more in size, used as a Transformer or Transmission Site	The following primary land use codes apply or should apply: 91 - Utilities
6 - Industrial - Transport Terminals- Hughenden	All land in the Township of Hughenden (as defined in Appendix A), which is not otherwise categorised, used as a transport terminal	The following primary land use codes apply or should apply: 29 – Transport Terminals.
7 - Industrial - Transport Terminals - Other	All land outside the Township of Hughenden which is not otherwise categorised, used as a transport terminal	The following primary land use codes apply or should apply: 29 – Transport Terminals.
8 - Industrial - Service Station, Oil Depot- Hughenden	All land in the Township of Hughenden (as defined in Appendix A), which is not otherwise categorised, used as a service station or oil depot.	The following primary land use codes apply or should apply: 30 -31 – Oil Depot & Refinery, Service Station.

9 - Industrial - Service Station, Oil Depot - Other	All land outside the Township of Hughenden which is not otherwise categorised, used as a service station or oil depot	The following primary land use codes apply or should apply: 30 -31 – Oil Depot & Refinery, Service Station.

RATE CODE 4 - RURAL CATEGORIES

The following rural differential rating categories, descriptions and identification apply for the 2026-2027 financial year:-

Column 1 Differential Category	Column 2 Description	Column 3 Identification
7 - Rural Grazing Land and Extractive <500Ha Level 3	All Land, in the Council area, less than 500Ha in size, used for rural grazing and similar purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is less than 5000 tonnes per annum.	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities)
8 - Rural Grazing Land and Extractive ≥500Ha Level 3	All Land, in the Council area, 500Ha or more in size, used for rural grazing and similar purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is less than 5000 tonnes per annum.	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities).
9 - Rural Land – Agricultural and Extractive Level 3	All land, in the Council area, used for rural agricultural purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is less than 5000 tonnes per annum.	The following primary land use codes apply or should apply: 71 – 88 – Agriculture and other rural uses (excludes 72 – Section 25 Valuation)
10 - Rural Grazing Land and Extractive <500Ha Level 4	All Land, in the Council area, less than 500Ha in size, used for rural grazing and similar purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is 5000 tonnes and up to and including 100,000 tonnes per annum.	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities)

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	11 - Rural Grazing Land and Extractive ≥500Ha Level 4	All Land, in the Council area, 500Ha or more in size, used for rural grazing or similar purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is 5000 tonnes and up to and including 100,000 tonnes per annum.	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities).	
	12 - Rural Land – Agricultural and Extractive Level 4	All land, in the Council area, used for rural agricultural purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is 5000 tonnes and up to and including 100,000 tonnes per annum.	The following primary land use codes apply or should apply: 71 – 88 – Agriculture and other rural uses (excludes 72 – Section 25 Valuation)	
	13 - Rural Grazing Land and Extractive <500Ha Level 5	All Land, in the Council area, less than 500Ha in size, used for rural grazing or similar purposes and where part or parts are used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is greater than 100,000 tonnes per annum.	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities).	
	14 - Rural Grazing Land and Extractive ≥500Ha Level 5	All Land, in the Council area, 500Ha or more in size, used for rural grazing or similar purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is greater than 100,000 tonnes per annum.	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities).	
	15 - Rural Land – Agricultural and Extractive Level 5	All land, in the Council area, used for rural agricultural purposes and where part or parts are also used or capable of being used for extractive industry purposes and where the quantity of material capable of being extracted and/or screened is greater than 100,000 tonnes per annum.	The following primary land use codes apply or should apply: 71 – 88 – Agriculture and other rural uses (excludes 72 – Section 25 Valuation)	
	16 - Rural Grazing Land <500Ha Level 1	All Land, in the Council area, less than 500 Ha in size and not otherwise categorised, used for rural grazing and similar purposes	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses	

		(excludes 91 – Utilities).
17 - Rural Grazing Land ≥500Ha Level 1	All Land, in the Council area, 500 Ha or more in size and not otherwise categorised, used for rural grazing and similar purposes	The following primary land use codes apply or should apply: 04 & 05 – Large Home Sites; 60 – 70 – Sheep and Cattle Industry; and 89 – 95 – Other rural uses (excludes 91 – Utilities).
18 - Rural Land – Agricultural Level 1	All land, in the Council area, and not otherwise categorised, used for rural agricultural purposes	The following primary land use codes apply or should apply: 71 – 88 – Agriculture and other rural uses (excludes 72 – Section 25 Valuation).

RATE CODE 6 - EXTRACTIVE/LOADING FACILITIES

The following extractive/loading facilities differential rating categories, descriptions and identification apply for the 2026-2027 financial year:

Column 1 Differential Category	Column 2 Description	Column 3 Identification
1 - Extractive Industry < 5,000 Tonnes	All Land, in the Council area and used or capable of being used for extractive industry purposes where the quantity of material capable of being extracted and/or screened is less than 5,000 tonnes per annum.	As determined by the CEO
2 - Extractive Industry ≥ 5,000 - 100,000 Tonnes	All Land, in the Council area and used or capable of being used for extractive industry purposes where the quantity of material capable of being extracted and/or screened is 5,000 tonnes and up to and including 100,000 tonnes per annum.	As determined by the CEO
3 - Extractive Industry >100,000 Tonnes	All Land, in the Council area and used or capable of being used for extractive industry purposes where the quantity of material capable of being extracted and/or screened is greater than 100,000 tonnes per annum.	As determined by the CEO
4 - Loading Facility <10ha	All Land, in the Council area, having an area of less than 10Ha and used by a mine or extractive industry as a loading facility.	As determined by the CEO

5 - Loading Facility ≥10Ha	All Land, in the Council area, having an area of 10Ha or greater and used by a mine or extractive industry as a loading facility.	As determined by the CEO

RATE CODE 7 - INTENSIVE BUSINESSES AND INDUSTRIES

The following intensive business and industries differential rating categories, description and identification apply for the 2026-2027 financial year:

Column 1 Differential Category	Column 2 Description	Column 3 Identification
6 - Mining Lease <5 Ha	Mining Leases issued within the Council area that have an area of less than 5Ha.	As determined by the CEO
7 - Mining Leases ≥5 to < 100Ha	Mining Leases issued within the Council area that have an area of 5Ha to less than 100ha.	As determined by the CEO
8 - Mining Leases ≥100Ha	Mining Leases issued within the Council area that have an area greater than 100ha.	As determined by the CEO
25 - Workers Accommodation	All Land, in the Council area, which is not otherwise categorised, predominately used for providing intensive accommodation capable of accommodating persons (other than the ordinary travelling public) in rooms, suites, or caravan sites specifically built or provided for this purpose. Land within this category is commonly known as "workers accommodation", "single persons quarters", "work camps", "accommodation village" or "barracks".	As determined by the CEO

RATE CODE 8 – RENEWABLE ENERGY FACILITIES

The following renewable energy facilities differential rating categories, descriptions and identification apply for the 2026-2027 financial year:

Column 1 Differential Category	Column 2 Description	Column 3 Identification
12 - Solar and/or Battery	Land used or intended for use, in whole or in part for as a renewable energy facility excluding wind generation	The following primary land use codes apply or should apply: 91 – Utilities
13 - Wind	Land used or intended for use, in whole or in part as a wind renewable energy facility	The following primary land use codes apply or should

	≤ 50MW	apply: 91 – Utilities
14 - Wind	Land used or intended for use, in whole or in part as a wind renewable energy facility ≥ 51MW ≤ 100MW	The following primary land use codes apply or should apply: 91 – Utilities
15 - Wind	Land used or intended for use, in whole or in part as a wind renewable energy facility ≥ 101MW ≤ 150MW	The following primary land use codes apply or should apply: 91 – Utilities
16 - Wind	Land used or intended for use, in whole or in part as a wind renewable energy facility ≥ 151MW ≤ 200W	The following primary land use codes apply or should apply: 91 – Utilities
17 - Wind	Land used or intended for use, in whole or in part as a wind renewable energy facility ≥ 201MW ≤ 250MW	The following primary land use codes apply or should apply: 91 – Utilities
18 - Wind	Land used or intended for use, in whole or in part as a wind renewable energy facility ≥ 251MW	The following primary land use codes apply or should apply: 91 – Utilities

2.1 Categorisation of Land

In accordance with Section 81, subsections (1), (2) and (3) of the *Local Government Regulation 2012*, Flinders Shire Council adopts the rating categories for rateable land, and the description for those categories, as per Column 1 and Column 2, respectively, of the Rate Code Tables above.

Further, in accordance with Section 257 of the *Local Government Act 2009*, Council delegates to the CEO the power in the *Local Government Regulation 2012,* Section 81, subsections (4) and (5), to identify the rating category to which each parcel of rateable land belongs. In performing this task, the CEO may have regard to the land use codes (produced by the Department of Resources) identified in Column 3 of the Rate Code Tables above.

In determining that differential general rating should be applied, Council has had regard to a number of factors including:

The valuation of the Shire applying to the 2026-2027 financial year would lead to rating inequities and a distortion of relativities in the amount of rates paid in the various areas of the Local Government area if only one General Rate was adopted;
The level of services provided to that land and the cost of providing the services compared to the rate burden that would apply under a single general rate; and
Forty-nine categories of land have been identified in accordance with criteria determined by Council in accordance with Section 81 of the *Local Government Regulation 2012*.

Owners of rateable land will be informed that they have the right of objection to the category their land is included in. All objections shall be to the Chief Executive Officer, Flinders Shire Council and the only basis for objection shall be that at the date of issue of the rate notice having regard to the criteria adopted by Council the land should be in another category.

2.2 Differential General Rates & Minimum General Rate

In accordance with Section 94 of the *Local Government Act 2009*, and Sections 80 and 77, respectively, of the *Local Government Regulation 2012*, Flinders Shire Council makes Differential General Rates and Minimum General Rates for the year ending 30 June 2027 as follows:

Rate Code	Differential Category		2026-2027 Cents in the $	2026-2027 Minimum General Rate
1	9	Multi Residential – Units	4.3370	$726.00
1	10	Residential – Other Towns 4 - 50Ha	3.9972	$429.00
1	11	Residential - Hughenden <1Ha	4.3407	$485.00
1	12	Residential - Hughenden 1 - 50Ha	2.3846	$670.00
1	13	Residential – Other Towns <4Ha	3.9262	$457.00
2	1	Commercial – Hughenden	2.8326	$563.00
2	2	Commercial - Other Towns	2.5700	$530.00
2	3	Hotel <25 Rooms	2.9633	$2,142.00
2	4	Hotel ≥25 Rooms	3.4193	$2,858.00
2	5	Motel <25 Rooms	3.7226	$2,142.00
2	6	Motel ≥25 Rooms	3.7401	$2,858.00
2	7	Other Commercial	3.7401	$429.00
3	1	Industrial – Hughenden	2.1357	$544.00
3	2	Industrial – Hughenden Industrial Estate	2.4882	$686.00
3	3	Industrial – Other Towns	2.4619	$429.00
3	4	Transformer & Transmission Sites <1Ha	1.8237	$544.00
3	5	Transformer & Transmission Sites ≥1Ha	2.1971	$1,070.00
3	6	Industrial - Transport Terminals	2.5332	$1,712.00
3	7	Industrial - Transport Terminals – Other	2.4619	$429.00
3	8	Industrial - Service Station, Oil Depot	2.9147	$544.00
3	9	Industrial - Service Station, Oil Depot - Other	3.2820	$429.00
4	7	Rural Grazing Land and Extractive <500Ha – Level 3	0.3293	$2,856.00
4	8	Rural Grazing Land and Extractive ≥500Ha – Level 3	0.3307	$2,856.00
4	9	Rural Agricultural Land and Extractive – Level 3	0.3088	$2,856.00
4	10	Rural Grazing Land and Extractive <500Ha – Level 4	0.3293	$7,141.00
4	11	Rural Grazing Land and Extractive ≥500Ha – Level 4	0.2423	$7,141.00
4	12	Rural Agricultural Land and Extractive – Level 4	0.3307	$7,141.00
4	13	Rural Grazing Land and Extractive <500Ha –	0.3297	$28,561.00

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		Level 5		
4	14	Rural Grazing Land and Extractive ≥500Ha – Level 5	0.3312	$28,561.00
4	15	Rural Agricultural Land and Extractive – Level 5	0.3088	$28,561.00
4	16	Rural Grazing Land <500Ha – Level 1	0.2796	$500.00
4	17	Rural Grazing Land – Grazing ≥500Ha – Level 1	0.2526	$686.00
4	18	Rural Agricultural Land – Level 1	0.2547	$1,428.00
6	1	Extractive Industry <5,000 Tonnes	0.3469	$2,856.00
6	2	Extractive Industry 5,000-100,000 Tonnes	0.3469	$7,141.00
6	3	Extractive Industry >100,000 Tonnes	0.3469	$28,561.00
6	4	Loading Facility <10Ha	1.8514	$1,428.00
6	5	Loading Facility ≥10Ha	3.2861	$2,856.00
7	6	Mining Leases <5Ha	1.8514	$1,070.00
7	7	Mining Leases 5 - <100Ha	1.8514	$1,428.00
7	8	Mining Leases ≥100Ha	1.2960	$1,784.00
7	25	Workers Accommodation	4.6283	$6,769.00
8	12	Solar and/or Battery	6.4678	$43,960.00
8	13	Wind ≤ 50MW	5.8596	$54,344.00
8	14	Wind ≥ 51MW ≤ 100MW	5.8596	$108,690.00
8	15	Wind ≥ 101MW ≤ 150MW	5.8596	$163,034.00
8	16	Wind ≥ 151MW ≤ 200MW	5.8596	$217,378.00
8	17	Wind ≥ 201MW ≤ 250MW	5.8596	$271,724.00
8	18	Wind ≥ 251MW	5.8596	$326,068.00

Executive Summary
In accordance with the *Local Government Regulation 2012*, the budget must include the Rating Categories of rateable land in the local government area and a description of the rating categories. The budget must also include the differential rate to be made and levied for each differential category and the minimum general rate to be made and levied for each differential rate category.

2.02.11 SEWERAGE UTILITY CHARGES

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Section 94 of the *Local Government Act 2009* and Section 99 of the *Local Government Regulation 2012*, Council make and levy sewerage utility charges, for the supply of sewerage services by the Council, as follows:-

Council will levy a sewerage charge on each consumer/property, whether vacant or occupied, that Council has provided or deems able to provide with sewerage services;
The charge will be based on the number of pedestals/wastes together with Council's estimate of demand/usage patterns and measured in units as detailed in the Revenue Statement;
The charge for the 2026-2027 financial year will be $98.25 per unit;
The application of the above levied sewerage charge be in accordance with the further detail provided in Council's adopted Revenue Statement for 2026-2027.

Executive Summary
Under Section 94 of the *Local Government Act 2009* and Section 99 of the *Local Government Regulation 2012*, a Local Government may levy utility charges on any basis that they consider appropriate.

2.02.12 WATER UTILITY CHARGES

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:

(a) That pursuant to Section 94 of the *Local Government Act 2009* and Section 99 of the *Local Government Regulation 2012*, Council make and levy water utility charges, for the supply of water services by the Council, as follows:-

Council will levy a water access charge on each consumer/property, whether vacant or occupied, that Council has provided or is able to provide with water services;
The water access charge will be based on the size of the water connection together with Council's estimate of demand patterns and measured in units as detailed in the Revenue Statement for 2026-2027;
Council will levy an excess water charge where consumption exceeds the annual allowance, as detailed in the Revenue Statement;
The charge for the 2026-2027 financial year will be $118.91 per unit and the excess water charges will be $1.35 per kilolitre; and
The application of the above levied water charges be in accordance with the further detail provided in Council's adopted Revenue Statement for 2026-2027.

(b) Pursuant to Section 102(2) of the *Local Government Regulation 2012*, a water meter is taken to have been read during the period that starts 2 weeks before, and ends 2 weeks after, the day on which the meter is actually read.

Executive Summary
Under Section 94 of the *Local Government Act 2009* and Section 99 of the *Local Government Regulation 2012*, a Local Government may levy utility charges on any basis that they consider appropriate.

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2.02.13 CLEANSING SERVICE CHARGES

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Section 94 of the *Local Government Act 2009* and Section 99 of the *Local Government Regulation 2012*, Council make and levy cleansing service charges, for the supply of cleansing services by the Council, as follows:

Council will levy a cleansing service charge on each consumer/property, whether vacant or occupied, that Council provides or deems to be provided with cleansing services:
The charge will be based on the number of wheelie bins and collections measured in units as detailed in the Revenue Statement for 2026-2027;
The charge for the 2026-2027 financial year will be $40.00 per unit;
The application of the above levied cleansing service charge be in accordance with the further detail provided in the Council's adopted Revenue Statement for 2026-2027.

Executive Summary
Under Section 94 of the *Local Government Act 2009* and Section 99 of the *Local Government Regulation 2012*, a Local Government may levy utility charges on any basis that they consider appropriate.

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2.02.14 WASTE MANAGEMENT UTILITY CHARGES

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Section 94(1)(b)(ii) of the *Local Government Act 2009* and section 99 of the Local Government Regulation 2012, Council make and levy a Waste Management Utility Charge to contribute to the cost of operating, maintaining and managing Council's waste management facilities throughout the region.

Council will levy a Waste Management Utility Charge on all rateable land in the region for the services and activities detailed herein irrespective of whether the property receives a kerbside pick-up.
The Waste Management Utility Charge shall be applied to contribute to the cost of operating, maintaining and managing Council's waste management facilities throughout the region.
Waste management facilities include landfill sites, transfer stations, weighbridges, and waste bins located throughout the region.
The charge for the 2026-2027 financial year will be of $100.00 per annum per assessment.

Executive Summary
Under Section 94(1)(b)(ii) of the *Local Government Act 2009* and Section 99 of the *Local Government Regulation 2012*, a Local Government may levy utility charges on any basis that they consider appropriate.

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2.02.15 INTEREST ON RATES AND CHARGES

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Section 133 of the *Local Government Regulation 2012,* Council fix the interest for overdue rates and utility charges at 12.19% per annum Compound Interest, for the year ending 30 June 2027, to be charged monthly in arrears. Interest is to be charged on the current levy from the due date.

Executive Summary
In accordance with Section 133 of the *Local Government Regulation 2012* Flinders Shire Council fixes the interest for overdue rates and utility charges at 12.19 per cent (12.19%) per annum Compound Interest, for the year ending 30 June 2027 to be charged monthly in arrears. Interest is to be charged on the current levy from the due date for payment.

2.02.16 ISSUE OF NOTICES

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
Pursuant to Section 94 of the *Local Government 2009*, Section 107 of the *Local Government Regulation 2012* and Section 114 of the *Fire and Emergency Services Act 1990* Council's rates and charges and the State Government's Emergency Management, Fire and Rescue Levy be levied half yearly as follows:
for the half year 1 July 2026 to 31 December 2026 - in August 2026; and
for the half year 1 January 2027 to 30 June 2027 - in February 2027

Executive Summary – In accordance with Section 94 of the *Local Government 2009*, Section 107 of the *Local Government Regulation 2012* and Section 114 of the *Fire and Emergency Services Act 1990* Councils rates and charges and the State Government's Emergency Management, Fire and Rescue Levy will be levied half yearly.

2.02.17 TIME WITHIN WHICH RATES MUST BE PAID

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
Pursuant to Section 118 of the *Local Government Regulation 2012*, that Council's rates and charges, and the State Government's Emergency Management, Fire and Rescue Levy, be paid within 30 days of the date of the issue of the rate notice.

Executive Summary
In accordance with Section 94 of the *Local Government Act 2009* and Section 118 of the *Local Government Regulation 2012*, Council makes the last date for payment 30 days from the date of issue of the notice. Payment must be received in the Official Office of the Council, 34 Gray Street, Hughenden on or before the due date by the close of business (5:00pm) or electronically in Council's nominated bank account by 12 midnight.

2.02.18 RATES AND CHARGES – AS A PERCENTAGE OF LAST PERIOD

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Section 169(7) of the *Local Government Regulation 2012*, Council note the schedule of percentage increases of rates and utility charges as set out above.

Executive Summary
In accordance with Section 169(7) of the *Local Government Regulation 2012*, the budget must include the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget. This is detailed in the below table:

	Budget 25/26	Budget 26/27	% Increase
General Rates	2,940,166	3,060,209	4.1%
Cleansing	271,578	364,269	34.1%
Waste Management	106,368	111,791	5.1%
Sewerage	1,114,408	1,290,631	15.8%
Water	1,322,133	1,565,211	18.4%
Wild Dog Levy	134,916	141,668	5.0%
Total	**5,889,570**	**6,533,779**	

Note 1 – Movements in the general rates incorporates the changes to categories and the overall price increases in properties year on year.

Note 2 – The Council uses a differentials general rating system and therefore the increases applicable to different types of properties, with different valuations, and in different general rating categories will vary from each other, and the overall increases shown above. Additionally, valuation increases or decreases, amalgamation or subdivision of lots, and categorisation changes will impact on the actual increase for individual properties.

Note 3 – The movement comparing the 2026-2027 budgeted rates & utility charges to the 2025-2026 actual rates and utility charges are disclosed below.

	Actuals 25/26	Budget 26/27	% Increase
General Rates	2,892,523	3,060,209	5.8%
Cleansing	273,660	364,269	33.1%
Waste Management	106,875	111,791	4.6%
Sewerage	1,122,288	1,290,631	15.0%
Water	1,361,053	1,565,211	15.0%
Wild Dog Levy	135,438	141,668	4.6%
Total	**5,891,837**	**6,533,779**	

SHIRE OF FLINDERS

2.02.19 COST RECOVERY - FEES AND CHARGES

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Section 97 of *the Local Government Act 2009*, Council adopt the revised schedule of Cost Recovery and Commercial Fees and Charges for the 2026-2027 financial year, as presented.

Executive Summary
In accordance with Section 97 of *the Local Government Act 2009*, Council may fix a cost recovery fee under a Local Law or by resolution. A list of the proposed Cost Recovery – Fees and Charges is provided for consideration.

SHIRE OF FLINDERS

2.02.20 ADOPTION OF BUDGET

Author: Director of Corporate and Financial Services
Authorising Officer: Chief Executive Officer
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That pursuant to Sections 169 and 170 of the *Local Government Regulation 2012*, Council approve and adopt it's Budget for the 2026-2027 financial year, as tabled incorporating:

i. Statement of Comprehensive Income;
ii. Statement of Financial Position;
iii. Statement of Cash Flows;
iv. Statement of Changes in Equity;
v. Capital Works Program;
vi. Long-Term Financial Forecast;
vii. Revenue Statement
viii. Revenue Policy
ix. Relevant Measures of Financial Sustainability; and
x. The total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget.

Executive Summary
In accordance with the *Local Government Regulation 2012*, Council's Budget must be prepared on an accrual basis and be adopted after 31 May but before 01 August for every financial year.

2.03 ENGINEERING

- Nil Resolutions Required

2.04 COMMUNITY SERVICES AND WELLBEING

2.04.01 COMMUNITY GRANTS PROGRAM POLICY

Author: Community Development Officer – Health and Wellbeing
Authorising Officer: Director Community Services and Wellbeing
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
1. Adopt the Community Grants Program Policy (June 2026) as attached; and

2. Authorise the Chief Executive Officer to implement the Policy and associated Community Grants Program Guidelines.

Executive Summary

To seek Council's adoption of the Community Grants Program Policy to provide a formal framework for the administration, assessment and allocation of community grant funding across the Flinders Shire.

Background

Flinders Shire Council (Council) provides financial assistance to support community initiatives that contribute to the social, cultural, environmental and economic wellbeing of the Shire.

The purpose of this Community Grants Policy (Policy) is to:
- Ensure the fair, transparent and equitable allocation of Council funding.
- Support initiatives that align with Council's Corporate Plan and community priorities.
- Deliver measurable outcomes for the Flinders Shire community.

This Policy is to be read in conjunction with the Community Grants Program Guidelines, which provide detailed administrative and assessment processes.

Council's Community Grants Program is underpinned by a partnership approach, supporting organisations, groups and individuals to deliver initiatives that enhance community wellbeing, strengthen the economy, preserve heritage and promote environmental sustainability.

Statutory/Compliance Matters

Policy links to sections *Local Government Regulation 2012* (Sections 194 and 195)

> *Section 194 – Grants to Community Organisations*
> *A local government may give a grant to a community organisation only if:*
> - *The grant is for a purpose that is in the public interest; and*
> - *The organisation meets the eligibility criteria outlined in the local government's community grants policy; and*
> - *The grant is provided in a manner consistent with the policy.*
>
> *Section 195 – Community Grants Policy*
> *A local government must prepare and adopt a policy regarding grants to community organisations, including clear eligibility criteria.*

Financial / Budget Implications

Council will allocate an annual budget for the Community Grants Program as part of the 2026/27 budget process.

Consultation/engagement

- Internal consultation has been undertaken with relevant Council officers.
- The Policy reflects contemporary local government grant program practices and legislative requirements under the *Local Government Regulation 2012*.

Risk Implications

Adoption of the Policy reduces organisational risk by:
- Providing clear governance and decision-making processes
- Ensuring transparency and consistency in funding allocation
- Establishing formal acquittal and compliance requirements

Failure to adopt a formal policy framework may result in inconsistent decision-making, reduced transparency and increased reputational risk.

Strategic Impacts

The adoption of this Policy supports Council's strategic objectives by:
- Strengthening community capacity and resilience
- Supporting local events and economic activity
- Enhancing social inclusion and community wellbeing

SHIRE OF FLINDERS

Conclusion

The Community Grants Program Policy provides Council with a clear, consistent and transparent framework for the allocation of funding to community organisations and initiatives across the Flinders Shire.

Adoption of the Policy ensures compliance with the Local Government Regulation 2012, formalises governance arrangements, and supports equitable and accountable decision-making. It will enable Council to effectively manage its grants program while maximising community benefit and alignment with strategic priorities.

Attachments

- Community Grants Program Policy
- Community Grants Program Guidelines

POLICY TITLE:	Community Grants Program Policy
POLICY NUMBER:	##
REVISION NUMBER:	#
TRIM REFERENCE:	SF14/411 - R14/
RESOLUTION NUMBER:	##.##.##
POLICY TYPE:	Strategic
APPROVING OFFICER:	Council Adoption
DATE OF ADOPTION:	24 June 2026
TIME PERIOD OF REVIEW:	2 Years
DATE OF NEXT REVIEW:	24 June 2028
RESPONSIBLE DEPARTMENT:	Community Services and Wellbeing

1. OBJECTIVE

Flinders Shire Council (Council) provides financial assistance to support community initiatives that contribute to the social, cultural, environmental and economic wellbeing of the Shire.

The purpose of this Community Grants Policy (Policy) is to:

- Ensure the fair, transparent and equitable allocation of Council funding.
- Support initiatives that align with Council's Corporate Plan and community priorities.
- Deliver measurable outcomes for the Flinders Shire community.

This Policy is to be read in conjunction with the Community Grants Program Guidelines, which provide detailed administrative and assessment processes.

Council's Community Grants Program is underpinned by a partnership approach, supporting organisations, groups and individuals to deliver initiatives that enhance community wellbeing, strengthen the economy, preserve heritage and promote environmental sustainability.

2. SCOPE

This Policy applies to:

- Councillors
- Council employees
- Applicants seeking funding under the Community Grants Program

This includes the following funding streams:

- Tier 1 Grants (up to $5,000)
- Tier 2 Grants ($5,001–$20,000)
- Community Quick Response Donations (up to $500)
- Sporting Excellence Contributions (up to $2,000)

Funding is primarily intended to benefit residents and communities within the Flinders Shire.

3. PRINCIPLES

The following local government principles underpin the delivery of the Community Grants Program:

i. Community benefit and impact: Funding supports activities that provide clear benefits to the Flinders Shire community.
ii. Value for money: Funding is allocated responsibly to achieve the greatest benefit from available resources.
iii. Equity and accessibility: All eligible applicants have fair and equal opportunity to access funding.
iv. Sustainability of outcomes: Funding supports initiatives that create lasting benefits for the community.
v. Alignment with strategic priorities: Funding supports projects that align with Council's plans and community priorities.

4. DEFINITIONS

Acquittal	The process by which a recipient demonstrates, through reporting, that grant funds have been expended in accordance with the funding agreement.
Capital	Expenditure relating to the purchase, construction, upgrade or enhancement of physical assets such as equipment, buildings or infrastructure.
Community Organisation	As defined under the Local Government Regulation 2012: (a) an entity that carries on activities for a public purpose; or (b) another entity whose primary objective is not directed at making a profit.
Community Purpose	Activities that: • Promote health and wellbeing • Support cultural heritage and diversity • Encourage environmental sustainability • Assist disadvantaged or vulnerable groups • Deliver economic benefits to the Shire • Promote education and learning • Align with Council's vision and mission
Eligibility Criteria	Criteria used to determine whether an applicant qualifies for funding.
Fee Waiver	The reduction or removal of fees usually charged by Council.
Grant Agreement	A formal agreement between Council (the grantor) and the recipient (the grantee) outlining funding terms, conditions, deliverables, reporting requirements and dispute resolution processes.
Grant	A financial or non-financial contribution provided by Council to support a specific purpose, which may not result in direct commercial return.
In-Kind Support	Non-cash support provided by Council or applicants, including use of facilities, equipment, goods or services, assigned a financial value.
Local area	For the purpose of this Policy, refers to the Flinders Shire Local Government Area (LGA). Applications must clearly demonstrate a direct and tangible benefit to residents of the Flinders Shire
Local School-Aged Residents	Applies to the Sporting Excellence Contributions. The applicant must be a resident of the Flinders Shire, or a school-aged dependent of a Flinders Shire resident (for example, a student attending boarding school outside the Shire).

Private Works	Works undertaken by Council resources on behalf of a private organisation or individual.
Project Outcomes	The measurable results or benefits achieved through funded activities. Reporting requirements will be proportionate to the funding tier, with outcomes to be reported through the grant acquittal process. Outcomes are expected to demonstrate alignment with one or more of the following: • Participation • Economic impact • Social benefit indicators
Recipient	An organisation or individual receiving funding or support under this Policy.
Sponsorship	A mutually beneficial arrangement where Council provides support in exchange for agreed promotional or other benefits

5. ROLES AND RESPONSIBILITIES

Elected Members	• Approves grant funding over delegated thresholds • Ensures governance, transparency and compliance
Chief Executive Officer (CEO)	• Approves grants within delegated authority • Oversees implementation of this Policy
Council Officers	• Administer of the grants program • Assess applications against eligibility and assessment criteria • Provide recommendations to Council • Monitor compliance and acquittals
Applicants/Recipients	• Submit complete and accurate applications • Deliver funded activities as approved • Meet reporting and acquittal requirements

6. POLICY

Council will:

- Provide an annual budget allocation for community grants
- Administer funding in a fair, transparent and accountable manner
- Assess applications against published eligibility and assessment criteria
- Prioritise applications demonstrating clear community benefit for Flinders Shire residents

Council acknowledges that funding is limited and not all applications will be successful.

Funding approvals:

- Up to $1,000: Approved under delegated authority (CEO or delegate)
- Over $1,000: Approved by Council resolution

Organisations may apply across multiple funding streams; however:

- Tier 2 funding is limited to one successful application per organisation per financial year
- Previous funding does not guarantee future funding

Where funded activities do not proceed or acquittal requirements are not met, Council may recover funds. Council will manage conflicts of interest and ensure probity in all funding decisions.

7. COUNCIL EXCEPTIONS

Council may vary or waive specific requirements in exceptional circumstances where there is a clear community benefit.

The Business Incentive Grant is exempt from this policy and is administered in accordance with their own policies and guidelines.

8. IMPLEMENTATION

8.1 Community Grants Overview

Council provides funding to support initiatives aligned with community priorities including:

- Health and wellbeing
- Sport and recreation
- Arts and culture
- Heritage preservation
- Economic development

Applications must be submitted via Council's online portal at least 6 weeks prior to the proposed activity.

Applications will be assessed against eligibility and assessment criteria outlined in the Program Guidelines.

Funding Stream	Overview / description
Tier 1 Grants (Up to $5,000)	• Small-scale projects, events or equipment purchases • Focus on community engagement and participation • No co-contribution required
Tier 2 Grants ($5,001–$20,000)	• Larger projects or events demonstrating significant community or economic benefit • Consideration of funding request proportionate to benefits expected and scale of activity/event/program rural context • One application per organisation per financial year • Minimum 10% co-contribution (cash or in-kind)
Community Quick Response Donations (Up to $500)	• Small, time-sensitive requests for programs, events, activities and equipment • Available year-round
Sporting Excellence Donation	Supports residents representing the region, state or nation in recognised sporting competitions. Funding cap dependent on level of sporting achievement, as detailed below:

	• Representing North Queensland within Queensland - $500 • Representing Queensland within Queensland - $500 • Representing Queensland Interstate - $1000 • Representing Australia within Australia - $1500 • Representing Australia Overseas - $2000
Other grants administered on behalf of a third party through Council	• Council may administer grant programs on behalf of third parties. For example: Regional Arts Development Fund (RADF) • These programs are subject to specific funding criteria and will be administered in accordance with the relevant program guidelines.

8.2 In Kind Support

Council may provide in-kind support; however, to ensure transparency and accountability:

- All in-kind support must be identified and costed within the application
- Council will internally account for such support through financial systems
- Standard fees and charges apply unless explicitly approved as part of a grant

8.3 Marketing and Promotion

Council will promote funding opportunities via its website and local channels.

Successful recipients must:

- Acknowledge Council support in promotional materials as per funding agreement
- Comply with Council branding guidelines
- Show evidence of Council funding acknowledgement within funding acquittal

9. RELATED LEGISLATION

- *Local Government Regulation 2012*

10. RELATED DOCUMENTS (LOCAL LAWS, POLICIES, DELEGATIONS ETC)

- Flinders Shire Council Community Service development plans (e.g. Arts and Culture Development Plan, Tourism Development Plan, Sport and Recreation Development Plan)

11. ATTACHMENTS

- Community Grants Program Guidelines

12. REVIEW TRIGGER

Policy is to be reviewed every 2 years.

13. PRIVACY PROVISION

Council respects and protects people's privacy and collects, stores, uses and discloses personal information responsibly and transparently when delivering Council services and business.

14. APPROVAL

Adopted at the June 2026 Council Meeting - Resolution Number ???

FLINDERS SHIRE COUNCIL COMMUNITY GRANTS PROGRAM

Guidelines

Contact:
Community Development Officer – Health and Wellbeing
T (07) 4741 2900   F (07) 4741 1741
E sportandrec@flinders.qld.gov.au
W www.flinders.qld.gov.au
ABN 24 420 911 643

Revised 4 June 2026

Discovery • Opportunity • Lifestyle

Flinders Shire Council Community Grants Program Guidelines

1. PURPOSE

These Community Grants Program Guidelines (Guidelines) provide detailed information on how Flinders Shire Council administers its Community Grants Program in accordance with the Community Grants Policy.

The Guidelines outline:

- Eligibility requirements
- Application and assessment processes
- Funding conditions
- Reporting and acquittal requirements

2. PROGRAM OBJECTIVES

The Community Grants Program aims to:

- Support initiatives that deliver social, cultural, environmental and economic benefits
- Strengthen community organisations and participation
- Encourage local collaboration and partnerships
- Deliver measurable community outcomes, including participation, economic impact and social benefits
- Align funded initiatives with Council's Corporate Plan and strategic priorities

3. FUNDING STREAMS

3.1 Tier 1 Grants (Up to $5,000)

Purpose
Support small-scale projects, events and initiatives that enhance community participation and wellbeing.

Applications must demonstrate:
Facility Infrastructure Applications.

- Facilities are on Freehold land, Crown land or land under an acceptable deed, trust or tenure for non-profit incorporated bodies.

Eligible Activities (What can be funded)

- Community events, workshops and activities
- Minor facility upgrades, maintenance or accessibility improvements
- Purchase of equipment that provides ongoing community benefit
- Program delivery costs (e.g. facilitators, venue hire, materials)

- Marketing and promotion directly related to the funded activity

Ineligible Activities (What will not be funded)
- Ongoing operational costs (e.g. electricity, rates, phone, rent, salaries/wages for staff and maintenance)
- Retrospective funding (costs already incurred)
- Projects with primarily commercial or private benefit
- Alcohol purchases, prizes or gift cards unrelated to project or event outcomes
- Activities outside the Flinders Shire with no demonstrated local benefit

Funding Details
- Up to $5,000
- No co-contribution required (encouraged but not mandatory)

Budget Requirements
Applicants must include:

- A clear and itemised budget showing all income and expenditure
- Quotes or reasonable estimates for significant expenditure items (where available)
- Identification of GST status (GST inclusive/exclusive)
- Identification of all funding sources (Council, other grants, sponsorship, own funds)
- In-kind contributions clearly listed with an assigned fair market value
- A breakdown showing exactly how Council funds will be spent

Budgets that are incomplete, unclear or unrealistic may impact the assessment outcome

3.2 Tier 2 Grants ($5,001–$20,000)

Purpose
Support larger projects and events with significant community and/or economic impact.

Applications must demonstrate:
Facility Infrastructure Applications
- Facilities are on Freehold land, Crown land or land under an acceptable deed, trust or tenure for non-profit incorporated bodies.

Eligible Activities (What can be funded)
- Large-scale community or regional events
- Events attracting visitors or delivering tourism and economic impact
- Major facility upgrades or infrastructure improvements
- Significant equipment purchases providing long-term community benefit
- Project delivery and event costs including contractors, logistics and promotion

Ineligible Activities (What will not be funded)
- Ongoing operational costs not directly tied to the project or event
- Retrospective funding (costs already incurred)

- Projects with primarily private or commercial benefit
- General fundraising activities with no defined project outcomes
- Expenditure not clearly linked to project or event delivery
- Organisations that currently receive capital funding from Council or use a Council maintained facility (facility infrastructure applications only).
- Alcohol purchases, prizes or gift cards unrelated to project or event outcomes

Funding Details

- $5,001 to $20,000
- Minimum 10% co-contribution (cash or in-kind)
- Limited to one successful application per organisation per financial year

Budget Requirements

Applicants must provide:

- A comprehensive and itemised project budget
- Written quotes or detailed cost estimates for major expenditure items
- Full breakdown of all income sources (Council funding, grants, sponsorship, applicant contribution)
- Identification of confirmed and pending funding
- Clear evidence of minimum 10% co-contribution
- GST status clearly identified across all budget items
- In-kind contributions detailed with assigned financial value
- A clear breakdown demonstrating how Council funds will be allocated across the project

Council may request additional financial information to support assessment where required.

3.3 Community Quick Response Donations (Up to $500)

Purpose

Provide timely support for small, urgent or unforeseen community needs.

Requirements

- Demonstrate immediate community benefit
- Provide a simple budget outlining intended use

3.4 Sporting Excellence Contributions (up to $2000)

Purpose

Support local residents representing the region, state or country in sporting competitions.

Eligibility

- Must be a Flinders Shire resident or a school-aged dependent of a resident

Requirements

Applicants must provide:

- Evidence of selection or qualification
- Event details (location, level, dates)
- Budget outlining participation costs

Funding Levels

- North Queensland representation (within Queensland): $500
- Queensland representation (within Queensland): $500
- Queensland representation (interstate): $1,000
- Australia representation (within Australia): $1,500
- Australia representation (overseas): $2,000

3.5 Kennedy Energy Park Community Grants Program

Purpose

Flinders Shire Council administers the Kennedy Energy Park (KEP) Community Grants Program on behalf of Windlab. The program supports community initiatives that deliver local benefit within the Flinders Shire.

Two funding rounds are offered annually:

- Round 1 – for events and activities occurring between July and December
- Round 2 – for events and activities occurring between January and June

Kennedy Energy Park provides an annual funding allocation to Council for distribution through this program.

Eligible Applicants:

Must be a registered charity with the Australian Charities and not-for-profits Commission or a government organisation providing services based within the Area of Benefit;

Must have had a local operational presence for at least one year.

Excludes religious organisations for purposes exclusive to one religious' faith, political organisations, businesses or individuals.

Eligible Events / Projects:

Any project or event of an eligible applicant that can show a demonstrable benefit to those residing within the Flinders Shire area.

Applications for community projects and events are encouraged – particularly projects with an emphasis on capacity-building within the community, including in the areas of:

- Health and wellbeing
- Liveability
- Economic development and tourism
- Environmental initiatives
- Renewable energy/recycling

Projects must be open to all community members and must contribute to the social wellbeing or development of the community.

Ineligible Events / Projects:

Travel costs (such as for sporting teams), third-party fundraising, and ongoing or retrospective costs (such as salaries).

Applicants seeking funding from both Council's Community Grants Program and the Kennedy Energy Park program must clearly demonstrate how funding will be apportioned across funding sources to support different components of the proposed project or activity.

3.6 Regional Arts Development Fund (Community Grants)

Purpose

Flinders Shire Council partners with Arts Queensland to deliver the Regional Arts Development Fund (RADF), supporting arts, culture and heritage initiatives across the Flinders Shire.

RADF is a joint initiative of the Queensland Government, through Arts Queensland, and Flinders Shire Council. The program aims to support locally driven projects that reflect community priorities and strengthen the region's arts and cultural capacity.

Assessment Process

RADF applications are assessed by a RADF Assessment Panel comprising community representatives and Flinders Shire Councillors.

Panel assessments are coordinated by Council officers, who prepare recommendations for Council's consideration and final approval.

Council periodically seeks expressions of interest from community members to participate in the RADF Assessment Panel. Interested individuals are encouraged to contact Council to register their interest in this volunteer opportunity.

Guidelines

RADF grants are administered in accordance with the approved RADF Guidelines.

The current guidelines are available at:
https://www.flinders.qld.gov.au/files/assets/public/v/1/community-and-environment/our-community/regional-arts-development-fund-radf/documents/radf_guidelines_2024_25.pdf

4. ELIGIBILITY

4.1 Eligible Applicants

- Community organisations (not-for-profit)
- Incorporated associations or equivalent entities
- Individuals (Sporting Excellence only)
- Schools (Events and Donations Streams only)

4.2 Ineligible Applicants

- Organisations with outstanding acquittals
- Commercial enterprises (unless delivering clear community benefit)

4.3 General Eligibility Requirements

Applicants must:

- Be located in or demonstrate benefit to the Flinders Shire
- Deliver activities aligned with community purpose
- Submit complete applications by required deadlines
- Organisations that currently receive capital funding from Council or use a Council maintained facility (facility funding only).
- The community group facilities must be on Freehold land, Crown land or land under an acceptable deed, trust or tenure for non-profit incorporated bodies.

5. APPLICATION PROCESS AND ASSESSMENT

5.1 Application Process

- All applications must be submitted via Council's online grants portal (SmartyGrants), accessible via the Flinders Shire Council website **(https://flinders.smartygrants.com.au/)**
- Applications must be submitted at least 6 weeks prior to the commencement of the activity

- Organisations are encouraged to submit applications as early as possible, noting that funding is limited and demand-based within an annual budget

Applications will first be assessed against eligibility criteria before progressing to the assessment and approval stage.

5.2 Assessment Process

In determining the level of assistance, Council will:

- Confirm applicant and project eligibility
- Assess applications against the published selection criteria (see section 5.3)
- Consider available funding within the current budget
- Determine and apportion funding across eligible applications based on merit and demand

5.3 Selection Criteria

Community Benefit (40%)	The extent to which the project delivers clear, direct and measurable benefits to the Flinders Shire community, including: • Number and diversity of participants • Alignment with identified community needs and priorities • Contribution to social, cultural, environmental or economic outcomes
Value for Money (20%)	Demonstrated efficient and effective use of funds, including: • Reasonableness and accuracy of the budget • Proportion of Council funding relative to overall project value • Level of co-contribution or additional funding sources • In kind support must be identified within the application and assigned a financial value • Evidence of the organisation's financial capacity, including provision of the most recent audited financial statements (where available) Where an organisation holds sufficient financial reserves to fully fund the proposed activity, applicants will need to justify the need for Council funding and outline the intended use of available surplus funds
Project Planning and Feasibility (15%)	The quality and preparedness of the proposed project, including: • Clear project scope, timelines and deliverables • Evidence of appropriate planning and coordination

	• Identification of potential risks and mitigation strategies
Organisational Capacity (15%)	The applicant's ability to successfully deliver the project, including: • Relevant skills, experience and governance structures • Demonstrated track record (where applicable) • Availability of resources (human and financial)
Partnerships and Community Support (10%)	Evidence of collaboration and support, including: • Partnerships with other organisations or stakeholders • Community engagement or consultation undertaken • Letters of support or demonstrated demand for the project • Consider available funding within the current budget • Determine and apportion funding across eligible applications based on merit and demand

5.4 Approvals and Timeframes

Once an application has been assessed as eligible and meets the selection criteria, it will progress to the approval stage.

- Applications **$1,000 and under** – Approved by the Chief Executive Officer (CEO) under delegated authority

- Applications **over $1,000** – Referred to Council for consideration and approval at a formal Council meeting

The level of funding approved may be less than the amount requested, taking into account assessment outcomes, overall demand, and available budget.

Applicants will be formally notified of the outcome following the relevant approval process or Council meeting.

5.5 Notification and Successful Applications

Successful applicants will:

- Receive a Letter of Offer and purchase order within approximately two (2) weeks of approval
- Be required to submit an invoice for payment
- Be required to return a signed Letter of Acceptance

Where activities occur in a new financial year, payment may be deferred until after 1 July.

Conditions of funding will be detailed within the Letter of Offer.

All approved funds must be expended in accordance with the approved application, and acquittal reports must be submitted via SmartyGrants.

Further funding will not be approved until all outstanding acquittals have been satisfactorily completed

5.6 Unsuccessful Applications

Unsuccessful applicants should note:

- Not receiving funding does not necessarily reflect the quality of the application
- Funding decisions are influenced by available budget and overall demand
- Council reserves the right to offer partial funding where applications exceed available budget

Applicants are encouraged to:

- Seek feedback using the contact details provided in their notification
- Consider revising and resubmitting applications for future funding rounds

6. FUNDING CONDITIONS

Successful applicants must:

- Enter into a funding agreement (where required)
- Use funds only for approved purposes
- Seek approval for any significant changes to the project

Council reserves the right to:

- Withdraw funding if conditions are not met
- Request return of funds where projects do not proceed

7. REPORTING AND ACQUITTAL

Recipients must:

- Submit an acquittal report upon project completion
- Provide evidence of expenditure (receipts/invoices)
- Demonstrate outcomes achieved

Failure to acquit may result in:

- Ineligibility for future funding
- Recovery of funds

8. ACKNOWLEDGEMENT AND PROMOTION

Recipients must:

- Acknowledge Flinders Shire Council support in all promotional materials associated with the funded activity, including digital and print media, where appropriate
- Comply with Council's branding guidelines and acknowledgement requirements (as provided in the Letter of Offer)
- Provide evidence of acknowledgement (e.g. photos, screenshots, copies of materials) as part of the acquittal process
- Failure to appropriately acknowledge Council support may be considered a breach of the funding agreement and may impact eligibility for future funding.

9. TIMELINES

- Applications open year-round (except for otherwise stated within Section 3 – Funding Streams)
- Minimum 6-week lead time prior to activity
- Processing time may vary depending on application volume and Council meeting schedules

10. CONTACT FOR MORE INFORMATION

Community Development Officer – Health and Wellbeing
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11. DISCLAIMER

Submission of an application does not guarantee funding. Council funding is limited and subject to budget availability and assessment outcomes.

2.04.02 FLINDERS SHIRE COUNCIL LOCAL RESILIENCE ACTION PLAN

Author: Director Community Services and Wellbeing
Authorising Officer: Director Community Services and Wellbeing
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
1. Adopts the Flinders Shire Council Local Resilience Action Plan; and
2. Authorises the Chief Executive Officer to submit the adopted LRAP to the Queensland Reconstruction Authority by 30 June 2026.

Executive Summary

To seek Council's adoption of the Flinders Shire Council Local Resilience Action Plan (LRAP). The LRAP is a strategic framework that identifies and prioritises resilience-building projects based on local risks, needs, and community priorities. It aligns Council initiatives with State and Federal resilience strategies and provides a structured pathway to access and secure external funding.

Adoption of the LRAP will enable Council to strengthen disaster resilience planning, support recovery efforts, and improve access to targeted funding opportunities.

Council endorsement is sought to enable submission of the LRAP to the Queensland Reconstruction Authority (QRA) by 30 June 2026.

Background

Local Resilience Action Plans (LRAPs) are a key initiative supported by the Queensland Reconstruction Authority (QRA) to assist councils in strengthening disaster resilience.

An LRAP:
- Identifies and prioritises resilience-building projects
- Supports long-term disaster risk reduction
- Aligns local priorities with the Queensland Strategy for Disaster Resilience (QSDR) and other frameworks
- Bridges strategic risk assessment with deliverable projects

The development of the Flinders LRAP ensures Council is well positioned to proactively respond to evolving disaster risks and enhance community resilience outcomes.

The LRAP is intended to be a live document and may be reviewed and updated periodically to reflect emerging risks, changing community needs, new opportunities, and funding priorities throughout the year. This ensures the plan remains current, relevant, and responsive to local conditions.

Statutory/Compliance Matters

The Disaster Management Act 2023, outlines the core role that Local Government plays within Disaster management, including preparedness, response, recovery and resilience planning.

Financial / Budget Implications

LRAP is utilised as a basis for funding opportunities through Queensland Reconstruction Authority and other government agencies to support with recovery and resilience initiatives

Consultation/engagement

- Internal consultation has been undertaken with relevant Council officers and Executive Leadership Team at meeting on 10 June 2026
- Discussion with Councillors at meeting on 17/06/2026
- Discussion with Queensland Reconstruction Authority Project Officer

Risk Implications

Without adoption of the LRAP:
- Reduced ability to access targeted resilience funding
- Lack of prioritised and coordinated resilience planning
- Increased long-term exposure to disaster risks
- Missed opportunities to align with State and Federal strategies

Strategic Impacts

Adoption of the LRAP supports:
- Long-term community resilience and wellbeing
- Risk-informed decision making
- Alignment with State and Federal resilience priorities
- Delivery of infrastructure and programs that reduce vulnerability to disasters

Key benefits of the LRAP include:
- Prioritisation of key resilience projects to maximise impact
- Improved access to funding, including targeted resilience programs
- Alignment with broader strategies across all levels of government
- Regular review capability to reflect changing risks and priorities
- Integration with QRA's Queensland Disaster Risk Management (QDRM) tool

Conclusion

The Flinders Shire Council Local Resilience Action Plan represents a strategic and practical framework to guide resilience planning, investment, and action across the region.

SHIRE OF FLINDERS

Adoption of the LRAP will ensure Council is well-positioned to:

- Respond to current and emerging disaster risks
- Deliver targeted resilience initiatives
- Access external funding opportunities

Attachments

- Flinders Shire Council Local Resilience Action Plan

Action ID	Line of Resilience	Resilience Project Funding Status	Resilience Project Funding Source	Resilience Project Title	Resilience Project Description/Scope	Resilience Project Outcomes	Current Project Phase	Project Focus Area	Hazard Addressed	Primary QSDR Objective linkage	Estimated Project Cost	Priority	Project Responsibility	Accountable Officer (Internal)	Additional Information
Unique Identifier	Select from the five lines, Must be a single selection.	Current status of the project.	Funding source of project if funded.	Title of project	High level description and outline of the proposed project and scope (1-2 paragraphs for each project)	List potential resilience outcomes and benefits if the project was supported	Select from the options, Must be a single selection.	Select most relevant option. Must be a single selection.	Select from the options, Must be a single selection - if project would address multiple hazards, select hazard that most closely aligns with the project.	Select from the five lines, Must be a single selection.	Round Cost estimate - whole number only (inclusive of project management and contingency costs)	Number Council priorities from 1 (highest) onwards	Responsibility for delivering the project	Name and position of the internal project owner should the project be funded.	Free text field to add any additional comments or context for each line item as required.
FSC.RT.01	Roads and Transport	Proposed	DRF	Hughenden Sewerage Treatment Plant Access Road	**PROJECT SCOPE** The provision of a new sealed all-weather access road to the Hughenden Sewage Treatment Plant. **PROJECT DESCRIPTION** The proposed new sealed road will provide reliable all-weather access to the Hughenden Sewage Treatment Plant, addressing significant challenges posed by natural hazards, such as flooding and extreme weather events. This upgrade will ensure consistent and dependable access to critical infrastructure, supporting the continued operation of essential services during disaster events. By ensuring consistent and reliable access to this critical infrastructure, the project contributes to disaster risk reduction and aligns with the objectives of the DRF	The Hughenden Sewage Treatment Plant Access Resilience Project involves the construction of a new sealed road. The enhancement will deliver additional resilience and risk reduction benefits to the community. This project ensures reliable access to critical infrastructure during natural disasters and adverse weather conditions, which goes beyond routine maintenance and repairs. It provides long-term benefits such as improved resilience for Councils sewerage network, environmental protection from potential overflows, and reduced operational costs.	Delivery Ready	Roads - Local Roads	Flooding	1 - We understand the potential disaster risks we face	$ 3,614,711	3	Council	Misenka Duong / Director of Engineering	
FSC.BU.01	Built	Proposed	DRF	Hughenden Emergency Centre Upgrades	**PROJECT SCOPE** To upgrade the air conditioning system at Hughenden's Evacuation Centre (Digger's Entertainment Centre) from evaporative to refrigerated cooling to improve functionality during emergency events. **PROJECT DESCRIPTION** During disaster events, particularly extreme heat and prolonged emergencies, the existing evaporative air conditioning system is not sufficient to maintain safe and comfortable conditions at the Evacuation Centre. Upgrading to a refrigerated system will ensure the facility can operate effectively as a place of refuge, supporting community members during evacuations and extreme weather. The upgrade will enhance safety, usability, and reliability of this critical emergency facility, strengthening community resilience.	The Hughenden Emergency Centre Upgrade will enhance a critical community facility through improved cooling capability, delivering additional resilience and risk reduction benefits. The project ensures the evacuation centre can operate effectively during natural disasters and extreme heat events by providing reliable refrigerated cooling, improving safety and health outcomes for occupants. It also enables the facility to function as a comfortable community hub during disruptions, with access to power and essential services. This will provide long-term benefits including improved emergency shelter capability, reduced health risks during extreme heat, stronger community support during isolation, and enhanced overall resilience and emergency response capacity.	Delivery Ready	Emergency Services Facilities	Flooding	1 - We understand the potential disaster risks we face	$ 3,412,329	4	Council	Misenka Duong / Director of Engineering	
FSC.BU.02	Built	Proposed	DRF	Disaster Response Storage Facility (North Hughenden)	**PROJECT SCOPE** To construct a new storage facility on the north side of Hughenden for housing critical disaster response equipment, supplies, and resources. **PROJECT DESCRIPTION** During flood events, access across the Flinders River can be restricted, limiting the ability to move critical equipment and supplies when needed. The construction of a dedicated storage facility on the north side of Hughenden will ensure essential resources are strategically located and accessible during emergencies. This will improve response times, reduce service disruptions, and support continuity of operations for staff and emergency response activities, enhancing overall disaster preparedness and resilience.	The Disaster Response Storage Facility (North Hughenden) will deliver new infrastructure that enhances disaster preparedness and response capability, providing additional resilience and risk reduction benefits to the community. The project ensures critical equipment and supplies are strategically located and accessible during flood events, particularly when access across the Flinders River is restricted. This capability goes beyond routine storage arrangements by supporting reliable and timely emergency response operations during natural disasters. It will provide long-term benefits including improved response times, reduced service disruptions, strengthened continuity of essential services, and enhanced capacity to support isolated areas, ultimately increasing community resilience and operational efficiency during emergency events.	Delivery Ready	Emergency Services Facilities	Flooding	1 - We understand the potential disaster risks we face	$ 959,984	25	Council	Misenka Duong / Director of Engineering	
FSC.BU.04	Built	Proposed	DRF	Torrens Creek and Prairie Firefighting Water Storage Program	**PROJECT SCOPE** To design, construct, and commission dedicated firefighting water storage facilities in the townships of Torrens Creek and Prairie, including installation of water storage tanks and associated upgrades to Council infrastructure to supply water. **PROJECT DESCRIPTION** This project will deliver dedicated firefighting water storage capacity in both Torrens Creek and Prairie to support local Rural Fire Brigades and emergency response efforts. Each township will be equipped with water storage tanks and supporting infrastructure to ensure reliable access to firefighting water. Both communities are prone to seasonal bushfires, with current response efforts placing pressure on limited town drinking water supplies and Council resources. At present, firefighting water is often sourced from potable supplies or supported through Council water trucks, which can reduce available drinking water and strain operational capacity. The provision of dedicated firefighting water storage will reduce reliance on town water supplies, ensure sufficient water is available during emergency events, and improve local response capability. This investment will strengthen disaster preparedness, support frontline responders, and enhance community resilience by protecting critical water resources and improving fire response capacity in both townships.	Torrens Creek and Prairie are both prone to seasonal bushfires, with local Rural Fire Brigades regularly undertaking hazard reduction burns to manage vegetation growth following wet seasons. During fire events, response efforts can place pressure on limited Council resources and existing town water supplies, which are primarily intended for drinking purposes. Flinders Shire Council and the Local Disaster Management Group provide support as required, including supplying water trucks to assist firefighting efforts. However, this approach can strain operational capacity and reduce available potable water, particularly during prolonged or severe fire events. The installation of dedicated firefighting water storage facilities in both Torrens Creek and Prairie will provide reliable and accessible water sources for emergency response. This will reduce reliance on Council resources and town drinking water supplies, improve firefighting capability, and support more effective and timely response to bushfires. Overall, the project will strengthen community resilience by ensuring critical water availability during emergencies, protecting essential water supplies, and enhancing local capacity to manage and respond to bushfire risks.	Delivery Ready	Water Network	Bushfire	3 - We seek new opportunities to reduce disaster risk	$ 1,000,000	6	Council	Misenka Duong / Director of Engineering	

FSC.RT.02	Roads and Transport	Proposed	QRRRP	Provision of new flood warning infrastructure	**PROJECT SCOPE** To deliver an integrated flood monitoring and early warning network across the Flinders Shire through the installation of fixed flood cameras, water level gauges, and a distributed network of 23 water level sensors and 8 rainfall gauges. The system will target priority road corridors, floodways, and catchments, including key locations along the Kennedy Developmental Road (Hughenden–Winton and The Lynd–Hughenden) and the Flinders Highway (Hughenden–Richmond and Charters Towers–Hughenden), such as Walkers Creek, Namoi Creek, Sloanes Creek, Hughenden/Scrubby/Station Creeks, Porcupine Creek, Mountain Creek, White Cliffs Floodway and Devils Elbow. All infrastructure will be integrated with the Queensland Government's flash flood warning platform and Council's disaster management systems to provide real-time data and visibility. **PROJECT DESCRIPTION** During the flood season, significant portions of the Flinders Shire road network (1,978 km) are impacted by flooding, requiring Council officers to undertake time-consuming and potentially hazardous inspections to assess road conditions. Limited access to real-time data reduces the timeliness of decision-making and public communication, particularly at known high-risk locations including Walkers Creek, Namoi Creek, Sloanes Creek, Porcupine Creek and key floodways along the Flinders Highway and Kennedy Developmental Road. This project will implement a comprehensive, technology-enabled flood monitoring system combining on-ground infrastructure at critical road locations with a Shire-wide early warning sensor network. The system will provide real-time information on rainfall, water levels, and road conditions across key transport routes and flood-prone catchments, improving situational awareness for Disaster Operations and the Local Disaster Coordination Centre. The integrated network will reduce reliance on manual inspections, enable faster and more informed road closure decisions, enhance public access to timely information, and strengthen overall flood resilience, safety, and emergency response capability across the Flinders Shire.	During the flood season in the Flinders Shire, both Council and TMR road networks are frequently impacted at known flood-prone locations. Currently, Council road inspectors are required to undertake extensive road inspections to assess conditions and determine suitability for public access, with travel times often reaching up to one hour each way to a single site. This approach presents safety risks to staff, delays decision-making, and limits the timeliness of information provided to the community. The implementation of an integrated flood monitoring and early warning network will significantly enhance resilience by providing real-time data and visibility of conditions at key locations. This will reduce reliance on manual inspections, improve the speed and accuracy of road condition assessments, and enable earlier, informed decision-making. In turn, Council and the community will benefit from timely warnings, improved safety, and more efficient response actions during flood events.	Delivery Ready	Water Network	Flooding	4 - We continually improve how we prepare for, respond to and recover from disasters	$500,000	7	Council	Misenka Duong / Director of Engineering	Informed by flood study recommendations; event debrief (Jan 2026 activation)
FSC.RT.02	Roads and Transport	Proposed	DRF	Flood Crossing Resilience Planning Program (Poseidon and Station Creek)	**PROJECT SCOPE** To undertake scoping and planning for a flood crossing upgrade program, including identification, assessment, and prioritisation of flood-prone bridges and road crossings. **PROJECT DESCRIPTION** The Flood Crossing Upgrade Program – Scoping and Planning project will establish a strategic, evidence-based approach to improving the resilience of key transport infrastructure impacted by flood events. The project will identify bridges and crossings that are regularly affected by flooding, resulting in road closures, restricted access, and disruption to communities and essential services. The project will involve mapping high-risk locations, analysing historical flood impacts, and assessing critical access routes across the road network, including known priority crossings such as Poseidon, and Station Creek. This information will be used to develop a prioritised upgrade program, including concept options and indicative costs, to guide future investment. The outcome will be a clear and coordinated plan to support funding applications and staged delivery of infrastructure upgrades, improving connectivity, reducing isolation during flood events, and strengthening overall community resilience.	During flood events, key road crossings and bridges are frequently inundated, resulting in closures that isolate communities, disrupt access to essential services, and delay emergency response. This project will deliver a planned and prioritised upgrade program, informed by detailed assessment and mapping of high-risk locations, including priority crossings such as Poseidon, and Station Creek. The program will improve the reliability and resilience of critical transport routes, enabling safer and more consistent access during and after flood events. It will reduce periods of community isolation, improve access for emergency services and supply chains, and enhance safety for all road users. The project will also provide a clear, evidence-based framework to guide future infrastructure investment, strengthening Council's ability to secure external funding and deliver targeted upgrades. Over time, this will support improved regional connectivity, reduced economic disruption, and increased community confidence in the resilience of local infrastructure.	Design	Bridges	Flooding	3 - We seek new opportunities to reduce disaster risk	$ 500,000	12		Misenka Duong / Director of Engineering	
FSC.RT.03	Roads and Transport	Proposed	DRF	Upgrade of Glendower Crossing on Glentor Road Hughenden	**PROJECT SCOPE** To upgrade the Glendower Crossing to an improved culvert structure to enhance flood resilience and access. **PROJECT DESCRIPTION** The Glendower Crossing is a bed-level crossing across the Flinders River on Glentor Road, a key Local Road of Regional Significance. The road provides important connectivity for rural properties, tourism routes, and regional travel between the Flinders Highway and the Kennedy Developmental Road. During the wet season, the crossing is frequently inundated, making the road impassable and limiting access for residents, travellers, and essential services. Upgrading the crossing to a raised culvert structure will significantly improve flood resilience and provide more reliable, all-weather access. The project will enhance connectivity, support tourism and regional travel, reduce periods of isolation, and improve safety and access for the community and road users.	The Glentor Road is one of Counciil's Local Roads of Regional Significance and provides tourist and rural pastoral property access, connecting the Flinders highway and the Kennedy Developmental Road. This link is popular with travellers wishing to experience a cross-section of the bioregions on offer in our district, and also makes a scenic shortcut for travellers wishing to go east after visiting Porcupine Gorge. During the wet season, the road becomes impassable due to flooding at the Glendower Crossing, being a bed level crossing to allow water to flow across it. To allow the road to be all weather access, the crossing would need to be raised allowing the road to fulfil its intended function.	Delivery Ready	Culverts	Flooding	3 - We seek new opportunities to reduce disaster risk	$ 10,000,000	1	Council	Misenka Duong / Director of Engineering	
FSC.RT.04	Roads and Transport	Proposed	DRF	Upgrade of Poseidon Crossing on Dutton Downs Road Hughenden	**PROJECT SCOPE** To upgrade the Poseidon Crossing to an improved culvert structure to enhance flood resilience and access. **PROJECT DESCRIPTION** The Poseidon Crossing is a bed-level crossing across the Flinders River on Dutton Downs Road, a key Local Road of Regional Significance. The road is a critical freight and tourism route, supporting regional connectivity and providing access to major livestock properties, contributing to the economic development of the Flinders Shire and surrounding regions. During the wet season, the crossing is frequently inundated, making the road impassable and disrupting freight movement, tourism, and access for residents and services. Upgrading the crossing to a raised culvert structure will significantly reduce the duration of closures and improve reliability of access. The project will enhance supply chain continuity, support regional economic activity, improve safety for road users, and reduce isolation during flood events, strengthening overall transport network resilience.	During the wet season, the Poseidon Crossing on Dutton Downs Road is frequently inundated, resulting in road closures that disrupt a key freight and tourism route and limit access to major livestock properties and essential services. As a Local Road of Regional Significance, these disruptions impact regional connectivity, economic activity, and service delivery across the Flinders Shire and surrounding areas. Upgrading the crossing from a bed-level structure to a raised culvert or low-level bridge will significantly improve reliability by reducing the frequency and duration of closures during flood events. This will enable safer and more consistent access for freight, tourism, emergency services, and residents. The project will deliver resilience benefits including improved supply chain continuity, reduced economic disruption, enhanced safety for road users, and decreased periods of isolation for rural properties. Over time, this will strengthen the resilience of the transport network and support sustained economic and community connectivity during adverse weather events.	Design	Culverts	Flooding	3 - We seek new opportunities to reduce disaster risk	$ 15,240,000	13	Council	Misenka Duong / Director of Engineering	Project dependent on outcome of design (line 9)
FSC.BU.03	Built	Proposed	DRF	Generator Installation for Hughenden Bores	**PROJECT SCOPE** To provide generators at Hughenden's bore sites with automatic starting capability. There are 4 drinking water bores in total that supply water to the town. **PROJECT DESCRIPTION** Hughenden's drinking water is provided to the township via drinking water bores. The project is to install generators at each bore for backup power supply during the event of an extended power outage.	The installation of generators with automatic start capability would provide a back up power supply at Hughenden's drinking water bores during power outages. This will allow reliable supply of drinking water to the community.	Delivery Ready	Water Network	Flooding	1 - We understand the potential disaster risks we face	$ 400,000	9	Council	Misenka Duong / Director of Engineering	
FSC.RT.03	Roads and Transport	Proposed		Station Creek Crossing Upgrade	**PROJECT SCOPE** To upgrade the Station Creek Crossing to larger culverts. **PROJECT DESCRIPTION** The Station Creek Crossing on Stansfield Street is a culvert structure across Station Creek, which flows into the Flinders River. The current crossing goes under water multiple times during the wet season and cuts off access to the Showgrounds and Hughenden Station. A larger culvert structure would allow all weather access.	During the flood season, Station Creek floods across the existing culvert structure, making the Hughenden Showgrounds and Hughenden Station inaccessible while there is flow in the Flinders River. An upgrade to the structure would allow year rounds access to the facility and property.	Design	Culverts	Flooding	1 - We understand the potential disaster risks we face	$ 10,000,000	13	Council	Misenka Duong / Director of Engineering	Project dependent on outcome of design (line 9)

FSC.RT.04	Roads and Transport	Proposed	DRF	Raising of Floodways on the Flinders Highway	**PROJECT SCOPE** To raise the Skull Creek Crossing, Skeleton Creek Crossing, Bullock Creek Crossing and Prairie Creek Crossing on the Flinders Highway. **PROJECT DESCRIPTION** During the flood season, various floodways on the Flinders Highway overflow and cut off the highway to motorists essential services. Raising the crossings would allow for all weather access on the Flinders Highway in our shire.	During the flood season, various floodways on the Flinders Highway overflow and cut off access on the Flinders Highway. Upgrades to the structures would allow year rounds access.	Delivery Ready	Culverts	Flooding	1 - We understand the potential disaster risks we face	$	10,000,000	5	Council	Misenka Duong / Director of Engineering
FSC.BU.04	Built	Proposed	DRF	Critical Community Facilities Backup Power Program	**PROJECT SCOPE** To deliver a coordinated Back-Up Generator Program across key council-owned community facilities in Hughenden, including the Library, Hughenden Centre for the Aged, Services Australia facility, and Flinders Discovery Centre Museum and Visitor Information Centre, to ensure continuity of critical services during power outages. **PROJECT DESCRIPTION** The Critical Council-Owned Facilities Backup Power Program will provide and install automatic-start backup generators at essential Flinders Shire Council-owned facilities that deliver key services to the community. These facilities—including the Hughenden Library, Centre for the Aged, Services Australia facility, and Discovery Centre—support education, community wellbeing, access to government services, and care for vulnerable residents. During extended power outages, service delivery is disrupted, limiting community support and access to safe facilities. Backup generators will ensure these sites remain operational, maintaining essential services and safe environments. The project will strengthen community resilience by supporting vulnerable residents, maintaining continuity of care and services, and enabling key facilities to operate as places of refuge. For example, the Library can function as a cooling centre during heatwaves and provide access to information, technology, and social connection during periods of isolation.	During extended power outages, key council-owned community facilities are unable to operate, limiting access to essential services, safe spaces, and community support. The installation of backup generators would enable continued operation of these facilities, ensuring access to critical services, providing places of refuge and cooling during extreme heat, and supporting community connection and wellbeing during emergency events and periods of isolation.	Delivery Ready	Community and Recreational Assets	Severe thunderstorm	2 - We work together to better manage disaster risk	$	240,000.00	10	Council	Misenka Duong / Director of Engineering
FSC.RT.05	Roads and Transport	Proposed	DRF	Hughenden Aerodrome Flood Resilience Upgrades	**PROJECT SCOPE** To upgrade road access and drainage infrastructure at Hughenden Aerodrome to improve flood resilience and ensure reliable all-weather access. **PROJECT DESCRIPTION** The Hughenden Aerodrome is a critical council-owned asset supporting community access, emergency services, and aviation operations. The project will deliver targeted upgrades to internal access roads and drainage infrastructure to reduce the impact of flooding and maintain operational continuity. Existing infrastructure is vulnerable to inundation during rainfall events, limiting access for emergency services, aircraft operations, and community use. The proposed works will improve surface conditions, drainage capacity, and flood immunity of key access routes within the aerodrome. These upgrades will enable more reliable, all-weather access, ensuring the aerodrome can continue to operate during and after flood events, supporting emergency response, medical access, and regional connectivity.	During flood events, access to the Hughenden Aerodrome can be impacted due to inundation of internal roads and inadequate drainage, limiting the operation of a critical transport and emergency response asset. Upgrading road and drainage infrastructure will improve flood immunity and ensure more reliable all-weather access. This will enable continued operation of the aerodrome during and after flood events, supporting emergency services, medical evacuations, and essential connectivity for the community. Improved drainage will also reduce infrastructure damage and maintenance requirements over time. The project will deliver resilience benefits including enhanced emergency response capability, improved access to critical infrastructure, reduced service disruption, and increased reliability of aviation operations during adverse weather.	Delivery Ready	Emergency Services Facilities	Flooding	1 - We understand the potential disaster risks we face	$	5,000,000	8	Council	Misenka Duong / Director of Engineering
FSC.BU.05	Built	Proposed	DRF	Airport terminal building and parking upgrade	**PROJECT SCOPE** To upgrade the Hughenden Aerodrome terminal building and surrounding parking area, including improved passenger facilities, accessibility, and vehicle capacity to support current and future demand. **PROJECT DESCRIPTION** Hughenden Aerodrome supports General Aviation, regular REX passenger services, and the Royal Flying Doctor Service, and is a key asset for regional connectivity and emergency response. Demand is expected to grow, including potential additional charter services associated with projects such as CopperString. The project will deliver upgrades to the terminal building and external areas, including expansion and reconfiguration of internal spaces, improved passenger amenities, enhanced accessibility, and upgrades to building services. Works will also include expansion and formalisation of parking areas, improved traffic flow, and safer access for passengers, staff, and service vehicles. The existing facilities are constrained in capacity and functionality, limiting the aerodrome's ability to accommodate increased passenger numbers and operational demand. The proposed upgrades will improve efficiency, safety, and user experience, while enabling the aerodrome to meet current standards and future growth.	During emergency events, the Hughenden Aerodrome serves as a critical access point for medical evacuations, emergency personnel, and delivery of essential supplies. However, the existing terminal and parking facilities have limited capacity, which can restrict efficient operations during periods of increased demand. Upgrading the terminal building and parking will improve the aerodrome's ability to accommodate higher passenger volumes and operational activity, particularly during disaster response and recovery. Improved access and functionality will support more efficient movement of emergency services, patients, and supplies. The project will deliver resilience benefits including enhanced emergency response capability, improved access to critical transport infrastructure, increased operational capacity during high-demand periods, and reduced delays in service delivery. Over time, this will strengthen the reliability of the aerodrome as a key regional hub, supporting community safety, connectivity, and disaster response.	Delivery Ready	Emergency Services Facilities	Flooding	3 - We seek new opportunities to reduce disaster risk	$	4,000,000	19	Council	Misenka Duong / Director of Engineering
FSC.HS.01	Human and Social	QRA Funded	DRF	Online disaster risk mapping system	**PROJECT SCOPE** To develop an online disaster risk mapping system that provides an interactive map overlaying key hazard data and community safety information. **PROJECT DESCRIPTION** The Online Disaster Risk Mapping System will deliver a user-friendly, web-based platform to improve community awareness and preparedness for natural disasters. The system will display mapped overlays of key risks, including flood zones and bushfire-prone areas, alongside important community infrastructure such as evacuation centres and emergency facilities. The platform will provide a centralised and accessible source of information, enabling residents and visitors to better understand local risks, make informed decisions, and plan for emergency situations. The system will utilise existing data sources and present them in a clear, visual format suitable for both desktop and mobile use.	During disaster events such as flooding or bushfires, community members can have limited access to clear, localised risk information, making it difficult to understand immediate threats and identify safe locations. The implementation of an online disaster risk mapping system would provide an accessible, centralised platform where users can view hazard zones and evacuation centres in real time or near-real time. This would support more informed decision-making, improve preparedness, and enable safer and more timely responses during emergency situations, ultimately strengthening community resilience and reducing risk to life and property.	Delivery Ready	Community Groups and Networks	Flooding	1 - We understand the potential disaster risks we face	$	100,000	14	Council	Barbra Smith / Director of Community Services and Wellbeing
FSC.BU.06	Built	Proposed	DRF	Flood Mapping Expansion – LiDAR Data Capture and Risk Identification	**PROJECT SCOPE** To undertake LiDAR data capture and analysis across priority areas to expand flood mapping coverage beyond Hughenden and Prairie, with a focus on identifying high-risk locations along key highways and transport routes. **PROJECT DESCRIPTION** The Flood Mapping Expansion project will deliver high-resolution LiDAR data capture to support improved flood modelling and risk identification across the Flinders Shire. Current flood mapping is limited to Hughenden and Prairie, leaving significant gaps in understanding flood behaviour across the broader road network. This project will focus on priority areas, including major highways and key transport corridors, to identify flood-prone locations and infrastructure at risk of inundation. The data collected will support detailed mapping, enabling Council to pinpoint trouble spots, inform planning, and prioritise future infrastructure upgrades. By expanding flood intelligence across the region, the project will strengthen evidence-based decision-making, improve disaster preparedness, and support the development of targeted resilience initiatives, including road and crossing upgrades.	During flood events, large areas of the Flinders Shire lack detailed mapping, limiting identification of flood risks and affected infrastructure. Expanding LiDAR data capture will improve flood mapping across key areas, identifying high-risk locations and supporting better planning. This will enhance emergency response, reduce road closures, improve connectivity, and provide a strong evidence base for future resilience and infrastructure investment.	Delivery Ready	Flood Warning Infrastructure	Flooding	1 - We understand the potential disaster risks we face	$	500,000	20	Council	Misenka Duong / Director of Engineering

FSC.RT.07	Roads and Transport	Proposed	DRF	Hughenden Township Drainage Improvement Planning Program	**PROJECT SCOPE** To identify, map, and develop design solutions for known drainage issues across local roads in Hughenden township, including priority locations such as lower Alyss Street. **PROJECT DESCRIPTION** The Hughenden Township Drainage Improvement Planning Program will assess and address ongoing drainage issues impacting local roads and residential areas. The project will involve targeted investigation, mapping, and design development for areas prone to water ponding, localised flooding, and reduced road usability during and after rainfall events. Known problem areas, including locations such as the lower end of Alyss Street, will be prioritised to identify drainage constraints and develop practical upgrade solutions. This may include improvements to stormwater infrastructure, surface grading, culverts, and flow paths to better manage runoff and reduce impacts on roads and properties. The outcome will be a prioritised program of drainage improvement works, including concept designs and indicative costs, to guide future investment. The project will support safer road conditions, reduced property impacts, and improved flood resilience within the township, strengthening community wellbeing and infrastructure reliability.	During rainfall events, poor drainage in Hughenden can cause localised flooding, road damage, and reduced access for residents and emergency services. This project will identify drainage issues and deliver targeted solutions to reduce flooding impacts, improve road safety, and maintain access. It will also support better stormwater management, protect properties, reduce maintenance costs, and strengthen long-term resilience and liveability.	Design	Flood Warning Infrastructure	Flooding	3 - We seek new opportunities to reduce disaster risk	$	1,000,000	16	Council	Misenka Duong / Director of Engineering	Links to flood risk management plan for Hughenden
FSC.BU.06	Built	Non-QRA Funded	Non-QRA	Hughenden Showgrounds Rec Hall and Evacuation Centre (Stage 1)	**PROJECT SCOPE** To construct Stage 1 of the Hughenden Showgrounds upgrade, including a secretary office, storage areas, kitchenette, and amenities to support community use and operational needs. **PROJECT DESCRIPTION** Stage 1 of the Hughenden Showgrounds upgrade will deliver essential support infrastructure to improve the functionality and usability of the facility. This includes construction of a secretary office, storage areas, kitchenette, and amenities to service events, activities, and general operations at the Showgrounds. The current facilities are limited and do not adequately support community use or event delivery. The addition of these core amenities will enhance the operational capacity of the Showgrounds and improve user experience. These upgrades will also support disaster resilience by providing basic infrastructure that can be utilised during emergency events for coordination, community support, and recovery activities.	During rainfall and flood events, limited facilities at the Hughenden Showgrounds reduce its ability to support community use and emergency response. The Stage 1 upgrades will provide essential infrastructure, enabling the site to function more effectively as a community hub and support space during disasters. This will improve preparedness, enhance community support during disruptions, and strengthen the Showgrounds' role in response and recovery.	In delivery		Flooding	3 - We seek new opportunities to reduce disaster risk	$	1,500,000	0	Council	Barbra Smith / Director of Community Services and Wellbeing	
FSC.BU.07	Built	Proposed	QRRRP	Hughenden Showgrounds Rec Hall and Evacuation Centre (Stage 2)	**PROJECT SCOPE** To deliver Stage 2 of the Hughenden Showgrounds upgrade, including construction of a multipurpose workshop/hall/pavilion facility, along with new amenities, kitchenette, secretary office, and storage spaces to support both community use and disaster response functions. **PROJECT DESCRIPTION** The Hughenden Showgrounds Multipurpose Resilience and Recreation Upgrade will deliver a multifunctional facility designed to support community activities and disaster response needs. Stage 2 includes construction of a workshop/hall/pavilion space, complemented by new amenities, a kitchenette, secretary office, and dedicated storage areas. The facility will provide a flexible space for community events, meetings, and recreational activities, while also enhancing the Showgrounds' capacity to function as a key emergency asset. During disaster events such as flooding, the broader Showgrounds precinct can be utilised for livestock refuge and to support stranded travellers, including RV users, with access to essential facilities and services. These upgrades will improve the usability, capacity, and resilience of the Showgrounds, ensuring it can effectively support both everyday community needs and emergency response and recovery activities.	During disaster events such as flooding, there is limited infrastructure to support displaced livestock, stranded travellers, and community members requiring safe shelter and essential services. The upgraded multipurpose facility and showgrounds will provide a flexible, all-weather hub to support community use and emergency response, including livestock refuge and accommodation for stranded travellers. This will improve disaster preparedness, reduce social and economic impacts, and strengthen the community's ability to respond to and recover from emergency events.	Delivery Ready		Flooding	3 - We seek new opportunities to reduce disaster risk	$	2,000,000	11	Council	Barbra Smith / Director of Community Services and Wellbeing	
FSC.HS.02	Human and Social	Proposed	QRRRP	Hughenden Sports Grounds Surface Redressing	**PROJECT SCOPE** To undertake surface redressing and rehabilitation works at Hughenden sports grounds to restore safe and functional playing conditions for community and regional sporting activities. **PROJECT DESCRIPTION** The Hughenden Sports Grounds have experienced significant surface degradation due to heavy rainfall over the past three years, resulting in uneven playing conditions and reduced usability. These grounds are a key community asset, supporting a wide range of sporting activities across all age groups, including rugby and soccer for training and official competitions. The project will include surface redressing works such as regrading, topdressing, turf restoration, and drainage improvements to reinstate safe, durable, and high-quality playing surfaces. Restoring the grounds will support ongoing local participation in sport and enable the continued hosting of regional events, including the Hughenden Rugby 7s, a signature event that attracts participants and visitors from across North Queensland. This project will improve community wellbeing, support active lifestyles, and contribute to local economic development through sports tourism and events.	Following prolonged wet conditions, the degraded playing surface limits safe use of the facility and reduces its availability for community activities and events. Upgrading the sports grounds will restore a reliable, all-weather playing surface, ensuring continued access to recreation and community activities. This will improve community wellbeing, support social connection, and enhance the Shire's ability to host events that contribute to local economic resilience.	Delivery Ready		Flooding	2 - We work together to better manage disaster risk	$	300,000	18	Council	Misenka Duong / Director of Engineering	
FSC.BU.08	Built	Proposed	Non-QRA	Hughenden Leisure Precinct Masterplan	**PROJECT SCOPE** To develop a comprehensive masterplan for the Hughenden Leisure Precinct, identifying future priority upgrades and new infrastructure across key assets including the youth precinct, public swimming pool, and caravan park facilities. **PROJECT DESCRIPTION** The Hughenden Leisure Precinct Masterplan project will establish a strategic, long-term vision for the planning and development of key community assets, including the youth precinct, public swimming pool, and caravan park. The masterplan will assess current infrastructure, identify gaps and opportunities, and prioritise future upgrades to enhance functionality, accessibility, and user experience for residents and visitors. It will consider the role of the precinct in supporting community wellbeing, particularly during extreme weather events and periods of isolation, including access to cooling spaces, safe youth areas, and visitor accommodation. The project will provide a clear, evidence-based framework to guide future investment, staging of works, and funding opportunities. It will also support economic development and liveability outcomes by positioning the precinct as a well-planned, inclusive, and resilient community hub that meets current and future needs.	During heatwaves and periods of isolation, access to safe, functional, and inclusive community spaces is critical to maintaining wellbeing and social connection. Existing facilities are limited in capacity and amenity, reducing their ability to effectively support the community during these times. Implementation of the Leisure Precinct Masterplan will provide improved access to cooling, recreation, and community spaces, supporting physical and mental wellbeing. The precinct will also offer safe spaces for young people and enhance the capacity to accommodate visitors during disruptions. This will strengthen community resilience by improving liveability, supporting social connection, enhancing economic activity, and increasing the Shire's ability to respond to and recover from extreme weather and isolation events.	In delivery		Flooding	2 - We work together to better manage disaster risk	$	100,000	15	Council	Barbra Smith / Director of Community Services and Wellbeing	
FSC.BU.09	Built	Proposed	QRA - Other	Hughenden Housing Development – Council-Owned Units (Stage 1)	**PROJECT SCOPE** To design and construct Stage 1 of the development, delivering 5 standalone, council-owned two-bedroom units in Hughenden through a Design and Construct (D&C) approach on Council-owned land. **PROJECT DESCRIPTION** Stage 1 of the Hughenden Housing Development will deliver the first 5 two-bedroom units aligned with the Flinders Shire Council Housing Strategy. The project will utilise Council-owned land and implement a Design and Construct (D&C) procurement model to deliver modern, accessible, and low-maintenance housing. The units will provide subsidised accommodation targeted at essential service personnel and older residents seeking to downsize. This stage will address immediate housing shortages, supporting workforce attraction and retention while enabling ageing in place. The project will contribute to improving housing diversity within Hughenden, supporting service delivery, economic stability, and overall community liveability.	Limited housing availability reduces the ability to attract and retain essential workers and can impact continuity of critical services, particularly during and after disaster events. This project will provide secure and appropriate housing for key personnel and older residents, supporting workforce stability and enabling ageing in place. It will strengthen community resilience by improving housing diversity, supporting population retention, and ensuring essential services can be maintained during disruptions and recovery periods.	Delivery Ready		Flooding	2 - We work together to better manage disaster risk	$	5,000,000	2	Council	Misenka Duong / Director of Engineering	

FSC.BU.10	Built	Proposed	QRA - Other	Hughenden Housing Development – Council-Owned Units (Stage 2)	**PROJECT SCOPE** To design and construct Stage 2 of the development, delivering an additional 5 standalone, council-owned two-bedroom units in Hughenden through a Design and Construct (D&C) approach on Council-owned land. **PROJECT DESCRIPTION** Stage 2 will build on the initial development to deliver a further 5 two-bedroom units, completing the planned housing program and achieving long-term housing mix targets. This stage will expand the availability of suitable housing for essential workers and older residents, further addressing identified gaps in the local housing market. It will enhance the overall scale and impact of the development, improving affordability, accessibility, and housing choice within the community. The additional units will support ongoing workforce needs and population retention, ensuring the Shire can respond to future growth and service demands.	Limited housing availability reduces the ability to attract and retain essential workers and can impact continuity of critical services, particularly during and after disaster events. This project will provide secure and appropriate housing for key personnel and older residents, supporting workforce stability and enabling ageing in place. It will strengthen community resilience by improving housing diversity, supporting population retention, and ensuring essential services can be maintained during disruptions and recovery periods.	Delivery Ready	Flooding	2 - We work together to better manage disaster risk	$	5,000,000	2	Council	Misenka Duong / Director of Engineering
FSC.BU.11	Built	Proposed	QRA - Other	Rural Communities Fuel and Food Security Storage Program	**PROJECT SCOPE** To design and construct dedicated fuel and non-perishable food storage facilities in the communities of Stamford, Torrens Creek, and Prairie to improve supply security during isolation events. **PROJECT DESCRIPTION** The Rural Communities Fuel and Food Security Storage Program will deliver essential storage infrastructure in Stamford, Torrens Creek, and Prairie to support continuity of fuel and food supplies during disaster events and periods of isolation. These communities are vulnerable to road closures during flood events, which can disrupt supply chains and limit access to essential goods, including fuel and food. The project will establish appropriately designed and located storage facilities to hold critical reserves, ensuring key supplies remain available when transport routes are cut. The facilities will be designed to support local needs, improve emergency preparedness, and provide a reliable buffer during prolonged disruptions. This will strengthen the ability of these communities to remain self-sufficient during emergency events and reduce reliance on external support during critical periods.	During flood events, road closures can isolate rural communities, limiting access to essential supplies such as fuel and food. This can impact daily living, emergency response capability, and community wellbeing. The provision of dedicated storage facilities will ensure critical supplies are available locally during isolation events, improving self-sufficiency and reducing disruptions. This project will enhance emergency preparedness, support continuity of essential services, and strengthen the resilience of remote communities by enabling them to better withstand and recover from disaster events.	Delivery Ready	Flooding	2 - We work together to better manage disaster risk	$	1,000,000	31	Council	Misenka Duong / Director of Engineering
FSC.HS.03	Human and Social	Proposed	QRA - Other	CUC Hughenden Facility Upgrades	**PROJECT SCOPE** To deliver minor capital works upgrades at the Country Universities Centre (CUC) Hughenden facility, including installation of a new study pod, electrical upgrades, generator connection, and improvements to internal finishes, furniture, and equipment. **PROJECT DESCRIPTION** The CUC Hughenden Facility Upgrades project will enhance a key education and community hub through targeted improvements to infrastructure and functionality. The project will include the installation of an additional study pod, upgrades to electrical capacity, provision for generator connection, internal painting, and renewal of furniture and equipment. The Country Universities Centre (CUC) Hughenden provides critical access to education, training, and digital connectivity for local residents, supporting remote learning, workforce development, and community engagement. Existing infrastructure requires upgrades to meet growing demand and ensure reliability during disruptions. These improvements will increase capacity, improve user experience, and enhance the functionality of the facility. Importantly, the inclusion of generator connection and electrical upgrades will enable continuity of operations during power outages.	During disaster events and power outages, access to education, training, and communication services can be disrupted, impacting students, remote workers, and the broader community. Upgrading the CUC Hughenden facility will ensure reliable access to a safe, connected space for learning and business continuity, even during disruptions. The project will strengthen resilience by supporting continued education and workforce participation, maintaining digital connectivity, and providing a functional community hub during periods of isolation and emergency events.	Delivery Ready	Flooding	4 - We continually improve how we prepare for, respond to and recover from disasters	$	100,000	27	Council	Barbra Smith / Director of Community Services and Wellbeing
FSC.BU.10	Built	Proposed	QRA - Other	FSC Local Disaster Coordination Centre (LDCC) Upgrade and Expansion	**PROJECT SCOPE** To scope, design, and deliver upgrades to the Flinders Shire Council office to establish a fit-for-purpose Local Disaster Coordination Centre (LDCC), including expansion or refurbishment works and installation of required equipment and systems. **PROJECT DESCRIPTION** The FSC Local Disaster Coordination Centre (LDCC) Upgrade and Expansion project will establish a dedicated, fully functional facility to support disaster coordination and emergency management activities across the Shire. Currently, the Council boardroom is utilised as the LDCC during emergency events. This arrangement limits functionality and reduces overall resilience, as the space is not purpose-built for coordination activities. It also disrupts business-as-usual operations, as the boardroom is unavailable for its intended use during and after disaster events, impacting Council's ability to maintain normal services. The project will assess options to either expand the existing Council office footprint or upgrade an identified space to accommodate a dedicated LDCC. Works will include fit-out with appropriate equipment, communications systems, workstations, and supporting infrastructure required to operate effectively during disaster events. The upgraded LDCC will provide a centralised, purpose-built environment to support coordination, decision-making, and communication between Council, emergency services, and external agencies. This will enhance both emergency response capability and continuity of Council operations. The outcome will be a resilient, well-equipped facility that improves disaster management capability while minimising disruption to business-as-usual activities.	During disaster events, the current use of the Council boardroom as the LDCC limits coordination capacity and disrupts normal operations. A dedicated LDCC will improve emergency coordination, enable better decision-making, and maintain business-as-usual services during events. This will strengthen response capability, reduce service disruption, and support faster recovery following disasters.	Design	Flooding	4 - We continually improve how we prepare for, respond to and recover from disasters	$	5,000,000	26	Council	Misenka Duong / Director of Engineering
FSC.HS.03	Human and Social	Proposed	QRA - Other	Youth Resilience and Leadership Initiative	**PROJECT SCOPE** To design and deliver a youth-focused resilience and leadership program that provides training, engagement, and volunteering opportunities in disaster preparedness in partnership with local emergency services including SES, Queensland Fire Department (QFD), and Queensland Ambulance Service (QAS). **PROJECT DESCRIPTION** The Youth Resilience and Leadership Initiative will establish a structured program to engage young people in disaster preparedness, community leadership, and volunteering. The program will deliver workshops, training sessions, and practical activities that build skills in emergency awareness, response, and community support. Participants will have opportunities to connect with and learn from local emergency services, including SES, QFD, and QAS, through site visits, mentoring, and hands-on experiences. These activities will build understanding of emergency response roles while fostering pathways into volunteering and future workforce opportunities. The program aims to strengthen youth engagement within the community, develop leadership capabilities, and promote active participation in resilience-building activities. By equipping young people with knowledge, skills, and connections, the initiative will support a more prepared and connected community, both during normal periods and in times of disruption.	During disaster events, young people are often underutilised and may lack preparedness awareness. This initiative will build skills, leadership, and connections with emergency services, enabling youth to actively contribute to community resilience. It will strengthen preparedness, increase volunteer capacity, and foster a more engaged and capable community.	Delivery Ready	Flooding	2 - We work together to better manage disaster risk	$	100,000	28	Council	Barbra Smith / Director of Community Services and Wellbeing
FSC.HS.04	Human and Social	Proposed	QRA - Other	Digital Inclusion and Resilience Program	**PROJECT SCOPE** To deliver a targeted digital inclusion program that provides training, access to devices, and tools to enable priority community groups to access online information, emergency alerts, and essential services. **PROJECT DESCRIPTION** The Digital Inclusion and Resilience Program will support priority community groups to access and utilise digital tools for emergency information, communication, and essential services. The program will include delivery of training, provision of devices where needed, and support to improve digital literacy across the community. Key components will include education on accessing disaster dashboards, subscribing to emergency alerts, and using online platforms to stay informed and connected during disruption. The program will focus on vulnerable and isolated groups, ensuring they are equipped to access timely information and services during disaster events and periods of isolation. By improving digital capability and access, the project will strengthen community connection, support continuity of services, and enhance the ability of residents to respond to and recover from emergencies.	During disaster events, limited digital access can restrict access to critical information, services, and communication. This program will improve digital literacy and access, enabling residents to stay informed, connected, and supported during disruptions. It will strengthen preparedness, reduce isolation, and enhance the community's ability to respond to and recover from emergency events.	Delivery Ready	Flooding	4 - We continually improve how we prepare for, respond to and recover from disasters	$	100,000	29	Council	Barbra Smith / Director of Community Services and Wellbeing

FSC.HS.05	Human and Social	Proposed	QRA - Other	Local Business and Workforce Resilience Program	**PROJECT SCOPE** To partner with the local Chamber of Commerce to deliver a business resilience program, including continuity planning support, training, and grant funding to assist local businesses and workers to prepare for and recover from disruptions. **PROJECT DESCRIPTION** The Local Business and Workforce Resilience Program will support businesses across the Flinders Shire to strengthen their ability to prepare for, respond to, and recover from disaster events and economic disruptions. Delivered in partnership with the local Chamber of Commerce, the program will provide targeted training, tools, and resources to build business continuity capability. The program will include workshops and one-on-one support to assist businesses in developing continuity and recovery plans, alongside small grant funding to support implementation of resilience measures, training, and preparedness activities. Local businesses play a critical role in maintaining essential services, employment, and economic activity, particularly during and following disaster events. Strengthening their resilience will ensure they are better equipped to continue operations, support the community, and recover more quickly from disruptions.	During disaster events, local businesses can experience significant disruption, affecting supply chains, employment, and access to goods and services. This program will build business capability and preparedness, enabling faster recovery and continuity of operations. It will strengthen economic resilience, support local employment, and ensure essential goods and services remain available during and after emergency events.	Delivery Ready	Flooding	4 - We continually improve how we prepare for, respond to and recover from disasters	$	150,000	30	Council	Barbra Smith / Director of Community Services and Wellbeing
FSC.HS.06	Human and Social	Proposed	QRA - Other	Disaster Preparedness and Recovery Outreach Program	**PROJECT SCOPE** To deliver targeted outreach, education, and support programs for vulnerable and priority community groups, including establishment of local community champions and communication linkages to the Local Disaster Coordination Centre (LDCC). **PROJECT DESCRIPTION** The Disaster Preparedness and Recovery Outreach Program will deliver targeted engagement activities to support vulnerable groups, including older residents, people with disability, and remote households, to improve preparedness and recovery outcomes. The program will include workshops, information sessions, and one-on-one support tailored to local needs. A key component of the program will be the identification and support of local community champions or leaders within each township and locality. These individuals will act as key points of contact, supporting communication, sharing information, and assisting with local coordination during disaster events. The program will also establish clear communication pathways between community representatives and the LDCC, ensuring timely information flow, better situational awareness, and improved support for isolated communities during emergencies. By strengthening local networks, building capacity within communities, and improving communication, the program will enhance preparedness, support more effective response efforts, and improve recovery outcomes across the Shire.	During disaster events, vulnerable and isolated community members can experience barriers to accessing information, support, and services. This program will strengthen community connections, improve communication with the LDCC, and build local capacity through trusted community leaders. It will enhance preparedness, support timely response, reduce isolation impacts, and improve recovery outcomes for priority groups.	Delivery Ready	Flooding	4 - We continually improve how we prepare for, respond to and recover from disasters	$	75,000	21	Council	Barbra Smith / Director of Community Services and Wellbeing
FSC.HS.06	Human and Social	Proposed	QRA - Other	Community Sentiment and Emergency Preparedness Survey	**PROJECT SCOPE** To design, develop, and implement an annual community survey tool to capture key data on language groups, community sentiment, emergency communication preferences, and opportunities to improve Council emergency response and service delivery. **PROJECT DESCRIPTION** The Annual Community Sentiment and Emergency Preparedness Survey project will establish a structured and repeatable tool to gather community insights and inform continuous improvement of Council's emergency management approach. The project will include the development and design of a fit-for-purpose survey tool, supported by data collection methods suitable for both online and offline participation. The survey will capture information on key language groups, communication preferences, levels of preparedness, and community experiences during disaster events. It will also assess sentiment and identify gaps in current response and service delivery. The tool will be designed for ongoing annual use, enabling year-on-year comparison and trend analysis. Findings will support evidence-based decision-making, inform communication strategies, and strengthen engagement with diverse and vulnerable groups. By embedding this tool into Council operations, the project will enhance planning, improve emergency response effectiveness, and ensure services are better aligned to community needs.	Limited understanding of community demographics, language needs, and lived experiences can reduce the effectiveness of emergency response and communication. This project will provide data-driven insights to better understand community profiles, enabling Council to tailor communication, response, and resilience initiatives to meet the needs of diverse and vulnerable groups. It will strengthen preparedness, improve engagement and inclusion, enhance response effectiveness, and support more targeted and equitable service delivery during disaster events.	Delivery Ready	Flooding	4 - We continually improve how we prepare for, respond to and recover from disasters	$	100,000	22	Council	Barbra Smith / Director of Community Services and Wellbeing
FSC.HS.07	Human and Social	Proposed	QRA - Other	Vulnerable Persons Mapping and Intelligence System	**PROJECT SCOPE** To investigate, design, and implement a mapping-based system to identify and manage key contact information for vulnerable residents across the Flinders Shire, including development of a voluntary self-registration platform and integration with existing Community Care data and LDCC systems. **PROJECT DESCRIPTION** The Vulnerable Persons Mapping and Intelligence System project will establish a coordinated, Shire-wide approach to identifying and supporting vulnerable residents before, during, and after disaster events. The project will investigate and implement a mapping tool that captures and spatially represents key information about individuals and households who may require additional support. The system will include the development of a voluntary self-registration platform, enabling residents to provide relevant information such as contact details, support needs, and location. This will complement existing data collected through Council's Community Care program, expanding coverage beyond current clients to include the broader community. A key component of the project is integration with the Local Disaster Coordination Centre (LDCC), ensuring real-time access to consolidated intelligence during emergency events. This will support improved situational awareness, targeted communication, and more effective deployment of support services to those most in need. The outcome will be a secure, user-informed system that enhances Council's ability to plan for, respond to, and support vulnerable populations, while strengthening coordination between services and improving overall community resilience.	During disaster events, limited visibility of vulnerable individuals can delay support and increase risk for those most in need. This project will provide a centralised, mapped view of vulnerable populations, enabling targeted communication, faster response, and improved support delivery. It will strengthen emergency planning, enhance LDCC intelligence, reduce isolation impacts, and improve outcomes for vulnerable community members during and after disasters.	Pre-concept/Feasibility Study	Flooding	4 - We continually improve how we prepare for, respond to and recover from disasters	$	200,000.00	17	Council	Barbra Smith / Director of Community Services and Wellbeing
FSC.RT.08	Roads and Transport	Proposed	QRA - Other	Local Roads Grid Safety and Resilience Improvement Program	**PROJECT SCOPE** To undertake a Flinders Shire–wide program focused on local roads to map, assess, and improve the safety and resilience of grid crossings and associated infrastructure. This includes the identification, inspection, and prioritisation of grids, bitumen approaches, and surrounding road conditions across the local road network, followed by targeted upgrades to improve safety, durability, and flood resilience. **PROJECT DESCRIPTION** Across the Flinders Shire's local road network, grid crossings and their associated bitumen approaches are critical assets supporting rural access, property connectivity, and day-to-day transport. However, many of these locations are subject to wear and deterioration from heavy vehicle use, as well as damage during flood events, leading to safety risks and reduced reliability—particularly during and after the wet season. Currently, there is limited consolidated data on the condition, performance, and risk profile of grid infrastructure on local roads, limiting Council's ability to prioritise upgrades and proactively manage maintenance. This project will deliver a comprehensive mapping and condition assessment of all grids and associated approaches on local roads, identifying safety hazards, structural issues, and vulnerability to flooding. The findings will inform a prioritised works program to upgrade grid crossings, strengthen bitumen approaches, and improve drainage and resilience. By targeting improvements across the local road network, the project will support safer travel, reduce maintenance burden, and enhance the long-term resilience and reliability of local roads for communities, industry, and emergency access.	During flood events, grid crossings and bitumen approaches on local roads are vulnerable to damage and deterioration, creating safety risks, limiting access, and disrupting connectivity for communities and industry. Limited visibility of asset condition makes it difficult to prioritise upgrades and respond proactively. This project will deliver a comprehensive, mapped assessment of grid infrastructure across local roads, enabling targeted upgrades to improve safety, durability, and flood resilience. It will support improved asset planning, reduce maintenance demand, strengthen emergency access, and enhance the reliability of the local road network during and after disaster events.	Design	Flooding	3 - We seek new opportunities to reduce disaster risk	$	300,000	23	Council	Misenka Duong / Director of Engineering

FSC.RT.09	Roads and Transport	Proposed	QRA - Other	Grid Approach Improvement and Upgrade Program	**PROJECT SCOPE** To design a targeted construction program to upgrade and seal bitumen approaches to priority grid crossings across the Flinders Shire's local road network, improving safety, durability, and flood resilience. **PROJECT DESCRIPTION** Following the identification and prioritisation of high-risk grid sites, this project will deliver construction works to improve and seal bitumen approaches to grid crossings on local roads. Many existing approaches are degraded or unsealed, leading to safety risks, increased maintenance, and vulnerability to damage during flood events. This project will implement upgrades including pavement strengthening, bitumen sealing, and improved drainage to ensure safer transitions at grid crossings and reduce the impact of heavy vehicle use and wet season conditions. The program will improve road safety, reduce ongoing maintenance requirements, and enhance the resilience and reliability of the local road network, ensuring continued access for communities, industry, and emergency services during and after disaster events.	During flood events, unsealed and degraded bitumen approaches to grid crossings on local roads are highly susceptible to damage, creating safety hazards, restricting access, and increasing recovery time following wet weather. These vulnerabilities can disrupt connectivity for communities, industry, and emergency services. This project will strengthen and seal priority grid approaches, improving durability and performance under flood and heavy traffic conditions. It will reduce damage during wet season events, enhance road safety, and maintain more reliable access across the local road network. The program will reduce ongoing maintenance demands, support faster recovery after flood events, and improve access for emergency services and essential transport. Overall, it will enhance the resilience, safety, and reliability of local roads, supporting communities and economic activity during and after disaster events.	Design	Flooding	3 - We seek new opportunities to reduce disaster risk	$	500,000	Council	Misenka Duong / Director of Engineering
FSC.RT.10	Roads and Transport	Proposed	QRA - Other	Ernest Henry Bridge – Flood Resilience Earthworks and Riverbank Stabilisation	**PROJECT SCOPE** Dredging beneath the Ernest Henry Bridge and stabilising adjacent riverbanks to improve water flow, reduce erosion, and protect the bridge structure inmproving access, safety, and flood resilience. **PROJECT DESCRIPTION** The Ernest Henry Bridge is a critical transport link providing access for northside residents and essential connectivity to the airport and emergency services. During recent flood events in 2025 and 2026, the bridge was closed due to high water levels, sediment build-up, and associated safety risks. These closures resulted in significant isolation of northside residents, disruption to emergency response capabilities, and loss of access to the airport and key services. This project will implement proactive dredging beneath the bridge to restore and maintain channel capacity, improve hydraulic flow, and reduce the likelihood of debris accumulation and overtopping during flood events. In conjunction with dredging, riverbank stabilisation works will address ongoing erosion risks that threaten bridge abutments and approaches. Stabilisation methods may include rock armouring, geotechnical treatments, and revegetation to reinforce natural bank resilience and reduce scour during high-flow events. By reducing flood-induced impacts and improving structural resilience, the project will minimise the frequency and duration of bridge closures, maintain critical access for residents and emergency services, and enhance overall network reliability.	The proposed works will improve hydraulic capacity beneath the Ernest Henry Bridge, reducing flood impacts and the likelihood of closures during major events. By stabilising riverbanks and protecting bridge foundations from erosion and scour, the project will enhance the reliability of this critical transport link, maintaining access for northside residents, emergency services, and the airport. Overall, the project will reduce community isolation during floods, improve safety and response capability, lower long-term maintenance costs, and strengthen the resilience of essential infrastructure and transport networks.	Design	Flooding	3 - We seek new opportunities to reduce disaster risk			Council	Misenka Duong / Director of Engineering
FSC.RT.11	Roads and Transport	Proposed	QRA - Other	Ernest Henry Bridge – Design for Upgrade to Raised, Two-Lane Structure	**PROJECT SCOPE** Undertake detailed design and engineering investigations for the upgrade of the Ernest Henry Bridge to a higher, two-lane structure. **PROJECT DESCRIPTION** The Ernest Henry Bridge is a critical transport link for northside residents, providing essential access to the airport and emergency services, and forming part of a key freight and transport corridor connecting Cairns to Melbourne. The bridge has demonstrated vulnerability to flooding, with closures in 2025 and 2026 causing significant community isolation, disruption to emergency response, and interruption to regional freight movements. The current bridge has limited height and capacity, contributing to overtopping and restricted access during flood events. This project will deliver the detailed design for a new bridge structure that is raised above known flood levels and widened to provide two-lane access. The design will incorporate improved hydraulic performance, enhanced structural resilience, and safer traffic conditions. By progressing a shovel-ready design, Council will be well-positioned to secure future funding for construction, supporting a long-term solution that improves flood immunity, reduces isolation risks, maintains a critical freight route, and strengthens regional connectivity.	The project will support delivery of a flood-resilient bridge that reduces closure frequency and duration, maintains access for residents, emergency services, the airport, and key freight movements, and improves overall safety and reliability of the transport network. It will also reduce future recovery costs and provide a long-term infrastructure solution that strengthens community resilience and regional economic connectivity.	Design	Flooding	3 - We seek new opportunities to reduce disaster risk			Council	Misenka Duong / Director of Engineering
FSC.RT.12	Roads and Transport	Proposed	QRA - Other	Hughenden Town Streets - Curbing and Channeling upgrade	**PROJECT SCOPE** Installation and upgrade of curbing and channelling across priority town streets to improve stormwater drainage and road edge definition. **PROJECT DESCRIPTION** Town streets experience localised flooding, poor drainage, and pavement deterioration due to insufficient curbing and stormwater management infrastructure. During heavy rainfall events, water pooling and uncontrolled runoff contribute to road damage, access issues, and safety risks for residents and road users. This project will deliver the design and construction of kerb and channel systems to better manage stormwater flow, direct runoff to appropriate drainage infrastructure, and protect road surfaces. Works will prioritise high-risk and flood-prone areas to improve overall network performance. By formalising drainage pathways, the project will reduce water-related damage to roads, improve safety and accessibility, and strengthen the resilience of local transport infrastructure during storm events.	The project will reduce stormwater-related road damage and maintenance requirements, minimise localised flooding, and improve access and safety for the community during and after rainfall events. It will also enhance the longevity and reliability of the road network and support more effective stormwater management across the township.	Design	Flooding	3 - We seek new opportunities to reduce disaster risk			Council	Misenka Duong / Director of Engineering
FSC.RT.13	Roads and Transport	Proposed	QRA - Other	Prairie and Torrens Creek – Water Treatment Infrastructure Upgrades	**PROJECT SCOPE** Upgrade and improve water treatment infrastructure in Prairie and Torrens Creek to enhance water quality, reliability, and resilience. **PROJECT DESCRIPTION** The water treatment systems in Prairie and Torrens Creek are critical to supplying safe and reliable drinking water to small, remote communities, but are vulnerable to disruption during extreme weather events and periods of poor raw water quality. Flooding, heavy rainfall, and sediment loads can impact treatment performance, leading to service interruptions and compromised water quality. This project will deliver targeted upgrades to water treatment infrastructure, including improved treatment processes, storage, and system redundancy to better manage variable source water conditions. The works will enhance system capacity, reliability, and compliance with drinking water standards, particularly during and after disaster events. By strengthening water treatment capability, the project will support continuity of essential services, reduce public health risks, and improve the resilience of these communities to future climate and weather-related impacts.	The project will improve the reliability and safety of drinking water supply, reduce service disruptions during extreme weather events, and enhance public health outcomes. It will also strengthen community resilience by ensuring continuity of essential services, reducing emergency responses, and supporting long-term sustainability of water infrastructure in remote areas.	Design	Flooding	3 - We seek new opportunities to reduce disaster risk			Council	Misenka Duong / Director of Engineering

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FSC.RT.14	Roads and Transport	Proposed	QRA - Other	Old Richmond Road Reseal and Access Restoration Project	**PROJECT SCOPE** Reseal and repair Old Richmond Road to restore safe, reliable all-weather access for heavy vehicles, including those delivering fodder, and to maintain public and tourism use. **PROJECT DESCRIPTION** Old Richmond Road is a vital transport corridor that provides access to a hay farm supplying essential fodder to isolated and flood-affected properties across the region. Recent weather events and increased heavy vehicle usage have significantly degraded the road surface, limiting safe access and reducing network reliability. This project will deliver targeted resealing and associated works to restore road integrity, improve safety, and ensure continued access for critical supply chains during emergency and recovery periods. The upgrade will support agricultural resilience by enabling efficient fodder distribution, strengthen Council's disaster response capacity, and maintain important connectivity for tourism and community travel. By improving road condition and durability, the project will reduce ongoing maintenance requirements, minimise disruption during future weather events, and provide long-term benefits to the local economy and community.	The resealing of Old Richmond Road will strengthen resilience by restoring reliable all-weather access to a critical rural supply route, ensuring continuity of fodder delivery to isolated and flood-affected properties. The project enhances Council's capacity to support emergency response and recovery, reduces the risk of community isolation during extreme weather events, and improves the road's durability under heavy vehicle use. Key benefits include supporting agricultural productivity, maintaining essential connectivity for residents and services, improving safety for all users, sustaining local tourism access, and reducing long-term maintenance and emergency repair costs.	Delivery Ready		Flooding	3 - We seek new opportunities to reduce disaster risk	Council	Misenka Duong / Director of Engineering
FSC.RT.15	Roads and Transport	Proposed	QRA - Other	Hughenden–Muttaburra Road Sealing (Cameron Downs State School Access)	**PROJECT SCOPE** Seal the section of the Hughenden–Muttaburra Road providing access to Cameron Downs State School to deliver safe, reliable all-weather connectivity. **PROJECT DESCRIPTION** This project will deliver sealing of a key section of the Hughenden–Muttaburra Road that provides access to Cameron Downs State School. Currently unsealed, the road is vulnerable to weather impacts that can disrupt school transport, limit access for staff and families, and create safety risks. Sealing this route will improve safety and reliability for school bus services, students, and the broader community, ensuring consistent access regardless of weather conditions. The project will also support regional connectivity, reduce travel disruptions, and contribute to improved service delivery, particularly during wet season and post-event recovery periods.	The sealing of the Hughenden–Muttaburra Road to Cameron Downs State School will improve resilience by providing consistent, all-weather access for students, families, school transport, and essential services, reducing disruptions during wet season and extreme weather events. It strengthens community connectivity by ensuring reliable access to education and support services, while reducing the risk of isolation for rural families. Key benefits include improved safety for school buses and road users, enhanced disaster preparedness and recovery access, reduced maintenance requirements associated with unsealed roads, and greater certainty for daily travel. The project also supports broader regional resilience by maintaining critical transport links and enabling continued service delivery during and after adverse weather conditions.	Delivery Ready		Flooding	3 - We seek new opportunities to reduce disaster risk	Council	Misenka Duong / Director of Engineering
FSC.BU.10	Built	Proposed	QRA - Other	Community Speaker Warning System and Chemical Spill Awareness Program	**PROJECT SCOPE** Install and commission a community-wide speaker warning notification system and deliver a supporting chemical spill safety and awareness program. **PROJECT DESCRIPTION** This project will establish a community speaker warning notification system to provide rapid, clear communication during emergency events such as chemical spills and other public safety incidents. The system will enable timely alerts to residents, supporting evacuation, shelter-in-place directions, and coordinated response actions. Complementing the infrastructure, an education and awareness program will be delivered to ensure the community understands warning signals, appropriate responses, and chemical safety risks. This dual approach strengthens local preparedness by combining early warning capability with community knowledge, improving the ability to respond effectively during emergencies. The project will enhance public safety, reduce risk during hazardous incidents, and support a more informed and resilient community.	The project will strengthen community resilience by providing a reliable, immediate warning system to alert residents during chemical spills and other emergency events, enabling faster and more coordinated responses. It reduces risk to public safety by ensuring clear communication of evacuation or shelter-in-place instructions, even in situations where other communication channels may fail. The accompanying education and awareness program will build community understanding of chemical hazards and appropriate responses, improving preparedness and reducing panic during incidents. Key benefits include enhanced public safety, improved emergency response effectiveness, increased community awareness and confidence, and reduced potential impacts of hazardous events on people, property, and the environment.	Delivery Ready		Flooding	3 - We seek new opportunities to reduce disaster risk	Council	Misenka Duong / Director of Engineering

Action ID	Line of Resilience	Resilience Project Funding Status	Resilience Project Funding Source	Resilience Project Title
Unique Identifier	Select from the five lines, Must be a single selection.	Current status of the project.	Funding source of project if funded.	Title of project
BSC.BU01	Built	Proposed	Nil	Town stormwater upgrade for Thargomindah

Resilience Project Description/Scope	Resilience Project Outcomes
High level description and outline of the proposed project and scope (1-2 paragraphs for each project)	**List potential resilience outcomes and benefits if the project was supported**
Project Scope The project will focus on upgrading and enhancing the stormwater drainage network within Thargomindah to improve capacity, reliability, and resilience. Works will address existing deficiencies in the system, ensuring effective water flow and reducing risks of road closures, infrastructure damage, and community disruption during intense storm events. Project Description Thargomindah's current stormwater drainage system is experiencing significant challenges due to more frequent and intense rainfall events. The compromised network is unable to adequately drain water, leading to flooding, road access issues, and damage to local infrastructure. This project will deliver critical stormwater upgrades to strengthen the town's resilience, safeguard public safety, and ensure essential transport and service connections remain accessible during severe weather events.	Reduced Flooding: Protects homes, businesses, and infrastructure from storm impacts. Improved Road Access: Ensures safer, reliable transport during heavy rainfall. Lower Maintenance Costs: Extends the lifespan of roads and infrastructure. Enhanced Safety: Reduces risks to residents during extreme weather events. Environmental Protection: Minimises erosion and safeguards local ecosystems.

Current Project Phase	Project Focus Area	Hazard Addressed	Primary QSDR Objective linkage	Estimated Project Cost
Select from the options, Must be a single selection.	Select most relevant option. Must be a single selection.	Select from the options, Must be a single selection - if project would address multiple hazards, select hazard that most closely aligns with the project.	Select from the five lines, Must be a single selection.	Round Cost estimate - whole number only (inclusive of project management and contingency costs)
Delivery Ready	Water Network	Flooding	3 - We seek new opportunities to reduce disaster risk	$ 300,000

Priority	Project Responsibility	Project Origin	Accountable Officer (Internal)	Additional Information
Number Council priorities from 1 (highest) onwards	Responsibility for delivering the project	How was this project orginally identified?	Name and position of the internal project owner should the project be funded.	Free text field to add any additional comments or context for each line item as required.
1	Council	Original LRAP	John Smith, Infrastructure Director	Nil.

Reference Table

Council	**DDMG**	**Regional Organisation of Councils**

Line of Resilience	**Project Status**	**QSDR Objectives**
Human and Social	Pre-concept/Feasibility Study	1 - We understand the potential disaster risks we face
Economic	Design	2 - We work together to better manage disaster risk
Environment	Delivery Ready	3 - We seek new opportunities to reduce disaster risk
Built	In delivery	4 - We continually improve how we prepare for, respond to and recover from disasters
Roads and Transport	Complete	

Project Focus Area

Human and Social	**Economic**	**Environment**

Community Members

Community Visitors

Education

Community Connections
Sporting Clubs
Service Organisations (NFPs NGOs etc)
Community Centres and Places
Community Groups and Networks
Health Services

Nursing Homes

Aged Care Facilities

Government Services

Animal Welfare

Other - Human and Social

Primary Producers

Small Businesses

Medium-Large Businesses

Tourism
Natural Resources

Economic Development

Other - Economic

Parks and Recreation

State Land Access Tracks and Fire Trails Breaks

Nature Refuge

Protected Marine Areas
Coastline
Heritage and Cultural Buildings and Places

Water Catchments
Riparian Streambank Erosion
Flora Habitat
Non Domestic Animal Welfare and Displaced Wildlife
Mining Industrial Operation Releases

Waste Management Site
Public Parks Walking Trails and Open Spaces

Other - Environment

Resilience Region	**State Disaster Risk Report Region**	**Date of Last Endorsement**

Hazard	**Priority**	**Project Responsibility**
Tropical Cylone	Critical	Council
Flooding	High	State Agency
Severe thunderstorm	Medium	Other
Heatwave	Low	
Bushfire		
Earthquake		
Tsunami		
Pandemic		
Biosecurity emergency		

Built	**Roads and Transport**

Water Network	Roads - Highways
Power Network	Roads - State Roads
Sewerage Network	Roads - Local Roads
Telecommunications Network	Bridges
Gas Network	Culverts
Education Facilities	Road Furniture
Health Facilities	Tunnels
Aged Care Facilities	Bikelanes
Nursing Homes	Pedestrain Bridges
Courts	Airports
Correctional Facilities	Airstrips
Emergency Services Facilities	Helipads
Other State Owned Assets	Railway Lines - Passenger
Flood Warning Infrastructure	Railway Lines - Freight
Flood Reslience Infrastructure	Maritime Ports
Sport and Recreation Assets	Public Transport
Community and Recreational Assets	Coaches
Other - Built	Other - Roads and Transport

Date of Last Draft Update

Internal / External Interoperability	Project Type	Project Funding Status	Project Funding Source	Project Origin
	Planning	Proposed	DRFA	Unfunded via previous funding
	Delivery	QRA Funded	DRF	Original LRAP
		Partially QRA Funded	QRRRP	Council-identified Priority
		Non-QRA Funded	Efficiencies Programs	Event Specific Local Recovery and Resilience Plan
		Complete - QRA Administered Funding	QRA - Other	Queensland Disaster Risk Mitigation (QDRM) Tool
		Complete - Non-QRA Administered Funding	Non-QRA	REDI Map
		Removed	Nil	Other

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2.04.03 DISASTER READY FUND (ROUND 4 APPLICATION)

Author: Director of Community Services and Wellbeing
Authorising Officer: Director of Community Services and Wellbeing
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:

1. Endorse the submission of an application to the Australian Government's Disaster Ready Fund (Round 4) for the *Hughenden Showgrounds Recreational Hall and Evacuation Centre Upgrade (Stage 2)* project.
2. Approve a Council co-contribution of up to $200,000 (being 10% of the total estimated project cost) toward the application, to be funded from future capital works allocations if successful.
3. Authorise the Chief Executive Officer to finalise and submit the application

Executive Summary
Council has the opportunity to apply for funding under the Disaster Ready Fund (DRF) to progress Stage 2 of the Hughenden Showgrounds and Evacuation Centre upgrade, a priority project identified in Council's Local Resilience Action Plan (LRAP).

The project will deliver a multifunctional recreational and emergency-use facility, enhancing both community infrastructure and disaster response capability. The DRF provides up to 90% funding for eligible projects, requiring a minimum 10% co-contribution.

Given the competitive nature of the program and short application timeframe (closing 1 July 2026), officer endorsement is sought to proceed with submission.

Background
The Disaster Ready Fund is the Australian Government's primary investment program for disaster risk reduction, supporting projects that improve resilience to natural hazards and reduce long-term recovery costs.

Key program details include:

- Up to 90% Commonwealth funding, with a minimum 10% co-contribution
- Minimum project value of $500,000 for infrastructure projects
- Highly competitive selection process (Round 3: 200 applications submitted, 18 funded)
- Applications close 1 July 2026

Council is permitted to submit one application only, requiring prioritisation of the most strategic project.

The Hughenden Showgrounds Recreational Hall and Evacuation Centre (Stage 2) is listed as Priority 11 in Council's LRAP and aligns strongly with DRF objectives.

The project will create a multifunctional community and emergency response facility that:

- Supports community events, meetings, and recreational activities
- Enhances the Showgrounds' role as a designated emergency and evacuation asset
- Provides critical infrastructure during disaster events, including:
    - Livestock refuge capacity
    - Support for stranded travellers (including RV users)
    - Access to essential services and amenities

The upgrade significantly improves the capacity, usability, and resilience of the Showgrounds precinct for both day-to-day and emergency use.

A detailed design and recent cost estimate have been prepared to support the funding application.

The project strongly aligns with DRF objectives by:

- Improving disaster preparedness and response capability
- Enhancing community resilience and adaptive capacity
- Reducing exposure to risk and recovery burden
- Delivering social infrastructure benefits in both built and community domains

Statutory/Compliance Matters

- Local Government Regulation 2012

Financial / Budget Implications

- Total estimated project cost: $2.0 million
- Council contribution required: $200,000 (10%)
- Contribution to be allocated in future capital works budgeting if the application is successful
- External funding sought: $1.8 million (90%)

Consultation/engagement

- Attendance at DRF information webinar – 10 June 2026
- Internal consultation with Executive Leadership Team – 10 June 2026
- Project prioritised as Council's preferred submission

Risk Implications

- Project Delivery and Timing Risk - Stage 1 of the Hughenden Showgrounds Recreational Hall and Evacuation Centre Upgrade is already funded, with construction scheduled to commence in July 2026. Should the Stage 2 Disaster Ready Fund application be successful, there is a strong opportunity to deliver a seamless, integrated construction program, enabling completion of the full project within the 2026/27 financial year.
- Cost and Estimate Risk - Detailed design and a recent cost estimate were completed approximately two months ago, providing a high level of confidence in project scope and budget.
- Strategic and Operational Risk - Failure to secure funding or progress Stage 2 may result in:
    - Reduced emergency preparedness capacity
    - Missed opportunity to deliver a fully integrated evacuation and resilience facility

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Strategic Impacts
The project aligns with:
- Council's Local Resilience Action Plan (LRAP)
- Community wellbeing and disaster preparedness priorities
- Regional development and infrastructure strengthening objectives

Conclusion
The Disaster Ready Fund presents a significant opportunity for Council to secure external funding to deliver a critical community and resilience infrastructure project.

The Hughenden Showgrounds Recreational Hall (Stage 2) is a well-developed, strategically aligned project that directly supports disaster preparedness and community wellbeing outcomes. Officer support is recommended for submission of the application and commitment of the required co-contribution.

2.04.04 COMMUNITY GRANTS – EVENT SUPPORT STREAM (TIER 1)

Author:	Community Development Officer – Health and Wellbeing
Authorising Officer	Director of Community Services and Wellbeing
Disclosure of Interest:	The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
Approve Tier 1 funding (up to $2,500) under the Community Grants Program to Stamford Race Club Inc. for the Stamford Races and Community Fun Day to be held on 4 July 2026.

Executive Summary
The Stamford Race Club Inc. has applied for funding under Council's Community Grants Program (Events Stream – Tier 1) to support the Stamford Races and Community Fun Day, to be held on 4 July 2026.

This established annual event features five horse races, including memorial and feature races, along with family-friendly activities such as Fashions on the Field, novelty races, and evening entertainment. The event attracts local and regional attendees and contributes to community connection and economic activity.
It is recommended that Council approve Tier 1 funding (up to $2,500).

Background
The Community Grants Program – Events Stream supports initiatives that contribute to a vibrant and active Flinders Shire by:
- Strengthening community organisations and building capacity
- Promoting cultural, sporting, and community events
- Enhancing regional profile and visitor attraction
- Encouraging community participation and partnerships
- Supporting local economic activity

Under the new Community Grants Policy, Tier 1 funding is designed to support local, established community events that demonstrate clear community benefit and sustainability.

The Stamford Race Club Inc. meets eligibility requirements as an incorporated organisation delivering a long-standing event with demonstrated social and economic value to the region.

Statutory/Compliance Matters
- Local Government Regulation 2012
- Community Grants Policy

Financial / Budget Implications
The applicant has requested Tier 1 funding (up to $2,500) under the Events Stream.

As the event will occur in July 2026, funding will be allocated from the 2026/2027 Community Grants budget.

Consultation/engagement
- The grants program is publicly advertised and open year-round until funds are expended
- Council officers provide guidance and support to applicants as required

Risk Implications
Risk is assessed as low. The event is well-established, with a strong history of successful delivery. The organising committee demonstrates appropriate event management capability, and standard compliance requirements (including insurance and safety planning) are expected to be met.
A minor administrative risk is noted in relation to the transition to the new Community Grants Policy and the timing of the 2026/2027 budget adoption. This application has been assessed under the previous grant policy and guidelines, and recommendation is based on the assumption that a comparable Community Grants budget allocation will be adopted for 2026/2027

Strategic Impacts

The event supports Council's Corporate Plan by:
- A strong and diverse economy – attracting visitors and increasing local expenditure
- A cohesive and growing community – providing inclusive social and recreational opportunities
- A high-performing council – delivering transparent and effective grant programs that support community-led initiatives

Conclusion
The application aligns with the objectives of the Community Grants Program, meets eligibility requirements under the Tier 1 funding category, and funding is available within the 2026/2027 budget.

It is recommended that Council approve Tier 1 funding (up to $2,500) to the Stamford Race Club Inc. for the 4 July 2026 event.

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2.04.05 COMMUNITY GRANTS – EVENTS SPECIAL REQUESTS (TIER 2)

Author:	Community Development Officer – Health and Wellbeing
Authorising Officer:	Director of Community Services and Wellbeing
Disclosure of Interest:	The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
Approve $20,000 (Tier 2 – Major Events) under the Community Grants Program to support the Hughenden Rugby 7's, to be held 24–26 July 2026, subject to adoption of the 2026/2027 budget.

Executive Summary
The Hughenden Rugby 7's is a well-established annual rugby union carnival held in July, attracting men's and women's teams from across Queensland. Now in its 14th year, the event is expected to attract 16–18 teams and approximately 1,000 visitors to Hughenden over the carnival weekend (24–26 July 2026).

An application has been received seeking $20,000 in funding under the Community Grants Program (Events Stream – Tier 2) to support delivery of the 2026 event. The event aligns strongly with Council's strategic objectives and meets the criteria for Tier 2 (Major Events) funding.

Background
The Hughenden Rugby 7's is a flagship regional sporting event attracting approximately 1,000 visitors, including players, supporters, officials, and volunteers from across North Queensland. The carnival features both men's and women's divisions, with teams representing a wide range of regional centres.

The event includes a full day of competition, culminating in men's and women's grand finals, followed by evening entertainment with music and food, contributing to a vibrant and inclusive community atmosphere.

The Community Grants Program – Events Stream aims to:
- Strengthen community organisations and build event capacity
- Promote cultural, sporting, and community events
- Enhance the region's profile and attract visitors
- Foster community participation and partnerships
- Generate local economic activity

Under the current policy, Tier 2 funding (Major Events) supports events that demonstrate strong social and economic outcomes, with funding of up to $20,000.

Statutory/Compliance Matters

- Local Government Act 2009 (Qld)
- Local Government Regulation 2012
- Community Grants Policy

Eligibility:
The applicant meets eligibility requirements.

It is noted that the Hughenden Rugby 7's is currently transitioning governance from the Hughenden Town and Country Club (HTCC) to the Hughenden Rams Rugby Union Club. This transition requires formal endorsement via an AGM of HTCC, which is currently in progress. As a result, references to both incorporated associations appear within the application.

Financial / Budget Implications
The applicant has requested $20,000 under Tier 2 funding.

As the event is scheduled for July 2026, funding will be allocated from the 2026/2027 Community Grants budget, subject to Council adoption. The requested amount is consistent with Tier 2 funding limits, and sufficient funds are anticipated to be available.

Risk Implications
- Governance risk: Minor -Transition between incorporated associations in progress however clear planning is underway from Hughenden Town and Country and Hughenden Rams to continue progress with this.
- Policy/budget risk: Minor – Due to the timing of the new Community Grants Policy and the 2026/2027 budget not yet being adopted, this application has been assessed with reference to previous guidelines and the assumption of a comparable budget allocation. Final funding remains subject to formal budget adoption.
- Financial risk: Low – Requested funding aligns with program parameters.
- Reputational risk: Positive – supporting a well-established event reinforces Council's commitment to community and regional development.
- Operational risk: Low – event delivery is managed by the organising committee with volunteer support.
- Compliance risk: Low – adherence to the Community Grants Policy and acquittal requirements ensures transparency and accountability.

Consultation/engagement
- Grant opportunity is published on council website and open year-round until expended.
- Discussions and assistance is provided to applicants if needed.

Strategic Impacts
- A strong and diverse economy – Visitors and competitors attending the carnival provides economic benefits to local businesses, with increased demand for accommodation, as well as strong patronage of pubs, cafés, fuel stations, supermarkets, and other retail outlets.
- A cohesive and growing community – The event brings people together, strengthening local connections, and encouraging participation across diverse groups.

- A high-performing council – Transparent, structured grant processes that support community-led initiatives.

Conclusion
The Hughenden Rugby 7's is a significant regional sporting event delivering strong social, economic, and community benefits to the Flinders Shire.

The application aligns with the objectives of the Community Grants Program, meets Tier 2 eligibility requirements, and supports Council's strategic priorities.

It is recommended that Council approve Tier 2 funding of $20,000 for the Hughenden Rugby 7's to be held 24–26 July 2026, subject to 2026/2027 budget adoption.

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2.04.06 COMMUNITY GRANTS – EVENTS SPECIAL REQUEST

Author: Community Development Officer – Health and Wellbeing
Authorising Officer: Director of Community Services and Wellbeing
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
Approve the Hughenden Country Music Association Inc application for $12,000 under the Tier 2 category from the 2026/27 budget.

Executive Summary
The Hughenden Country Music Talent Festival is a long-standing and highly valued community event, celebrating 34 years of live music, performance, and connection. The 2026 festival will be held from 17–19 July 2026, attracting contestants and visitors from across North Queensland and beyond, with approximately 200 attendees each day.

The event provides an inclusive platform for performers of all ages and abilities to develop confidence and showcase their talents, while fostering strong community participation, volunteer engagement, and a shared appreciation of the region's country music heritage. It also contributes to the local economy through increased visitation and community activation.

To support delivery of the 2026 festival, the organisers are seeking $12,000 in funding through Council's Community Grants Program.

Background
The Hughenden Country Music Talent Festival has been a well-established and respected community event for over three decades. It offers inclusive opportunities for individuals of all ages and backgrounds to participate in live music and performance, while attracting competitors and visitors from across North Queensland.

The organisers have applied for $12,000 in funding under Flinders Shire Council's Community Grants Program – Events Stream (Tier 2: up to $20,000) to support delivery of the 2026 festival. This funding stream focuses on major events that demonstrate strong social, community, and economic development benefits.

The festival plays a significant role in strengthening social connection, supporting local talent development, encouraging volunteerism, and enhancing the cultural identity of the Flinders Shire. It also contributes to local economic activity through increased visitation and expenditure, aligning strongly with the objectives of the Community Grants Program to support a vibrant and active community.

Statutory/Compliance Matters

- Local Government Act 2009 (Qld)
- Local Government Regulation 2012
- Community Grants Policy

Eligibility:
The applicant meets eligibility requirements.

Financial / Budget Implications
The applicant has requested $12,000 under Tier 2 funding.

As the event is scheduled for July 2026, funding will be allocated from the 2026/2027 Community Grants budget, subject to Council adoption. The requested amount is consistent with Tier 2 funding limits, and sufficient funds are anticipated to be available.

Consultation/Engagement
- Grant opportunity is published on council website and open year-round until expended.
- Discussions and assistance is provided to applicants if needed.

Risk Implications

- Policy/budget risk: Minor – Due to the timing of the new Community Grants Policy and the 2026/2027 budget not yet being adopted, this application has been assessed with reference to previous guidelines and the assumption of a comparable budget allocation. Final funding remains subject to formal budget adoption.
- Financial risk: Low – Requested funding aligns with program parameters.
- Reputational risk: Positive – supporting a well-established event reinforces Council's commitment to community and regional development.
- Operational risk: Low – event delivery is managed by the organising committee with volunteer support.
- Compliance risk: Low – adherence to the Community Grants Policy and acquittal requirements ensures transparency and accountability.

Strategic Impacts
The project aligns with Council's Corporate Plan outcomes, including:
- A strong and diverse economy – Visitors and competitors attending the carnival provides economic benefits to local businesses, with increased demand for accommodation, as well as strong patronage of pubs, cafés, fuel stations, supermarkets, and other retail outlets.
- A cohesive and growing community – The event brings people together, strengthening local connections, and encouraging participation across diverse groups.
- A high-performing council – Transparent, structured grant processes that support community-led initiatives.

Conclusion

The Hughenden Country Music Talent Festival is a significant and enduring event that strengthens community connection, celebrates local culture, and contributes to the social and economic vitality of the Flinders Shire.

The application meets the eligibility criteria of the Community Grants Program, demonstrates strong community benefit, and aligns with Council's strategic priorities. Sufficient funding is available within the 2026/2027 budget.

It is recommended that Council approve funding of $12,000 for the 2026 Hughenden Country Music Talent Festival.

2.04.07 COMMUNITY GRANTS – SPORTING EXCELLENCE

Author: Community Development Officer – Health and Wellbeing
Authorising Officer: Director of Community Services and Wellbeing
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
Approve a contribution of $500 to Morgan Hamilton under the Quick Response Contribution to Sporting Excellence Program, to assist with participation in the Vic Jensen Invitational Rugby League Carnival from 1–6 July 2026, representing the North West Region.

Executive Summary

Morgan Hamilton has been selected to represent the North West Region in the 10–11 Years North West Rugby League Team and will travel to Mount Isa to compete in the Vic Jensen Invitational Rugby League Carnival from 1–6 July 2026.

A funding request of $500 has been submitted under the Quick Response Contribution to Sporting Excellence program to assist with the cost of the team levy associated with participation in this representative event.

Background

This year marks Morgan's first selection in the North West Rugby League representative team, competing at a regional level at the Vic Jensen Invitational Carnival. His selection reflects a high level of skill, dedication, and commitment to the sport.

Morgan has been an active member of the Hughenden Hawks Rugby League Club for six years, consistently demonstrating strong sportsmanship and teamwork. In addition to rugby league, he is also a member of the Hughenden Hammerheads Swimming Club, highlighting his broad commitment to both team and individual sporting pursuits.

The application has been submitted under Council's Quick Response Contribution to Sporting Excellence Program, which aims to support local residents participating in representative sporting opportunities by assisting with associated costs such as travel, accommodation, and team levies.

This application aligns with the program funding tier:

- Representing North Queensland within Queensland – up to $500

Statutory/Compliance Matters

- Application aligns to Flinders Shire Council Community Grants Policy

Financial / Budget Implications

Sufficient funding available within 2025/26 Community / Business Grants program to fund this application.

Consultation/engagement

- Grant opportunity is published on Council's website and open year-round until expended.
- Council officers provide guidance and assistance to applicants as required.

Risk Implications

Risk is assessed as low, with funding supporting a clearly defined, short-duration activity with confirmed participation.

Strategic Impacts

The application aligns with Council's Corporate Plan outcomes:

- A cohesive and growing community, through support of youth participation and development in sport
- Healthy and active communities, by encouraging engagement in organised physical activity

Conclusion

Morgan Hamilton's selection in the North West Rugby League team represents a significant personal achievement and reflects positively on the Flinders Shire community.
The application meets the criteria of the Quick Response Contribution to Sporting Excellence Program and demonstrates clear community and individual benefit.

It is recommended that Council approve funding of $500 to support Morgan Hamilton's participation in the Vic Jensen Invitational Rugby League Carnival.

SHIRE OF FLINDERS

2.04.08 ACQUISITION OF ART PIECE

Author: Community Services Manager
Authorising Officer: Director Community Services and Wellbeing
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
That Council approve the acquisition of the sculpture *"Houdini"* by artists Layne Naylor and Travis Mullaly for inclusion in the Flinders Shire Council Public Art Collection, at a cost of $6,500.00, to be funded through the Community Development Budget.

Executive Summary
During the 2026 Festival of Outback Skies Art Competition, a sculpture titled *"Houdini"* was submitted by local emerging artists Layne Naylor and Travis Mullaly. Constructed from scrap metal, the piece depicts the story of Houdini and his connection to the Hughenden Recreational Lake, reflecting both creativity and strong local storytelling.

Council officers have engaged with the artists to explore acquisition of the sculpture for permanent public display. The artists have proposed a purchase price of $6,500.

The acquisition presents an opportunity to expand Council's public art collection, support local artists, and enhance the visual and cultural appeal of the Hughenden Recreational Lake precinct. It is proposed that interpretive signage accompany the installation to share the story behind the artwork and its connection to the local community.

Background
The Festival of Outback Skies Art Competition provides a platform for both emerging and established artists to showcase their work while celebrating the identity, history, and creativity of the region.

The sculpture *"Houdini"* was recognised during the 2026 competition for its craftsmanship, originality, and strong connection to local storytelling. The use of recycled materials further reflects innovation and sustainability in artistic practice.

Following the competition, Council officers initiated discussions with the artists regarding a potential acquisition for permanent display. The proposed installation at the Hughenden Recreational Lake aligns with Council's ongoing commitment to activating public spaces and integrating art that reflects community culture and identity.

The acquisition would also contribute to the development of a broader public art presence within the Shire, enhancing both community pride and visitor experience.

Statutory/Compliance Matters
N/A

Financial / Budget Implications
Funding of $6,500 can be accommodated within the existing Community Development Budget for the 2025/2026 financial year.

Consultation/engagement
- External consultation has been undertaken with artists Layne Naylor and Travis Mullaly regarding the artwork and acquisition.
- Internal consultation has occurred regarding feasibility of installation, budget capacity, and ongoing maintenance considerations.

Risk Implications
- Financial: Low – expenditure is within approved budget allocations.
- Reputational: Positive – demonstrates Council's commitment to supporting local artists and cultural development.
- Operational: Low – installation can be managed within existing staff resources.
- Asset Management: The artwork will be recorded in Council's public art register and maintained in accordance with standard asset management practices.

Strategic Impacts
The proposed acquisition aligns with Council's Corporate Plan objectives, including:
- A Cohesive and Growing Community – Enhancing public spaces and reflecting community identity
- A Strong and Diverse Economy – Supporting arts, culture, and tourism activation
- A High Performing Council – Fostering civic pride through cultural investment and community engagement

Conclusion
The acquisition of *"Houdini"* represents a valuable opportunity to support local artists while enriching the cultural and visual landscape of Hughenden. The sculpture's strong connection to local storytelling and its proposed placement at the Hughenden Recreational Lake will contribute to community pride and visitor experience.

The proposal aligns with Council's strategic priorities and can be delivered within existing budget allocations.

It is recommended that Council proceed with the acquisition of the sculpture for $6,500.00.

SHIRE OF FLINDERS

2.05 PEOPLE, SAFETY AND GOVERNANCE

2.05.01 REQUEST FOR FURTHER COUNCIL VIEWS ON ROADS OFF ALIGNMENT

Author:	Director of People Safety and Governance
Authorising Officer:	Director of People Safety and Governance
Disclosure of Interest:	The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
Note the requests from Department of Natural Resources and Mines, Manufacturing, and Regional and Rural Development (the Department) regarding request for additional views on roads under alignment and advise the Department that Council is not prepared to retrospectively reconsider views on roads off-alignment.

Executive Summary

Council regularly receives requests through Department of Natural Resources and Mines, Manufacturing, and Regional and Rural Development (the Department) for views on applications for conversion of land from lease hold to freehold.

One aspect that Council considers is whether roads within the property are on alignment as gazetted and whether Council require the formalisation of road alignments. Council has traditionally held the view that all roads are to be formalised.

In February 2026 Council varied its position to the extent the applications overlap with an off-alignment road and no longer requires off-alignment roads contained in the areas of the Relevant Applications to be formalised as a condition of Council's consent

The Department has queried whether Council will make their views retrospective, for applications made prior to February 2026.

Background

Council is conscious that the steps required to formalise an off-alignment road will come at significant cost to the applicant. For that reason, where Council has previously offered no objection to an application on the basis that an off-alignment road is formalised, Council revised its position.

Council is now taking a risk management approach, case by case – with status quo for roads only irregularly utilised by a single property owner, but will require surveying where the off-alignment road is heavily trafficked by multiple road users.

The change in position by Council relates to consideration of the revised Guideline "*Roads off alignment and undedicated roads – A guide for local government*" published by the Department in October 2025.

Council elected members workshopped the matter in January 2026, and considered the above-mentioned Guideline, and the following points:

- Section 59 of the Local Government Act 2009 (LG Act) defines a "road" to mean more than just a gazetted, dedicated road.

  (2) A road is—
  (a) an area of land that is dedicated to public use as a road; or
  (b) an area of land that—
  (i) is <u>developed for, or has as 1 of its main uses, the driving or riding of motor vehicles</u>; and
  (ii) <u>is open to, or used by, the public</u>;

- Council has not budgeted for the survey and other costs associated with opening a road.
- The request is being made at a landholder's instigation, to progress their tenure conversion application and so they should assume any costs
- Council is not required to agree to the landholder's request
- Potential traffic accidents. Will liability attach to the property owner or local government if defects are identified in the road structure?

Statutory/Compliance Matters

- *Local Government Act 2019, s59*
- Guideline "*Roads off alignment and undedicated roads – A guide for local government*"

Financial / Budget Implications

- Council has not budgeted for the survey and other costs associated with opening a road

Consultation/engagement

- Workshop with elected members facilitated by Preston Law

Risk Implications

- Potential for the property holder to exercise their private property rights at any time and prevent their private property from being used as a road
- Potential liability in the event of traffic accidents

Conclusion

Prior to the Workshop held in January 2026 Council required the formalisation of road alignments when applications were made for conversion from lease hold to free hold. This position had been formed by the information available at that time, and was a sound approach for Council to take and should not be varied retrospectively.

From the information obtained in the January 2026 workshop, drawing on the revised Guideline "*Roads off alignment and undedicated roads – A guide for local government*" published by the Department in October 2025, Council varied their position to a risk management approach going forward.

Attachments

- Nil

2.05.02 REQUEST FOR FURTHER COUNCIL VIEWS ON ROADS OFF ALIGNMENT – AFTON DOWNS

Author: Director of People Safety and Governance
Authorising Officer: Director of People Safety and Governance
Disclosure of Interest: The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
Note the request from Department of Natural Resources and Mines, Manufacturing, and Regional and Rural Development regarding request for additional views on roads under alignment (Afton Downs) and advise the Department that Council has no objection that conversion can be offered to the lessees without the need to survey further access.

Executive Summary

Council regularly receives requests through Department of Natural Resources and Mines, Manufacturing, and Regional and Rural Development (the Department) for views on applications for conversion of land from lease hold to freehold.

One aspect that Council considers is whether roads within the property are on alignment as gazetted and whether Council require the formalisation of road alignments. Council has traditionally held the view that all roads are to be formalised.

In the May 2024 Ordinary Meeting Council resolved to offer no objection to the conversion to freehold GHPL23/1616 described as Lot 2 on Crown Plan DG64 (known as Afton Downs).

The Department has now requested further views where they have considered there to be practical and surveyed access to the lots and has a preliminary view that conversion can be offered to the lessees without the need to survey further access.

Background

Council is conscious that the steps required to formalise an off-alignment road will come at significant cost to the applicant. For that reason, where Council had previously offered no objection to an application on the basis that an off-alignment road is formalised, Council has revised its position.

Council is now taking a risk management approach, case by case – with status quo for roads only irregularly utilised by a single property owner, but will require surveying where the off-alignment road is heavily trafficked by multiple road users.

The change in position by Council relates to consideration of the revised Guideline "*Roads off alignment and undedicated roads – A guide for local government*" published by the Department in October 2025.

Council elected members workshopped the matter in January 2026, and considered the above-mentioned Guideline, and the following points:

- Section 59 of the Local Government Act 2009 (LG Act) defines a "road" to mean more than just a gazetted, dedicated road.

  (2) A road is—
  (a) an area of land that is dedicated to public use as a road; or
  (b) an area of land that—
  (i) is <u>developed for, or has as 1 of its main uses, the driving or riding of motor vehicles</u>; and
  (ii) <u>is open to, or used by, the public</u>;

- Council has not budgeted for the survey and other costs associated with opening a road.
- The request is being made at a landholder's instigation, to progress their tenure conversion application and so they should assume any costs
- Council is not required to agree to the landholder's request
- Potential traffic accidents. Will liability attach to the property owner or local government if defects are identified in the road structure?

The Department have advised that they have assessed the application described above and state:

> *Under current policy it is considered that practical and surveyed access exists to both properties, primarily off Stock Route 201FLIN, within which the State controlled Kennedy Developmental Road runs, with secondary access available at a number of points namely the road that runs between 5DG163 and 2DG64, the road that runs between 41D15775 and both 2DG64 and 5DG163 and off the Como Road*
>
> *As there is considered to be practical and surveyed access to the lots the department has a preliminary view that conversion can be offered to the lessees without the need to survey further access."*

Statutory/Compliance Matters

- *Local Government Act 2019, s59*

Financial / Budget Implications

- N/A

Consultation/engagement

- Workshop with elected members facilitated by Preston Law

Risk Implications

- Potential liability in the event of traffic accidents

Conclusion

The Department has formed a preliminary view that conversion can be offered to the lessees without the need to survey further access. This meets Council's risk management approach and Council should offer no objection.

Attachments

- N/A

SHIRE OF FLINDERS

2.05.03 REQUEST FOR COUNCIL VIEWS – APPLICATION FOR CONVERSION TO FREEHOLD OF TERM LEASE 0/236251 OVER LOT 155 ON SURVEY PLAN SP255311 (KNOWN AS BOREMBA STATION)

Author:	Rural Lands Administration Officer
Authorising Officer:	Director of People, Safety, and Governance
Disclosure of Interest:	The Author and Authorising Officer declare that they do not have any conflicts of interest in relation to this item.

OFFICER'S RECOMMENDATION
That Council:
Advise the Department of Natural Resources and Mines, Manufacturing and Regional and Rural Development (the Department) that Council offers no objection to the application for conversion to freehold of term lease 0/236251 over lot 155 on survey plan SP255311 (known as Boremba Station) subject to the conditions described in "Background" and detailed in the Notes, Item Numbers 1 to 9, of Attachment 1.

Executive Summary

Council regularly receives requests through Department of Natural Resources and Mines, Manufacturing, and Regional and Rural Development (the Department) for views on applications for conversion of land from lease hold to freehold.

Council has received correspondence from the Department requesting Council's views on the sufficient width of the Stock Routes Corridor, Road Safety, and Prevention of Land Degradation pertaining to an application for conversion to freehold of a Term Lease over Lot 155 on Survey Plan SP255311.

The area in the Application is known as 'Boremba Station'. Secondary Stock Route SR 208FLIN, and Tertiary Stock Route SR 141FLIN, traverse Lot 155 on Plan SP255311, along with local government roads known as Old Richmond Road, Dutton Downs Road, & Torquay Road.

Background

Local government is obliged to manage the stock route network in their local government area in accordance with the *Stock Route Management Act 2002*.

In response to the Department's request for Council views, Council has given consideration in accordance with the Department's document *"Operational policy - Land dealings over the stock route network*", the *Stock Route Management Act 2002,* and to current roads off alignment and makes the following conditions:

1. Re-alignment of the existing stock route to the current road corridor as follows, relating to Lot 155 on Survey Plan SP255311.

   i. The section of the Tertiary stock route SR: 141FLIN intersecting Lot 155 on SP255311 from North to South is to remain at the same width as the existing tertiary route, being 400m, to contain the local government road known as the Dutton Downs Road upon re-alignment, (as per conditions in FSC Map 1 – Boremba - Attachment 1).

   ii. The section of Secondary stock route 208FLIN, intersecting Lot 155 on SP255311 from North-East to South-West through Lot 155 on SP255311 is to be re-aligned to contain the current local government road known as the Old Richmond Road, with a minimum width of 1600m to be maintained, as per the Department's document *"Operational policy - Land dealings over the stock route network*". All linear infrastructure is to be aligned to the road. Any interference with the road (for example, if the landowner wishes to fence the road) may only occur with Council's approval, and any such fencing is required to have gates of a minimum opening width of 7.3 metres, (24 feet), and gates are not to be locked.

2. Council notes that in the interest of minimising impact to the landowner, their existing fence on Lot 155 on SP255311 can be utilised as one side of the stock route corridor boundary, as noted approximately in FSC Map 2 attached.

3. Unauthorised use of the stock route network is not permitted. If the landowner chooses not to fence the sections noted, the landowner must apply for a permit to occupy via the Queensland State Government; or for short term, a grazing, (agistment), permit via local government, along with payment of the relevant application fee.

Statutory/Compliance Matters
- Land Act 1994,
- Stock Route Management Act 2002,
- Operational Policy Land Dealings over the Stock Route Network SLM/2013/363, v7.

Financial / Budget Implications
N/A

Consultation/engagement
Internal:
- Rural Lands Coordinator
- Asset Support Officer
- Senior Civil Works Coordinator
- Director of Engineering
- Director of People, Safety, & Governance

External:
- Land Officer, Stock Route Management Unit, Dept NRMMRRD
- Preston Law

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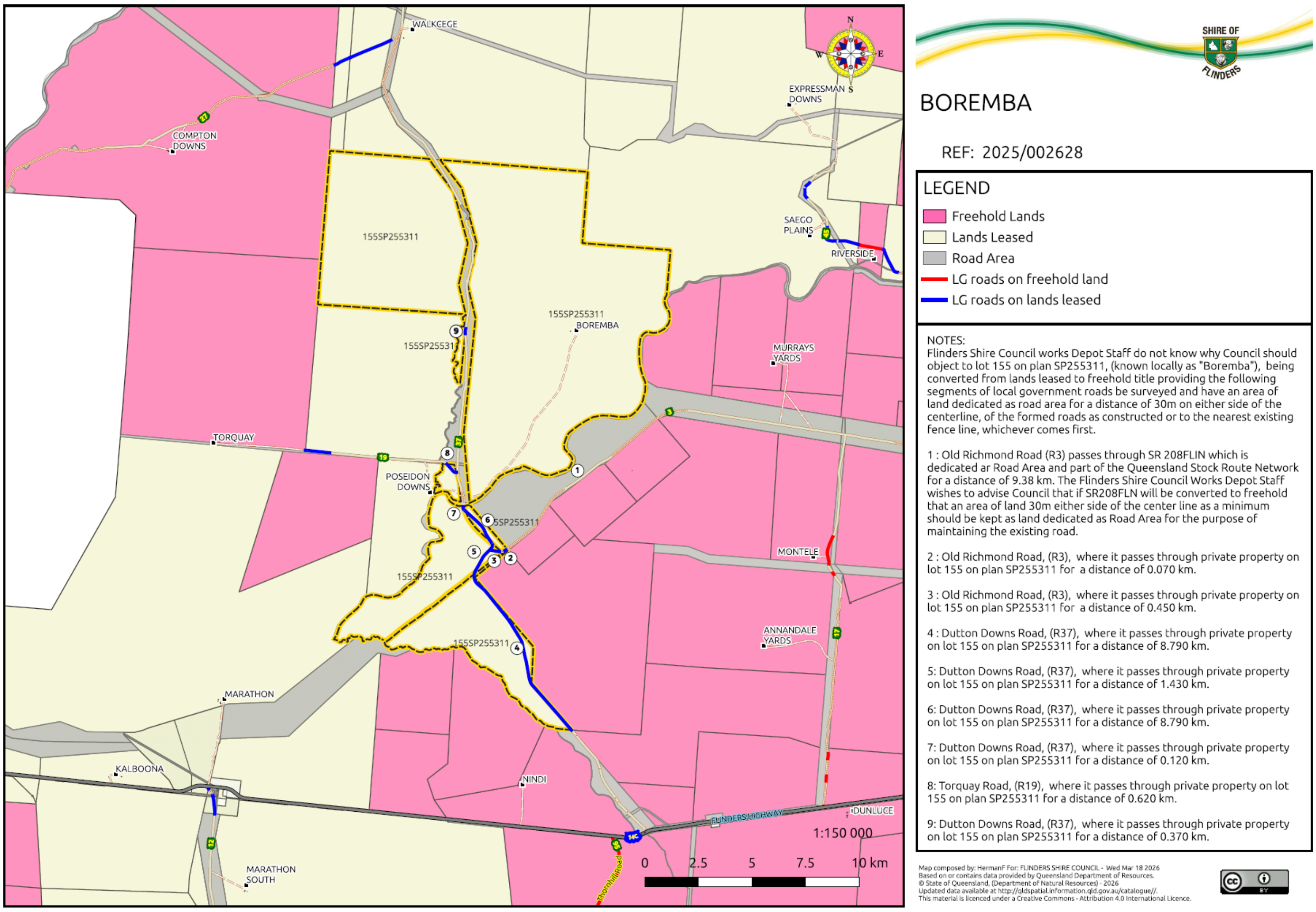
Risk Implications
N/A

Strategic Impacts
Council's obligation to manage the Stock Route Network in it's area in accordance with the Stock Route Management Act 2002.

Attachments
Attachment 1 – FSC Map 1 - BOREMBA
Attachment 2. – Map 2

Attachment 1

FSC Map 1 - BOREMBA

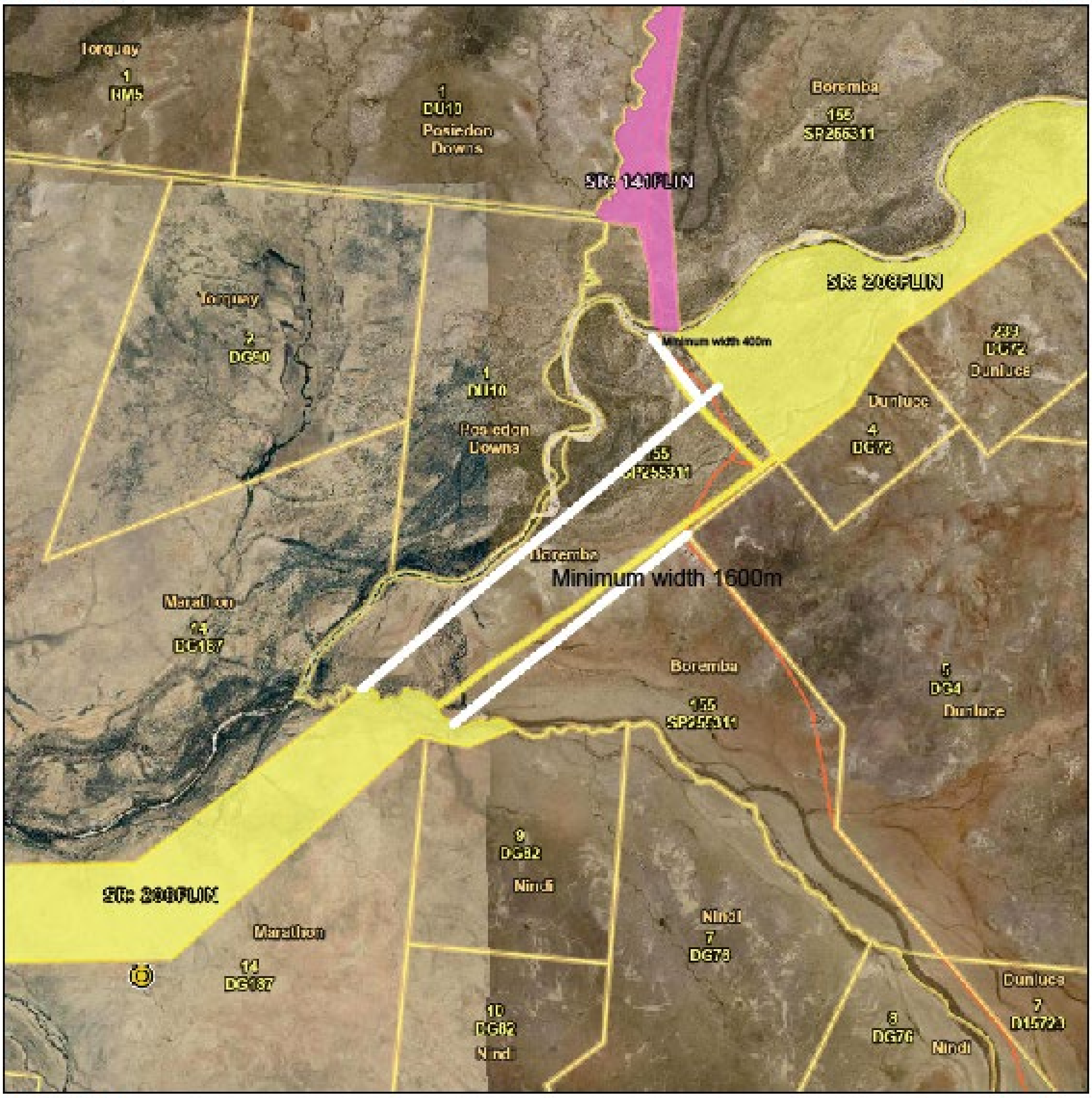


SHIRE OF FLINDERS

Attachment 2

Map2

20°41'30"S 143°34'35"E 20°41'30"S 143°45'16"E



20°51'29"S 143°34'35"E 20°51'29"S 143°45'16"E

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Legend located on next page

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Queensland Government
Department of Natural Resources and Mines, Manufacturing, and Regional and Rural Development

SHIRE OF FLINDERS

3. CLOSED BUSINESS

- Nil Resolutions Required

AGENDA
24 JUNE 2026 – 9:00 AM
McNAMARA BOARDROOM

SHIRE OF FLINDERS

The meeting closed at

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Kate Peddle
Mayor
Flinders Shire Council